

Art Gallery of Ontario

Annual Report 2020 – 2021

Highlights of the Year

2020 was a challenging year due to the global COVID-19 pandemic. On the advice of Ontario's Chief Medical Officer of Health, Dr. David Williams, the Art Gallery of Ontario (AGO) announced its first temporary closure on Friday, March 13, as part of the broader provincial suspension of all gatherings over 250 people. The museum reopened and welcomed our community back in a safe and capacity controlled environment between July 2 and November 22. The AGO closed temporarily again on November 23 as part of new provincial emergency order. The lockdown of the AGO as well as those of our cultural partners, lenders, and the broader corporate and business communities have created tremendous challenges to our overall fiscal operations, exhibition and programming schedules.

At the start of the pandemic, all non-critical full-time staff have worked from home; while critical staff continued to patrol the building to ensure the safety and care of art and to conduct essential administrative duties that can only be done onsite. Part-time staff, for a brief period of time, were placed on Declared Emergency Leave (DEL) in an effort to protect their jobs until they could be brought back into the fold. Part-time employees on DEL and full-time employees were presented with an option of the AGO Plan (between April 15 and September 15, 2020): full-time and regular part-time employees who agreed to participate had their workload and subsequent pay reduced by 25%; and those who were unable to work from home at that capacity would supplement their workload with various training opportunities such as the new AGO U learning initiative. The training included five modules delivered over two semesters about eight weeks in duration. The five modules were art history, artmaking, language, self-care and job-specific electives. The AGO Plan was made possible thanks to a \$5 million donation from private donors, the Canada Emergency Wage Subsidy Program and a 25% pay reduction from AGO staff – a huge sacrifice for everyone and one of the necessary measures that helped to keep the team together during the first closure period.

The AGO reopened its doors on July 2, 2020 to Members and Annual Pass holders, and to the public on July 23, 2020. Visitors needed to book timed-entry tickets in advance on the AGO ticketing website prior to their visit. This enabled the museum to limit the number of people in the museum at any one time to allow for physical distancing.

On Monday, November 23, 2020, the museum closed temporarily again as the City of Toronto was moved to Lockdown stage by the Government of Ontario.

The closure due to COVID-19 resulted significant decrease of visitor attendance for the fiscal year, including the cancellation of our very popular March Break programming and summer camps. COVID-19 negatively impacted our exhibitions and public programming schedule and other self-generated revenues.

All public programming such as seniors' events, talks, films, performances, school visits, and adult courses were cancelled since the first temporary closure in March 2020.

The museum was also unable to operate our Food and Beverage Events rental program. This program not only directly supports public programming activation and fundraising initiatives but also drives revenues of approximately \$7 million annually by selling our space and services to our social and corporate partners.

Despite the closure, the AGO remained engaged with our audiences across the City and our province to support public education by offering robust web and social media content for free.

AGO from Home

While group courses, tours and programs, including the Dr. Mariano Elia Hands-On Centre, were closed or suspended during the pandemic, the AGO continued to bring free talks, performances, tours and art-making experiences to visitors virtually at AGO.ca. The AGO is committed to maintaining an increased online presence to build upon the digital engagement enjoyed by tens of thousands since we closed our doors to the public. Online learning was a major component of the AGO from Home content strategy.

- More than 15,800 unique viewers tuned in for the more than 100 livestreams hosted by the AGO between April and December 2020. Videos produced for Facebook and Instagram received over 398,000 views. More than half of the viewers were not part of our email community.
- The AGO's weekly newsletter (The Insider) received more than 313,400 visits during AGO from Home. Visits and new visitors to the Insider increased by 8% and the number of return visits increased by 13% over the previous period as a result of our strategy.
- We saw an 827% increase in traffic to our existing online resources page and launched the AGO Makes initiative on April 28, 2020, a new video series by the AGO's Education & Programming team. The first AGO Makes video experience features a project all about monochromatic colour schemes. The teacher's resource newsletter list grew by 163%.
- AGO Makes content received more than 33,000 visits from over 25,600 unique visitors.
- In response to the global protests against racism, we created more than 60 new stories that featured BIPOC (Black, Indigenous, and People of Color) artists or addressed themes of racism.

First Reopening

The AGO welcomed our community back in stages and with reduced days and hours: On July 2, 2020, the AGO opened to Members and Annual Pass Holders who booked timed-entry tickets in advance. On July 16, 2020 the public was able to purchase timed-entry single tickets in advance and started coming from July 23, 2020. To help us maintain our high standards of cleanliness and give visitors a safe and enjoyable experience, the museum was open Thursday through Sunday, from 10:30 a.m. to 5:00 p.m.

Health and safety of employees, volunteers and visitors is a top priority for the museum. Everyone entering the AGO over the age of two is required to wear a mask or face covering and social distancing measures have been implemented. A limited number of tickets are available for each 30-minute entry timeslot to help control the flow of visitors entering the museum.

COVID-19 has had an impact on exhibition planning at museums around the world, and exhibition schedules at the AGO have been adjusted.

- Originally scheduled to close in May 2020, the AGO's special exhibitions, *Diane Arbus, Photographs: 1956-1971* and *Illusions: The Art of Magic*, was extended until November 8, 2020.
 - The striking black and white photographs of legendary American photographer Diane Arbus (1923–1971) revolutionized portraiture, through their range of subjects and their style. Primarily made in and around New York City, Arbus selected her subjects – including couples, children, nudists, suburban families, circus performers, and celebrities, among others – for their singularity. In 2016, thanks to the generosity of a small group of donors, the AGO acquired the world's second largest collection of Arbus photographs. The AGO honours that landmark acquisition of 522 works with a major solo exhibition,

the first in Canada in almost three decades. Highlighting her evolution as an artist over fifteen years, Diane Arbus: Photographs, 1956–1971 featured 150 photographs.

- *Haegue Yang: Emergence*, originally scheduled to open on April 30, 2020, was delayed until October 1, 2020. Renowned for her moveable sculptures, *Emergence* highlights twenty-five years of art making by the acclaimed South Korean artist, including two new installations commissioned by the AGO: a large-scale venetian blind work in the Joey and Toby Tanenbaum Sculpture Atrium and a mural-like wallpaper at the AGO's South Entrance.

The AGO's reopening plans were guided by government and public health officials and were designed to remain responsive.

On Monday, November 23, the museum closed temporarily again as the City of Toronto was moved to Lockdown stage by the Government of Ontario.

Thanking our front-line workers with a year of free admission

On July 16, 2020, the AGO extended a “thank you” to the many front-line workers — in hospitals, grocery stores, on public transit and elsewhere — who kept Ontario's essential services running during the onset of COVID-19. Between July 16 and August 16, 2020, front-line workers residing in Ontario were invited to sign up for a free Annual Pass. Valid for one year, the Annual Pass will allow front-line workers to book a timed-entry ticket for free, whenever they wish. By the end of the promotion, more than 27,590 Frontline Workers Annual Passes were issued.

Virtual School Programs

Launched on October 13, the AGO invited students in the classroom or at home, to connect via Zoom for a new series of free guided art conversations, happening every weekday, Monday to Friday, in real time. Designed to bring the AGO to students, each 30-minute conversation was led by a trained art educator and highlights artwork and artists from the AGO's Collection, includes a mini creative exercise and features opportunities for discussion. These curriculum-based conversations emphasize the role of art in promoting wellness and connect to contemporary subjects including the art of the African Diaspora, art and the senses, and Indigenous Art.

Registration for each or all of these conversations was free of charge. Teachers, parents and caregivers were invited to register and share with one child or a classroom of students. Understanding the distinct needs of various grade levels, three versions of each conversation were offered daily - one tailored specifically for students in JK to Grade 3, one for Grades 4 to 8 and another for Grades 9 to 12. While each day's conversation was unique, the material that was discussed was organized thematically to help teachers and parents select the best conversation for their students. The various themes are *AGO Highlights of the Collection*, *Introducing Art of the African Diaspora*, *Art and the Environment*, *Art and the senses*, and *Indigenous Art and artists*. The program also included a few specialized conversations, including *An Introduction to Haegue Yang* and *The Art and Science of Conservation*. In addition to these free daily conversations, the AGO also offered customizable virtual school programs. Designed in tandem with an art educator, these bespoke experiences include facilitation and an art making component.

Since the introduction in October, we have reached over 120,000 students all across the province, country - and even the world – with more than 51% of participants from outside of the Toronto CMA (Census Metropolitan Area). Students in Toronto had access to high quality art education, no matter their geographic location. With daily workshops and the wonder of the internet, art educators have been having conversations with students about the AGO Collection and reaching much farther than

we could before. This program solidifies the AGO as an innovative leader in museum education and as a partner for educators and families across the province.

New Department of Arts of Global Africa and the Diaspora

On October 29, the AGO announced the establishment of a new Department of Arts of Global Africa and the Diaspora, which will focus on expanding both the museum's collections and its exhibitions and programs of historic, modern and contemporary art from Africa and the African diaspora. The Department is led by Dr. Julie Crooks, Curator, Arts of Global Africa and the Diaspora, formerly the AGO's Associate Curator of Photography. Simultaneously, a new support group, Friends of Global Africa and the Diaspora has been formed with the dual goals of supporting the Department's work in this area, as well as creating a more dynamic forum for community voices.

The creation of this new Department expands and formalizes work that has been underway at the AGO for several years. For example, in 2019 the museum was able – with strong community support – to acquire The Montgomery Collection of Caribbean Photographs, a singular collection of more than 3,500 historical images from island countries including Jamaica, Barbados and Trinidad and Tobago. Perhaps the largest collection of such images, this incredible visual record contains studio portraits, landscapes and tourist views. The AGO has also significantly expanded its holdings of photographs by African and diaspora artists, including artworks by Malick Sidibé and Paul Kodjo. These recent acquisitions will feature prominently in the upcoming Collection-based exhibitions, Documents, 1960s – 1970s and Dawoud Bey, John Edmonds and Wardell Milan.

Diversity & Inclusion Strategy

The AGO is committed to providing platforms for artists who are voices of change in our culture and to better reflect the diversity of our community. The AGO supports a culture of inclusion and diversity. Discrimination should never happen to anyone at the AGO, or anywhere else. Started prior to the COVID-19 pandemic, the museum is developing a strategy, via an inclusive process, that will reflect this commitment.

ART & LEARNING:

- The AGO has focused on hosting virtual talks and performances featuring leading BIPOC (Black, Indigenous, and People of Color) artists.
- Work is ongoing to ensure that the AGO Collections, its exhibitions and programs reflect our diverse communities.
 - In 2017, the AGO announced the wholesale reorganization of the department of Canadian art. The newly created Department of Indigenous & Canadian Art, would be co-led by curators of Indigenous and Canadian art, organized on a nation to nation basis. Visitors to the renovated J.S. McLean Centre for Indigenous & Canadian Art can see contemporary and historical works organized thematically in dialogue, with label text in Anishinaabemowin, English, French and where relevant Inuktitut.
 - In 2019, we hired Indigenous Art Educators to deliver the grade 9 NAC10: Expressions of First Nations, Metis and Inuit Cultures, a school program focused on Indigenous art as part of our dedicated partnership with the Toronto District School Board and the Urban Indigenous Education Centre.
- In February 2020, our curatorial and programming teams collaborated to create a month-long inter-generational celebration of Black History Month.
 - We have created Teacher Resources on a number of works by Black, Indigenous, People of Colour artists.
- For the first time ever, we have a program focused to teach students more about Black histories and futures. In the Getting to Know Black Canadian Artists program, students

explored the works of Black artists in the Collection and explore concepts of identity through the history and presence of Black communities in Canada.

- In October, 2020, we announced the establishment of a brand new department—Arts of Global Africa and the Diaspora. The Department focuses on acquiring, exhibiting and building programming around historic, modern and contemporary work art from Africa and the African diaspora. The Department recently acquired its first work, Moridja Kitenge Banza's Christ Pantocrator No 13 (2020).
- Community involvement has been critical to the creation of this new department and so the Friends of Global Africa and the Diaspora (FGAD) has been established. They are working collaboratively with community members, donors, curators and educators to coordinate research and exhibitions that highlight the impact of African art, art histories and migrations, past and present.
- This fall, the AGO introduced free, fully immersive virtual school programs, focused on wellness and art. They include programs Indigenous Art and Artists and Getting to Know Art of the African Diaspora, and have already had more than 120,000 students from across the province attend.
- Our weekly newsletter read by over 250,000 subscribers, the AGOinsider, features profiles of artists and programs in the gallery and increasingly, outside its walls. Recent articles include a two-part roundtable on How To Talk About Anti-Black Racism with community leaders and educators and a discussion with AGO Trustee and prominent art collector Kenneth Montague about artist James Van Der Zee in celebration of our photography's department's 20th anniversary.

OUR PEOPLE:

- Our Board of Trustees has established a new Diversity & Inclusion Board Committee. They have now met a number of times and have established a mandate.
- Established in 2017, the Inclusion, Diversity, Equity & Accessibility (IDEA) group is comprised of employees from across the AGO who have been advocating for a more equitable and inclusive culture. This fall, the group has formalized its mandate.
- January 2021 - We were pleased to officially announce that Cian Knights (she/her) has joined the AGO as Manager, Diversity and Inclusion. Knights's appointment affirms our ongoing commitment to building a community that prioritizes the pillars of diversity and inclusion, both internally and externally at all levels of the museum.
- December 2020 - Our Board of Trustees has established a new Diversity & Inclusion Board Committee. They have now met a number of times and have established a mandate.
- In September 2020 we launched a mandatory, regular and ongoing robust anti-oppression and anti-racism training program for current and new staff and volunteers. New sessions are being scheduled for 2021. To date, sessions have included:
 - An Introduction to Diversity & Inclusion
 - Anti-Racism 101 - Moving from 'Not Racist' to 'Anti-Racist'
 - Anishinaabe Philosophy and Land
 - Sharing Knowledge – A Conversation with Indigenous Art Educators
- The overall hiring process is currently being reviewed and will be reconstructed to include a diversity and inclusion lens on all aspects including, interview questions, where jobs are posted, who is involved in the hiring process and mandatory Diversity and Inclusion training upon onboarding.

OUR AUDIENCE:

- The introduction of the AGO Annual Pass in May 2019, and the sweeping admission changes that came with it, including free admission for all visitors age 25 and under, has meant that the AGO audience is more diverse than ever and more accurately reflects the people who live in our community.

KEY PERFORMANCE RESULTS AND HIGHLIGHTS:

- Total attendance for the year – 54,314
- The AGO remain engaged with over 7,700 member households.
- The museum has a strong social media presence with over 609,700 combined followers on Instagram, Facebook, and Twitter.
- The AGO's Net Promoter Score (NPS) program was suspended during the pandemic as in-person surveys was placed on hold in March 2020
- The proportion of self-generated revenue was approximately 32%.

Acquisition Highlights

April 1, 2020 – March 31, 2021

The AGO's acquisition activity focuses on strategically adding works of the highest artistic quality to continue strengthening our collection. In 2020-2021, 229 works were added to the AGO's holdings, bringing each area of our collection to a higher level of excellence.

The following list highlights key acquisitions for each of our collecting areas: Indigenous & Canadian; Modern & Contemporary; European; Photography; and Prints & Drawings.

1. **Indigenous & Canadian:** 173 works were approved for accessioning including:
 - Lisa Reihana. *in Pursuit of Venus [infected]*, 2015-2017. Ultra HD video (colour, sound, 64 mins.); Installation: 25 ft - 37 ft wide projection.
 - Bertram Brooker. *Snow Fugue*, 1930. Oil on canvas, 101.6 × 101.6 cm.
 - Shuvina Ashoona. *Curiosity*, 2020. Coloured pencil, graphite and ink on paper, 127.5 × 268 cm.
 - Rebecca Belmore. *Wave Sound (Georgian Bay)*, 2017. Copper, approx. 421.6 x 61 cm.
2. **Modern & Contemporary:** 13 works were approved for accessioning including:
 - Matthew Wong. *The Long Way Home*, 2014-15. Oil on canvas, 80.5 × 100.4 cm.
 - Haegue Yang. *Woven Currents – Confluence of Parallels*, 2020. Aluminum venetian blinds, powder-coated aluminum hanging structure, steel wire rope, LED tubes, cable, Dimensions Variable.
 - Moridja Kitenge Banza. *Christ Pantocrator No 13*, 2020. Acrylic and gold leaf on wood, 40 × 30 cm.
3. **European:** one work was approved for accessioning:
 - José Campeche. *Saint Dominic of Guzmán*, c.1790s. Oil on wood, 43 × 28.9 cm.
4. **Photography:** 30 works were approved for accessioning including:
 - Edward Burtynsky. *Natural Order Portfolio*, 2020. Pigment inkjet prints, 50.8 × 61 cm.
 - Minna Keene. *Untitled, Cape Town, South Africa [Portrait of a young woman]*, c. 1908. Carbon print flush mounted to single-ply period support, 26.5 × 18.8 cm.
 - Michael Torosian. From the series *Sanctuary*, 1973-1976. 5 gelatin silver prints, various dimensions.
5. **Prints & Drawings:** 12 works were approved for accessioning including:
 - William Hogarth. *A Harlot's Progress*, April 1732. Set of 6 etchings with engraving on French laid paper, each approximately 32.0 x 39.0 cm. Purchase, with funds from the Trier-Fodor Fund, 2021. 2020/135.1-.6
 - William Hogarth. *Marriage-a-la-Mode*, April 1732. Set of 6 etchings with engraving on French (Auvergne) laid paper, 385 × 470 cm, each. Purchase, with funds from the Trier-Fodor Fund, 2021. 2020/136.1-.6
 - Julie Voyce. *True Friends*, 2010. Linocut print on kozuka paper, 39.4 × 25.4 cm. Purchase, with funds from Nina Josefowitz, the K.M. Hunter Charitable Foundation, and Christopher Birt and Yeti Agnew, 2020. 2020/68

Annual Campaign 2019/20

Annual Giving

The Art Gallery of Ontario gratefully acknowledges the generosity of those patrons, corporations and foundations that have contributed to the annual campaign. These annual gifts are critical to sustaining the high calibre of collections, programs and exhibitions for which the museum is known.

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Corporations & Foundations

Corporate Grand Founders

BMO Financial Group
Canada Packers Limited
CIBC
CTVglobemedia
Fairfax Financial Holdings Ltd.
George Weston Limited
The Globe and Mail
Gluskin Sheff + Associates Inc.
NELVANA Limited
RBC Financial Group
Scotiabank
St. Joseph Communications
TD Bank Financial Group

Anonymous (2)

Corporate Distinguished Founders

Brookfield Group
Chrysler Canada Ltd.
Cineplex Media Inc.
Goldman Sachs Canada Inc.
Imperial Oil Ltd.
Nesbitt Burns Inc.
Nesbitt Thomson Inc.
Norcen Energy Resources Ltd.
PACART
Rogers Communications Inc.
The Sorbara Group
Teknion Corporation
The TLN Telelatino Television Group
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Alcan Canada Limited
Allstream
Ascolectric Limited
Astral Out-of-Home
AT&T Canada Inc.
Bell Canada
Benson & Hedges (Canada) Inc.
Brascan Limited
Bruce Mau Design
Bumper Development Corporation Ltd.
The Cadillac Fairview Corporation
Canada Permanent Trust Company
Carling O'Keefe Limited
Chemical Bank of Canada
Chubb Insurance Company of Canada
Cineplex Entertainment
CN
Confederation Life Insurance Company
Costain Limited
Deloitte.
Dominion Securities Ltd.
Eaton's of Canada Ltd.
EnCana Corporation
Ericsson Canada Inc.
Ford Motor Company of Canada, Limited
aa bronson in memory of General Idea Inc.
Gulf Oil Canada Limited

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Hiram Walker Resources Ltd.
House & Home Media
I.B.M. Canada Ltd.
Inco Limited
The Jack Bush Heritage Corporation
Knob Hill Farms Limited
McLeod Young Weir Limited
Mediacom Industries Inc.
Midland Bank of Canada
Mobil Oil Canada, Ltd.
The Molson Companies Donation Fund
National Bank Financial Group
National Trust Company, Limited
Noranda Group
Northern & Central Gas Corporation Limited
Northern Telecom Limited
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Power Corporation of Canada
PricewaterhouseCoopers LLP
Procter & Gamble Inc.
RBC Wealth Management
The Royal Trust Company
Shell Canada Limited
Shiseido (Canada) Inc.
Simpsons, Limited
Simpson-Sears Inc.
Southam Inc.
St. Marys Cement Inc.
The Steel Company of Canada, Limited
Sun Life Financial
Teleglobe Canada
Texaco Canada Inc.
The Thomson Corporation
Torstar Corporation
Torys LLP
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TransCanada PipeLines Limited
Vale Inco
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Yamana Gold Inc.
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Foundation Landmark Founders

The W. Garfield Weston Foundation

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