



Lake Simcoe Conservation Foundation

The mission of the Lake Simcoe Conservation Foundation (LSCF) is to raise funds to invest in the conservation, restoration, research and education projects of the Lake Simcoe Region Conservation Authority to ensure a healthy Lake Simcoe watershed today and tomorrow.

In 2012, the Foundation raised well over half a million dollars. Our donors continued to support stewardship projects in the East Holland Subwatershed, Scanlon Creek Conservation Area revitalization projects and environmental education programs.

2012 Highlights:

- updated LSCF Strategic Plan to 2015
- launched a new 'Inspiring Greener Communities Program' with Lake Simcoe watershed builders/developers
- launched a 'Lake Simcoe Marina's Care' Program with Lake Simcoe marine operators
- expanded the off-leash dog park for smaller dogs at Scanlon Creek Conservation Area
- continued the bird banding program through workshops and 'Adopt-a-Bird' program
- improved trails and boardwalks at Scanlon Creek Conservation Area
- continued the 'Tree Memorial' program with three Lake Simcoe watershed funeral homes
- continued donor funding for 'Operation Sparrow' which provides disadvantaged children an opportunity to participate in LSRCA's Conservation Kids Camp at Sheppard's Bush

HELP US MAKE A DIFFERENCE!

Visit our website at www.lakesimcoefoundation.ca to make a donation or to learn more about the work we do. Or you can e-mail us at foundation@LSRCA.on.ca or phone us at 905.895.1281.



Lake Simcoe Region
conservation authority



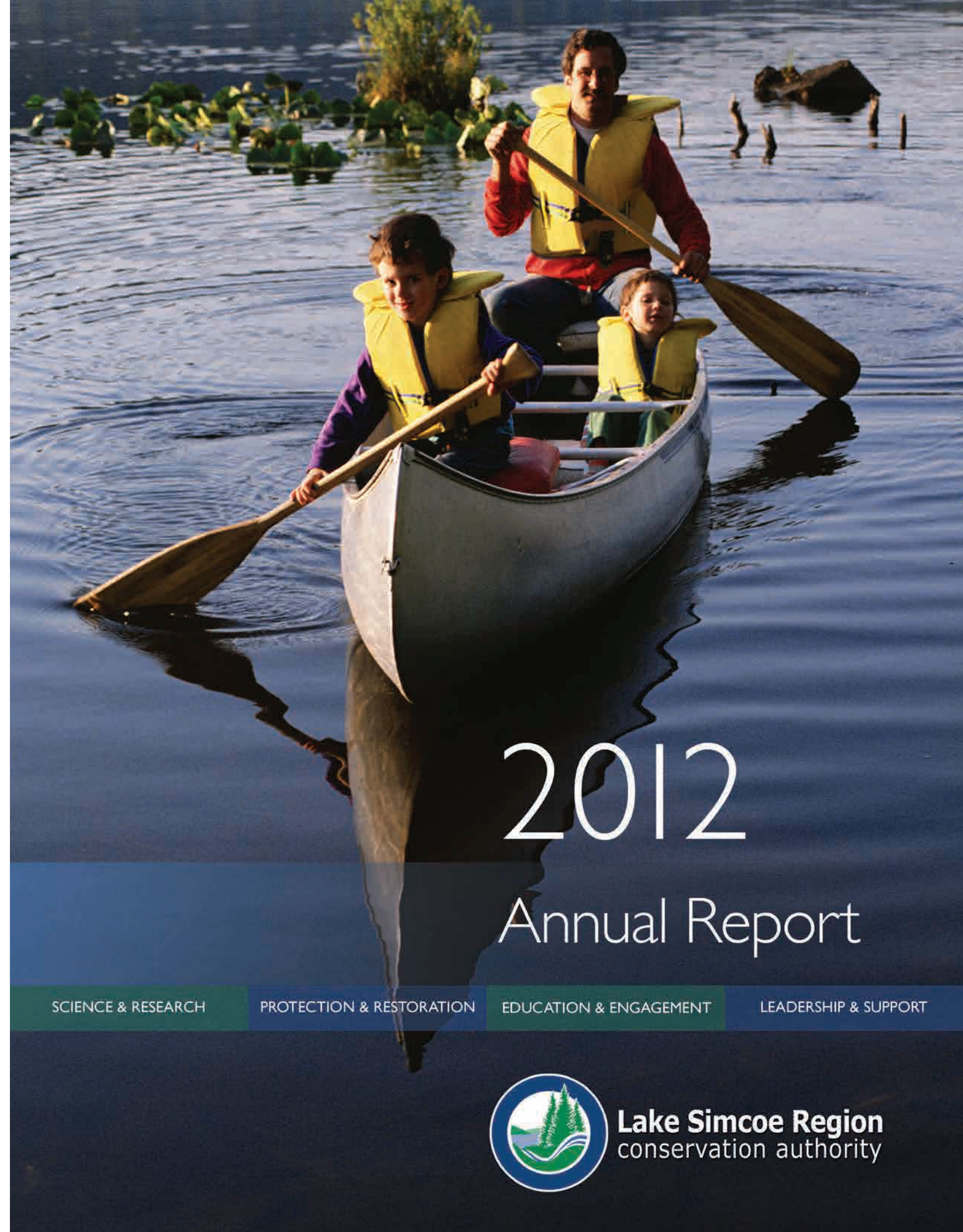
THANK YOU

Members and staff of Lake Simcoe Region Conservation Authority would like to express sincere thanks to our partner municipalities, our provincial, federal and other government partners, the Lake Simcoe Conservation Foundation and the many other local, regional, national and international partners that help make our work possible. Together we are achieving a healthier Lake Simcoe watershed.

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If you require this document in an alternate format please contact us at 905.895.1281.

FSC
LOGO



2012 Annual Report

SCIENCE & RESEARCH

PROTECTION & RESTORATION

EDUCATION & ENGAGEMENT

LEADERSHIP & SUPPORT



Lake Simcoe Region
conservation authority

Message from the Chair & CAO

Meeting Our Strategic Goals

When we finalized our strategic plan with our Board of Directors and staff in 2011, we knew that we had several challenges ahead of us, however our concrete plan has positioned us well to take on these challenges.

Framed by our four “pillars” of integrated watershed management (IWM), our core strategic goals, their focused strategies and expected targets and outcomes are leading us closer each day to achieving our mission and ultimately our vision of *A Watershed for Life*.

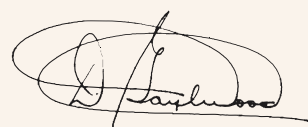
With the wrap-up of 2012, we are now midway through the timeline for our strategic plan - Focused Future 2014. We are pleased to offer this report, not only as an annual review of our incredible accomplishments, but also as a mid-point check-up on how we’re doing with our 2014 targets and outcomes.

We are confident that you will find this report interesting and inspiring – an exceptional showcase of the valuable work that LSRCA does in our own backyard and also abroad. We believe these key accomplishments demonstrate the need for conservation authorities to continue in our leadership roles as local integrated watershed managers, both across Ontario and on the world stage.

Congratulations to our staff and all our valued partners. Each of you plays a critical role in our success – supporting us with your commitment and action for a healthy lake and watershed.



Mayor Virginia Hackson
Chair



D. Gayle Wood
Chief Administrative Officer

LSRCA’s Strategic Plan – Focused Future 2014 outlines a number of strategic goals based on our four “pillars”. Each goal includes a number of strategies with corresponding targets and outcomes. Those targets and outcomes provide the focus for our annual priorities. You can find a copy of our strategic plan online: www.LSRCA.on.ca/reports

Here is a summary of some of our key activities and accomplishments in 2012. Throughout the report you will find more details about these and other projects that bring us closer to achieving our targets by 2014.

Science & Research:

Respond and adapt to watershed pressures through advanced science and research.

- subwatershed planning (page 3)
- showcasing water innovation (page 4)

Protection & Restoration:

Protect and restore the watershed to support healthy communities.

- trail improvements (page 5)
- Landowner Environmental Assistance Program (page 6)

Education & Engagement:

Generate support, commitment and action for a healthy watershed.

- educational programming (page 11)
- creative marketing activities (page 12)

Leadership & Support:

Achieve organization success through leadership, innovation and program support.

- leadership role in Lake Simcoe Protection Plan (page 13)
- excellence in customer service (page 14)



Science & Research

Developing Watershed Plans and Studies

Subwatershed plans examine and recognize the interconnectedness of the various components of an ecosystem. For example, poor water quality can have negative impacts on fish. Erosion from unstable soils (sloped areas) impacts water quality. This “ecosystem approach” helps us better understand the entire system so we can recommend the most effective actions to reduce impacts to the natural environment. In

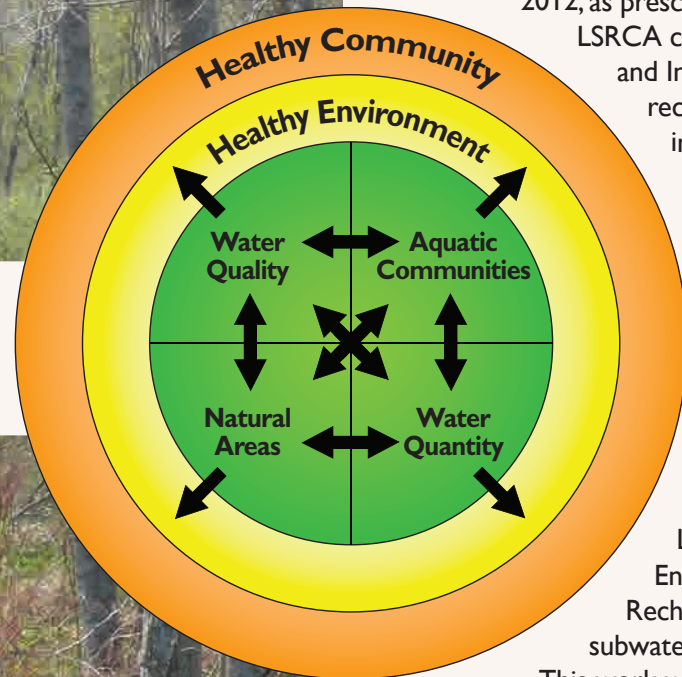
2012, as prescribed under the Lake Simcoe Protection Plan, LSRCA completed subwatershed plans for the Barrie and Innisfil subwatersheds. They identify 40 priority recommendations which have been formalized into “subwatershed implementation plans”.

Formal consultation took place at the end of 2012 and implementation will begin in 2013.

Studying groundwater recharge areas is another priority for LSRCA. These areas are important “sinks” that allow water to accumulate and slowly seep back into the ground. They play important roles in flood prevention and also in ensuring our underground aquifers are replenished.

Through funding from the Province and Lake Simcoe Protection Plan, we’ve completed Environmentally Significant Groundwater Recharge Area (ESGRA) mapping for the Barrie subwatershed (Barrie, Lovers and Hewitts Creeks).

This work will continue to other subwatersheds over the course of the next few years.



Subwatershed plans recognize that everything is inter-connected.

Groundwater recharge areas are being identified and protected.

LSRCA’s Limnologist engaged in research.

LSRCA staff collecting benthic samples.

Monitoring Our Efforts

The accurate calculation of phosphorus loads to Lake Simcoe is a critical piece of information for making management decisions around the ecological health and sustainability of the lake. In 2012, in a project that received funding through the federal Lake Simcoe Clean-Up Fund, LSRCA undertook a year-long study allowing us to increase the frequency at which we collect water samples. Moving forward this data set will help improve the accuracy of load calculations as well as inform cost effective and efficient sampling efforts in times where funding or resources are constrained.

The Practical Application of Our Research

With financial support from the Province of Ontario’s “Showcasing Water Innovation” fund, LSRCA is participating in some exciting new developments that offer the latest in leading edge, innovative and cost-effective solutions for managing drinking water, wastewater and stormwater in Ontario.

In a project led by York Region, we are collaborating with the Town of Newmarket, Toronto and Region Conservation Authority and Mosaik Homes on a new housing development that will pilot the latest in low impact development technology, including the use of energy efficient appliances to reduce carbon footprint, and rain gardens and other water sensitive design measures to better manage stormwater. The site is located at the southeast corner of Bathurst Street and Davis Drive with construction slated to begin in 2013.

Bringing Our Research to Life... Literally

LSRCA regularly collects samples of aquatic insects throughout the watershed. They help tell us how our environment is doing. During recent biological sampling, LSRCA Hydrology Technician, Raymond Bolton, found and correctly identified a rare species of mayfly that has not been seen in our watershed in ten years of sampling. The impact of this discovery is still not known but we will be taking this finding to its next logical step. What does the presence of this species in our watershed mean?



Rain gardens offer an innovative way of managing stormwater.



Metretopodidae (Cleftfooted Minnow Mayflies) – A new species found in our watershed.



Protection & Restoration



Conservation Areas and Lands

One of the ways we help protect and restore the watershed is through the direct ownership of land. LSRCA currently owns or manages 32 properties within the Lake Simcoe watershed – totaling just over 2,100 hectares (5,190 acres) of land. Representing a range of ecosystem types and use levels, these lands serve a variety of functions, such as wildlife viewing areas, hiking, walking or biking trails, pedestrian linkages, cultural and natural heritage preservation, and environmental education facilities. Most importantly these lands provide the benefits associated with healthy living and healthy, vibrant communities.

In line with our strategic plan priorities, we increased land holdings in 2012. This included newly secured land in the Derryville Bog in Durham Region (approximately 34 hectares of provincially significant wetland and area of natural and scientific interest), approximately 16 hectares of donated provincially significant wetland (York Region) and a small donation of a conservation easement adding to the Arnold C. Matthews Nature Reserve (also in York Region).

Trail Improvements

In addition to owning land, LSRCA undertakes improvements that support community enjoyment. In 2012, we built two kilometres of sustainable trail in Durham Regional Forest. The new trail was built according to our Durham Forest Trail Management Plan which rationalizes trail development based on sustainability factors such as slope, forest health and soil erosion. The trail is designed to accommodate multiple uses and enhance visitor experience and was developed and constructed in partnership with the local community.



Also in 2012, we undertook upgrades to approximately 17 kilometres of trail along the Beaver River. This work comes from a 2010 conservation area management plan that, through public consultation, received strong support for trail upgrades and the eventual establishment of a link to the Trans Canada Trail. Ongoing trail upgrades will provide a 40 kilometre accessible nature trail linking four municipalities along one of the most significant natural heritage features in the Lake Simcoe watershed.

Flood Forecasting and Warning

LSRCA is responsible for monitoring weather and watershed conditions and providing information about possible flood events to our municipalities, the media, school boards, police, government and community agencies. In 2012, we delivered 11 flood bulletins. Also in 2012, we helped organize the “Floods Happen” annual workshop for municipal emergency officials and participated in the Region of York’s Emergency Exercise, “Operation Backup”.

Landowner Environmental Assistance Program (LEAP)

A LEAP refinement process was initiated in 2012 to reaffirm the program’s scientific foundation, reflect landscape changes, promote enhanced uptake, incorporate new technologies, reaffirm relevance to the watershed community, ensure cost-effectiveness and confirm strategic directions. The review also looked at ensuring that municipal and other LEAP funding is directed toward the most effective and efficient projects and programs for addressing the environmental health and quality of the Lake Simcoe watershed.

Concurrent to the LEAP review process in 2012, LSRCA continued to deliver its existing program – in partnership with watershed municipalities, private landowners, community groups, Lake Simcoe Conservation Foundation, Lake Simcoe Clean-Up Fund and others. In 2012, through LEAP, over 160 restoration projects were completed at a value of \$3 million. Collectively these projects contribute to cleaner ground and surface water, reduced soil erosion, and a healthier environment for people and wildlife.

Responsive Action for Infrastructure Protection

LSRCA is able to respond quickly when asked to undertake new projects. In 2012, we were contracted by York Region to investigate and document the vulnerability of the Region’s underground linear infrastructure – those near watercourses where erosion or slope failure could pose a risk. Our staff visited and evaluated a total of 344 sites over the course of 14 weeks, assigning priority scores to each area so that the Region could act upon those of most concern.



Tree planting plays a key role in our restoration efforts.



Scanlon Creek Conservation Area

The jewel of our conservation areas, and the cornerstone of our outdoor education program (see page 11), the 300 hectare Scanlon Creek Conservation Area, located in Bradford West Gwillimbury, has been the focus of a number of initiatives designed to enhance its natural features as well as encourage greater public attendance.

Scanlon Pond Draw Down

The pond and dam were originally constructed in 1970 to create recreational opportunities for fishing and swimming, which were widely enjoyed for many years. However, water quality quickly became an issue, declining to the point where, in 2003, it was closed permanently to swimming because of ongoing E. coli pollution. An extensive review process took place to look at the future of the pond and a number of options were posed. After extensive public consultation, it was determined that the best course of action was to draw down the pond, re-establish a free-flowing creek channel, establish adjacent wetland habitat in the newly exposed area and undertake environmental monitoring throughout the process.

LSRCA is midway through this multi-year project. Having drawn down the pond in 2011, we've helped support the development of a natural water channel by undertaking plantings along the creek edges to stabilize the banks. In 2012, we planted approximately 120 metres of streambank. Our ultimate goal is to stabilize the remaining banks, and continue our planting efforts to connect with the creek on the other side of the dam.



Aerial photo of Scanlon pond after draw down

Facility Upgrades

Following the 2011 opening of the off-leash dog park and children's discovery play garden, two fully accessible washrooms, as well as picnic pavilion upgrades, were completed in 2012.

Friends of Scanlon Creek Committee

Building on our strategic goal of providing support to communities and encouraging public participation, the "Friends of Scanlon Creek Committee" was launched in 2012. This volunteer community group meets monthly to encourage public enjoyment of the facilities as well as raise funds for revitalization projects at Scanlon Creek Conservation Area.



Fish Habitat Management

Development that takes place in the water that has the potential to impact fish habitat is reviewed by LSRCA through an agreement with Fisheries and Oceans Canada (DFO). In 2012, we reviewed 161 applications that included the naturalization of 2.2 kilometres of shoreline.

Planning and Development

One of LSRCA's principle mandates is to review planning and development applications, including those that fall under the federal Fisheries Act, where we screen and process applications for the Department of Fisheries and Oceans. Providing these services is important to fulfilling our responsibility for ensuring that proposed development occurs in a sustainable and safe manner. In 2012, we observed an increase in the number of planning applications submitted.

To ensure our service delivery keeps pace with the increased demand in applications, LSRCA completed a Service Delivery Review in 2012. Municipal staff and building industry (BILD) representatives were surveyed, with strong response. The results were very positive, confirming our commitment to a high level of service delivery.

In response to growing issues around the disposal of imported fill, we updated our fill placement policies. This brings our policies in line with municipalities, ensures that environmentally significant features such as wetlands are not impacted by the placement of fill, and that the quality of fill is regulated.



Protecting Water... at Home

and Abroad

Source Protection Plan Submitted to the Minister of the Environment

After years of research, review and consultation, the source protection plan for the South Georgian Bay Lake Simcoe (SGBLS) Source Protection Region was submitted

to the Minister of the Environment on October 22. LSRCA led this multi-year, multi-stakeholder project with the assistance of partner agencies: Nottawasaga Valley Conservation Authority, Severn Sound Environmental Association and the Black River municipalities. Approval of the plan, expected in 2013,

Staff at the conservation authority and its partner agencies went above and beyond in their efforts to complete this project. I've never seen such amazing teamwork!

Lynn Dollin, Chair, SGBLS Source Protection Committee

will usher in a brand new level of protection for our drinking water sources.

Source Protection Committee

This group of stakeholders representing a variety of interests (municipal, economic, public, First Nations) was responsible for preparing the source protection plan under the leadership of Innisfil Councillor Lynn Dollin.

Source Protection Authorities

The three source protection authorities (Lakes Simcoe and Couchiching/Black River, Nottawasaga Valley, Severn Sound) were responsible for approving submission of the plan and unanimously supported its submission.

Funding Water Protection

The Ontario Drinking Water Stewardship Program (ODWSP) came out of the government's commitment to help property owners address significant threats on their properties before

the source protection plan comes into effect. In 2012, 107 projects were completed throughout the source protection region at a value of \$971,000.

Nineteen of the projects were completed in the Lake Simcoe watershed with an estimated project value of \$328,000. Project participants included both municipalities and individual private landowners and included projects like municipal salt storage facilities, agricultural operation upgrades, septic system upgrades and repairs and well decommissioning.

Information about source water protection can be found online at: www.ourwatershed.ca



LSRCA staff member talking with landowners at an Open House in Orillia.



LSRCA staff with our Twinning partners at the Town of Newmarket offices, proudly flying the Mexican flag.

As the proud winner of the International RiverFoundation's (IRF) 2009 Thiess International Riverprize for excellence in watershed management, LSRCA pledged to share its experience with another country through a multi-year Twinning partnership, with support from the Australia-based International RiverFoundation.

After an extensive search, we selected the Ayuquila River watershed in Mexico, and began working with our twinning partner JIRA (Junta Intermunicipal de Medio Ambiente para la Gestion Integral de la Cuenca Baja Del Rio Ayuquila – JIRA). In 2011, LSRCA staff visited Mexico to formalize the agreement and tour their watershed.

In 2012, we expanded our partnership with representatives from the Ayuquila-Armeria Watershed Commission and the University of Guadalajara, who joined our JIRA partners on a week-long visit to our watershed in September 2012.

The focus of the visit was to engage in “hands on” learning with LSRCA staff, board members and partners. During the exchange, LSRCA conducted extensive tours and workshops, showcasing technical expertise, innovations and best management practices.

The goal of the partnership is to develop an integrated watershed management strategy for the Ayuquila watershed. More details about this exciting partnership can be found at our website: www.LSRCA.on.ca/twinning.

“I want to thank you all for the work you did to make this mission the best possible exchange of experience, because it has created a different dynamic of thought among team members...our challenge now is to transcend our structural and economic constraints, because the watershed is our life and we want a dignified life, such as you enjoy...We are honoured to be part of a great dream to make this world a place where we can live in better harmony with nature because we are part of it.” - Arturo Pizano Portillo, JIRA Director

Education and Engagement

Engaging Our Youth

We're committed to environmental education and engagement of youth and deliver programming at outdoor education centres and in classrooms and communities across the watershed.

Our outdoor education program at Scanlon Creek Conservation Area is thriving, thanks to the redesign initiated in 2011. This year we engaged 3,900 program participants from across the watershed in 21,500 learning hours, including 400 participants under our new wetland program sponsored by Ducks Unlimited Canada. We re-introduced maple syrup programming to more than 300 students during February and March and for the first time delivered our orienteering program in French! We exceeded our sales and revenue targets and achieved high marks for programs and staff based on an 88 per cent return rate on Client Evaluation Surveys.

Our in-school and community programming reached 2,800 participants. Fifty per cent of the bookings were generated as a result of past presentations or through referrals. This is testimony to the value of our programming.

Our Conservation Kids Summer Camp, offered in coordination with the Town of Aurora's Parks and Recreation Department, was a continued success. The program delivered 6,000 hours of outdoor learning to 182 children in York Region.

Our education and engagement efforts also included support to local science fairs in York Region, Durham Region and Simcoe County. LSRCA staff provided judging expertise and a corporate cash award of \$100 to some very passionate and promising aspiring scientists.

Our participation in York Region's annual Children's Water Festival is another important component of our work. This week-long event allows us to connect with more than 5,000 grade 4 students from across York Region.

Collectively, these programs enable us to meet our strategic commitments by providing our youth communities with knowledge, skills and opportunities to improve the health of the watershed.



LSRCA Outdoor Educator presenting a science fair award.



Engaging Our Community

Innovative and creative marketing activities along with making our science available in ways that are meaningful to our audiences are key outcomes toward which we are striving. Our "Finger Facts" do just that by providing a unique visual tool that translates our Lake Simcoe watershed science and offers an interactive way for students to learn.

This resource was so popular that we now have three – "Watershed Facts", "Fish Facts" and "Wetland Facts"! Over 5,000 were distributed.



Finger Facts – a fun and interactive way to educate students.

"Lake Simcoe Science" – our newest publication – was launched in 2012, greatly increasing our success in making our science meaningful and relevant to our audiences. In 2012, two editions were published, with the content also appearing in Lake Simcoe Living Magazine, our newest communications collaboration effort. With secured third-party sponsorship, our Lake Simcoe Science newsletter will now be published, at no cost to LSRCA, in each of the magazine's six issues until October 2013, reaching over 500,000 readers in the watershed.

We worked hard in 2012 to increase our engagement efforts through a number of other activities like our 31st Annual Conservation Awards night – a high-profile celebration with nearly 200 community partners and elected officials. The event celebrates local "watershed heroes" for their on-the-ground work to support protection and restoration in our watershed. We also hosted our annual Tree Planting event and attended nine community fairs and festivals across our watershed, reaching out to thousands of watershed residents through fun, family-focused activities to bring

Lake Simcoe Science – making science meaningful and relevant.

awareness of small personal steps that anyone can take to improve the environmental health of their own backyard!

We worked closely with many of our watershed and extended media on a number of different topics, distributing 16 media releases and generating more than 200 media stories or mentions, in print and online.

We launched a revitalized logo and updated visual identity standards to help promote a consistent look and feel for our corporate materials, increasing recognition and awareness of who we are and what we do, throughout the watershed.



Leadership & Support

Leadership

The office of the CAO has an all-encompassing mandate to continually move the yard-stick forward by building new partnerships, strengthening existing relationships and creating a culture that sustains excellence in customer service, innovative leadership and business excellence.

Significant progress was made under this pillar during 2012 as we continue to work towards the desired outcomes of our core strategic goals – ultimately building on our vision of a *Watershed for Life*.

With the 2009 Thiess International Riverprize - one of the most highly regarded international awards for sustainable water management - under our belt, LSRCA gained global recognition as an industry leader. Reinforcing this recognition, our Chief Administrative Officer, Gayle Wood, was invited by the International RiverFoundation to sit on the 2012/2013 Thiess International Riverprize judging panel. Closer to home, she was invited by the University of Waterloo to coach young professionals as they navigate their way through the environmental science discipline, as part of University of Waterloo's Environmental Online Mentoring Program.

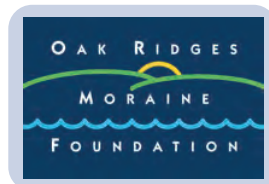
Working in collaboration with multiple stakeholders and all levels of government to ensure the overall health of Lake Simcoe, in 2009 the Ontario government solidified the Lake Simcoe Protection Plan (LSPP). As a leading integrated watershed management practitioner in the Lake Simcoe watershed, Ms Wood continues to be a contributing member

of the Lake Simcoe Coordinating Committee -- providing guidance and practical advice to the Ministry of the Environment on the execution of initiatives in the plan.

As a long-standing member of Conservation Ontario's advisory council, Ms Wood participated in the development of Conservation Ontario's recent whitepaper. The whitepaper focuses on ways to improve conservation authority efficiencies and operations across Ontario.

LSRCA has always valued our many partnerships – they are critical to our success. Forming new partnerships is essential; however, continuing to build and foster existing partnerships is how we will achieve fiscal sustainability. In 2012, Ms Wood briefed watershed MPs and MPPs about the significant accomplishments we achieved under the federal Lake Simcoe Clean-Up Fund (LSCUF) and the provincial Lake Simcoe Protection Plan (LSPP). Additionally, she hosted the annual municipal watershed CAO meeting. These leadership initiatives strengthen the ties with our member municipalities, highlighting and examining emerging issues and leading innovations to ensure mutual sustainability.

Again leading by example, Ms Wood extended support to the Oak Ridges Moraine Foundation (ORMF), who needed office space to house their business operations. As of December 2012, the ORMF's two core staff now maintain space in our head office in Newmarket.



LSRCA board members with our Twinning partners from Mexico.

Excellence in Customer Service

The Corporate Services division has been successful in continuing to build its business excellence strategy. This begins with client services. Improvements completed in 2011 for property inquiries were expanded in 2012 to the larger permitting and application process. As a result, our Planning and Regulations counter is better equipped to provide faster, more accurate client service.

Frontline customer service is a critical component to our business. At LSRCA, we are fortunate to have our frontline reception staffed by long-time employee, Julie Gerrard, who exemplifies superior customer service. In an effort to support the challenging information needs of this role, we developed an internal website with the information necessary for Julie, and the staff who relieve her, to have at their fingertips.

Excellence in Staff

Our focus on excellence is evident in our commitment to staff development and the achievements they've made.

Our staff have received a number of accolades. In 2012, science and monitoring staff co-authored a total of eight academic journal articles; one staff was the principle author and gave six presentations to public or academic audiences.

Limnologist Dr. Brian Ginn received an award for a journal article he wrote on aquatic plants that was published in the *Journal of Great Lakes Research*. Dr. Ginn's article was ranked as one of the top 25 most cited articles in the journal – cited 95 times. Dr. Ginn has received numerous requests from researchers throughout the world looking for more information on his study and the work he is doing.



A superior frontline customer experience is top priority.

David Lembcke, Manager of Environmental Monitoring and Science, wrote an article on semi-permeable membrane devices (SPMD) that was recognized by the Oregon Department of Environmental Quality staff as a model in which to base their SPMD analysis.

Congratulations also goes to Raymond Bolton, Hydrology Technician, for recently receiving a unique certification through the Society of Freshwater Science – one that only 40 other individuals in North America share.

We know that, at least in part, our staff accomplishments stem from providing an atmosphere that encourages success and growth. LSRCA began a Corporate Culture initiative that is planned to launch in 2013. This style of leadership is at the forefront of business excellence and will ensure we continue to build a highly engaged and informed staff complement.

Excellence in Financial and Project Management

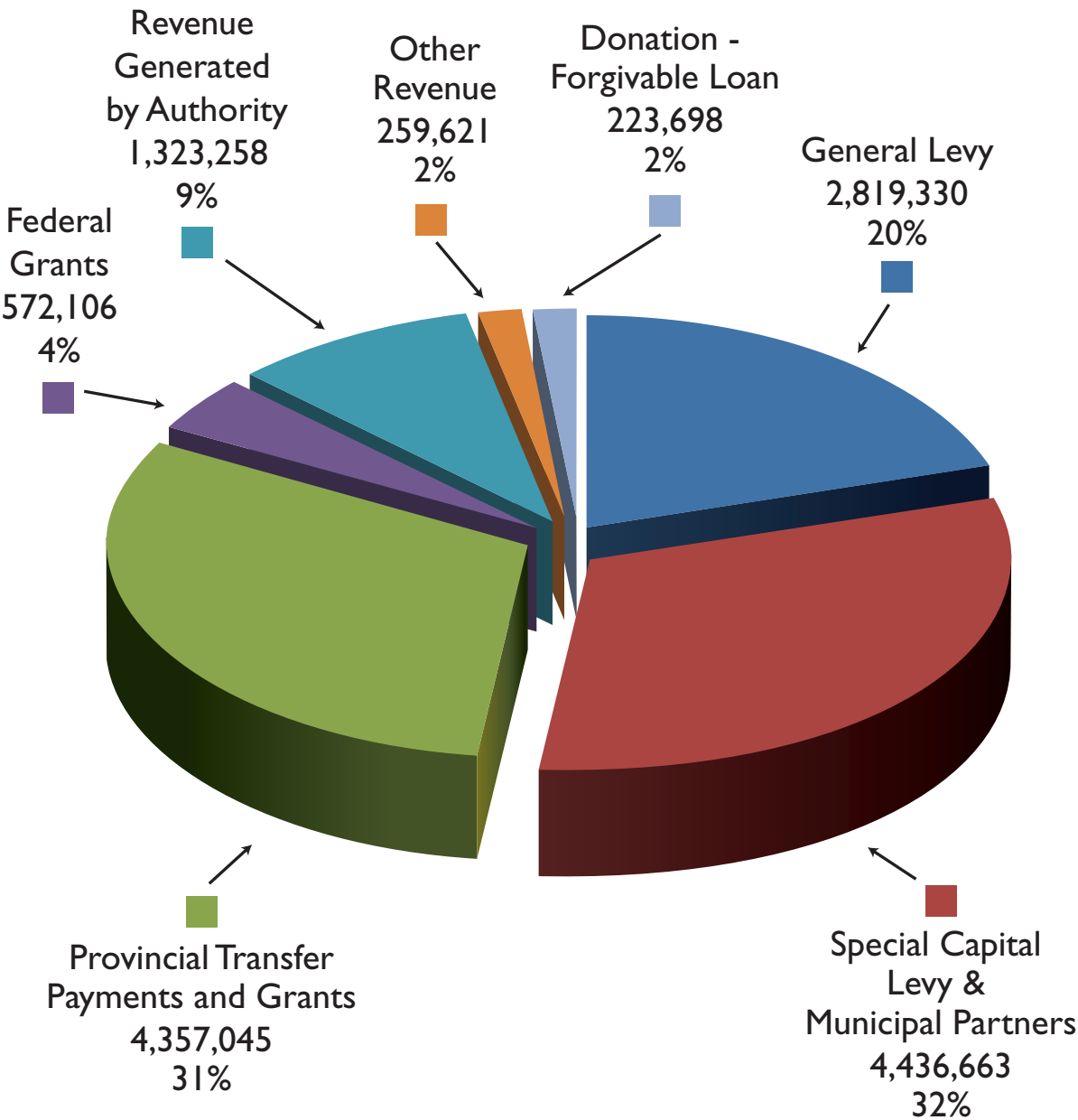
Our business excellence is also demonstrated through our financial management. The 2011 year-end audit was completed with feedback that our processes, procedures, and staff are all functioning extremely well. We have leveraged core funding of \$6,275,993, received from our municipal partners, with provincial and federal funding opportunities,

our foundation donations and other environmental interest group partners, and our own fees for service.

To better manage project costs, we developed a costing model that helps project managers forecast project costs with more certainty. Improving our funding models allows us to achieve full cost recovery on projects.

Financial Summary

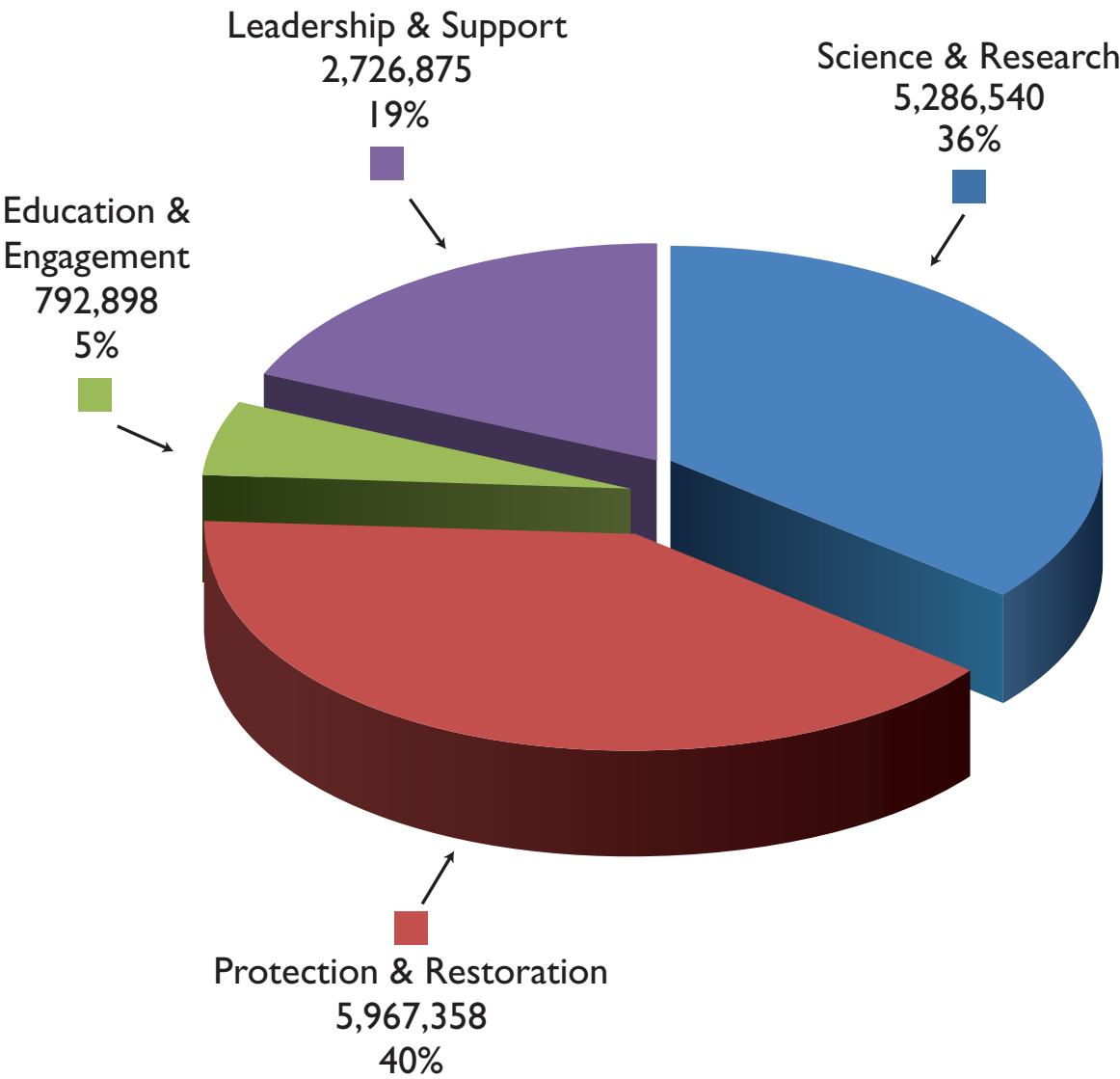
Revenues: \$13,991,721



Lake Simcoe Conservation Foundation donation funding included in Revenue Generated by Authority = \$232,665.
This financial information is condensed from the 2012 Board of Directors' approved budget summary. Copies of the complete auditor's report for the year ended December 31, 2012 are anticipated to be available in April 2013 at LSRCA's Head Office at 120 Bayview Parkway, Newmarket.

Expenditures Net of Internal Fee for Service, Asset Purchases and Amortization: \$14,239,788

(\$14,773,671 – \$718,783 + \$300,000 – \$115,100)



Forgivable loan principal	\$ 179,507
Recapture of asset purchase	\$ 115,100
Net Transfers from reserves	\$(242,674)
Less amortization	<u>\$(300,000)</u>
Projected Deficit	<u>\$(248,067)</u>

2012 Board of Directors

York Region (East Gwillimbury)

Mayor Virginia Hackson (Chair)

Durham Region (Scugog)

Regional Councillor Bobbie Drew
(Vice-Chair)

York Region (at Large)

Mayor Robert Grossi

York Region (Georgina)

Councillor Phil Craig

York Region (Newmarket)

Councillor Dave Kerwin

York Region (Aurora)

Mayor Geoffrey Dawe

York Region (King)

Councillor Avia Eek

York Region
(Whitchurch-Stouffville)

Councillor Ken Ferdinands

Durham Region (Brock)

Regional Councillor Debbie Bath

Durham Region (Uxbridge)

Regional Councillor Jack Ballinger

City of Kawartha Lakes

Councillor Glenn Campbell (until June)
Councillor Stephen Strangway (as of July)

Town of Innisfil

Councillor Maria Baier

Town of Bradford
West Gwillimbury

Councillor Del Crake

Town of New Tecumseth

Councillor Bruce Haire

City of Barrie

Councillor Barry Ward

City of Barrie
(Citizen Representative)

Mr. Eric Bull

Township of Oro-Medonte

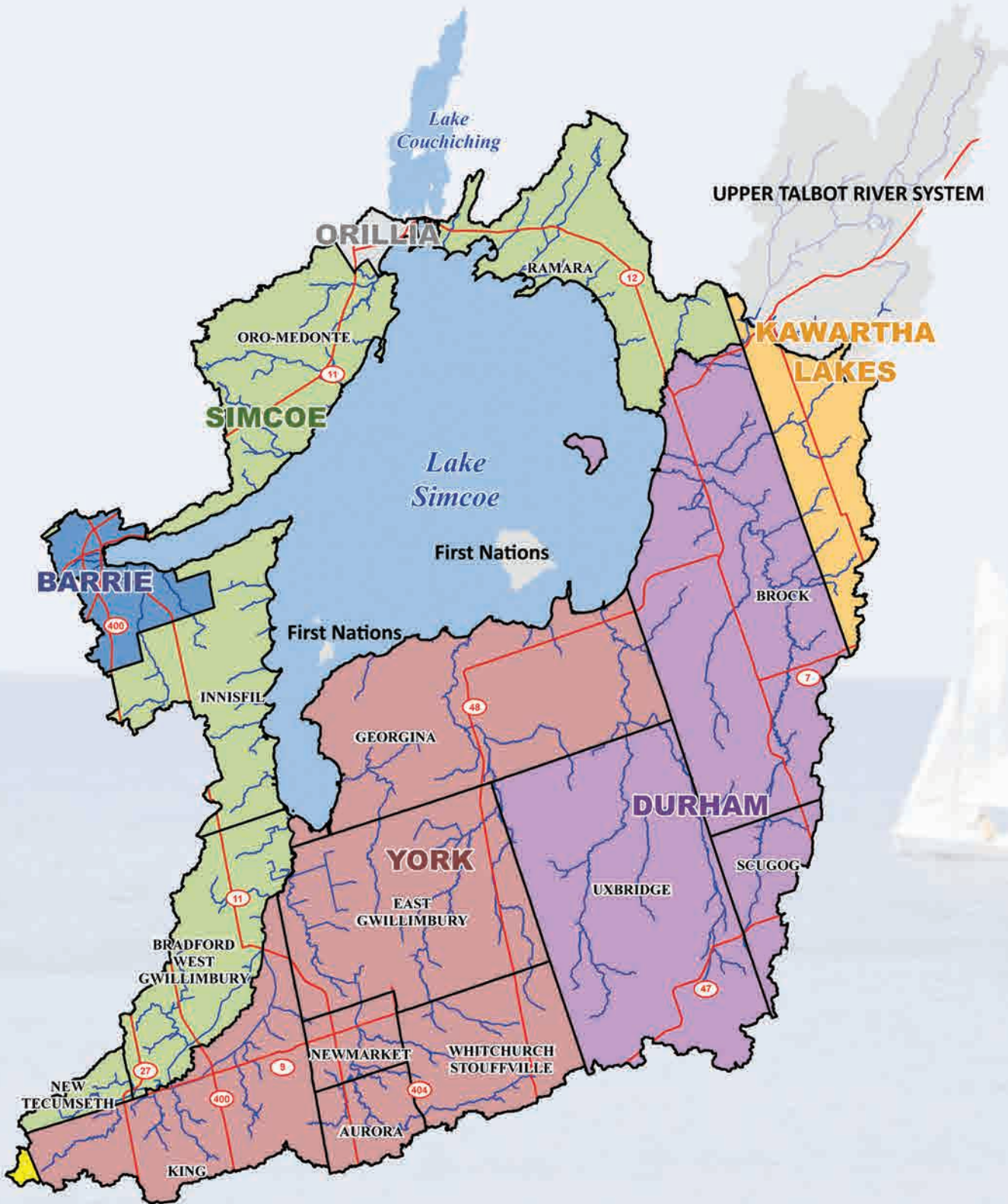
Councillor Mel Coutanche

Township of Ramara

Councillor John O'Donnell

City of Orillia (Ex-Officio)

Mayor Angelo Orsi



LSRCA is a local autonomous corporate body, formed in 1951 under the Provincial Conservation Authorities Act, governed by an eighteen-member board of directors appointed by nine member municipalities.

Twenty upper, lower and single tier municipalities lie in whole or in part within the Lake Simcoe watershed.

LSRCA's jurisdiction includes all river and creek systems draining into Lake Simcoe with the exception of those within the City of Orillia, the Upper Talbot River System in the City of Kawartha Lakes and First Nations land.