



Ontario Municipal Employees Retirement System

# **Report to Members 1999**

# Report to Members

## Strong performance

The Ontario Municipal Employees Retirement System (OMERS) earned \$4.6 billion in net investment



Susan O'Gorman

income and enjoyed a 15.2% return in 1999. Over the past four years, the Fund has recorded an average 14.8% annual rate of return. These results have consistently placed us among the top pension funds in Canada.

Strong performance has brought your pension plan into the new millennium not only fully funded, but with a healthy surplus of \$5.6 billion – down slightly from \$5.9 billion at the end of 1998. Our surplus is mainly due to strong Canadian stock markets and lower than expected inflation and salary increases.

## Surplus management initiatives benefit members

The surplus has enabled the OMERS Board to offer the most extensive and balanced range of temporary and permanent plan benefit improvements in our history, including:

- 100% guaranteed inflation protection
- improved survivor benefits
- temporarily enhanced early retirement provisions
- a temporary contribution holiday for active members and employers.

The value of an OMERS pension grows each year by the rate of inflation. A member who received a \$20,000 pension in 1990 would receive almost \$25,000 today.

Many of our pensioners expressed concern over the use of the surplus, and we value this input as we review the latest valuation of the OMERS Fund.

### **Value of jointly managed Board**

OMERS is a highly effective organization, jointly managed by a representative Board. Your 13-member Board consists of six employee representatives (including a pensioner representative), six employer representatives and one provincial government appointee.



Dale Richmond

Having employers and employees represented equally on the Board ensures that it remains accountable to you, our 271,000 active and retired members.

The Board is ably supported in its management role by OMERS professional staff.

Our staff has extensive expertise and experience in investments, pension administration, technology and client service to ensure that your OMERS pension benefits are safe and secure.

### **Commitment to Service**

OMERS is committed to being a customer-focused organization. Last year was a very challenging year for us. Many members wanted to take advantage of early retirement incentives, which led to a dramatic increase in pension quote requests and retirements. In addition, many employers merged with other OMERS or non-OMERS employers, placing additional demands on our systems. This led to a temporary backlog in our ability to respond quickly to our members, but we are now back on track. We are continuing to monitor service demands and are committed to meeting the challenge of these increased demands.

As members of OMERS, we all benefit from being part of one of Canada's leading pension funds. With over \$35 billion of assets in our plan, your pension is secure now and in the future.



Susan O'Gorman  
Chair

Dale E. Richmond  
President and CEO

# Our Vision

OMERS will be an autonomous, self-funded pension plan managed by and for its members and employers.

OMERS will provide a choice of pension options for employees engaged in the delivery of local government services.

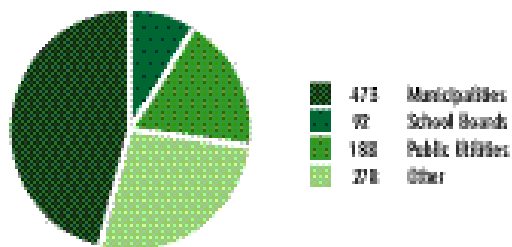
OMERS will keep its “pension promise” through prudent investment and cost effective management.

## 1999 Highlights

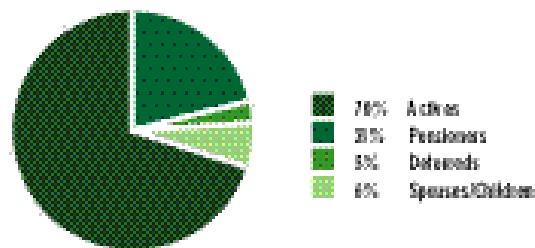
### Profile

OMERS serves more than 1,000 employers and 50 unions and associations. Plan membership has grown to 271,000.

#### Employers



#### Members

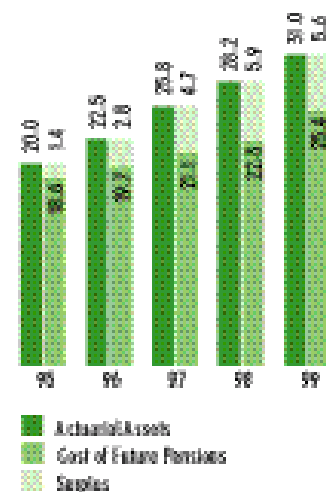


### Performance

OMERS has posted another strong return in 1999. Investment assets now total \$35.3 billion.

- One-year results 15.2%
- Four-year results 14.8%
- Ten-year results 11.1%

#### Asset growth versus cost of future pensions (\$ billion)



# Our Core Values

We provide high quality service to all our clients.

We treat each other with respect, fairness, trust and dignity.

## The OMERS Fund:

- holds 2270 securities
- invests in 46 countries
- owns almost 2% market capitalization of the TSE

### 1999 Holdings greater than \$200 million\*

|                                                          | Shares (millions)          |
|----------------------------------------------------------|----------------------------|
| <b>Equities</b>                                          |                            |
| BCE Inc.                                                 | 10.0                       |
| Nortel Networks Corporation                              | 9.0                        |
| Bombardier Inc.                                          | 7.4                        |
| The Toronto Dominion Bank                                | 7.3                        |
| Canadian Pacific Limited                                 | 6.5                        |
| The Thomson Corporation                                  | 6.4                        |
| Canadian Imperial Bank of Commerce                       | 5.9                        |
| Imasco Limited                                           | 5.9                        |
| Bank of Montreal                                         | 4.8                        |
| Royal Bank of Canada                                     | 4.7                        |
| Alcan Aluminum Limited                                   | 3.6                        |
|                                                          | Dollar value (\$ millions) |
| <b>Bonds/Debentures</b>                                  |                            |
| Government of Canada                                     | 2,501                      |
| Government of Ontario                                    | 1,107                      |
| International Bank for<br>Reconstruction and Development | 440                        |

\*As at December 31, 1999

# Contact Us

## Ontario Municipal Employees Retirement System

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**web** [www.omers.com](http://www.omers.com)

The 1999 Annual Report is available upon request

## Member Services

As the Plan continues to grow, OMERS is committed to providing service and plan improvements.

Some of our improved services to you include:

- Our Membership Services System (MSS), launched in January 2000. This custom-built computer system puts us at the forefront of pension administration in Canada and will provide easier access to your information and faster service.
- A "Service Monitor" on our web site that tracks the time it currently takes us to process your requests.
- A pension "Estimator," also new to our web site. This powerful retirement tool enables members to find out what their future pension will be.
- Two General Meetings in different locations, to give you the chance to meet your Board and see how it's accountable to you.

# OMERS Board Members and Senior Officers

## Board Members

### Employee Reps

**Susan O’Gorman**  
Chair  
Ontario Nursing Association

**Peter Leiss**  
First Vice Chair  
Canadian Union of  
Public Employees

**Paul Bailey**  
Police Association of Ontario

**David Carrington**  
Canadian Union of  
Public Employees

**Dick McIntosh**  
Pensioner

**Rick Miller**  
Ontario Professional  
Fire Fighters Association

**David A. Griffin**  
(Until April 28/99)  
Police Association of Ontario

### Employer Reps

**Walter Borthwick**  
Second Vice Chair  
Mayor, Town of Wasaga Beach

**Roger Richard**  
Past Chair  
Limestone District School Board

**Claude Guillemette**  
Reeve, East Ferris Township

**Frederick Biro**  
Peel Police Services Board

**Marianne Love**  
City of Brampton

**Bill Rayburn**  
County of Middlesex

**Wasim Hassan**  
(Until Dec. 31/99)  
Municipal Electric Association

**Joanne Fulkerson**  
(Until Mar. 31/99)  
Thunder Bay Hydro

## Government of Ontario Rep

**Nancy Bardecki**

### Senior Officers

**Dale Richmond**  
President & CEO

**Michael Beswick**  
Senior Vice President  
Pensions

**Wayne Gladstone**  
Senior Vice President  
Finance & Administration

**Tom Gunn**  
Senior Vice President  
Investments

**Gillian Platt**  
Senior Vice President  
Corporate Affairs

### Advisors to the Board

Actuary  
**Watson Wyatt Worldwide**

Auditors  
**KPMG LLP**

Legal Advisor  
**Osler, Hoskin  
& Harcourt**

Master Custodian  
**State Street  
Canada Inc.**

Medical Advisor  
**Dr. D. Lewis**

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