

**SOUTH EAST COMMUNITY CARE ACCESS CENTRE
FINANCIAL STATEMENTS
AS AT MARCH 31, 2011**

SOUTH EAST COMMUNITY CARE ACCESS CENTRE
TABLE OF CONTENTS
AS AT MARCH 31, 2011

	<u>Page</u>
AUDITORS' REPORT	1
FINANCIAL STATEMENTS	
Statement of Financial Position	2
Statement of Fund Balances	3
Statement of Operations	4
Statement of Cash Flows	5
Notes to Financial Statements	6-14



INDEPENDENT AUDITORS' REPORT

To the Board of Directors of
South East Community Care Access Centre

Report on the Financial Statements

We have audited the accompanying financial statements of South East Community Care Access Centre, which comprise the statement of financial position as at March 31, 2011 and the statements of fund balances, operations and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian generally accepted accounting principles and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making these assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, these financial statements present fairly, in all material respects, the financial position of South East Community Care Access Centre as at March 31, 2011, the results of its operations and the cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Wilkinson & Company LLP

BELLEVILLE, Canada
June 15, 2011

Chartered Accountants
Licensed Public Accountants

WILKINSON & COMPANY LLP
Chartered Accountants & Tax Specialists Since 1964

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**SOUTH EAST COMMUNITY CARE ACCESS CENTRE
STATEMENT OF FINANCIAL POSITION AS AT MARCH 31, 2011**

	2011 \$	2010 \$
ASSETS		
CURRENT		
Cash	9,448,530	9,492,679
Accounts receivable	972,914	1,201,463
Prepaid expenses	248,340	219,614
	10,669,784	10,913,756
PROPERTY, PLANT AND EQUIPMENT - Note 4	484,086	851,561
	<u>11,153,870</u>	<u>11,765,317</u>
LIABILITIES AND FUND BALANCES		
CURRENT LIABILITIES		
Accounts payable and accrued liabilities	8,735,453	8,915,642
Amount due to Ministry of Health and Long-Term Care	1,334,386	1,429,710
Deferred contributions	431,198	377,346
	10,501,037	10,722,698
DEFERRED CAPITAL CONTRIBUTIONS - Note 5	NIL	7,336
FUND BALANCES		
Unrestricted	28,409	52,109
Internally restricted	140,338	138,949
Invested in property, plant and equipment - Note 6	484,086	844,225
	652,833	1,035,283
CONTINGENCIES - Note 15		
	<u>11,153,870</u>	<u>11,765,317</u>

APPROVED ON BEHALF OF THE BOARD

 Director

 Director

The accompanying notes form an integral part of these financial statements

SOUTH EAST COMMUNITY CARE ACCESS CENTRE
STATEMENT OF FUND BALANCES
FOR THE YEAR ENDED MARCH 31, 2011

	2011			2010
	Unrestricted	Internally	Invested	Total
	\$	Restricted	in Capital	Total
		\$	\$	\$
FUND BALANCES				
- BEGINNING				
OF YEAR	52,109	138,949	844,225	1,035,283
				1,220,079
FUND SURPLUS				
(DEFICIT) FOR				
YEAR	28,409	1,389	(360,139)	(330,341)
				(161,876)
	80,518	140,338	484,086	704,942
				1,058,203
RECOVERY OF				
PRIOR YEAR				
SURPLUSES BY				
MINISTRY OF				
HEALTH & LONG -				
TERM CARE	(52,109)			(52,109)
				(22,920)
FUND BALANCES				
- END OF YEAR	28,409	140,338	484,086	652,833
				1,035,283

The accompanying notes form an integral part of these financial statements

**SOUTH EAST COMMUNITY CARE ACCESS CENTRE
STATEMENT OF OPERATIONS
FOR THE YEAR ENDED MARCH 31, 2011**

	2011	2010
	\$	\$
REVENUES		
Ministry of Health		
- Base funding	95,505,698	91,667,262
- One-time funding	1,964,100	1,789,089
Other income	1,214,425	1,314,182
Amortization of deferred capital contributions	7,336	69,811
	<u>98,691,559</u>	<u>94,840,344</u>
EXPENDITURES		
Purchased client services	61,057,855	57,686,009
Salaries and wages	20,275,459	19,378,230
Employee benefits	6,052,946	5,090,366
Office expenses	982,507	1,130,205
Building occupancy costs	1,162,676	1,135,985
Medical supplies and equipment	5,784,947	6,867,588
Training and education	575,630	705,056
Travel	453,478	453,649
Amortization of property, plant and equipment	402,857	464,971
Other operating expenditures	2,273,545	2,090,161
	<u>99,021,900</u>	<u>95,002,220</u>
EXCESS OF EXPENDITURES OVER REVENUE	<u>(330,341)</u>	<u>(161,876)</u>
COMPRISED OF:		
Net deficit from property, plant and equipment	(360,139)	(216,885)
Internally restricted surplus	1,389	2,900
Current period operating surplus	28,409	52,109
	<u>(330,341)</u>	<u>(161,876)</u>

The accompanying notes form an integral part of these financial statements

**SOUTH EAST COMMUNITY CARE ACCESS CENTRE
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED MARCH 31, 2011**

	2011 \$	2010 \$
OPERATING ACTIVITIES		
Excess of revenue over expenditures for year (expenditures over revenue)	(330,341)	(161,876)
Adjustment for items which do not affect cash -		
Amortization of property, plant and equipment	402,857	464,971
Amortization of deferred capital contributions	(7,336)	(69,811)
	65,180	233,284
Net change in non-cash working capital balances related to operations - Note 7	(75,690)	(174,209)
CASH FLOWS PROVIDED FROM (USED IN) OPERATING ACTIVITIES	(10,510)	59,075
FINANCING AND INVESTING ACTIVITIES		
Increase (decrease) in deferred contributions	53,852	(46,571)
Purchase of property, plant and equipment	(35,382)	(178,275)
Prior year surplus repaid to Ministry of Health and Long-Term Care	(52,109)	(22,920)
CASH FLOWS USED IN FINANCING AND INVESTING ACTIVITIES	(33,639)	(247,766)
NET DECREASE IN CASH FOR YEAR	(44,149)	(188,691)
CASH - BEGINNING OF YEAR	9,492,679	9,681,370
CASH - END OF YEAR	9,448,530	9,492,679
REPRESENTED BY:		
Cash	9,448,530	9,492,679
SUPPLEMENTAL INFORMATION:		
Interest paid	NIL	NIL
Income taxes paid	NIL	NIL

The accompanying notes form an integral part of these financial statements

**SOUTH EAST COMMUNITY CARE ACCESS CENTRE
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2011**

1. PURPOSE OF THE ORGANIZATION

The South East Community Care Access Centre ("CCAC") was formed in 2007 as part of a realignment by the Ministry of Health and Long-Term Care to correspond to the geographical areas of the 14 Local Health Integration Networks, providing a single entry access point to long-term care and community services. Professional and homemaking services are provided within the community. Placement Co-ordination Services are provided to those who are in need of accommodation in Nursing Homes or Homes for the Aged. Information and referral services are also in the mandate of the CCAC.

The CCAC is funded by the Ministry of Health and Long-term care through the South East Local Health Integration Network.

The South East Community Care Access Centre is a registered charity under the Income Tax Act and accordingly is exempt from income taxes.

2. ACCOUNTING POLICIES

Outlined below are those accounting policies considered to be particularly significant:

(a) Accounting Estimates

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Significant items subject to such estimates and assumptions include valuation of accounts receivable and accounts payable and accrued liabilities. Actual results could differ from those estimates.

(b) Property, Plant and Equipment and Amortization

Purchased property, plant and equipment are recorded at cost. Repairs and maintenance costs are charged to expenses, while betterments which extend the estimated life of an asset are capitalized. When the property, plant and equipment no longer contributes to the Organization's ability to provide services, its carrying amount is written down to its residual value. Any gains or losses on disposal are charged to operations in the year of disposition.

Amortization rates are on a straight-line basis as follows:

Asset	Rate
Furniture and equipment	5 years
Computer equipment	4 years
Leasehold improvements	5 years

**SOUTH EAST COMMUNITY CARE ACCESS CENTRE
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2011**

2. ACCOUNTING POLICIES (Cont'd)

(c) Revenue Recognition

The Organization follows the deferral method of accounting for contributions.

The Organization is funded primarily by the Province of Ontario in accordance with budget arrangements established by the Ministry of Health and Long-Term Care. Operating grants are recorded as revenue in the period to which they relate. Grants approved but not received at the end of an accounting period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in that subsequent period. These financial statements reflect agreed arrangements approved by the Ministry with respect to the year ended March 31, 2011.

Pursuant to the related agreements, if the Organization does not meet specified levels of activity, the Ministry is entitled to seek refunds which is discussed further in Note 13 and 15(a).

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. The operating subsidy is recognized on the basis of the lesser of:

- (i) actual expenditures eligible for operating subsidy.
- (ii) approved fiscal allocation by the Ministry of Health and Long-Term Care, through the South East Local Health Integration Network.

Externally restricted contributions are recognized as revenue in the year in which the related expenses are recognized. Contributions restricted for the purchase of property, plant and equipment are deferred and amortized into revenue at a rate corresponding with the amortization rate for the related property, plant and equipment.

Unrestricted investment income is recognized as revenue when earned.

(d) Deferred Contributions Relating to Property, Plant and Equipment

Restricted grants donations and other revenues received relating to the purchase of property, plant and equipment are deferred and amortized over future periods. The amortization period is based on the period used to amortize the corresponding property, plant and equipment.

(e) Deferred Contributions

Deferred contributions relate to funding received in the current year which are specified for projects and expenditures to be incurred in the following fiscal year.

(f) Cash

Cash consists of cash on deposit and bank term deposits in money market instruments with maturity dates of less than three months from the date they are acquired.

**SOUTH EAST COMMUNITY CARE ACCESS CENTRE
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2011**

2. ACCOUNTING POLICIES (Cont'd)

(g) Contributed Services

Directors and committee members volunteer their time to assist in the Organization's activities. While these services benefit the Organization considerably, a reasonable estimate of their amount and fair value cannot be made, and accordingly, these contributed services are not recognized in the financial statements.

3. FUTURE ACCOUNTING CHANGES

Accounting Standards for Not-for-Profit Organizations

- A not-for-profit Organization will have the option to choose whether to report using the International Financial Reporting Standards (Part I of the Handbook) or the newly published Accounting Standards for Not-for-profit Organizations (Part III of the Handbook).
- The choice of one of these two standards will be effective for all not-for-profit Organizations with year-ends beginning on or after December 21, 2011. For the South East Community Care Access Centre, these new standards will be applicable for the year end financial statements of March 31, 2013.

4. PROPERTY, PLANT AND EQUIPMENT

	2011		2010	
	Cost	Accumulated amortization	Cost	Accumulated amortization
	\$	\$	\$	\$
Furniture and equipment	1,958,216	1,720,677	1,940,700	1,569,838
Computer equipment	1,476,391	1,417,118	1,472,743	1,281,965
Leaseholds improvements	1,246,792	1,059,518	1,232,574	942,653
	4,681,399	4,197,313	4,646,017	3,794,456
Cost less accumulated amortization	\$ 484,086		\$ 851,561	

SOUTH EAST COMMUNITY CARE ACCESS CENTRE
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2011

5. DEFERRED CAPITAL CONTRIBUTIONS

Deferred capital contributions related to property, plant and equipment represent the unamortized and unspent balances of donations and grants received for property, plant and equipment acquisitions. Details of the continuity of these funds are as follows:

	2011 \$	2010 \$
Balance - Beginning of year	7,336	77,147
Less amounts amortized to revenue	(7,336)	(69,811)
Balance - End of year	NIL	7,336

6. INVESTED IN PROPERTY, PLANT AND EQUIPMENT

	2011 \$	2010 \$
Balance, beginning of year	844,225	1,061,110
Purchase of property, plant and equipment	35,382	178,275
Amortization of deferred capital contributions	7,336	69,811
	886,943	1,309,196
Amortization of property, plant and equipment	(402,857)	(464,971)
	484,086	844,225

SOUTH EAST COMMUNITY CARE ACCESS CENTRE
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2011

7. NET CHANGE IN NON-CASH WORKING CAPITAL BALANCES RELATED TO OPERATIONS

Cash provided from (used in) non-cash working capital is compiled as follows:

	2011 \$	2010 \$
(INCREASE) DECREASE IN CURRENT ASSETS		
Accounts receivable	228,549	4,673
Amounts due from Ministry of Health and Long-Term Care		5,600
Prepaid expenses and deposits	(28,726)	68,222
	199,823	78,495
INCREASE (DECREASE) IN CURRENT LIABILITIES		
Accounts payable and accrued liabilities	(180,189)	(272,676)
Amounts due to Ministry of Health and Long-Term Care	(95,324)	19,972
	(275,513)	(252,704)
NET CHANGE IN NON-CASH WORKING CAPITAL BALANCES RELATED TO OPERATIONS	(75,690)	(174,209)

8. COMMITMENTS

The Organization has entered into several lease agreements for premises and certain equipment that expire at various times between July 2011 and August 2020. The future payments under these obligations are as follows:

	Premises \$	Equipment \$	Total \$
2012	1,083,694	176,029	1,259,723
2013	959,369	111,972	1,071,341
2014	736,799	29,183	765,982
2015	41,149	10,300	51,449
2016	31,889		31,889
Thereafter	108,942		108,942
	2,961,842	327,484	3,289,326

**SOUTH EAST COMMUNITY CARE ACCESS CENTRE
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2011**

9. ECONOMIC DEPENDENCY

The Organization is dependent upon the Ministry of Health and Long-Term Care, through the South East Local Health Integration Network, for substantially all of its revenues.

10. PENSION PLAN

Substantially all of the employees of the Organization are eligible to be members of the Hospitals of Ontario Pension Plan, which is a multi-employer final average pay contributory pension plan. Employer contributions made to the Plan during the year by the South East Community Care Access Centre amounted to \$1,824,462 (2010 - \$1,743,334). These amounts are included in the statement of operations. The most recent actuarial evaluation of the Hospitals of Ontario Pension Plan as of December 31, 2010 is that the plan has a surplus pension asset of \$176 million (December 31, 2009 - \$536 million).

11. CAPITAL DISCLOSURES

The Organization's objectives with respect to capital management are to maintain a minimum capital base that allows the Organization to continue with and execute its overall purpose as outlined in Note 1. The Board of Directors perform periodic reviews of the capital needs of the Organization to ensure that they remain consistent with the risk tolerance that is acceptable to the Organization.

In addition to the Organization's objectives with respect to capital management, the Organization must comply with the Service Accountability Agreement set forth by the South East Local Health Integration Network "LHIN". The Organization has several financial and non-financial commitments guidelines and benchmarks established by the Service Accountability Agreement. The Service Accountability Agreement was effective as of April 1, 2009 and expired on March 31, 2011.

Management has indicated that in the current year, the Organization was in compliance with all of the requirements of the Service Accountability Agreement.

12. FINANCIAL INSTRUMENTS

Financial instruments consist of cash, accounts receivable, accounts payable and accrued liabilities, and amounts due to Ministry of Health and Long-Term Care. The carrying amounts approximate their fair market value due to the immediate or short-term maturity of these financial instruments.

The organization has a comprehensive risk management framework to monitor, evaluate and manage the principal risks assumed with financial instruments. The risks that arise from transacting financial instruments include interest rate risk, liquidity risk, and market (other price) risk. Price risk arises from changes in interest rates, foreign currency exchange rates and market prices.

**SOUTH EAST COMMUNITY CARE ACCESS CENTRE
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2011**

12. FINANCIAL INSTRUMENTS (Cont'd)

(a) Market Risk:

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate as a result of market factors. Market factors include the following three types of risk: interest rate risk, currency risk and equity risk.

It is management's opinion that the organization is not exposed to significant market risk from these financial instruments.

(b) Interest Rate Risk:

Interest rate risk is the potential for financial loss caused by fluctuations in fair value or future cash flows of financial instruments because of changes in market interest rates.

The organization is exposed to interest rate risk on its credit facility which bears interest at prime minus 0.5% as detailed in Note 14 to these financial statements. Changes in the bank's prime lending rate can cause fluctuations in interest payments and cash flows.

There have been no significant changes from the previous period in the exposure to risk or policies, procedures and methods used to measure the risk.

The organization does not use derivative financial instruments to alter the effects of this risk.

It is management's opinion that the organization is not exposed to significant interest risks from these financial instruments.

(c) Currency Risk:

Currency risk relates to the organization operating in different currencies and converting non-Canadian earnings at different points in time at different foreign exchange levels when adverse changes in foreign currency exchange rates occur.

It is management's opinion that the organization is not exposed to significant currency risks from these financial instruments.

(d) Equity Risk:

Equity risk is the uncertainty associated with the valuation of assets arising from changes in equity markets. The organization is not exposed to this risk, as it does not maintain any equity holdings.

**SOUTH EAST COMMUNITY CARE ACCESS CENTRE
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2011**

12. FINANCIAL INSTRUMENTS (Cont'd)

(e) Liquidity Risk:

Liquidity risk is the risk that the organization will not be able to meet all cash outflow obligations as they come due.

The organization's exposure to liquidity risk is dependent on the receipt of funds from its operations and the availability of its banking facility. The organization mitigates this risk by monitoring cash activities and expected outflows.

Management is of the opinion that the organization will be able to meet all of its cash flow obligations as they come due and are not subject to significant liquidity risk.

There have been no significant changes from the previous period in the exposure to risk or policies, procedures and methods used to measure the risk.

(f) Credit Risk:

Credit risk is the risk of financial loss to the organization if a debtor fails to make payments of interest and principal when due.

Accounts receivable are short-term in nature and the organization's collection policy and procedures mitigate any material risk.

There have been no significant changes from the previous period in the exposure to risk or policies used to measure risk. It is management's opinion that the organization is not exposed to significant credit risk from these financial statements.

13. AGREEMENT WITH MINISTRY OF HEALTH & LONG-TERM CARE

The South East Community Care Access Centre has a funding agreement with the Ministry of Health and Long-Term Care through the South East Local Health Integration Network. One requirement of the funding agreement is the production of a yearly Annual Revenue Reconciliation (ARR) Report which shows a summary of all revenues and expenditures and any resulting net difference related to the agreement. Upon review of the ARR, any portion of the net difference that is to be recovered by the Ministry of Health and Long-Term Care is reflected in the statement of fund balances.

14. CREDIT FACILITY

During the year, the Organization acquired a credit facility with a maximum credit limit of \$5,000,000. The credit facility is due on demand and bears interest at a rate of bank prime minus 0.50%. Throughout the year, the credit facility was Nil.

**SOUTH EAST COMMUNITY CARE ACCESS CENTRE
NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED MARCH 31, 2011**

15. CONTINGENCIES

- (a) The Organization has received grants from the Ministry of Health and Long-Term Care for specific services that may have specified levels of activity. Should any amounts become refundable, the refunds would be charged to the statement of fund balances in the period in which the refund is determined to be payable.
- (b) The nature of the Organization's activities is such that there may be litigation pending or in prospect at any time. With respect to claims at March 31, 2011, management believes that the Organization has valid defences. In the event any claims are successful, management believes that such claims are not expected to have a material effect on the Organization's financial position.
- (c) The Organization is currently in the job evaluation process for non-bargaining employees. As a result, there is expected to be retroactive salary adjustments to reflect the results of this process. Management has accrued their best estimate for settlement in these financial statements.