Ontario

Results-based Plan Briefing Book 2007-08

Ministry of Public Infrastructure Renewal

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Ontario

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PART I

PUBLISHED RESULTS-BASED PLAN 2007-08

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PART I: Published Results-based Plan 2007/08

MINISTRY OVERVIEW

The Ministry of Public Infrastructure Renewal (PIR) supports the government's priorities and better quality of life objectives through growth planning, infrastructure policy and planning, asset management, revenue generation through its agencies, and the leveraging of private sector investment dollars. PIR's unique role as both a central agency and a line ministry allows it to provide an integrated horizontal approach to policy, planning, controllership and decision-making. PIR works to address the "where" (*Places to Grow Act*), the "what" (*ReNew Ontario*), and the "how" (*Building a Better Tomorrow framework*).

Ministry Vision

PIR seeks to implement real, positive change in key areas of growth planning and infrastructure investment and to continue the responsible management of key provincial assets. PIR works with other Ontario ministries and partners including federal and local to develop strategies designed to ensure that the stock of public infrastructure assets in Ontario is strong and sustainable for many generations to come and meets the needs of a growing population and economy.

Mandate/Areas of Responsibility

The ministry is responsible for the implementation of the government's growth management policy through the development of growth plans in collaboration with line ministries and in consultation with the local government sector, stakeholders and the public. In its central agency role, the ministry manages infrastructure planning and priority setting for the Government of Ontario. The ministry is also responsible for effective asset management policies, as well as policies for gaming, beverage alcohol, infrastructure financing including alternative financing and procurement (AFP), and real property and accommodation management. It works with line ministries, agencies, the broader public sector and the private sector to ensure that the government's investments, including infrastructure projects, deliver the results intended. PIR's scope of responsibilities also includes:

- Ongoing implementation of the growth plan for Ontario's Greater Golden Horseshoe (GGH) and other parts of the province through the Ontario Growth Secretariat;
- Reviewing and evaluating infrastructure plans submitted by partner ministries and making recommendations for the government's overall annual capital plans;
- Overseeing the implementation of the Government of Ontario's Multi-Year Infrastructure Plan including the management of in-year risks and pressures;

- Negotiating with the federal government on cost-shared infrastructure programs;
- Determining the most effective financing and procurement strategy for public infrastructure projects in Ontario;
- Oversight of the Ontario Realty Corporation (ORC), the Ontario Lottery and Gaming Corporation (OLG), the Liquor Control Board of Ontario (LCBO), and the Ontario Infrastructure Projects Corporation (OIPC or Infrastructure Ontario);
- Through Infrastructure Ontario, managing Ontario's major infrastructure projects using alternative financing and procurement methods, and offering affordable financing to broader public sector borrowers.

PIR has continued to make progress on the implementation of the Toronto Waterfront Revitalization Initiative, including site remediation and groundbreaking on the West Don Lands in 2006.

The Transit Policy Liaison Office was established last year to support and coordinate the government's tri-ministerial demands in transit policy and maintain the transit momentum to build the three major transit projects included in the Move Ontario initiative: the subway extension from Toronto into York Region; Brampton AcceleRide, and the Mississauga Transitway.

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Key Priorities & Results

The ministry leads the government's infrastructure planning process to ensure that funding is directed to government priorities and that all ministries' infrastructure plans reflect those priorities. PIR contributes to the province's competitive advantage, economic growth and a higher standard of living for the people of Ontario in 2007/08.

Better Health

Investing in health care is one of the government's top priorities. PIR is helping by improving access to hospital services through new or renovated hospitals and by helping to protect the environment through growth planning and transit capital. Through the waste diverting Ontario Deposit Return Program, "Bag it back", PIR helps support Responsible Management of Waste.

Success for Students

Ontario will be at its best only when every Ontarian has the opportunity to reach his or her full potential. Through *ReNew Ontario*, PIR is supporting the Ministry of Education in helping improve Ontario's learning environment by building and/or renovating schools.

Jobs and Prosperity

Through a variety of initiatives such as ReNew Ontario and Places to Grow, PIR helps strengthen Ontario's economic advantage and build opportunity for Ontarians by stimulating the economy and creating jobs through strong, liveable and environmentally sustainable communities and quality infrastructure.

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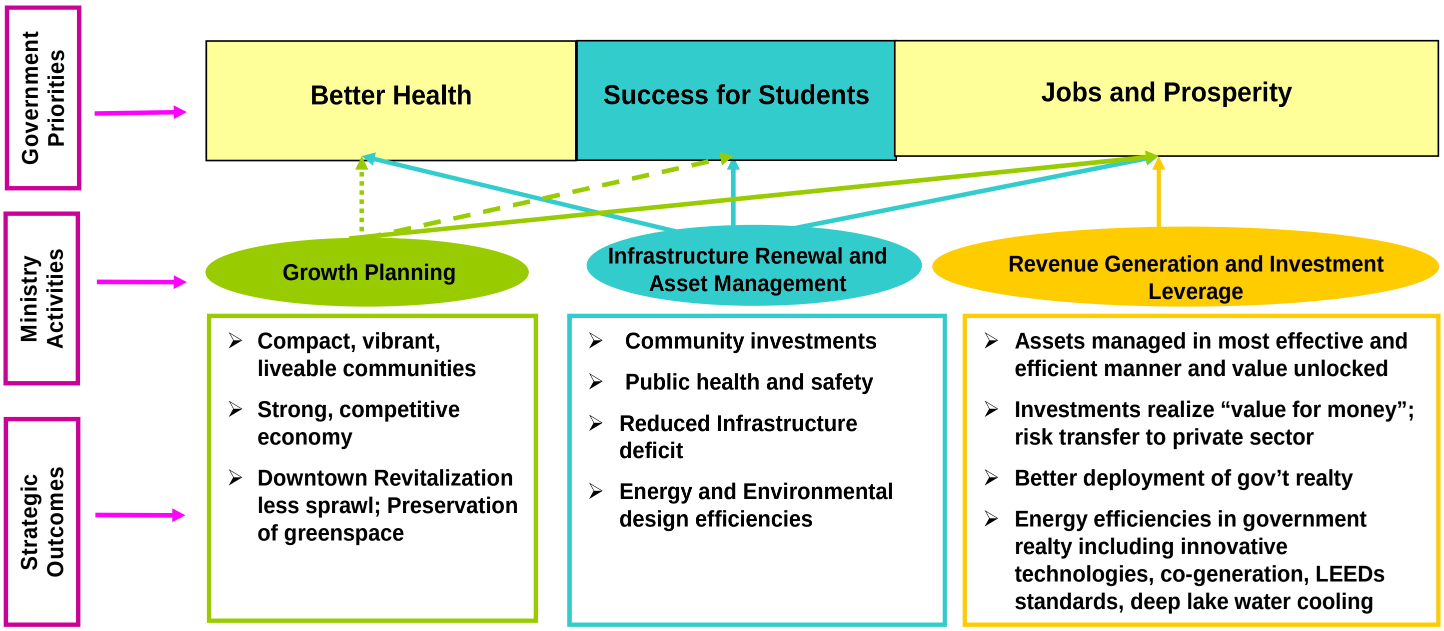
Ministry Contribution to Key Priorities & Results



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Strategies to Achieve Key Priorities and Results

Growth Planning

Over the next 30 years, the number of people living in Ontario is expected to grow by approximately 4 million. Through the Places to Grow initiative, the government is ensuring that this growth contributes to prosperous, healthy and diverse communities which support the key priorities of Jobs and Prosperity, Better Health and Stronger, Safer Communities.

The *Places to Grow Act* received Royal Assent on June 13, 2005, and is the cornerstone of the government's approach to growth planning. By coordinating investments in public infrastructure to accommodate a growing population, PIR will help municipalities realize the full benefits of growth, promote a competitive economy, protect our environment and build strong, vibrant communities. The first growth plan – the Growth Plan for the Greater Golden Horseshoe – was released in June 2006 after extensive consultations with stakeholders and communities across the province. Successful implementation of the GGH Growth Plan is key. This Plan is a 25-year blueprint for growth in the fastest growing urban area in the country and its implementation is critical in supporting vibrant, transit-supportive, environmentally responsible communities. Land use planning, transportation and transit planning, brownfield redevelopment and protection of green spaces fall within this blueprint.

The key objectives are:

- Implementation of the Greater Golden Horseshoe Growth Plan
- Delineate built boundary for the Greater Golden Horseshoe
- Analysis of appropriate scope and scale for the Growth Plan's 25 Urban Growth Centres
- Complete assessment and identification of provincially significant employment lands study
- Finalize forecasts for separated cities/counties in the GGH
- Training and Education for Municipalities, Provincial Ministries, Development Industry
- Continued facilitation and assessment of municipal conformity with the GGH Growth Plan
- Public Engagement Strategy to promote GGH Growth Plan
- Continued support for independent research to support the implementation of the GGH Growth Plan and growth planning in the province
- Leadership on a new balanced approach to development in the Province
- Selection of new growth plan area and release of proposed growth plan

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Infrastructure Renewal and Asset Management

ReNew Ontario

The government's $30-billion-plus five-year investment plan directs infrastructure investments to the priorities that Ontarians say are the most important: health care, education, economic prosperity and economic growth. ReNew Ontario outlines where critical infrastructure investments will be made and identifies how the government will work with partners to find new sources of funding so that infrastructure can be modernized as quickly as possible while maintaining accountability for efficiency and the wisest use of taxpayer dollars.

The key objectives are:

- Major infrastructure starts and completions in a number of sectors within the 5-year infrastructure plan
- Continue to advance the revitalization of Toronto's waterfront to transform it into an urban treasure
- Federal and municipal infrastructure agreements that support provincial investment priorities and ensure a fair share for Ontario
- New transit investments to support increased ridership province-wide including supporting progress on Move Ontario rapid transit priorities
- Continue to consult with municipalities and other key stakeholders in developing a long-term investment strategy to ensure the financial sustainability of Ontario's water and wastewater systems
- Continued implementation of the Infrastructure Planning, Financing and Procurement Framework
- Request ministries to dedicate resources for asset management initiatives and submit asset management plans through results-based plans
- Progress on Alternative Financing and Procurement projects assigned to Infrastructure Ontario

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Revenue Generation and Investment Leverage

Strategic Asset Management and Optimization

The ministry reviews provincially controlled assets to evaluate their appropriate role and to ensure that they are managed effectively to support the public interest and produce results that benefit Ontarians.

Key objectives are:

- Ongoing review of assets
- Support in the negotiations of the First Nations Gaming Revenue Agreement

Major real estate asset opportunities - Real property portfolio strategy (real estate rationalization, brownfield redevelopments, strategic sales and joint venture developments)

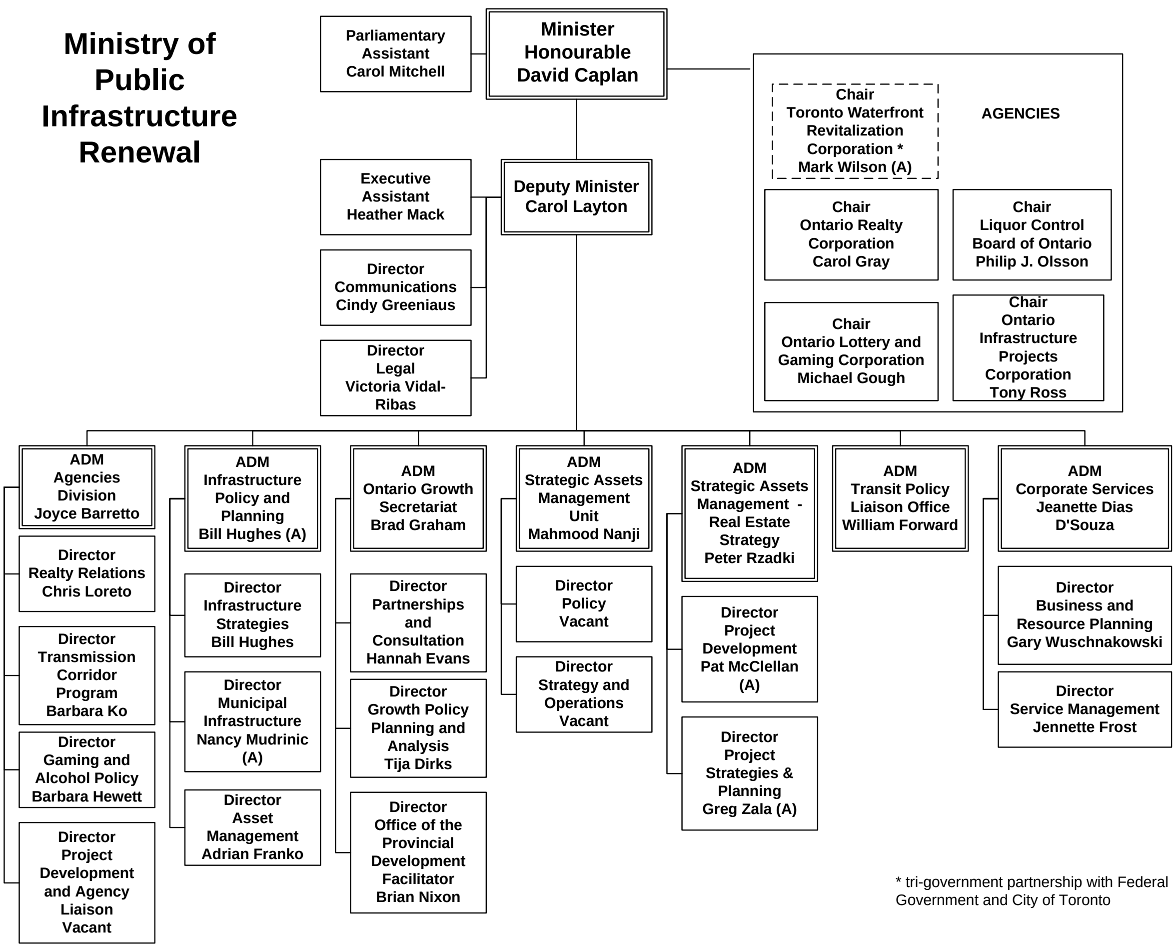
Agency Relations and Accountability

The ministry provides governance and oversight to ensure leadership and coordination in the development of government policy for major provincial assets including gaming, alcohol and realty.

Key objectives are:

- Meet government electricity reduction target and support broad energy savings initiatives
- Progress on Alternative Financing and Procurement projects assigned to Infrastructure Ontario
- Implement accessibility improvements for the Macdonald Block and initiate plans for other government buildings in anticipation of the requirements of the *Accessibility for Ontarians with Disabilities Act, 2005*
- Implementation of the Ontario Deposit Return Program
- Continued implementation of gaming strategy
- Strengthen the oversight role of the agencies division for the OLG and to work with them to strengthen the provincial lottery system through the implementation of the 60 recommendations made by the Ombudsman and by KPMG

Ministry Organization Chart



April 24, 2007

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Legislation

The following is a list of the legislation for which the Ministry of Public Infrastructure Renewal has primary legislative or administrative responsibility.

Statutes Administered by PIR

- *Capital Investment Plan Act, 1993,* S.O. 1993, c.23.
  In respect of the Ontario Realty Corporation as conferred by subsection 3(4) of the Act

- *Liquor Control Act,* R.S.O. 1990, c. L. 18.

- *Ministry of Government Services Act*, R.S.O. 1990, c. M. 25.
  In respect of the Ontario Realty Corporation and all real property matters. Specifically, sections. 6, 7, 8, 9(2), 11, 12, 16, 17, 19.

- *Ontario Infrastructure Projects Corporation Act, 2006,* S.O. 2006, c.9, Schedule I.

- *Ontario Lottery and Gaming Corporation Act, 1999*, S.O. 1999, c.12, Schedule L.

- *Places to Grow Act, 2005*, S.O. 2005, c. 13.

- *Toronto Waterfront Revitalization Corporation Act, 2002,* S.O. 2002, c.28.

PIR Authority Over Particular Sections of Statutes

- *Education Act*, R.S.O. 1990, c. E. 2 and R.R.O. 1990, Reg. 296, ss. 18(k).
  In respect of the powers and duties of the Ministry of Government Services described in subsection 18(k).

- *Electricity Act, 1998*, S.O. 1998, c. 15, Schedule A, Part IX.1.
  In respect of the powers and duties of the Chair of the Management Board of Cabinet under Part IX.1, Ownership and Use of Corridor Land.

- *Environmental Assessment* Act, R.S.O. 1990, c. E. 18, and R.R.O. 1990, Reg. 334, s.7.
  In respect of the power of the Chair of the Management Board of Cabinet to carry out an undertaking referred to in section 7 of the Regulations.

- *Conservation Authorities Act*, R.S.O. 1990, c. C. 27, s. 32.

In respect of the powers and duties of the Minister of Government Services described in section 32.

- *Fish and Wildlife Conservation Act, 1997*, S.O. 1997, c. 41, s. 81.
  In respect of the powers of the Chair of the Management Board of Cabinet, described in section 81, regarding agreements for the acquisitions of land.

- *Public Lands Act*, R.S.O. 1990, c. P. 43, ss. 46(2).
  In respect of powers of the Minister of Government Services described in subsection 46(2).

- *Registry Act*, R.S.O. 1990, c. R. 20, s. 114
  In respect of the powers and duties of the Minister of Government Services described in section 114.

- *Surveys Act*, R.S.O. 1990, c. S. 30, s. 61.
  In respect of powers of the Minister of Government Services described in 61 regarding the installation of survey monuments on lands.

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Agencies, Boards and Commissions (ABCs)

Agencies that report to the Ministry of Public Infrastructure Renewal and their financial data:

Ontario Realty Corporation

ORC manages on behalf of the government one of Canada's largest real estate portfolios: around 6,000 buildings, comprising some 50-million square feet of space, and 95,000 acres of land on behalf of the government. ORC aims to optimize value through the rationalization of the portfolio, promote high professional standards and enhance customer service while ensuring real estate decisions reflect public policy objectives of the government.

The Net Consolidation Adjustments for ORC are:

$	2007-08	2006-07
Operating	11,054,800	(62,286,000)
Capital	(173,919,900)	(83,264,100)

Ontario Infrastructure Projects Corporation (Infrastructure Ontario)

Infrastructure Ontario (IO) was formally created on November 7, 2005. The Crown agency is responsible for managing Ontario's major infrastructure projects using alternative financing and procurement methods, one of several investment strategies outlined in ReNew Ontario.

The Ontario Strategic Infrastructure Financing Authority (OSIFA) was amalgamated with Infrastructure Ontario in 2006. OSIFA supports the government's ReNew Ontario strategic infrastructure investment plan by offering affordable financing to broader public sector borrowers. OSIFA administers an infrastructure renewal loan program that provides low-cost, longer term financing to meet critical municipal infrastructure priorities such as clean water infrastructure, sewage treatment facilities, waste management infrastructure, municipal roads, bridges, public transit, hospitals, municipal long-term care facilities, colleges, universities and affordable housing.

The Net Consolidation Adjustments for IO are:

$	2007-08	2006-07*
Operating	63,471,000	6,500,000
Capital	(3,971,000)	800,000

* consolidation adjustments only reflect the former Ontario Strategic Infrastructure Financing Authority

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Toronto Waterfront Revitalization Corporation (TWRC)

The TWRC 10-year plan was first approved by all three levels of government in September 2005. It fully commits each level of government's $500 M commitment to waterfront revitalization and provides for a comprehensive, waterfront-wide revitalization strategy that achieves the overall vision set forth by TWRC while respecting the individual priorities of each level of government.

The 10-year plan has always been intended as a rolling document to be approved by all three levels of government on an annual basis. The current TWRC 10-year plan maintains the tri-government partnership, identifies clear deliverables that are to be accomplished in the 10-year time frame and clarifies annual government contributions to March 31, 2016.

The Net Consolidation Adjustments for TWRC are as follows:

$	2007-08	2006-07
Operating	20,810,300	-
Capital	(3,847,300)	-

Ontario Lottery and Gaming Corporation (OLG)
The OLG mandate is to deliver gaming entertainment to maximize economic benefits for the people of Ontario in an efficient and socially responsible manner. The Crown agency is responsible for four business divisions: Lottery Products, Charity and Aboriginal Casinos, Commercial Casinos and Slots-at-Racetracks.

Liquor Control Board of Ontario (LCBO)

The LCBO is a Government of Ontario Crown Corporation established in 1927 to control importation, distribution, pricing, and sale of beverage alcohol in the province. The corporation directly operates 600 retail stores, 4 warehouses and 202 retail agency stores across Ontario.

The OLG and LCBO are classified as Government Business Enterprises and consolidated into the Province's financial statements on the modified equity basis. The agencies' net incomes are reported on one line (Income from Investment in Government Business Enterprises) with individual revenues and expenses not reported. The agencies' net assets are reported on one line (Investment in Government Business Enterprises) with individual assets and liabilities not reported.

Profits distributed to the Province by LCBO and OLG (e.g. dividends) are deposited into the Consolidated Revenue Fund and recorded by PIR as revenues.

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MINISTRY FINANCIAL INFORMATION

The following table depicts the ministry's investment in 2007-08 to key priorities and results.

Ministry Planned Expenditures 2007/08

	Ministry Planned Expenditures ($M) 2007/08
Operating	**87.3**
Capital	**312.0**

Note: Totals do not include consolidation adjustments of ($86.4M) for the Ontario Realty Corporation, the Ontario Infrastructure Projects Corporation and the Toronto Waterfront Revitalization Corporation

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MINISTRY OF PUBLIC INFRASTRUCTURE RENEWAL
Operating and Capital Summary by Vote

The Ministry of Public Infrastructure Renewal is responsible for the implementation of the government's growth management policy through the development of growth plans in collaboration with line ministries and in consultation with the local government sector, stakeholders and the public. The Ministry is the central agency responsible for managing infrastructure planning and priority setting for the Government of Ontario. The Ministry is also responsible for effective asset management policies and policies for gaming, beverage alcohol, infrastructure financing including alternative financing and procurement (AFP), and real property and accommodation management. It works with line ministries, agencies, the broader public sector and the private sector to ensure that the government's investments, including infrastructure projects, deliver the results intended.

Votes/Programs	Estimates 2007-08	Change from Estimates 2006-07		Estimates 2006-07	Interim Actuals 2006-07	Actuals 2005-06
	$	$	%	$	$	$
OPERATING AND CAPITAL						
Infrastructure and Growth Management Planning / Ministry Administration	399,123,700	(100,258,800)	(20.1)	499,382,500	386,279,874	146,954,447
Total Including Special Warrants						
Less: Special Warrants						
Total to be voted	**399,123,700**	(100,258,800)	(20.1)	**499,382,500**	**386,279,874**	**146,954,447**
Special Warrants						
Statutory Appropriations	206,699	12,455	6.4	194,244	403,926	47,632
Ministry Total Operating and Capital	**399,330,399**	(100,246,345)	(20.1)	**499,576,744**	**386,683,800**	**147,002,079**
Assets						
Deposit and Prepaid Expenses	761,300			761,300		
Total Assets to be Voted	**761,300**			**761,300**		

Note: Totals do not include the 2007/08 Consolidation Adjustments:

OPERATING	
Ontario Infrastructure Projects Corporation	63,471,000
Ontario Realty Corporation	11,054,800
Toronto Waterfront Revitalization Corporation	20,810,300
	95,336,100
CAPITAL	
Ontario Infrastructure Projects Corporation	(3,971,000)
Ontario Realty Corporation	(173,919,900)
Toronto Waterfront Revitalization Corporation	(3,847,300)
	(181,738,200)

PART II

DETAILED FINANCIALS
2007-08

Ontario

VOTE/ITEM: 4001 – 05

VOTE: Infrastructure and Growth Management Planning / Ministry Administration

ITEM: Realty Services

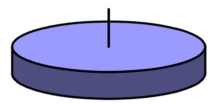
TYPE: Capital

Standard Account	Estimates 2007-08 $	Change from 2006-07 Estimates $	%	Estimates 2006-07 $	Interim Actuals 2006-07 $	2005-06 Actuals $
Services	98,927,000	849,100	0.9	98,077,900	119,640,400	37,945,928
Transfer Payments						
Realty Transactions	1,000	(4,499,000)	(100.0)	4,500,000	4,500,000	
Total	**98,928,000**	**(3,649,900)**	**(3.6)**	**102,577,900**	**124,140,400**	**37,945,928**

EXPLANATIONS FOR CHANGE FROM 2006-07 ESTIMATES

	$
Decrease in funding allocation for land transfers	(2,499,000)
End of one time funding for Rouge Park	(2,000,000)
Net increase in funding for repairs and improvement to government buildings	849,100

By Standard Account



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APPENDIX I

Ontario

2005/06 Annual Report

Ontario

2005/06 Annual Report

PIR'S MANDATE WAS EXPANDED IN 2005/06

On June 29, 2005, PIR's role was expanded to include oversight of the Ontario Realty Corporation (ORC), the Ontario Lottery and Gaming Corporation (OLG), the Liquor Control Board of Ontario (LCBO), and the Ontario Strategic Infrastructure Financing Authority (OSIFA).

On November 7, 2005, the Ontario Infrastructure Projects Corporation (Infrastructure Ontario) was created. At the same time, the appointments of the chief executive officer, the chair and the inaugural board of directors were announced. The government introduced legislation that amalgamated Infrastructure Ontario and OSIFA. The consolidation of the two agencies was aimed at a more effective coordination of the government's infrastructure planning, financing and implementation activities.

STRATEGIES AND RESULTS

Strategy: ReNew Ontario

The government's $30-billion five-year investment plan directs infrastructure investments to the priorities that Ontarians say are the most important: health care, education, and economic prosperity. ReNew Ontario outlined where critical infrastructure investments were to be made and identified the government would work with partners to find new sources of funding so that infrastructure can be modernized as quickly as possible while maintaining accountability for efficiency and the wisest use of taxpayer dollars.

Results:

- The ministry obtained approval for the five-year infrastructure plan and released *ReNew Ontario*, strategic highlights of the five-year infrastructure investment plan.

- The Water Strategy Expert Panel, appointed in 2004-05 to review all aspects of investment, financing, pricing, organization and governance of the province's water and wastewater systems, released its report in July 2005.

- The ministry supported decisions and announcements for the Canada-Ontario Municipal Rural Infrastructure Fund. COMRIF investments will support local infrastructure priorities including providing clean, safe drinking water, better sewage systems, improved waste management processes and safer roads and bridges.

- The ministry finalized funding arrangements with the federal government and municipalities for projects under the Canada Strategic Infrastructure Fund and made associated announcements.

- Further progress was made on the Toronto Waterfront file, including the development and approval of a financing and implementation strategy for the West Don Lands, passing legislative amendments to strengthen the governance and accountability of the TWRC; and finalizing the first TWRC 10-year Business Plan and project priorities.

Strategy: Planning for Growth

The *Places to Grow Act* received Royal Assent on June 13, 2005, and is the cornerstone of the government's approach to growth planning. By coordinating investments in public infrastructure to accommodate a growing population, PIR will help municipalities realize the full benefits of growth, promote a competitive economy, protect our environment and build strong, vibrant communities.

Results:

- The ministry released two preliminary working documents on the Growth Plan for the Greater Golden Horseshoe: a draft Growth Plan on February 16, 2005 and a proposed Growth Plan on November 24, 2005. Further, four technical papers on land supply, population and employment forecasts, urban growth centres and intensification targets were released in 2005.

- Public consultations and stakeholder workshops were conducted and preparations included presentations, speeches and brochures.

- *Places to Grow Act* regulations were developed and approved by the Legislation and Regulations Cabinet Committee on May 30, 2005.

- The ministry coordinated ten G8 Ministers meetings. In addition, the ministry, in partnership with the Conference Board of Canada, coordinated the Premier's Leaders' Forum on Strategic Growth which took place on May 12, 2005. Approximately 50 business leaders attended the consultation on the economics of growth.

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Strategy: Strategic and Effective Asset Management

With the June 2005 transfer to PIR of responsibility for the OLG, the LCBO, and the ORC, the ministry established the Agencies Division to provide a coordinated focal point for liaison with these agencies and the necessary policy support. Infrastructure Ontario (IO) was created on November 7, 2005, followed by the amalgamation of OSIFA with IO on March 23, 2006.

Results:

- The ministry worked on portfolio management of provincially-owned real property, including transmission corridors.
- The ministry received Cabinet approval to proceed with an enterprise-wide Asset Management Realty Strategy.
- The ministry continued to implement energy conservation measures for government assets.
- The ministry began implementation of a provincial gaming strategy.
- The ministry began implementation of the Building a Better Tomorrow framework.
- The ministry continued to build OPS capacity in the planning, financing and delivery of infrastructure projects.

MINISTRY FINANCIAL INFORMATION

Ministry Expenditures

	Ministry Actual Expenditures ($M) 2005/06
Operating (1)	**86.9**
Capital (1)	**60.1**
Staff Strength (as of March 31, 2006)	**148**

Note (1): Totals do not include restated consolidation adjustments of ($40.3) M for the ORC, OIPC and TWRC.

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ANNUAL REPORT

2006/07

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2006/07 ANNUAL REPORT

The Ministry of Public Infrastructure Renewal (PIR) is committed to making Ontario a leader in delivering an integrated, coherent plan to modernize public infrastructure, plan for growth and manage the province's assets. PIR supports the government's health, education and economic prosperity priorities through its many activities. To fulfil its mandate, PIR functions as both a central agency and a change agent, working in partnership with all ministries, municipal and federal governments, industry and sector associations, and with transfer partners.

Achieving Results for Ontario

The government reaffirmed the ministry's mission, mandate and key priorities with major funding commitments in the 2006 Budget that would address Ontario's public infrastructure deficit.

A look back

Founded in October 2003, PIR ensures the interconnection among growth planning activities, infrastructure investment, effective and strategic asset management in support of government's health, education and economic priorities.

- **The ministry's strategic approach** to planning for population and economic growth promotes a competitive economy, protects our environment and builds strong vibrant communities. It helps get the most from our existing infrastructure and ensures effective and efficient infrastructure is in place to support growth.

- **Modern and efficient public infrastructure** is essential to deliver quality public services. PIR ensures infrastructure investments underpin transformation strategies and key deliverables in ministries while ensuring that the public interest is protected in an effective and sustainable manner.

Partnerships

Tackling Ontario's growth planning and infrastructure challenges requires a focus on both the near-term and long-term through partnerships

- among ministries
- with transfer partners
- with municipal and federal governments
- with industry, community and academic groups.

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Safeguarding the public interest

The ministry's approach to financing and building public infrastructure:

- protects the public interest
- ensures value for money
- maintains appropriate public control and ownership
- ensures accountability
- ensures fair, transparent and efficient processes.

Ontarians and their future

Ontarians must have a say in how their province grows. Through ongoing consultations with stakeholders and the public, the Ministry strives to build consensus throughout the planning and implementation processes:

- from planning
- to building consensus
- to delivery.

PIR acts as a change agent to:

- improve how infrastructure policy is made and how funds are allocated
- improve the way infrastructure is planned, procured, constructed and financed, as well as how public assets are maintained across the Ontario Public Service (OPS) and the broader public sector (BPS)
- ensure a balanced approach to investing in renewal and planning infrastructure to support and shape growth and improve Ontarians' quality of life
- jointly build capacity with municipal and transfer partners, enabling the government and its partners to achieve more results, more efficiently and cost-effectively
- provide affordable financing to municipalities and other broader public sector partners to renew and rebuild public infrastructure

Strategically managing public assets is important to:

- unlock value from key provincial assets and focus government on vital public services, freeing up resources for government priorities and helping address the structural deficit
- produce efficiencies, generate savings and create opportunities to transform government
- provide leadership and co-ordination in the development of government policies for gaming, beverage alcohol, and real property and accommodation management

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Key Strategies and Results

ReNew Ontario

The government's $30-billion-plus investment plan directs infrastructure investments to the priorities that Ontarians say are the most important: health care, education and economic prosperity. ReNew Ontario outlines where critical infrastructure investments will be made and identifies how the government will work with partners to find new sources of funding so that infrastructure can be modernized as quickly as possible while maintaining accountability for efficiency and the wisest use of taxpayer dollars.

- The first progress report on ReNew Ontario was released on October 10, 2006
- A Leaders' Forum on Infrastructure was held on October 13, 2006
- Commenced work with the Ministry of the Environment in preparing a financial plan regulation, under the Safe Drinking Water Act to help municipalities move towards financially sustainable water and wastewater systems
- Continued to support initiatives under the Move Ontario transit priorities - Toronto-York Subway, Brampton AcceleRide, Mississauga Transitway
- Designed and implemented the Rural Infrastructure Investment Initiative
- Worked towards finalizing project announcements under Canada Strategic Infrastructure Fund (CSIF-2) to support the Great Lakes clean up strategy
- Led Ontario's negotiations with the federal government on new infrastructure programs and long-term infrastructure funding agreements with the federal government (ongoing)
- Continued progress on Toronto Waterfront file including: starting site remediation and preparation work on the West Don Lands and working with the Ministry of Finance and City of Toronto on a Tax Increment Finance pilot in the West Don Lands

Planning for Growth

The *Places to Grow Act*, which received Royal Assent on June 13, 2005, is the cornerstone of the government's approach to growth planning. By coordinating investments in public infrastructure to accommodate our growing population, the ministry will help municipalities realize the full benefits of growth, promote a competitive economy, protect our environment and build strong, vibrant communities.

- The Final Growth Plan for the Greater Golden Horseshoe was released in June 2006
- Prior to its release, the ministry developed and distributed supporting documents including policy support guide, brochures and technical papers
- It also developed and initiated a Public Education campaign to raise awareness of growth issues/choices and initiated GGH sub-area assessments
- The ministry established a process to facilitate and assess municipal conformity with the Growth Plan for the GGH/Places to Grow Act, 2005
- The ministry identified and developed options for other areas within Ontario requiring Growth Plans in the near future

<u>Strategic and Effective Asset Management</u>

Provincially controlled assets—including gaming, alcohol and realty assets—must support the public interest by producing results that benefit all Ontarians

- Continued support to maximize gaming and alcohol revenue, through implementation of LCBO operational review recommendations and provincial gaming strategy within a framework that is socially responsible
- Designed and launched the new Ontario Deposit Return Program
- Continued to support priority use of corridor lands for public transportation, infrastructure and recreational purposes under the Provincial Secondary Land Use Program
- Significant progress to realize commitment of reducing electricity consumption in government-owned buildings by 10% by 2007
- Obtained approval to move forward with the ORC's new comprehensive Multi-Year Portfolio plan
- Developed strategies for asset reviews to ensure optimal value and support the Public interest
- Worked with MAG to discontinue the 20% litigation, pending signing of OFN Gaming Revenue Agreement

- Worked towards Ontario First Nations Gaming Revenue Agreements, to provide stable, long-term funding for community, economic and cultural development, health and education

- Continued support of additional gaming opportunities

MINISTRY FINANCIAL INFORMATION

Ministry Expenditures

	Ministry Interim Actual Expenditures ($M) 2006/07
Operating (1)	79.1
Capital (1)	307.6
Staff Strength (as of March 31, 2007)	172

Note: Totals do not include consolidation adjustments of $16.6M for the ORC, OIPC and TWRC.

GLOSSARY

AFP	Alternative Financing and Procurement
BPS	Broader public sector
COMRIF	Canada Ontario Municipal Rural Infrastructure Fund
CSIF	Canada Strategic Infrastructure Fund
GGH	Greater Golden Horseshoe
GTA	Greater Toronto Area
IPFP	Infrastructure Planning, Financing and Procurement (Framework)
IFPD	Infrastructure Financing and Procurement (Division)
IO	Infrastructure Ontario
IPP	Infrastructure Policy and Planning (Division)
LCBO	Liquor Control Board of Ontario
MOF	Ministry of Finance
MGS	Ministry of Government Services
MEDT	Ministry of Economic Development and Trade
MNR	Ministry of Natural Resources
MOU	Memorandum of Understanding
MTO	Ministry of Transportation
OGS	Ontario Growth Secretariat
OIPC	Ontario Infrastructure Projects Corporation (Infrastructure Ontario)
OLG	Ontario Lottery and Gaming Corporation
OFNLP	Ontario First Nations Limited Partnership
OPS	Ontario Public Service
ORC	Ontario Realty Corporation
OSIFA	Ontario Strategic Infrastructure Financing Authority
PIR	Ministry of Public Infrastructure Renewal
TWRC	Toronto Waterfront Revitalization Corporation