



**The Centennial College of
Applied Arts & Technology**

Financial Statements
For the year ended March 31, 2021

The Centennial College of Applied Arts & Technology

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Management's Responsibility for Financial Reporting

The financial statements of Centennial College of Applied Arts and Technology (the "College") are the responsibility of management and have been approved by the Board of Governors.

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards for government not-for-profit organizations, including the 4200 series of standards, as issued by the Public Sector Accounting Board ("PSAB for Government NPOs"). When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances. Financial statements are not precise since they include certain amounts based on estimates and judgements. Management has determined such amounts on a reasonable basis in order to ensure that the financial statements are presented fairly, in all material respects.

The College maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and that the College's assets are appropriately accounted for and adequately safeguarded.

The College's insurance liabilities have been reviewed by management in consultation with its broker. There are no material liabilities in either fact or contingency as at the date of this report.

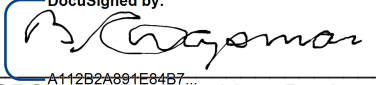
The Board of Governors is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the financial statements. The Board carries out this responsibility principally through its Audit and Risk Management Committee (the "Committee").

The Committee is appointed by the Board of Governors and meets regularly with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy itself that each party is properly discharging its responsibilities, and to review the financial statements and the external auditor's report. The Committee reports its findings to the Board for consideration when approving the financial statements. The Committee also considers, for review and approval by the Board, the engagement or re-appointment of the external auditors.

The financial statements have been audited by BDO Canada LLP, the external auditors, in accordance with Canadian generally accepted auditing standards. BDO Canada LLP has full and free access to the Committee.

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College President

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CFO and Vice President Business Development

June 22, 2021

Independent Auditor's Report

To the Board of Governors of The Centennial College of Applied Arts and Technology

Opinion

We have audited the financial statements of The Centennial College of Applied Arts and Technology (the "College"), which comprise the statement of financial position as at March 31, 2021, and the statements of operations, changes in net assets, cash flows and remeasurement losses for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the College as at March 31, 2021, and the results of its operations, its cash flows, and its remeasurement losses for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the College in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the College's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the College or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the College's financial reporting process.

Independent Auditor's Report (Continued)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the College's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the College to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants, Licensed Public Accountants

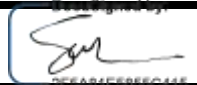
Oakville, Ontario
June 22, 2021

The Centennial College of Applied Arts & Technology

Statement of Financial Position

March 31	2021	2020
Assets		
Current		
Cash (Note 3)	\$ 118,342,479	\$ 143,651,962
Investments (Notes 2, 3)	146,250,551	129,941,280
Accounts receivable	19,888,914	14,982,182
Inventory	303,550	189,778
Prepaid expenses	5,997,811	5,885,420
	290,783,305	294,650,622
Prepaid land lease (Note 5)	7,486,729	7,581,498
Long-term receivable (Notes 6)	5,423,043	4,148,338
Construction in progress (Note 7)	19,639,757	5,220,601
Capital assets (Note 8)	385,762,661	390,561,531
	\$ 709,095,495	\$ 702,162,590
Liabilities and Net Assets		
Current		
Accounts payable and accrued liabilities	\$ 44,228,527	\$ 46,180,049
Deferred revenue (Note 9)	122,222,285	109,353,506
Vacation pay	13,358,570	13,203,365
Bank loans (Note 10)	1,127,999	1,315,999
Term debt (Note 11)	4,973,030	5,715,788
Current portion of long-term debt (Note 11)	2,324,802	2,243,403
	188,235,213	178,012,110
Post-employment benefits and compensated absences (Note 12)	6,618,000	6,388,000
Long-term debt (Note 11)	16,442,614	18,767,417
Residence and culinary arts centre liability (Note 4)	19,183,382	19,191,914
Residence and culinary arts centre deferred revenue (Note 4)	53,372,269	54,571,646
Deferred contributions (Note 13)	8,599,106	7,498,831
Deferred capital contributions (Note 14)	159,252,756	161,947,581
Deferred capital contributions relating to prepaid land lease (Note 5)	7,486,729	7,581,498
Deferred capital contributions relating to construction in progress (Note 15)	1,332	496,845
Interest rate swap (Note 11)	787,098	1,110,004
	459,978,499	455,565,846
Net Assets		
Unrestricted		
Operating	(3,553,165)	(72,805,273)
Post-employment benefits and compensated absences (Note 12)	(6,618,000)	(6,388,000)
Vacation pay	(13,358,570)	(13,203,365)
	(23,529,735)	(92,396,638)
Invested in capital assets (Note 16)	151,194,377	134,297,283
Internally restricted (Note 17)	102,722,212	186,655,970
Externally restricted (Note 18)	19,517,240	19,150,133
	249,904,094	247,706,748
Accumulated remeasurement losses	(787,098)	(1,110,004)
	249,116,996	246,596,744
	\$ 709,095,495	\$ 702,162,590

On behalf of the Board:

 Chair
  President

The accompanying notes are an integral part of these financial statements.

The Centennial College of Applied Arts & Technology

Statement of Operations

For the year ended March 31	2021	2020
Revenue		
Grants and reimbursements (Schedule 1)	\$ 77,042,105	\$ 67,075,914
Enrolment revenues	225,183,295	270,426,469
Contract training	529,707	1,778,143
Deferred contributions recognized as revenue (Note 13)	6,412,935	6,236,539
Amortization of deferred capital contributions	9,544,693	9,261,619
Other income	23,591,803	30,971,654
Ancillary operations (Schedule 2)	736,324	5,376,190
	343,040,862	391,126,528
Expenditures		
Salaries and benefits	217,705,371	220,862,559
Operating expenditures	59,867,287	78,794,146
Plant and property expenditures	21,264,611	22,098,870
Amortization of capital assets and prepaid land lease (Notes 5, 8)	34,288,165	31,385,847
Bursaries and scholarships	6,412,935	6,236,539
Ancillary operations (Schedule 2)	2,611,507	3,199,065
	342,149,876	362,577,026
Excess of revenue over expenditures for the year	\$ 890,986	\$ 28,549,502

The accompanying notes are an integral part of these financial statements.

The Centennial College of Applied Arts & Technology

Statement of Changes in Net Assets

	March 31, 2021				
	Unrestricted	Capital	Restricted		Total
		Invested in Capital assets	Internally Restricted	Externally Restricted	
	General	(Note 16)	(Note 17)	(Note 18)	
Balance, beginning of year	\$ (92,396,638)	\$ 134,297,283	\$ 186,655,970	\$ 19,150,133	\$ 247,706,748
Endowments received during the year	-	-	-	367,107	367,107
Internally restricted scholarships & bursaries	(306,405)	-	1,245,658	-	939,253
Internally restricted building improvements fund	85,179,416	-	(85,179,416)	-	-
Excess (deficiency) of revenues over expenditures	25,634,458	(24,743,472)	-	-	890,986
Investment in capital assets	(41,640,566)	41,640,566	-	-	-
Balance, end of year	\$ (23,529,735)	\$ 151,194,377	\$ 102,722,212	\$ 19,517,240	\$ 249,904,094

	March 31, 2020				
	Unrestricted	Capital	Restricted		Total
		Invested in capital assets	Internally Restricted	Externally Restricted	
	General	(Note 16)	(Note 17)	(Note 18)	
Balance, beginning of year	\$ (105,782,660)	\$ 119,328,691	\$ 186,942,603	\$ 18,545,683	\$ 219,034,317
Endowments received during the year	-	-	-	604,450	604,450
Internally restricted scholarships & bursaries	(2,544,888)	-	2,063,367	-	(481,521)
Internally restricted building improvements fund	2,350,000	-	(2,350,000)	-	-
Excess (deficiency) of revenues over expenditures	50,673,729	(22,124,227)	-	-	28,549,502
Investment in capital assets	(37,092,819)	37,092,819	-	-	-
Balance, end of year	\$ (92,396,638)	\$ 134,297,283	\$ 186,655,970	\$ 19,150,133	\$ 247,706,748

The accompanying notes are an integral part of these financial statements.

The Centennial College of Applied Arts & Technology

Statement of Cash Flows

For the year ended March 31	2021	2020
Cash provided by (used in)		
Operating activities		
Excess of revenue over expenditures for the year	\$ 890,986	\$ 28,549,502
Items not involving cash:		
Amortization of unrestricted capital assets	24,743,472	22,124,228
Amortization of restricted capital assets	9,449,924	9,166,850
Amortization of prepaid land lease	94,769	94,769
Amortization of deferred capital contributions	(9,449,924)	(9,166,850)
Amortization of deferred capital contributions relating to prepaid land lease	(94,769)	(94,769)
Amortization of Deferred revenue on residence and culinary arts centre	(1,199,377)	(1,199,377)
Deferred contributions recognized as revenue in the year	(6,412,935)	(6,236,539)
	18,022,146	43,237,814
Changes in non-cash working capital items		
Accounts receivable	(4,906,732)	2,506,608
Inventory	(113,772)	165,959
Prepaid expenses	(112,391)	(394,851)
Accounts payable and accrued liabilities	(1,951,522)	5,539,082
Accrual for vacation pay	155,205	1,046,123
Accrual for post-employment benefits and compensated absences	230,000	(134,000)
Deferred revenue	12,868,779	7,649,114
	24,191,713	59,615,849
Investing activities		
Long-term receivable	(1,274,705)	2,523,286
Purchase of investments	(82,415,244)	(58,205,911)
Proceeds on disposal of investments	66,105,973	55,411,131
	(17,583,976)	(271,494)
Financing activities		
Deferred contributions received during the year	7,513,210	6,779,370
Repayment of bank loans	(188,000)	(188,000)
Repayment of term debt	(2,986,162)	(2,861,201)
Repayment of residence and culinary centre liability	(8,532)	(7,950)
Endowment contributions received	1,306,360	122,929
	5,636,876	3,845,148
Capital activities		
Contributions received for capital purposes	6,755,099	4,622,503
Contributions received (paid) for construction in progress	(495,513)	40,630
Purchase of assets under construction (Note 7)	(14,419,156)	(8,765,260)
Purchase of capital assets	(30,024,422)	(26,297,512)
Proceeds on disposal of capital assets	629,896	-
	(37,554,096)	(30,399,639)
Increase (decrease) in cash during the year	(25,309,483)	32,789,864
Cash, beginning of year	143,651,962	110,862,098
Cash, end of year	\$ 118,342,479	\$ 143,651,962

The accompanying notes are an integral part of these financial statements.

The Centennial College of Applied Arts & Technology

Statement of Remeasurement Losses

For the year ended March 31	2021	2020
Accumulated remeasurement losses , beginning of year	\$ (1,110,004)	\$ (1,152,519)
Unrealized gains attributable to:		
Derivative - interest rate swap	322,906	42,515
Net remeasurement gains for the year	322,906	42,515
Accumulated remeasurement losses , end of year	\$ (787,098)	\$ (1,110,004)

The accompanying notes are an integral part of these financial statements.

The Centennial College of Applied Arts & Technology

Notes to Financial Statements

March 31, 2021

Description of Organization

The Centennial College of Applied Arts and Technology (the "College"), established in 1967, is an Ontario college of applied arts and technology duly established pursuant to Ontario regulation 34/03 made under the Ontario Colleges of Applied Arts and Technology Act, 2002. The College is an agency of the Crown and provides post-secondary, vocationally oriented education in the areas of applied arts, business, health sciences and technology.

The College is a government not-for-profit organization and, as such, is exempt from income taxes under the Income Tax Act (Canada).

1. Significant Accounting Policies

Basis of presentation

The financial statements of the College have been prepared in accordance with Canadian public sector accounting standards for government not-for-profit organizations, including the 4200 series of standards, as issued by the Public Sector Accounting Board ("PSAS for Government NPOs").

Revenue recognition

The College follows the deferral method of accounting for contributions, which includes donations and government grants. Enrolment and contract training revenues are recognized as income to the extent that the related courses and services are provided within the fiscal year of the College.

Other income and ancillary revenues including parking, bookstore, residence and other sundry revenues are recognized when products are delivered or services are provided to the student or client where the sales price is fixed and determinable, and collection is reasonably assured.

Unrestricted contributions are recognized as revenue when received or receivable.

Externally restricted contributions and restricted investment income are recognized as revenue in the year in which the related expenses are incurred.

Restricted contributions for the purchase of capital assets are deferred and amortized into revenue at a rate corresponding with the amortization rate for the related capital assets.

Endowment contributions are recognized as direct increases in endowed net assets.

Valuation of inventories

Inventories are valued at the lower of cost and net realizable value. Cost is determined on the first-in first-out basis.

The Centennial College of Applied Arts & Technology

Notes to Financial Statements

March 31, 2021

1. Significant Accounting Policies (continued)

Capital assets

Purchased capital assets are recorded at cost less accumulated amortization. Contributed capital assets are recorded at fair value at the date of contribution. Repairs and maintenance costs are charged to expense. Betterments that extend the estimated life of an asset are capitalized. When a capital asset no longer contributes to the College's ability to provide services, its carrying amount is written down to its net realizable value.

Construction in progress is recorded separately from capital assets until construction is complete and the asset is put into service.

Capital assets are capitalized on acquisition and amortized on a straight-line basis over their useful lives, which has been estimated to be as follows:

Buildings	20, 40 or 49 years
Large machinery	20 years
Building improvements	10 years
Site improvements	10 years
Leasehold improvements	Over the term of the lease
Computer software	5 years
Furniture, equipment and computers	5 or 10 years

Vacation Pay

The College recognizes vacation pay as an expense on the accrual basis.

Retirement and post-employment benefits and compensated absences

The College provides defined retirement and post-employment benefits and compensated absences to certain employee groups. These benefits include pension, health and dental, vested sick leave and non-vested sick leave. The College has adopted the following policies with respect to accounting for these employee benefits:

- (i) The costs of post-employment future benefits are actuarially determined using management's best estimate of health care costs, disability recovery rates and discount rates. Adjustments to these costs arising from changes in estimates and experience gains and losses are amortized to income over the estimated average remaining service life of the employee groups on a straight line basis.
- (ii) The costs of the multi-employer defined benefit pension are the employer's contributions due to the plan in the period.

The Centennial College of Applied Arts & Technology

Notes to Financial Statements

March 31, 2021

1. Significant Accounting Policies (continued)

Retirement and post-employment benefits and compensated absences (continued)

- (iii) The cost of vested and non-vested sick leave benefits are actuarially determined using management's best estimate of salary escalation, employees' use of entitlement and discount rates. Adjustments to these costs arising from changes in actuarial assumption and/or experience are recognized over the estimated average remaining service life of the employees.
- (iv) The discount used in the determination of the above-mentioned liabilities is equal to the College's internal rate of borrowing.

Financial instruments

The College classifies its financial instruments as either fair value or amortized cost. The College's accounting policy for each category is as follows:

(i) Fair value

This category includes investments with the exception of guaranteed investment certificates (GIC's) and derivatives. The College has designated its bond portfolio that would otherwise be classified into the amortized cost category at fair value as the College manages and reports performance of it on a fair value basis. The College's interest rate swap is considered to be a derivative financial instrument and is included in this category.

They are initially recognized at cost and subsequently carried at fair value. Unrealized changes in fair value are recognized in the statement of remeasurement gains and losses until they are realized, when they are transferred to the statement of operations.

Transaction costs related to financial instruments in the fair value category are expensed as incurred.

Where a decline in fair value is determined to be other than temporary, the amount of the loss is removed from accumulated remeasurement gains and losses and recognized in the statement of operations. On sale, the amount held in accumulated remeasurement gains and losses associated with that instrument is removed from net assets and recognized in the statement of operations.

The Centennial College of Applied Arts & Technology

Notes to Financial Statements

March 31, 2021

1. Significant Accounting Policies (continued)

Financial instruments (continued)

(ii) Amortized cost

This category includes guaranteed investment certificates (GIC's), accounts receivable, long-term receivable, accounts payable and accrued liabilities, vacation pay, bank loans, term debt, long-term debt, and residence and culinary arts centre liability. They are initially recognized at cost and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets.

Transaction costs related to financial instruments in the amortized cost category are added to the carrying value of the instrument.

Writedowns on financial assets in the amortized cost category are recognized when the amount of a loss is known with sufficient precision, and there is no realistic prospect of recovery. Financial assets are then written down to net recoverable value with the writedown being recognized in the statement of operations.

Foreign currency translation

Transactions in foreign currencies are translated into Canadian dollars at rates of exchange at the time of such transactions. Monetary assets and liabilities are translated at current rates of exchange with the resulting gains and losses recognized in the statement of operations.

Management estimates

The preparation of financial statements in conformity with PSAS for Government NPOs requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the period. Actual results could differ from these estimates. Areas of key estimation include determination of allowance for doubtful accounts, deferred revenue, actuarial estimation of post-employment benefits and compensated absences liabilities, construction in progress of the College's A Block building at Progress Campus, fair value of investments, fair value of the interest rate swap, and amortization of capital assets and deferred capital contributions.

The Centennial College of Applied Arts & Technology

Notes to Financial Statements

March 31, 2021

2. Financial Instrument Classification

The following table provides cost and fair value information of financial instruments by category. The maximum exposure to credit risk would be the carrying value as shown below.

	2021		
	Fair Value	Amortized Cost	Total
Cash	\$118,342,479	\$ -	\$118,342,479
Investments	65,685,281	80,565,270	146,250,551
Accounts receivable	-	19,888,914	19,888,914
Long-term receivable	-	5,423,043	5,423,043
Accounts payable and accrued liabilities	-	44,228,527	44,228,527
Accrued vacation pay	-	13,358,570	13,358,570
Bank loans	-	1,127,999	1,127,999
Term debt	-	4,973,030	4,973,030
Long-term debt	-	18,767,416	18,767,416
Interest rate swap	787,098	-	787,098

	2020		
	Fair Value	Amortized Cost	Total
Cash	\$143,651,962	\$ -	\$143,651,962
Investments	39,070,671	90,870,609	129,941,280
Accounts receivable	-	14,982,182	14,982,182
Long-term receivable	-	4,148,338	4,148,338
Accounts payable and accrued liabilities	-	46,180,049	46,180,049
Accrued vacation pay	-	13,203,365	13,203,365
Bank loans	-	1,315,999	1,315,999
Term debt	-	5,715,788	5,715,788
Long-term debt	-	21,010,820	21,010,820
Interest rate swap	1,110,004	-	1,110,004

Investments consist of guaranteed investment certificates (GIC's), bonds and other investments related to the internally restricted and externally restricted net assets (see Notes 17 and 18). Maturity profile of investments held is as follows:

The Centennial College of Applied Arts & Technology

Notes to Financial Statements

March 31, 2021

2. Financial Instrument Classification (continued)

	Within 1 year	2 to 5 years	6 to 10 years	Total Fair Value
March 31, 2021	\$ 93,299,395	\$ 37,043,738	\$ 15,907,418	\$ 146,250,551
	53%	32%	15%	100%
	Within 1 year	2 to 5 years	6 to 10 years	Total Fair Value
March 31, 2020	\$ 66,982,854	\$ 46,057,912	\$ 16,900,514	\$ 129,941,280
	52%	35%	13%	100%

The following table provides an analysis of financial instruments that are measured subsequent to initial recognition at fair value, grouped into Levels 1 to 3 based on the degree to which the fair value is observable:

- **Level 1** fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities using the last bid price;
- **Level 2** fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- **Level 3** fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

	2021			
	Level 1	Level 2	Level 3	Total
Cash	\$118,342,479	\$ -	\$ -	\$118,342,479
Investments	65,685,281	-	-	65,685,281
Interest rate swap	-	-	787,098	787,098
	\$184,027,760	\$ -	\$ 787,098	\$184,814,858
	2020			
	Level 1	Level 2	Level 3	Total
Cash	\$143,651,962	\$ -	\$ -	\$143,651,962
Investments	39,070,671	-	-	39,070,671
Interest rate swap	-	-	1,110,004	1,110,004
	\$182,722,633	\$ -	\$ 1,110,004	\$183,832,637

The Centennial College of Applied Arts & Technology

Notes to Financial Statements

March 31, 2021

2. Financial Instrument Classification (continued)

There were no transfers from Level 1 to Level 2 for the year ended March 31, 2021 (2020 - Nil). There were no transfers in or out of Level 3 (2020 - Nil). For a sensitivity analysis of financial instruments recognized in Level 3, see Note 19 – Interest rate risk, as the prevailing interest rate is the most significant input into the fair value of the instrument.

3. Cash and Investments

The College's cash and investments include amounts restricted for specific purposes that are not available to be spent at the College's discretion. Cash and investments consist of guaranteed investment certificates (GICs), bond portfolios, other similar investments, and daily interest earned investments with interest earned at the Banker's Acceptance rate less 0.15%. The amounts available for operations are as follows:

	<u>2021</u>	<u>2020</u>
Cash	\$118,342,479	\$143,651,962
Investments	146,250,551	129,941,280
Total cash and investments	264,593,030	273,593,242
Less amounts restricted for:		
Cash held in trust	3,485,200	4,628,239
Endowments - externally restricted, less amounts receivable (Note 18)	19,517,240	19,150,133
Endowments - internally restricted, less amounts receivable (Note 17)	15,251,628	14,005,970
Deferred contributions (Note 13)	8,599,106	7,498,831
Restricted grants included as part of deferred revenue (Note 9)	14,390,059	9,019,268
Unspent deferred capital contributions less amounts receivable (Note 14, 15)	3,388,523	4,014,377
Unrestricted cash and investments	\$199,961,274	\$215,276,424
Internally restricted building fund (Note 17)	87,470,584	172,650,000
Net unrestricted cash (excluding building fund)	\$112,490,690	\$ 42,626,424

The Centennial College of Applied Arts & Technology

Notes to Financial Statements

March 31, 2021

4. Centennial Residence and Culinary Arts Centre

The College has entered into an alternative financing arrangement for the construction and operation of the Centennial Residence and Culinary Arts Centre. Under the terms of this agreement the partner is responsible for constructing, maintaining and operating the student residence portion of the facility in exchange for an initial 49 year ground lease and the right to collect student residence fees over the same period. The College has agreed to sublease a portion of the facility over the same term for the operation of the School of Hospitality, Tourism and Culinary Arts in exchange for annual rent payments and an agreed upon pre-payment. The effective date of completion of the building was September 1, 2016.

As at September 1, 2016, the residence building was recorded as an asset valued at \$84,492,191. The related liability has been proportionately split between deferred revenue and a financial liability. The initial deferred revenue was \$58,769,465 which represents the College granting the partner the right to provide residence services to students of the College and receive the related rental fees, in exchange for the partner's capital investment in the facility. The amount of deferred revenue will be brought into income on a straight line basis over the term of the 49 year lease agreement. The initial financial liability of \$25,722,726 represents the subleased premises for which the College is required to make annual rent payments. At September 1, 2016, the College had made prepayments of \$6,430,433 to the partner, resulting in a net initial financial liability of \$19,292,293. This financial liability was recorded at the present value of minimum lease payments going forward as in accordance with the terms of the 49 years lease agreement. The prepayment amount of \$6,430,433 was borrowed from the International Student Scholarship Endowment Fund. The College is paying the fund interest of 5% annually until the amount is returned to the fund. Interest expense for the current year of \$321,522 has been recorded to operating expenditures in the statement of operations.

As at March 31, 2021, the building has a net book value of \$76,732,704 (2020 - \$78,457,035) and accumulated amortization of \$7,759,487 (2020 - \$6,035,157).

Included in other income is \$1,199,377 (2020 - \$1,199,377) representing the amortization of the deferred revenue and included in other expenses is \$8,532 (2020 - \$7,950) representing the amortization of the service concession asset.

5. Prepaid Land Lease

The College has negotiated a land lease with the University of Toronto. This amount recorded as a prepaid land lease includes the original payment made to the University of Toronto less accumulated amortization for a ninety-nine year lease for land upon which the College has constructed the Morningside campus. The amount will be expensed over the term of the lease.

The Centennial College of Applied Arts & Technology

Notes to Financial Statements

March 31, 2021

6. Long Term Receivable

The College has financed the construction costs of the (i) Progress Campus Student Centre and the (ii) Athletic and Wellness Centre on behalf of the Centennial College Student Association Inc. ("CCSAI"). The CCSAI has committed to contribute funds towards the revitalization of student spaces at the Centennial College Ashtonbee campus.

(i) Progress Campus Student Centre:

This receivable is unsecured, bears interest at prime minus 25 bps and is to be repaid through the collection of an annual student centre-building levy, which is collected from all full-time and part-time students.

(ii) Athletic and Wellness Centre:

construction costs – This receivable is unsecured, bears interest equal to the terms as noted in the term debt note (Note 11 (ii)) since debt was acquired to fund this construction. The cost will be repaid through the collection of an annual levy, which is collected from all full-time students.

(iii) Ashtonbee Campus:

The CCSAI has committed to contribute funds to the Ashtonbee Campus Renewal Project. This receivable is to be repaid through the collection of an annual levy, collected from all full-time and part-time students.

	<u>2021</u>	<u>2020</u>
Note receivable on the Student Centre	\$ 432,529	\$ 73,021
Note receivable on Athletic and Wellness Centre	5,890,514	6,498,338
Note receivable on the Ashtonbee Campus	300,000	650,000
Less current portion included in accounts receivable	(1,200,000)	(3,073,021)
	<u>\$ 5,423,043</u>	<u>\$ 4,148,338</u>

7. Construction in Progress

The Construction in progress (CIP) balance as at March 31, 2021 is \$19,639,757 (2020 - \$5,220,601). This represents the costs incurred to date towards the planning and construction of an addition to the College's A Block building at Progress Campus. Designed as a mass timber structure, this project incorporates indigenous design principles towards realizing our indigenous framework as well as ambitious sustainability targets and will house the College's SETAS ICET programming, administrative offices, and the College's Indigenous studies, as well as several common spaces to drive forward our commitment to Truth and Reconciliation.

The Centennial College of Applied Arts & Technology

Notes to Financial Statements

March 31, 2021

8. Capital Assets

	2021		2020	
	Cost	Accumulated Amortization	Cost	Accumulated Amortization
Land	\$ 5,924,536	\$ -	\$ 5,924,536	\$ -
Buildings	426,022,443	146,430,073	425,883,571	136,532,758
Large machinery	18,193,580	5,693,021	17,561,196	4,833,319
Building improvements	76,183,529	38,031,891	70,343,388	30,950,606
Site improvements	1,657,488	501,295	440,443	440,443
Leasehold improvements	4,890,218	2,071,209	2,293,605	1,199,926
Computer software	27,300,356	11,361,936	14,157,497	8,001,688
Furniture, equipment and computers	84,735,438	55,055,502	79,066,360	43,150,325
	\$644,907,588	\$259,144,927	\$615,670,596	\$225,109,065
Net book value		\$385,762,661		\$390,561,531

Amortization expense for the year is \$34,288,165 (2020 - \$31,385,847) comprised of amounts relating to the prepaid land lease of \$94,769 (2020 - \$94,769) and capital assets of \$34,193,396 (2020 - \$31,291,078).

9. Deferred Revenue

	2021	2020
Advance tuition fees	\$103,810,368	\$ 95,568,932
Unexpended grants	14,390,059	9,019,268
Other	4,021,858	4,765,306
	\$122,222,285	\$109,353,506

The Centennial College of Applied Arts & Technology

Notes to Financial Statements

March 31, 2021

10. Bank Loans

The College has a \$30,000,000 (2020 - \$20,000,000) operating line of credit. No amount has been drawn upon this operating line of credit as of March 31, 2021 (2020 - \$nil). The College has \$1,353,415 (2020 - \$1,353,415) in letters of credit outstanding as of March 31, 2021. In addition, the College has an unused demand instalment loan facility of \$2,145,000 (2020 - \$2,145,000). The bank loan outstanding at year-end is as follows:

	<u>2021</u>	<u>2020</u>
Demand loan bearing interest at prime minus 25bps, repayable in monthly instalments of \$15,667 excluding interest through 2027. This loan is secured by a general security agreement on all assets of the Student Association (Progress Campus Student Centre)	\$ 1,127,999	\$ 1,315,999

Assuming the demand loan is not called, the principal amounts due within the next five years and thereafter are as follows:

2022	\$ 188,000
2023	188,000
2024	188,000
2025	188,000
2026	188,000
Thereafter	<u>187,999</u>
	\$ 1,127,999

11. Term Debt and Long-term Debt

- (i) The College has partially financed the acquisition of the T-Block (previous student residence) building through an unsecured non-revolving swap bank loan, repayable in monthly installments of \$90,900 principal and interest and is due on demand. The College has fixed its interest rate at 6.82% through an interest rate swap for the term of the loan. The interest rate includes a credit spread of 0.35%. The interest rate swap is a derivative financial instrument. It has effectively locked in a fixed rate through 2026.

The fair value of the interest rate swap (in favour of the counterparty) of \$787,098 (2020 - \$1,110,004) is recorded in the statement of remeasurement gains and losses.

The Centennial College of Applied Arts & Technology

Notes to Financial Statements

March 31, 2021

11. Term Debt and Long-term Debt (continued)

- (ii) The College has partially financed the building of the Athletic & Wellness Centre, Progress Campus through a fifteen year unsecured term loan from the Ontario Financing Authority (OFA). The term loan carries interest, compounded semi-annually, equal to the Province of Ontario's cost of funds for a fifteen-year amortizing bond plus 0.40%. The maturity date of the term loan is November 30, 2026.
- (iii) The College has partially financed the construction of the library and student hub at Ashtonbee Campus through a fifteen year unsecured term loan from the Ontario Financing Authority (OFA). The term loan carries interest equal to the Province of Ontario's cost of funds for a fifteen-year amortizing bond plus 0.275%. The maturity date of the term loan is September 26, 2029.

	2021	2020
Term debt on the T-Block (Note i)	\$ 4,973,030	\$ 5,715,788
Long-term Debt		
	2021	2020
OFA loan on the Athletic & Wellness Centre (Note ii)	\$ 8,030,170	\$ 9,204,723
OFA loan on the Library - Ashtonbee Campus (Note iii)	10,737,246	11,806,097
Total long term debt	18,767,416	21,010,820
Less: current portion	(2,324,802)	(2,243,403)
	\$ 16,442,614	\$ 18,767,417

Assuming the demand loan is not called (note i), the principal amounts due within the next five years and thereafter are as follows:

	Student Residence	Athletic & Wellness Centre	Ashtonbee Campus Library	Total
2022	\$ 792,266	\$ 1,218,508	\$ 1,106,294	\$ 3,117,068
2023	845,073	1,264,109	1,145,049	3,254,231
2024	901,400	1,311,417	1,185,162	3,397,979
2025	961,482	1,360,495	1,226,680	3,548,657
2026	1,025,568	1,411,410	1,269,653	3,706,631
Thereafter	447,241	1,464,231	4,804,408	6,715,880
	\$ 4,973,030	\$ 8,030,170	\$ 10,737,246	\$ 23,740,446

The Centennial College of Applied Arts & Technology

Notes to Financial Statements

March 31, 2021

12. Post-Employment Benefits and Compensated Absences

The following tables outline the components of the College's post-employment benefits and compensated absences liabilities and the related expenses.

	2021			
	Post-employment benefits	Non-vesting sick leave	Vesting sick leave	Total liability
Accrued employee future benefits obligations	\$ 1,759,000	\$ 8,079,000	\$ 280,000	\$ 10,118,000
Value of plan assets	(412,000)	-	-	(412,000)
Unamortized actuarial gains (losses)	78,000	(3,017,000)	(149,000)	(3,088,000)
Total liability	\$ 1,425,000	\$ 5,062,000	\$ 131,000	\$ 6,618,000

	2020			
	Post-employment benefits	Non-vesting sick leave	Vesting sick leave	Total liability
Accrued employee future benefits obligations	\$ 1,693,000	\$ 8,288,000	\$ 337,000	\$ 10,318,000
Value of plan assets	(380,000)	-	-	(380,000)
Unamortized actuarial gains (losses)	85,000	(3,485,000)	(150,000)	(3,550,000)
Total liability	\$ 1,398,000	\$ 4,803,000	\$ 187,000	\$ 6,388,000

	2021			
	Post-employment benefits	Non-vesting sick leave	Vesting sick leave	Total liability
Current year benefit cost	\$ 52,000	\$ 853,000	\$ 9,000	\$ 914,000
Interest on accrued benefit obligation	2,000	133,000	6,000	141,000
Amortized actuarial (gains) losses	(17,000)	187,000	-	170,000
Total expense	\$ 37,000	\$ 1,173,000	\$ 15,000	\$ 1,225,000

The Centennial College of Applied Arts & Technology

Notes to Financial Statements

March 31, 2021

12. Post-Employment Benefits and Compensated Absences (continued)

	2020			
	Post- employment benefits	Non-vesting sick leave	Vesting sick leave	Total liability
Current year benefit cost	\$ 36,000	\$ 227,000	\$ 22,000	\$ 285,000
Interest on accrued benefit obligation	4,000	85,000	10,000	99,000
Amortized actuarial gains	(14,000)	(3,000)	(34,000)	(51,000)
Total expense (recovery)	\$ 26,000	\$ 309,000	\$ (2,000)	\$ 333,000

Above amounts exclude pension contributions to the Colleges of Applied Arts and Technology pension plan, a multi-employer plan, described below.

Retirement benefits

CAAT Pension Plan

Employees of the College are members of the Colleges of Applied Arts and Technology Pension Plan (the "Plan"), which is a multi-employer jointly-sponsored defined benefit plan for eligible employees public colleges and related employers in Ontario. The College makes contributions to the Plan equal to those of the employees. Contribution rates are set by the Plan's governors to ensure the long-term viability of the Plan.

Any pension surplus or deficit is a joint responsibility of the members and employers and may affect future contribution rates. The College does not recognize any share of the Plan's pension surplus or deficit as insufficient information is available to identify the College's share of the underlying pension assets and liabilities. The most recent triennial actuarial valuation filed with pension regulators as at January 1, 2021 indicated an actuarial surplus of \$3.3 billion (2020 - \$2.9 billion). The College made contributions to the Plan and its associated retirement compensation arrangement of \$15,485,957 in 2021 (2020 - \$14,755,830), which has been included in the statement of operations

The Centennial College of Applied Arts & Technology

Notes to Financial Statements

March 31, 2021

12. Post-Employment Benefits and Compensated Absences (continued)

Post-employment benefits

The College extends post employment life insurance, health and dental benefits to certain employee groups subsequent to their retirement. The College recognizes these benefits as they are earned during the employees' tenure of service. The College also provides continuation of medical and dental benefits to certain employee groups while receiving long-term disability benefits. The related benefit liability was determined by an actuarial valuation study commissioned by the College Employer Council.

The major actuarial assumptions employed for the valuation are as follows:

(a) Discount rate

The present value of employee future benefits as at March 31, 2021 was determined using a discount rate of 1.60% (2020 – 1.60%), while the 2021 period expense was calculated using a discount rate 1.70% (2020 – 2.20%).

(b) Drug costs

Drug costs increases were assumed to increase at a rate of 6.42% per annum in 2021 and decrease proportionately thereafter to an ultimate rate of 4.0% in 2040.

(c) Hospital and other medical

Hospital and other medical costs were assumed to increase at 6.42% per annum (2020 – 4.0%).

Medical premium increases were assumed to increase at 6.42% per annum in 2021 (2020 - 6.55%) and decrease proportionately thereafter to an ultimate rate of 4.0% in 2040.

(d) Dental costs

Dental costs were assumed to increase at 4.0% per annum (2020 - 4.0%).

(e) Retirement rates

3.10% per annum starting at eligibility for reduced pension, increasing to 16% per annum after reaching eligibility for unreduced pension, with the remainder at age 65.

(f) Expected return on assets

For the fiscal 2021 disclosure, expected return on assets was assumed to increase at 0.85% (2020 - 2.20%) per annum.

The Centennial College of Applied Arts & Technology

Notes to Financial Statements

March 31, 2021

12. Post-Employment Benefits and Compensated Absences (continued)

Compensated absences

Vesting Sick Leave

The College has provided for vesting sick leave benefits during the year. Eligible employees, after 10 years of service, are entitled to receive 50% of their accumulated sick leave credit on termination or retirement to a maximum of 6 months' salary. The program to accumulate sick leave credits ceased for employees hired after March 31, 1991. The related benefit liability was determined by an actuarial valuation study commissioned by the College Employer Council.

Non-Vesting Sick Leave

The College allocates to certain employee groups a specified number of days each year for use as paid absences in the event of illness or injury. These days do not vest and are available immediately. Employees are permitted to accumulate their unused allocation each year, up to the allowable maximum provided in their employment agreements. Accumulated days may be used in future years to the extent that the employees' illness or injury exceeds the current year's allocation of days. Sick days are paid out at the salary in effect at the time of usage. The related benefit liability was determined by an actuarial valuation study commissioned by the College Employer Council.

The assumptions used in the valuation of vesting and non-vesting sick leaves are the College's best estimates of expected rates of:

	2021	2022	Thereafter
Wage and salary escalation - support staff	2.00%	1.25%	1.00%
Wage and salary escalation - academic staff	1.00%	1.00%	1.00%

The probability that the employee will use more sick days than the annual accrual and the excess number of sick days used are within ranges of 0% to 26.2% and 0 to 51 days respectively for age groups ranging from 20 and under to 65 and over in bands of 5 years.

The Centennial College of Applied Arts & Technology

Notes to Financial Statements

March 31, 2021

13. Deferred Contributions

Deferred contributions represent unspent externally restricted funding that has been received and relates to a subsequent year. Changes in the contributions deferred to future periods are as follows:

	<u>2021</u>	<u>2020</u>
Balance, beginning of year	\$ 7,498,831	\$ 6,956,000
Less amounts recognized as revenue in the year	(6,412,935)	(6,236,539)
Add amounts received during the year	<u>7,513,210</u>	<u>6,779,370</u>
 Balance, end of year	 <u>\$ 8,599,106</u>	 <u>\$ 7,498,831</u>

Comprised of:

	<u>2021</u>	<u>2020</u>
Scholarship and bursaries	\$ 3,720,624	\$ 3,642,181
Endowment interest funds - internally restricted	2,210,721	1,851,646
Endowment interest funds - externally restricted	2,131,570	1,485,281
Joint employment stability reserve	<u>536,191</u>	<u>519,723</u>
	 <u>\$ 8,599,106</u>	 <u>\$ 7,498,831</u>

The Centennial College of Applied Arts & Technology

Notes to Financial Statements

March 31, 2021

14. Deferred Capital Contributions

Deferred capital contributions represent the unamortized amount and unspent amount of donations and grants received for the purchase of capital assets. The amortization of capital contributions is recorded as revenue in the statement of operations. The changes in the deferred capital contributions balances are as follows:

	<u>2021</u>	<u>2020</u>
Balance, beginning of year	\$ 161,947,581	\$ 166,491,928
Less amortization of deferred capital contributions	(9,449,924)	(9,166,850)
Add contributions received for capital purposes	<u>6,755,099</u>	<u>4,622,503</u>
 Balance, end of year	 <u>\$ 159,252,756</u>	 \$ 161,947,581

As at March 31, 2021 there were \$3,387,191 (2020 \$3,517,532) of deferred capital contributions received which were not spent.

15. Deferred Capital Contributions Relating to Construction in Progress

Deferred capital contributions relating to construction in progress represents the amount of restricted funding received for capital projects currently in progress.

	<u>2021</u>	<u>2020</u>
Balance, beginning of year	\$ 496,845	\$ 456,215
Add contributions received for capital purposes	-	40,630
Less amounts transferred to assets in the year	<u>(495,513)</u>	<u>-</u>
 Balance, end of year	 <u>\$ 1,332</u>	 \$ 496,845

As at March 31, 2021, unspent deferred capital contributions received relating to construction in progress were \$1,332 (2020 - \$496,845).

The Centennial College of Applied Arts & Technology

Notes to Financial Statements

March 31, 2021

16. Investment in Capital Assets

a) Investment in capital assets represents the following:

	2021	2020
Capital assets (Note 8)	\$ 385,762,661	\$ 390,561,531
Construction in progress (Note 7)	19,639,757	5,220,601
	\$ 405,402,418	\$ 395,782,132
Less amounts financed by:		
Residence and culinary arts centre liability	19,183,382	19,191,914
Residence and culinary arts centre deferred revenue	53,372,269	54,571,646
Accounts payable and accrued liabilities	2,045,879	2,921,836
Term debt (Note 11)	23,740,446	26,726,608
Deferred capital contributions - spent (Notes 14, 15)	155,866,065	158,072,845
Balance, end of year	\$ 151,194,377	\$ 134,297,283

b) Change in net assets invested in capital assets is calculated as follows:

	2021	2020
Deficiency of revenue over expenses:		
Amortization of deferred capital contributions related to capital assets (Note 14)	\$ 9,449,924	\$ 9,166,850
Amortization of capital assets (Note 8)	(34,193,396)	(31,291,078)
	\$ (24,743,472)	\$ (22,124,228)
Net change in investment in capital assets		
Purchase of capital assets and CIP	\$ 43,813,681	\$ 35,062,773
Amount funded by deferred capital contributions	(7,243,143)	(2,746,241)
Amounts funded by account payable	875,959	707,760
Amounts funded by residence and culinary arts centre liability	8,530	7,950
Amounts funded by residence and culinary arts centre deferred revenue	1,199,377	1,199,377
Repayment of term debt and long term debt	2,986,162	2,861,201
	41,640,566	37,092,820
Balance, end of year	\$ 16,897,094	\$ 14,968,592

The Centennial College of Applied Arts & Technology

Notes to Financial Statements

March 31, 2021

17. Internally Restricted Net Assets

Internally restricted net assets represents money set aside by College senior management towards:

- (i) An international student scholarship endowment fund established by the College senior management and approved by the Board of Governors. Contributions to this fund includes an annual amount equal to 1% of international education tuition fees, matching funds from the College on certain donation campaigns, annual adjustments to the group insurance premiums paid for international students and other discretionary transfers from the College. During the year, \$2,642,049 (2019 - \$2,544,888) was transferred into the International student scholarship endowment fund from the General Fund and \$1,396,391 (2019 - \$481,521) was disbursed from the fund to be used to directly award international student scholarships. As of March 31, 2021, the College's internally restricted scholarship and fundraising fund amounted to \$15,251,628 (2020 – \$14,005,970).
- (ii) A building improvements fund is a internally restricted building improvement fund approved by the College Board of Governors to provide the necessary resources required for the realization of the college's master campus plan. During the year, \$85,179,416 (2019 - \$2,350,000) was transferred to the general fund. As at March 31, 2021, the College's internally restricted building improvements fund amounted to \$87,470,584 (2020 - \$172,650,000), the use of these funds represents disbursements towards the College's A Block Expansion Project.

18. Externally Restricted Net Assets

Externally restricted net assets include restricted donations received by the College where the endowment principal is required to be maintained intact. The investment income generated from these endowments must be used in accordance with the various purposes established by donors. The College ensures, as part of its fiduciary responsibilities, that all funds received with a restricted purpose are expended for the purpose for which they were provided.

Investment income on externally restricted endowments that was disbursed during the year has been recorded in the statement of operations since this income is available for disbursement as scholarships and bursaries and the donors' conditions have been met. The unspent portion of investment income is recorded in deferred contributions.

Externally restricted endowment funds include grants provided by the Government of Ontario from the Ontario Student Opportunity Trust Fund (OSOTF) and the Ontario Trust for Student Support (OTSS). Under these programs, which have now ended, the government matched funds raised by the College. The purpose of the program was to assist academically qualified individuals who, for financial reasons, would not otherwise be able to attend College.

The Centennial College of Applied Arts & Technology

Notes to Financial Statements

March 31, 2021

18. Externally Restricted Net Assets (continued)

Schedule of Changes in Endowment Fund Balances for the Year Ended March 31,

	2021				
	OSOTF I	OSOTF II	OTSS	Other	Total
Fund balance, beginning of year	\$ 343,800	\$ 1,391,901	\$11,928,080	\$ 5,486,352	\$19,150,133
Cash donations received	-	-	-	367,107	367,107
Fund balance, end of year	\$ 343,800	\$ 1,391,901	\$11,928,080	\$ 5,853,459	\$19,517,240

	2020				
	OSOTF I	OSOTF II	OTSS	Other	Total
Fund balance, beginning of year	\$ 343,800	\$ 1,391,901	\$11,928,080	\$ 4,881,902	\$18,545,683
Cash donations received	-	-	-	604,450	604,450
Fund balance, end of year	\$ 343,800	\$ 1,391,901	\$11,928,080	\$ 5,486,352	\$19,150,133

Schedule of Changes in Expendable Funds Available for Awards For the Year Ended March 31,

	2021				
	OSOTF I	OSOTF II	OTSS	Other	Total
Balance, beginning of year	\$ 49,447	\$ 215,565	\$ 954,760	\$ 265,600	\$ 1,485,372
Investment income, net of direct investment related expenses	18,865	76,376	657,718	391,423	1,144,382
Bursaries awarded	-	(22,174)	(148,500)	(251,358)	(422,032)
Balance, end of year	\$ 68,312	\$ 269,767	\$ 1,463,978	\$ 405,665	\$ 2,207,722
Bursaries awarded (#)	-	15	142	186	343

The Centennial College of Applied Arts & Technology

Notes to Financial Statements

March 31, 2021

18. Externally Restricted Net Assets (continued)

	2020				
	OSOTF I	OSOTF II	OTSS	Other	Total
Balance, beginning of year	\$ 44,495	\$ 214,187	\$ 1,072,606	\$ 306,179	\$ 1,637,467
Investment income, net of direct investment related expenses	4,952	20,048	186,153	108,099	319,252
Bursaries awarded	-	(18,670)	(303,999)	(148,678)	(471,347)
Balance, end of year	\$ 49,447	\$ 215,565	\$ 954,760	\$ 265,600	\$ 1,485,372
Bursaries awarded (#)	-	11	374	121	506

19. Financial Instrument Risk Management

Credit risk

Credit risk is the risk of financial loss to the College if a debtor fails to make payments of interest and principal when due. The College is exposed to this risk relating to its cash, investments, debt holdings in its investment portfolio, long-term receivable and accounts receivable. The College holds its cash accounts with a federally regulated chartered bank who is insured by the Canadian Deposit Insurance Corporation. In the event of default, the College's cash accounts are insured up to \$100,000 (2020 - \$100,000).

There has been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

The College's investment policy operates within the constraints of the investment guidelines issued by the Ministry of Colleges and Universities ("MCU") and puts limits on the bond portfolio including portfolio composition limits, issuer type limits, bond quality limits, aggregate issuer limits, corporate sector limits and general guidelines for geographic exposure. All fixed income portfolios are measured for performance on a quarterly basis and monitored by management during the year. The guidelines permit the College's funds to be invested in bonds issued by the Government of Canada, a Canadian province or a Canadian municipality having a rating of A or better, or corporate investments having a rating of A (R-1) or better.

Credit risk on accounts receivable and long-term receivables are mitigated by financial and system controls on past due accounts.

The Centennial College of Applied Arts & Technology

Notes to Financial Statements

March 31, 2021

19. Financial Instrument Risk Management (continued)

The College measures its exposure to credit risk based on how long the amounts have been outstanding. An impairment allowance is set up based on the College's historical experience regarding collections. Subsequent to year end, the credit risk related to the College's accounts receivable for tuition revenue has increased due to the impact of COVID-19, which could lead to potential losses.

The amounts outstanding at year end were as follows:

Amount past due	2021				
	Total	Current	> 30 days	61 - 90 days	> 90 days
Government receivables	\$ 9,566,552	\$ 9,566,552	\$ -	\$ -	\$ -
Student receivables	4,280,577	166,397	148,298	2,350,329	1,615,553
Non student receivables	2,433,527	557,775	114,318	1,335,116	426,318
Other receivables	5,954,346	5,954,346	-	-	-
Gross receivables	\$22,235,002	\$16,245,070	\$ 262,616	\$ 3,685,445	\$ 2,041,871
Less: impairment allowances	\$ (2,346,088)				
Net receivables	\$19,888,914				
Long-term receivables	\$ 5,423,043				

Amount past due	2020				
	Total	Current	> 30 days	61 - 90 days	> 90 days
Government receivables	\$ 1,876,897	\$ 1,876,897	\$ -	\$ -	\$ -
Student receivables	5,466,558	319,106	265,268	2,296,990	2,585,194
Non student receivables	1,724,612	1,360,950	143,016	43,092	177,554
Other receivables	9,007,249	9,007,249	-	-	-
Gross receivables	\$18,075,316	\$12,564,202	\$ 408,284	\$ 2,340,082	\$ 2,762,748
Less: impairment allowances	\$ (3,093,134)				
Net receivables	\$14,982,182				
Long-term receivables	\$ 4,148,338				

The Centennial College of Applied Arts & Technology

Notes to Financial Statements

March 31, 2021

19. Financial Instrument Risk Management (continued)

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of market factors. Market factors include three types of risk: currency risk, interest rate risk and equity risk.

The College's investment policy operates within the constraints of the investment guidelines issued by the Ministry of Colleges and Universities. The policy's application is monitored by management and the Board of Governors. Diversification techniques are utilized to minimize risk.

There has been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

Currency risk

Currency risk relates to the College operating in different currencies and converting non-Canadian earnings at different points in time at different foreign College levels when adverse changes in foreign currency College rates occur. The College carries a bank balance and conducts transactions in both US dollars and Canadian dollars. The College also holds bank accounts in Australia, India, Singapore and South Korea; however, the College does not conduct material transactions in currencies other than US and Canadian dollars. The College mitigates currency risk by demanding payment of receivables in Canadian or US dollars and the College employs a natural hedge by directing the College's US dollar holdings to support foreign operations.

The Centennial College of Applied Arts & Technology

Notes to Financial Statements

March 31, 2021

19. Financial Instrument Risk Management (continued)

Currency risk (continued)

The College has the following financial instruments denominated in foreign currencies:

2021						
Cash	Currency		Amount in Foreign Currency	Exchange Amount	Exchange Rate (%)	Amount in Canadian Dollars
United States Dollars	USD	\$	9,984,328	\$ 2,570,964	125.75%	\$12,555,292
Australian Dollars	AUD		2,961	(127)	95.71%	2,834
Indian Rupee	INR		6,797,325	(6,680,479)	1.72%	116,846
Singapore Dollar	SGD		14,240	(921)	93.53%	13,319
South Korean Wan	KRW		98,087,854	(97,978,486)	0.11%	109,368
Vietnam Dollars	VND		1,203,726,185	(1,203,660,899)	0.01%	65,286
						\$12,862,945

Accounts Payable and Accrued Liabilities

United States Dollars	USD		76,499	19,698	125.75%	96,197
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2020						
Cash	Currency		Amount in Foreign Currency	Exchange Amount	Exchange Rate (%)	Amount in Canadian Dollars
United States Dollars	USD	\$	12,214,704	\$ 5,144,297	141.87%	\$17,239,001
Australian Dollars	AUD		3,274	(434)	86.74%	2,840
Indian Rupee	INR		11,688,559	(11,468,580)	1.88%	219,979
Singapore Dollar	SGD		35,645	(125)	99.65%	35,520
South Korean Wan	KRW		84,764,577	(84,665,911)	0.12%	98,666
Vietnam Dollars	VND		318,149,876	(318,130,787)	0.01%	19,089
						\$17,615,095

Accounts Payable and Accrued Liabilities

United States Dollars	USD		74,071	31,014	141.87%	105,085
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There has been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

The Centennial College of Applied Arts & Technology

Notes to Financial Statements

March 31, 2021

19. Financial Instrument Risk Management (continued)

Interest rate risk

Interest rate risk is the potential for financial loss caused by fluctuations in fair value or future cash flows of financial instruments because of changes in market interest rates. The College is exposed to this risk through its interest bearing investments and bank loans.

The College mitigates interest rate risk on its term debt through a derivative financial instrument that exchanges the variable rate inherent in the term debt for a fixed rate (see Note 11 (i)). Therefore, fluctuations in market interest rates would not impact future cash flows and operations relating to the term debt.

At March 31, 2021, a 1% fluctuation in interest rates, with all other variables held constant, would have an estimated impact on the fair value of the interest rate swap of \$155,500 (2020 - \$218,481)

A 1% fluctuation in interest rates would have an estimated impact on interest expense related to the College's bank loans of \$(186) (2020 – \$6,610).

The College's investment portfolio has interest rates ranging from 1.61% to 3.30% with maturities ranging from October 28, 2021 to August 14, 2028. As at March 31, 2021, a 1% fluctuation in interest rates, with all other variables held constant, would have an estimated impact on the fair value of investments of \$539,950 (2020 - \$709,694).

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

Liquidity risk

Liquidity risk is the risk that the College will not be able to meet all cash outflow obligations as they come due. The College mitigates this risk by monitoring cash activities and expected outflows through extensive budgeting and by maintaining investments that may be converted to cash in the near-term if unexpected cash outflows arise. The follow table sets out the contractual maturities (representing undiscounted contractual cash-flows of financial liabilities assuming demand loans are not called):

The Centennial College of Applied Arts & Technology

Notes to Financial Statements

March 31, 2021

19. Financial Instrument Risk Management (continued)

Liquidity risk (continued)

	2021				
	Within 6 months	6 months to 1 year	1 - 5 years	> 5 years	Total
Accounts payable and accrued liabilities	\$44,228,527	\$ -	\$ -	\$ -	\$44,228,527
Bank loans	94,000	94,000	752,000	187,999	1,127,999
Term debt	1,541,787	1,575,281	13,907,500	6,715,878	23,740,446
Lease liability	4,473	4,785	43,386	19,130,738	19,183,382
	\$45,868,787	\$ 1,674,066	\$14,702,886	\$26,034,615	\$88,280,354

	2020				
	Within 6 months	6 months to 1 year	1 - 5 years	> 5 years	Total
Accounts payable and accrued liabilities	\$46,180,049	\$ -	\$ -	\$ -	\$46,180,049
Bank loans	94,000	94,000	752,000	375,999	1,315,999
Term debt	1,477,096	1,509,065	13,317,937	10,422,510	26,726,608
Lease liability	3,387	5,145	41,740	19,141,642	19,191,914
	\$47,754,532	\$ 1,608,210	\$14,111,677	\$29,940,151	\$93,414,570

Derivative financial liabilities mature as described in Note 11.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

The Centennial College of Applied Arts & Technology

Notes to Financial Statements

March 31, 2021

20. Commitments and Contingencies

The College is committed to estimated minimum annual payments under operating lease agreements over the next five years and thereafter as follows:

2022	\$ 1,159,836
2023	1,073,959
2024	988,390
2025	951,131
2026	570,792
Thereafter	<u>3,164,156</u>
Total commitments	<u>\$ 7,908,264</u>

In 2019, the College signed an agreement related to the construction of the A Block building at Progress Campus for total cost of \$85,000,000. As of March 31, 2021, the College has incurred \$19,639,757 in related to the construction of the building based on a percentage of completion method which has been included in Note 7. The outstanding commitment as of March 31, 2021 is \$65,360,243

The College has been named as a defendant in several litigations alleging actual and punitive damages. The College has made a provision management believes will be sufficient based on the amount of the claims, however management is not able to determine the final outcome of these claims. Settlement, if any, will be accounted for during the period of resolution.

The Centennial College of Applied Arts & Technology

Notes to Financial Statements

March 31, 2021

21. Other Matters

On January 30, 2020, the World Health Organization ("WHO") announced a global health emergency because of a new strain of coronavirus, the "COVID-19 outbreak". In March 2020, the WHO classified the COVID-19 outbreak as a pandemic, based on the rapid increase in exposure globally.

On March 24, 2020 the College closed its campuses and learning sites and they remain closed to the date of the auditor's report. The College delivered its curriculum online following the closure of its campus, and plans to continue to deliver its curriculum online until provincial regulations ease and the College deems it safe to do so. The closure of the College's campus throughout the fiscal year had a negative impact on all revenue streams with the exception of grants and reimbursements. The decrease in tuition revenue was mainly derived from the decrease in international student enrolment caused by travel restrictions imposed by the Canadian government, while the decrease in other revenue streams such as ancillary operations and rental income were directly related to the campus closure. Grants and reimbursements increased due to one-time funding received from the MCU. The closure of the College's campus also resulted in reductions in certain operating expenses, including salaries and benefits, utilities, maintenance and taxes and supplies and other expenses. On an overall basis, the impact of the COVID-19 outbreak resulted in a deficit for the College for the year. This deficit was reduced by the Support Fund for Postsecondary Institutions as a result of COVID-19 in the amount of \$8,389,600 received from MCU.

As the impacts of the COVID-19 outbreak continue, there could be further impact on the College, its students and its funding sources. Management is actively monitoring the effect on its financial condition, liquidity, operations, suppliers, and its workforce. Given the daily evolution of the COVID-19 outbreak and the global responses to curb its spread, the College is not able to fully estimate the effects of the COVID-19 outbreak on its future results of operations, financial condition, or liquidity at this time.

The Centennial College of Applied Arts & Technology
Schedule of Grants and Reimbursements
Schedule 1

For the year ended March 31	2021	2020
General operating grant	\$ 49,531,152	\$ 46,841,296
Apprenticeship	8,397,170	7,958,189
Special project grants	10,537,647	9,866,225
Grant in lieu of municipal taxation	656,175	780,150
Sick leave gratuities	56,558	105,420
Other grants	7,863,403	1,524,634
	\$ 77,042,105	\$ 67,075,914

The accompanying notes are an integral part of these financial statements.

The Centennial College of Applied Arts & Technology
Schedule of Ancillary Operations
Schedule 2

For the year ended March 31

	2021						2020
	Bookstores	Centennial Place	Parking	Food Service	MyCard	Total	Total
Revenue	\$ 230,472	\$ 203,741	\$ 21,577	\$ 186,445	\$ 94,089	\$ 736,324	\$ 5,376,190
Expenditures							
Cost of goods sold	-	-	626,918	-	515	627,433	1,190,041
Salaries and benefits	132,762	-	-	-	162,083	294,845	262,825
Rent and taxes	-	-	149,727	-	-	149,727	149,727
Contract services	-	-	662,920	1,801	745	665,466	554,245
Other operating expense	-	-	809,437	1,754	62,845	874,036	1,042,227
	132,762	-	2,249,002	3,555	226,188	2,611,507	3,199,065
Excess (deficiency) of revenue over expenditures	\$ 97,710	\$ 203,741	\$ (2,227,425)	\$ 182,890	\$ (132,099)	\$ (1,875,183)	\$ 2,177,125

The accompanying notes are an integral part of these financial statements.