

Ministry of Transportation

2010-11 Results-based Plan Briefing Book

Ministry Overview Statement

Transportation is cornerstone to Ontario's prosperity and high quality of life. Much of what we value -- our jobs, our leisure time, access to health care and education -- is affected by the quality and accessibility of our transportation system.

The Ministry of Transportation (MTO) strives to be a world leader in moving people and goods safely, efficiently and sustainably, to support a globally-competitive economy and a high quality of life. In fulfilling this vision, the ministry supports the delivery of key Ontario government priorities of a Stronger Ontario, a Greener Ontario and a Better Ontario for Families.

MTO focuses its efforts through five key strategies:

1. Increase transit ridership by working with our partners to make transit an attractive, affordable alternative to the automobile we're expanding services, promoting integration and reducing congestion. Initiatives include:
 - Working with Metrolinx to phase the delivery of the Regional Transportation Plan,
 - Implementing the next phase of the PRESTO fare card to include Burlington and Oakville Transit,
 - Improving GO Transit service and facilities by:
 - o Adding bus trips to the Niagara Falls, Milton, Georgetown, Barrie-Bradford, and the Kitchener-Waterloo GO bus services, more locomotives, and
 - o Expanding maintenance facilities to accommodate 12-car trains.
 - Investing Gas Tax Revenues to over 92 transit systems in 188 communities.
2. Promote a multimodal transportation network to support the efficient movement of people and goods by working with our partners, including federal government, to optimize the use of all modes of transportation while addressing the province's economic and climate change objectives. This will be accomplished through investments in strategic gateways and corridors. Initiatives include:
 - Developing infrastructure, policy and regulatory recommendations to enhance the competitiveness of the Ontario-Quebec Continental Gateway and Trade Corridor,
 - Continuing to investigate the feasibility of a High-Speed Rail Corridor connecting Windsor and Quebec City, and,
 - Beginning construction of an air-rail link connecting Union Station to Pearson International Airport.
3. Promote road safety in order to remain among the safest jurisdictions in North America by improving safety and security for all road users through enforcement, education, legislation and regulation. Initiatives include:
 - Continuing to implement amendments to gradual licensing related to the Countering Distracted Driving and Promoting Green Transportation Act, 2009, including:
 - o extending G1 stage to 18 months (with a six-month discount for taking an approved beginner driver education course),
 - o increasing the second stage to two years,

- o enacting stricter passenger restrictions, and
 - o implementing a zero % blood alcohol concentration limit for supervising drivers.
 - Continuing to implement and monitor road safety measures introduced under the Road Safety Act, 2009 and the Safer Roads for a Safer Ontario Act, 2007, and
 - Continuing to apply rigorous standards for commercial carriers operating in Ontario's highways so that public safety is protected and the economy keeps moving.
4. Improve Ontario's highway, bridge and border infrastructure through strategic investments in highways, bridges, borders and local transportation throughout the province. Initiatives include:
- Working with Infrastructure Ontario on the procurements of a project delivery partner and continuing preliminary construction on the Windsor-Essex Parkway, the access road to a new border crossing in Windsor,
 - Completing Highway 11 four-laning Katrine to Burk's Falls,
 - Completing Highway 69 four-laning Nobel to Highway 559,
 - Completing two- to five-lane widening of Highway 3 – Leamington to Windsor – Phase 2 – Essex County Road 11 to West Junction Essex County Road 34,
 - Completing four-lane widening of Highway 7 – Highway 417 to Carleton Place – Phase 2 of 3 – Jinkinson Road to Ashton Station Road, and
 - Redeveloping Highway Service Centres on Highway 401 – over the next three year, 20 of the 23 sites will be redeveloped.
5. Integrate the principle of sustainability into the ministry's decision making, programs, policies and operations by implementing the ministry's sustainability strategy and continuing to build awareness. Initiatives include:
- Investments in a hybrid fleet and the purchase of electric fleet vehicles,
 - High-Occupancy Vehicle lane planning and construction including the Queen Elizabeth Way between Trafalgar Road in Oakville to Guelph Line in Burlington (nearly 17 km), and
 - "Green" vehicle license plates that allow drivers to use High-Occupancy Vehicle (carpool) lanes and access public charging facilities and parking at Ontario government and Go Transit lots.

MTO's Contributions to Government Priorities

Ontario's Priorities

- A Stronger Ontario: Creating Jobs in today's Economy
- A Greener Ontario: Leading on the Environment
- A Better Ontario for Families: Improving Quality of Life

MTO Vision

To be a world leader in moving people and goods safely, efficiently and sustainably, to support a globally-competitive economy and a high quality of life.

MTO Priorities and Strategies

1. Increase Transit Ridership

Work with our partners to improve public transit by expanding services, promoting integration and reducing congestion.

Initiatives

- Regional Transportation Plan
- PRESTO transit farecard

2. Promote a multimodal transportation network

Work with our partners, including the federal government, to optimize the use of all modes of transportation while addressing the province's economic and climate change objectives.

Initiatives

- Air-Rail link from Union Station to Pearson
- Continental Gateway Strategy

3. Promote road safety in order to remain among the safest jurisdictions in North America

Improve safety for all road users through education, legislation, regulation and designing highways to be as safe and efficient as possible.

Initiatives

- Graduated driver license improvements
- Rigorous standards for commercial carriers

4. Improve Ontario's highway, bridge and border infrastructure

Improve transportation infrastructure through strategic investments in highways, bridges and borders as well as local transportation throughout Ontario.

Initiatives

- The Windsor-Essex Parkway
- Highway Service Centre improvements

5. Integrate the principle of sustainability

Implement the ministry's sustainability strategy and continue to build awareness.

Initiatives

- Hybrid and electric fleet vehicles
- Green vehicle license plates

Measuring Performance

Tracking our progress on our priorities to ensure that goals are met.

Municipal transit ridership in large urban centres

Municipal transit systems serving Ontario’s 15 largest urban centres carried 715 million passengers in 2008 on conventional and specialized services. Ridership is expected to increase to 762 million trips in 2010 and 833 million trips by 2013.

Figure 1 Municipal transit ridership in large urban centres

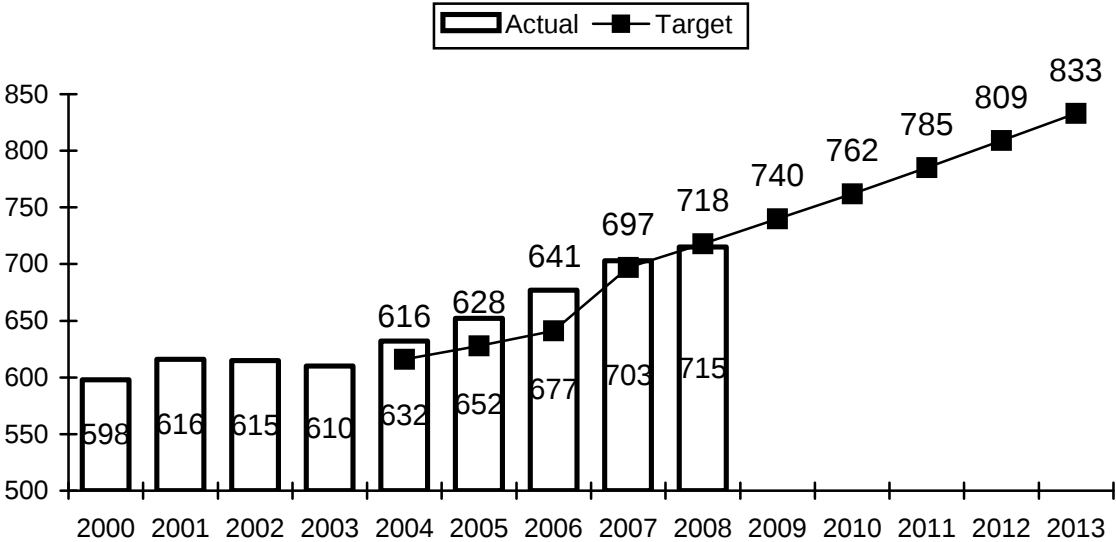


Table 1 Municipal Transit Ridership in Large Urban Centres

Years	Actual (millions)	Target (millions)
2000	598	
2001	616	
2002	615	
2003	610	
2004	632	616
2005	652	628
2006	677	641
2007	703	697
2008	715	718
2009		740
2010		762
2011		785
2012		809
2013		833

Related Link: [Transit Systems in Ontario](#)

GO Transit Ridership

Metrolinx's GO Transit trains and buses carried 54.9 million passengers in 2008-09. Ridership is expected to increase from 54.4 million passengers in 2010-11 to 59.4 million by 2013-14.

Figure 2 GO Transit Ridership

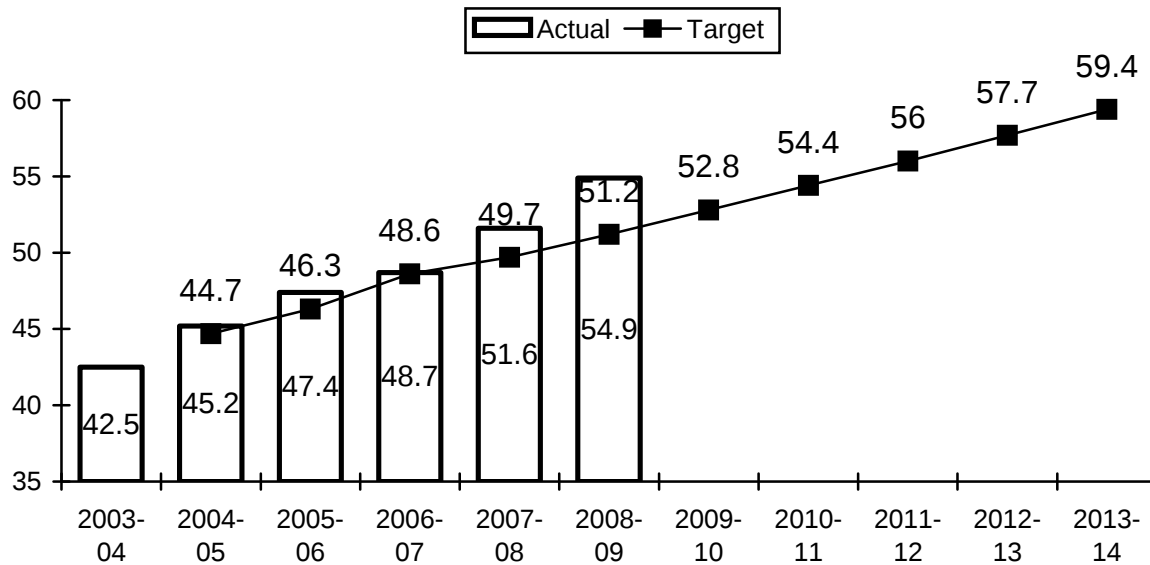


Table 2 GO Transit Ridership

Years	Actual (millions)	Target (millions)
2003-04	42.5	
2004-05	45.2	44.7
2005-06	47.4	46.3
2006-07	48.7	48.6
2007-08	51.6	49.7
2008-09	54.9	51.2
2009-10		52.8
2010-11		54.4
2011-12		56.0
2012-13		57.7
2013-14		59.4

Related link: [GO Transit](#)

Border and Trade Corridor Infrastructure Improvements

Ontario's trade with the continental United States amounted to almost \$298 billion in 2008, nearly \$221 billion (74 per cent) was moved by truck. In 2009, approximately 34.7 million vehicles (including more than 6 million trucks) used Ontario's international border crossings.

The province, in partnership with the federal government, continues to invest in infrastructure to improve highway trade corridors and reduce congestion and expand capacity for border access at Windsor, Sarnia, Niagara and Sault St. Marie.

The Ministry continues to work with the federal government and Quebec to develop the Ontario-Quebec Continental Gateway and Trade Corridor.

Related links: [Detroit River International Crossing Project](#)

Fatalities per 10,000 Drivers

Ontario was ranked the safest jurisdiction in both Canada and North America in terms of motor vehicle collision fatalities, reporting a rate of 0.87 fatalities per 10,000 licensed drivers in 2006 (latest published data available).

Fatalities have declined steadily for more than a decade, due to public education campaigns, road safety improvements and strict enforcement.

Fatalities are expected to decline from a rate of 1.01 fatalities per 10,000 licensed drivers in 2010, to 0.95 in 2013.

Figure 3 Fatalities per 10,000 Licensed Drivers

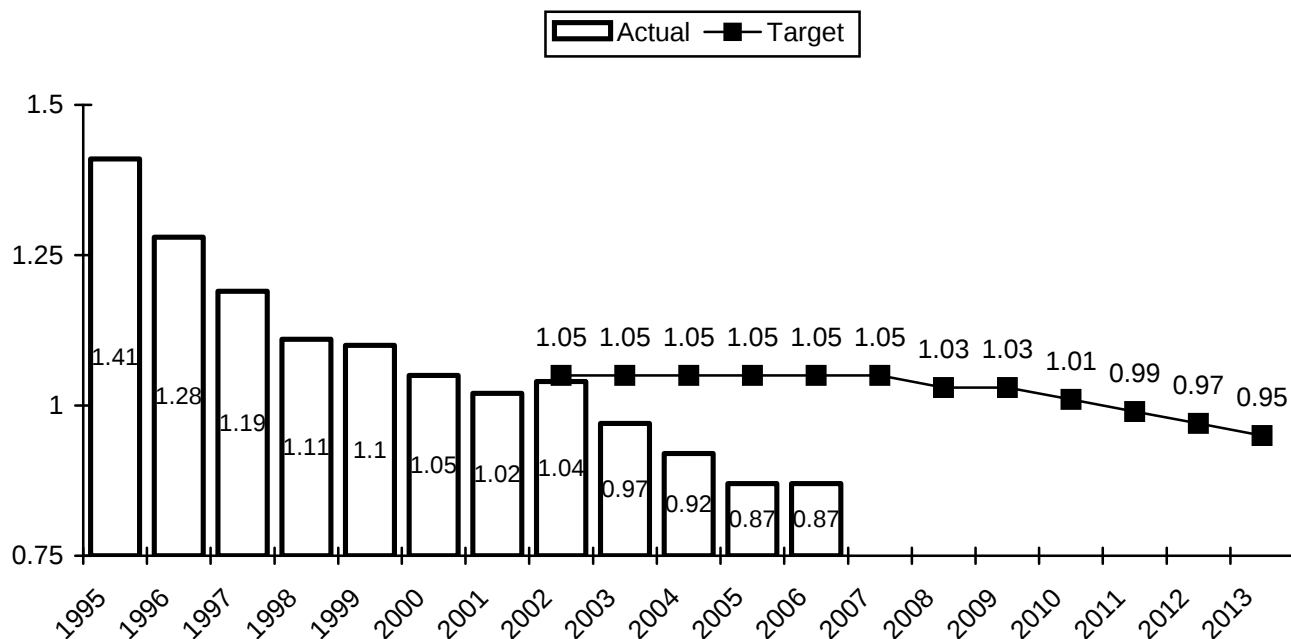


Table 3 Fatalities per 10,000 Licensed Drivers

Years	Actual	Target
1995	1.41	
1996	1.28	
1997	1.19	
1998	1.11	
1999	1.10	
2000	1.05	
2001	1.02	
2002	1.04	1.05
2003	0.97	1.05
2004	0.92	1.05
2005	0.87	1.05
2006	0.87	1.05
2007		1.05
2008		1.03
2009		1.03
2010		1.02
2011		0.99
2012		0.97
2013		0.95

Related links: [Ontario Road Safety Annual Reports](#)

Programs and Services

MTO's services to the people of Ontario are delivered through these divisions:

Ministry Administration provides service and support, including business and resources planning, communications, management advice and direct services to the operating divisions of the ministry.

Policy and Planning promotes a safe, efficient and sustainable multimodal transportation system (air, ground and marine) that supports strong communities, an enhanced quality of life and a prosperous economy. This work includes conducting long term planning necessary to ease traffic congestion in urban areas and facilitate the movement of people and goods along our highways and across our borders. This division is also responsible for management of transit policy and programs including the ministry's relationship with the province's transit agency, Metrolinx.

Road User Safety plays a central role in ensuring Ontario retains its distinction as one of the safest road jurisdictions in all of North America. Road User Safety works with many partners to improve mobility and road safety by promoting and regulating responsible driving behaviour and enforcing laws regarding commercial vehicles.

Provincial Highways Management supports the ministry's commitment to providing a safe, efficient, reliable transportation system by overseeing the operation, maintenance, engineering, construction and program administration functions for the provincial highway network. The division oversees year-round highway maintenance and protects public investment in highway infrastructure. The division also provides airport services in 29 remote northern communities and ferry programs and services in communities such as Pelee Island.

Economics and Transportation Cluster provides Information and Information Technology (I&IT) services to the Ministry of transportation as well as the Ministries of Economic Development and Trade, Labour, Research and Innovation, and Consumer Services, and partners and stakeholders inside and outside government.

Ministry of Transportation Organization Chart as of April 1, 2010

Minister: Honourable **Kathleen Wynne**

- Ontario Highway Transport Board Chairperson: **Gary Stanley**
- Metrolinx Chairperson: **Robert MacIsaac**
- Parliamentary Assistant: **Liz Sandals**
- Deputy Minister: **Bruce McCuaig** (416) 327-9162

ADM Policy & Planning: **Scott Thompson** (416) 327-8521

- Director Transit Policy: **Andrew Posluns** (416) 585-7347
- Director Transportation Planning: **Pat Boeckner** (416) 585-7238
- Director Transportation Policy: **Linda McAusland** (416) 585-7177
- Director Strategic Policy & Transportation Economics: **David Ward** (416) 212-1893

Chief Information Officer Economics & Transportation I&IT Cluster: **Ken Kwall** (416) 327-1955

- Director RUS Solutions: **Bob Stephens** (416) 235-5209
- Director Highways & Economics Solutions: **Howard Bertrand** (905) 704-2488
- Director, Service Management: **Dani Danyluk** (905) 704-2834
- Director, Strategy & Resource Planning: **Michael Anderson** (416) 327-5314
- Project Director Integrated Ticketing System: **Jeffrey Young** (416) 869-3600 extension 5162

ADM Road User Safety: **Robert Fleming** (416) 235-4453

- Director Road User Safety Modernization Project: **Linda Dunstall** (416) 235-4628
- Director Carrier Safety & Enforcement: **Peter Hurst** (905) 704-2501
- Director Licensing Services: **Paul Brown** (416) 235-4392
- Director Organizational Development: **Shelley Unterlander** (416) 235-4769
- Director Service Delivery Partnerships: **Kim Lambert** (416) 235-5312
- Director Safety Policy & Education: **Heidi Francis** (416) 235-4050
- Director Regional Operations: **Tony Foster** (416) 235-3526
- Director Program Development and Evaluation: **Paul Harbottle** (416) 235-4199
- Executive Director RUS Modernization: **Predrag Maric** (416) 235-4827
 - Director Strategic Communications & Change Management: **Mary Ferguson** (416) 235-3912
 - IT Director RUS Modernization **Harp Ahluwalia** (416) 235-6689

ADM Provincial Highways Management: **Brian Gaston** (416) 327-9044

- Regional Director Central: **Lou Politano** (416) 235-5484
- Regional Director Western: **Ann Baldwin** (519) 873-4333
- Regional Director Eastern: **Kathryn Moore** (613) 545-4600
- Regional Director Northeastern: **Eric Doidge** (705) 497-5500
- Regional Director Northwestern: **Larry Lambert** (807) 473-2050
- Executive Director Asset Management: **Ray Mantha** (905) 704-2299
 - Director Investment Strategies: **Steve Cripps** (905) 704-2920
 - Director & Chief Engineer Highway Standards: **Gerry Chaput** (905) 704-2194
 - Director Contract Management & Operations: **Steve Naylor** (905) 704-2601
 - Director, Windsor Border Initiatives Implementation Group: **Fausto Natarelli** (416) 326-6876

ADM Corporate Services: **Mike Goodale** (905) 704-2701

- Director Strategic Human Resources: **Alan Hogan** (905) 704-2688
- Director Finance: Jill Hughes (905) 704-2702
- Director Facilities & Business Services: **Lesley Spinney** (905) 704-2727

Director Internal Audit Services: **Charles Brown** (905) 704-2870

Director Legal Services: **Mary Gersht** (416) 235-4406

Director Communications: **Kimberley Bates** (416) 327-2117

Legislation

Act:	MTO division where legislation resides:
Airports Act	Provincial Highways Management
Bridges Act	Provincial Highways Management
Capital Investment Plan Act, 1993, S.O. 1993, c.23, PART III	Policy and Planning
Dangerous Goods Transportation Act	Road User Safety
Highway 407 Act, S.O. 1998, c.28	Provincial Highways Management
Highway 407 East Completion Act, 2001, S.O. 2001 c.23	Provincial Highways Management
Highway Memorials for Fallen Police Officers Act, 2002, S.O. 2002, c.26	Provincial Highways Management
Highway Traffic Act	Road User Safety Policy and Planning Provincial Highways Management
Improving Customer Service for Road Users Act, 2001, S.O. 2001 c.18	Road User Safety
Local Boards Roads Act	Provincial Highways Management
Metrolinx, 2006 S.O. c.16	Policy and Planning
Ministry of Transportation Act	Ministry
Motor Vehicle Transportation Act, 1987 (Canada – Federal Act) – Delegated Responsibility	Road User Safety
Motorized Snow Vehicles Act	Road User Safety
Off-Road Vehicles Act	Road User Safety
Ontario Highway Transport Board Act	Policy and Planning
Ontario Transportation Development Corporation Act, R.S.O. 1980, c.358	Provincial Highways Management
Photo Card Act, 2008, S.O. 2008 c.17	Road User Safety
Public Service Works on Highways Act	Provincial Highways Management
Public Transportation and Highway Improvement Act	Policy and Planning Provincial Highways Management
Public Vehicles Act	Road User Safety Policy and Planning Provincial Highways Management
Railways Act R.S.O. 1950, c.331 as amended by S.O. 1968, c.113, s.1 S.O. 1979, c.44 & S.O. 1986 c.64, s.61	Policy and Planning Provincial Highways Management
Shortline Railways Act, 1995	Policy and Planning
Toll Bridges Act	Provincial Highways Management
Toronto Area Transit Operating Authority Act	Policy and Planning
Urban Transportation Development Corporation Ltd Act, R.S.O. 1980, c.518	Policy and Planning
Not Administered by MTO, but have MTO involvement:	
Fuel Tax Act	Provincial Highways Management
Compulsory Automobile Insurance Act	Road User Safety
License Appeal Tribunal Act, S.O. 1999, c.12, Schedule G	Road User Safety
Retail Sales Tax Act	Road User Safety

Table 4 Agencies, Boards and Commissions
Name of Agencies Boards and Commissions

	2010-11 Estimates	2009-10 Interim Actual
Ontario Highway Transport Board expenditures	460,000	459,629
Ontario Highway Transport Board revenue	80,000	92,503
METROLINX, operating expenditures	97968000	70,400,000
METROLINX, capital expenditures	1,289,387,700	1,228,830,000

Ministry Financial Information

Table 5 Ministry Planned Expenditures for 2010-11

Operating	1,401,440,314
Capital	893,208,200
Operating Assets	5,000
Capital Assets	2,222,771,000

Note Operating and capital includes consolidations and other adjustments

Ministry Planned Expenditures by Program Name 2010-11

Our transportation network is essential to Ontario's economic recovery and growth. Our economy relies on this system to remain competitive by moving people and goods throughout our province and across our borders safely and efficiently. Strategic investments in highways, roads, public transit, bridges and border crossings create jobs and the infrastructure necessary to attract new investment and strengthen our economy.

The Ministry of Transportation is committed to increasing transit ridership by working with our partners to make transit a convenient and accessible option for commuters. The Ministry is also working to advance an integrated multimodal transportation network to support the efficient movement of people and goods. Promoting road safety for all road users, through education, legislation and regulation and enforcement, in order to remain among the safest jurisdictions in North America also remains a top priority. In addition, the Ministry is improving Ontario's highway, bridge and border infrastructure through strategic investments and integrating the principle of sustainability into programs, policies and operations.

Table 6 Ministry Operating and Capital Financial Information

Votes and Programs	Estimates 2010-11 \$	Change from Estimates 2009-10	%	Estimates 2009-10 \$	Interim Actuals 2009- 10	Actuals 2008-09
Ministry Administration	45,518,300	2,496,900	5.8	43,021,400	42,990,360	40,221,418
Policy and Planning	1,806,138,100	213,502,300	13.4	1,592,635,800	1,847,494,804	1,220,962,989
Road User Safety	110,047,800	4,822,800	4.6	105,225,000	108,524,347	121,859,093
Provincial Highways Management	488,975,100	23,751,500	5.1	465,223,600	496,743,196	449,566,894
Economics and Transportation Cluster	71,285,000	(1,501,200)	(2.1)	72,786,200	72,467,886	68,401,771
Total Expense to be Voted	2,521,964,300	243,072,300	10.7	2,278,892,000	2,568,220,593	1,901,012,165
Statutory Appropriations	514,871,314	48,820,800	10.5	466,050,514	466,282,943	453,912,561
Ministry Total Operating and Capital	3,036,835,614	291,893,100	10.6	2,744,942,514	3,034,503,536	2,354,924,726
Consolidation & Other Adjustments	(742,187,100)	(109,848,100)		(632,339,000)	(734,833,300)	(317,159,544)
Total Including Consolidation & Other Adjustments	2,294,648,514	182,045,000	8.6	2,112,603,514	2,299,670,236	2,037,765,182
Assets						
Ministry Administration	4,001,000	1,000,000	33.3	3,001,000	8,000,000	-
Policy and Planning	1,000	-	-	1,000	-	-
Road User Safety	5,039,800	5,037,800		2,000	-	-
Provincial Highways Management	2,213,733,200	435,433,600	24.5	1,778,299,600	1,755,375,000	1,317,848,951
Economics and Transportation Cluster	1,000	-	-	1,000	-	-
Total Assets to be Voted	2,222,776,000	441,471,400	24.8	1,781,304,600	1,763,375,000	1,317,848,951
Ministry Total Assets	2,222,776,000	441,471,400	24.8	1,781,304,600	1,763,375,000	1,317,848,951

Note regarding Table: Estimates for the previous fiscal year are re-stated to reflect any changes in ministry organization and/or program structure. Interim actuals reflect the numbers presented in the Ontario Budget. Commencing in 2009-10, the Province's minor and moveable tangible capital assets are capitalized on the prospective basis. Direct comparison between 2010-11, 2009-10, and 2008-09 may not be meaningful.

ANNUAL REPORT 2009-10

Our transportation network is essential to Ontario's economic recovery and growth. Ontario's export-driven economy relies on this system to move goods and people efficiently to remain competitive. Strategic investments in roads, transit, bridges and borders create jobs and the infrastructure necessary to attract new investment and strengthen our economy. This ensures that Ontarians across the province benefit from a safe, efficient and leading-edge transportation system in a cost-effective manner. That is why the Ministry of Transportation (MTO) strives to be a world leader in moving people and goods safely, efficiently and sustainably, to support a globally competitive economy and a high quality of life. In fulfilling this vision, the ministry supported the delivery of key Ontario government priorities of a Stronger Ontario, a Greener Ontario, and a Better Ontario for Families. MTO focused its efforts in four priority areas to advance on these key government priorities:

- Increase transit ridership,
- Promote a multimodal transportation network to support the efficient movement of people and goods,
- Promote road safety in order to remain among the safest jurisdictions in North America; and,
- Improve Ontario's highway, bridge and border infrastructure.

Specifically, MTO worked to:

Increase transit ridership by working with our partners to improve public transit by expanding services, promoting integration and reducing congestion. Initiatives included:

- Launching the first stage of PRESTO which allows for use of a single fare card on four Mississauga bus routes, two stations on the Milton GO Transit line, and at Union Station for both GO Transit and the TTC,
- Announcing funding for the priority transit projects identified in the Metrolinx Regional Transportation Plan, including the York VIVA Bus Rapid Transit, Scarborough Rapid Transit Line, Eglinton Crosstown Light Rapid Transit, Finch West Light Rapid Transit, and a feasibility study for Hamilton Rapid Transit,
- Supporting passage of legislation to amend Metrolinx's mandate to include implementing transit projects recommended in the Regional Transportation Plan, operating GO Transit, leading transit vehicle procurement for Ontario, and in the future, responsibility for overseeing the PRESTO fare card system, and
- Expansion of weekday GO bus service to Niagara Region and joint Federal-Provincial funding to develop four park-and-ride facilities in the Niagara Region, as potential stops for GO Bus service to the Region.

Promote a multimodal transportation network to support the efficient movement of people and goods by delivering infrastructure improvements through strategic investments and create a policy environment that encourages all modes of transportation to contribute to Ontario's economic growth in an environmentally responsible way. Initiatives included:

- Issuing permits to-allow a limited number of qualified commercial carriers to operate long-combination vehicles on specific Ontario highways - studies shows that this can

reduce fuel consumption by about one third, development of the Ontario-Quebec Continental Gateway strategy, and

- Leading the policy review and stakeholder engagement to invent the Electric Vehicle market in Ontario, including a public feedback website.

Promote road safety in order to remain among the safest jurisdictions in North America.

Initiatives included:

- Implementing longer driver's suspension for drivers caught with a blood alcohol concentration of 0.05 to 0.08 (the "warn range"),
- Implementing legislation and regulations to ban the use of hand-held communication and entertainment devices and display screens while driving, and
- Extending the requirements for use of child car seats to rental vehicles and vehicles from outside Ontario. It also allowed the use of federally-approved restraints for children with special needs

Improve Ontario's highway, bridge and border infrastructure by improving transportation infrastructure through strategic investments in highways, bridges, and borders as well as local transportation infrastructure throughout the province. Initiatives included:

- Implemented record investment in Ontario's highways and bridges,
- Launching preliminary construction of the Windsor-Essex Parkway, leading to a new border crossing in Windsor,
- Submitting the provincial Environmental Assessment for the Highway 407 East extension for Ministry of Environment approvals, and
- Providing \$15M for 26 connecting link road and bridge repair projects across the province.

Programs and Services

MTO strategies, programs and services are delivered through the following program areas:

Ministry Administration - the primary focus is the provision of service and support, including business and resources planning, management advice and direct services.

Policy and Planning - plans and promotes a safe, efficient and sustainable multimodal transportation system that helps support a strong economy and a higher quality of life for all Ontarians. This includes easing traffic congestion in urban areas through transit planning and investment and facilitating the movement of people and goods along our highways and across our border-crossings.

Road User Safety - plays a central role in Ontario's distinction as one of the safest road jurisdictions in all of North America. Road user Safety works with a host of external partners to improve road safety and mobility through the promotion and regulation of responsible driving behaviour and commercial vehicle enforcement.

Provincial Highways Management - supports the ministry's commitment to providing a safe, efficient and reliable transportation system by overseeing the operations, maintenance, engineering, construction and program administration functions for the provincial highway network. The program oversees year-round highway maintenance and protects the public investments in highway infrastructure.

Economics and Transportation Cluster - is a client-focused service organization committed to excellence in the provision of I&IT services to the Ministries of Economic Development and Trade, Labour, Research and Innovation, Consumer Services, and Transportation and its partners and stakeholders inside and outside government.

Table 1 2009-10 Ministry Interim Actual Expenditures as presented in the Ontario Budget

Operating	\$1,366.9 million
Capital	\$932.8 million
Staff Strength as of March 31, 2010	3,923