

**SAUGEEN VALLEY
CONSERVATION AUTHORITY**

FINANCIAL REPORT

DECEMBER 31, 2020

SAUGEEN VALLEY CONSERVATION AUTHORITY

DECEMBER 31, 2020

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BAKER TILLY SGB LLP
CHARTERED PROFESSIONAL ACCOUNTANTS

INDEPENDENT AUDITOR'S REPORT

To the Members of **Saugeen Valley Conservation Authority**:

Opinion

We have audited the financial statements of Saugeen Valley Conservation Authority (the Authority), which comprise the statement of financial position as at December 31, 2020 and the statements of operations and changes in net assets and cash flow for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Authority as at December 31, 2020, and results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Authority in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matter

Management is responsible for the other information. The other information comprises the schedules on pages 16 through 22 of the Saugeen Valley Conservation Authority financial statements.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Authority's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Authority or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Authority's financial reporting process.

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BAKER TILLY SGB LLP
CHARTERED PROFESSIONAL ACCOUNTANTS

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Authority's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Authority to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



BAKER TILLY SGB LLP
CHARTERED PROFESSIONAL ACCOUNTANTS
LICENSED PUBLIC ACCOUNTANTS

Walkerton, Ontario

May 20, 2021

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SAUGEEN VALLEY CONSERVATION AUTHORITY

STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31

	2020	2019
	\$	\$
Financial assets		
Cash and cash equivalents (Note 2)	1,316,965	947,813
Accounts receivable (Note 4)	304,681	409,863
Temporary investments (Note 3)	2,692,319	2,621,112
	4,313,965	3,978,788
Liabilities		
Accounts payable and accrued liabilities	230,601	192,867
Deferred revenue (Note 5)	724,787	676,392
Post employment benefits (Note 6)	265,279	-
	1,220,667	869,259
Net financial assets	3,093,298	3,109,529
Non-financial assets		
Tangible capital assets (Note 7)	8,621,986	8,837,631
Prepaid expenses	26,707	37,540
	8,648,693	8,875,171
Accumulated surplus (Page 6)	11,741,991	11,984,700

Approved _____ Director

_____ Director

The accompanying notes are an integral part of
these financial statements

SAUGEEN VALLEY CONSERVATION AUTHORITY

STATEMENT OF OPERATIONS FOR THE YEAR ENDED DECEMBER 31

	Budget 2020	Actual 2020	Actual 2019
	\$	\$	\$
	(Note 10)		
Revenue (Page 4)			
Government transfers and special programs	40,698	116,697	138,120
Municipal levies	1,799,601	1,797,128	1,843,950
Authority generated	1,569,900	1,577,413	1,587,699
Other	306,000	424,552	537,109
	3,716,199	3,915,790	4,106,878
Expenses (Page 5)	3,642,370	4,158,499	4,141,426
Annual surplus (deficit)	73,829	(242,709)	(34,548)
Accumulated surplus, beginning of year		11,984,700	12,019,248
Accumulated surplus, end of the year (Page 6)		11,741,991	11,984,700

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these financial statements

SAUGEE VALLEY CONSERVATION AUTHORITY

STATEMENT OF CHANGE IN NET FINANCIAL ASSETS FOR THE YEAR ENDED DECEMBER 31

	Budget 2020	Actual 2020	Actual 2019
	\$	\$	\$
	(Note 10)		
Annual surplus (deficit)	73,829	(242,709)	(34,548)
Acquisition of tangible capital assets	-	(103,421)	(145,357)
Amortization of tangible capital assets	-	314,760	320,125
Loss/(Gain) on disposal of tangible capital assets	-	1,706	(12,421)
Proceeds on disposal of tangible capital assets	-	2,600	16,601
Change in prepaid expenses	-	10,833	(9,755)
Change in net financial assets	73,829	(16,231)	134,645
Net financial assets, beginning of year		3,109,529	2,974,884
Net financial assets, end of year		3,093,298	3,109,529

The accompanying notes are an integral part of
these financial statements

SAUGEEN VALLEY CONSERVATION AUTHORITY

SCHEDULE OF REVENUE FOR THE YEAR ENDED DECEMBER 31

	Budget 2020	Actual 2020	Actual 2019
	\$	\$	\$
	(Note 10)		
Revenues			
Government Transfers			
Program operations	40,698	89,257	89,500
Capital programs	-	-	29,902
Saugeen parks (Schedule 4)	-	27,440	18,718
	40,698	116,697	138,120
Municipal Levies (Schedule 7)			
General levies	1,705,350	1,705,350	1,663,755
Special levies	94,251	91,778	180,195
	1,799,601	1,797,128	1,843,950
Authority Generated			
Agricultural lands	15,000	14,935	14,575
Education program fees	29,150	19,774	29,218
Forestry products	200,000	145,838	113,015
Saugeen forestry service	203,500	123,757	236,006
Planning and regulation fees	507,000	535,529	513,430
Saugeen parks (Schedule 4)	609,450	725,946	674,372
Rental homes	5,800	5,748	5,672
Water quality monitoring	-	5,886	1,411
	1,569,900	1,577,413	1,587,699
Other			
Agricultural program grants	-	-	30,805
Interest earned	65,000	80,435	84,928
Vehicle and equipment recoveries (Schedule 6)	158,000	120,413	143,313
Donation revenue	2,500	241	4,500
Miscellaneous operations	2,400	28,204	55,024
Gain/(Loss) on disposal of tangible capital assets (Schedule 6)	-	(1,706)	12,421
Administration overhead	77,700	82,951	77,019
Special programs (Schedule 5)	-	113,545	128,631
Stream gauge maintenance contracts	400	469	468
	306,000	424,552	537,109
Total Revenues	3,716,199	3,915,790	4,106,878

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these financial statements

SAUGEEN VALLEY CONSERVATION AUTHORITY

SCHEDULE OF EXPENSES FOR THE YEAR ENDED DECEMBER 31

	Budget 2020	Actual 2020	Actual 2019
	\$	\$	\$
	(Note 10)		
Expenses			
Administration (Schedule 1)	594,855	624,200	561,112
Program operations (Schedule 2)	2,210,765	2,057,003	2,232,651
Repairs and maintenance (Schedule 3)	10,000	10,000	149,578
Saugeen parks (Schedule 4)	682,250	680,863	650,268
Vehicles and equipment (Schedule 6)	135,700	89,372	94,273
Agricultural lands	8,800	5,819	7,390
Other expenses	-	4,536	3,348
	3,642,370	3,471,793	3,698,620
Amortization (Note 7)	-	314,760	320,125
	3,642,370	3,786,553	4,018,745
Total Special Program Expenses (Schedule 5)	-	371,946	122,681
Total Expenses	3,642,370	4,158,499	4,141,426

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these financial statements

SAUGEEN VALLEY CONSERVATION AUTHORITY

SCHEDULE OF ACCUMULATED SURPLUS FOR THE YEAR ENDED DECEMBER 31, 2020

	Opening Balance	From Operations	To Operations	Closing Balance
	\$	\$	\$	\$
Reserves				
Agricultural Lands	58,069	10,636	-	68,705
Computer Upgrades	22,709	586	-	23,295
Environmental Planning	55,449	1,432	-	56,881
Forest Management	334,425	8,573	29,884	313,114
House Repairs	38,579	2,632	-	41,211
Kincardine Maintenance	137,513	3,275	879	139,909
Land Management	87,532	15,226	6,073	96,685
Legal Fees	53,166	1,373	-	54,539
LTD/OMERS/Benefits	20,559	531	-	21,090
Office Equipment	38,443	993	-	39,436
Ortho Imagery	24,529	4,689	-	29,218
Property Acquisition	160,296	4,140	-	164,436
Resource Centre	4,659	120	-	4,779
Retiree Benefits	31,327	782	1,539	30,570
Saugeen Parks	337,391	213,409	-	550,800
Self Insured Damaged	26,376	681	-	27,057
Short Term Disability	30,284	782	-	31,066
Stewardship	105,944	7,839	-	113,783
Vehicle Replacement	32,075	4,567	-	36,642
Wetland Acquisition	55,645	1,437	-	57,082
Working Capital	1,492,099	203,209	475,601	1,219,707
	3,147,069	486,912	513,976	3,120,005
Tangible Capital Assets	8,837,631	150,330	365,975	8,621,986
	11,984,700	637,242	879,951	11,741,991

The accompanying notes are an integral part of
these financial statements

SAUGEEN VALLEY CONSERVATION AUTHORITY

STATEMENT OF CASH FLOW FOR THE YEAR ENDED DECEMBER 31

	2020	2019
	\$	\$
Cash flows from (for):		
Operating activities		
Annual deficit	(242,709)	(34,548)
Non-cash items:		
Amortization of tangible capital assets	314,760	320,125
Loss/(Gain) on disposal of tangible capital assets	1,706	(12,421)
	<u>73,757</u>	<u>273,156</u>
Changes in non-cash working capital balances (Note 12)	467,423	(119,622)
Net change in cash from operations	<u>541,180</u>	<u>153,534</u>
Capital activities		
Acquisition of tangible capital assets	(103,421)	(145,357)
Proceeds on disposal of tangible capital assets	2,600	16,601
	<u>(100,821)</u>	<u>(128,756)</u>
Investing activities		
Proceeds on sale of investments	1,281,250	1,332,469
Acquisition of investments	(1,352,457)	(2,621,112)
	<u>(71,207)</u>	<u>(1,288,643)</u>
Net change in cash position	<u>369,152</u>	<u>(1,263,865)</u>
Cash and cash equivalents, beginning of year	<u>947,813</u>	<u>2,211,678</u>
Cash and cash equivalents, end of year	<u>1,316,965</u>	<u>947,813</u>

The accompanying notes are an integral part of
these financial statements

SAUGEEN VALLEY CONSERVATION AUTHORITY

NOTES TO THE FINANCIAL STATEMENTS AS AT DECEMBER 31, 2020

Nature of Operations

The Saugeen Valley Conservation Authority (the Authority) is established under the Conservation Authorities Act of Ontario to further the conservation, restoration, development and management of natural resources, other than gas, oil, coal and minerals, for the watersheds within its area of jurisdiction. The watersheds include areas in the Municipalities of Arran-Elderslie, Brockton, Kincardine, South Bruce, Grey Highlands, Morris-Turnberry and West Grey, the Townships of Huron-Kinloss, Chatsworth, Southgate, Howick, and North Wellington, and the Towns of Saugeen Shores, Hanover, and Minto.

The Authority is a registered charity and is exempt from income taxes.

1. Summary of Significant Accounting Policies

The financial statements have been prepared by the management of the Authority in accordance with Canadian generally accepted accounting principles for organizations operating in the local government sector as recommended by the Public Sector Accounting Board of The Chartered Professional Accountants of Canada. Significant aspects of the accounting policies adopted by the Authority are as follows:

(a) Basis of Accounting

Sources of revenue and expenses are reported on the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

(b) Revenue Recognition

Government transfers are recognized in the financial statements in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met and reasonable estimates of the amount can be made.

General and special municipal levies are recognized as revenue when the amounts are levied on the municipalities.

Authority generated revenue and special program revenue is recognized when the price is fixed or determinable, collectability is reasonably assured and services are provided to customers.

Other revenues are recognized on an accrual basis.

(c) Deferred Revenue

Revenue restricted by legislation, regulation, or agreement and not available for Authority purposes is reported as deferred revenue on the statement of financial position. The revenue is reported on the statement of operations in the year in which it is used for the specified purpose.

SAUGEEN VALLEY CONSERVATION AUTHORITY

NOTES TO THE FINANCIAL STATEMENTS AS AT DECEMBER 31, 2020

1. Summary of Significant Accounting Policies (continued)

(d) Internally Restricted Surplus

Appropriations are made from operations to reserves for future expenses and contingencies for such amounts as are deemed appropriate, and upon approval of the Authority members.

(e) Tangible Capital Assets

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. Cost includes overheads directly attributable to construction and development.

Amortization is reflected on a declining balance basis over the estimated useful life of the assets at the following amortization rates:

Buildings	5%
Conservation Areas	5%
Erosion and Flood Control	5%
Equipment	15%
Floodwarning Equipment	5%
Vehicles	30%
Information Technology	3 year straight-line

Contributed tangible capital assets are recognized as assets and revenue at fair value at the time they are received.

(f) Classification of Expenses

To achieve consistency of reporting by the Conservation Authorities in Ontario, expenses are reported to follow the classifications set up by the Ministry of Natural Resources and Forestry. These are as follows:

General Administration expenses include those associated with head office functions other than technical staff and associated programs.

Program Operation expenses include technical and program operations support staff, operations and maintenance of water control structures, forest management and expenses at Saugeen Parks.

Other expenses include repairs and maintenance, vehicles and equipment, agricultural land expenses, property management, special employment projects, motor pool, etc.

(g) Vehicles and Equipment

The Authority operates a motor pool of vehicles and equipment. Internal charges for the use of vehicles and equipment are made to the various projects of the Authority based on an hourly or distance travelled rate, which is designed to recover all costs of operating the pool including replacement of equipment.

These internal charges are included in the appropriate expense classifications.

SAUGEEN VALLEY CONSERVATION AUTHORITY

NOTES TO THE FINANCIAL STATEMENTS AS AT DECEMBER 31, 2020

1. Summary of Significant Accounting Policies (continued)

(h) Use of Estimates

The preparation of financial statements in accordance with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. The principle estimates used in the preparation of these financial statements are the determination of the estimated useful life of tangible capital assets. Actual results could differ from management's best estimates as additional information becomes available in the future.

(i) Cash and Cash Equivalents

Cash and cash equivalents include cash on deposit, short-term deposits with a maturity of three months or less at acquisition and temporary bank overdrafts which form an integral part of the Authority's cash management.

(j) Pension Plan

The Authority offers a pension plan for its full-time employees through the Ontario Municipal Employee Retirement System ("OMERS"). OMERS is a multi-employer, contributory, public sector pension fund established for employees of municipalities, local boards and school boards in Ontario. Participating employers and employees are required to make plan contributions based on participating employees' contributory earnings. The Authority accounts for its participation in OMERS as a defined contribution plan and recognizes the expense related to this plan as contributions are made, even though OMERS is itself a defined benefit plan.

(k) Financial Instruments

The Authority considers any contract that creates a financial asset, a financial liability or equity instrument as a financial instrument, except in limited items such as leases and loan commitments.

Initial recognition and measurement

A financial asset or a financial liability is recognized when the Authority becomes a party to the contractual provisions of the financial instrument. Financial assets originated or acquired or financial liabilities issued or assumed in an arm's length transaction, are initially measured at their fair value.

Subsequent measurement

Changes in fair value of investments in equity instruments are recognized in annual surplus in the period incurred. All other financial assets and financial liabilities are measured at amortized cost.

Impairment

At the end of each reporting period, the Authority assesses whether there are any indications that financial assets measured at cost or amortized cost may be impaired.

SAUGEE VALLEY CONSERVATION AUTHORITY

NOTES TO THE FINANCIAL STATEMENTS AS AT DECEMBER 31, 2020

2. Cash and Cash Equivalents

	2020	2019
	\$	\$
Cash - Operating Funds	1,316,965	947,813

Included in the Operating Funds is an interest account which earns interest at 2.0%.

3. Temporary Investments

	2020	2019
	\$	\$
Guaranteed Investment Certificate, interest at 1.5%, matures August 20, 2022	1,281,336	1,250,000
Guaranteed Investment Certificate, interest at 2.9%, matures November 14, 2022	1,410,983	1,371,112
	2,692,319	2,621,112

The GICs are carried at cost which approximates the fair market value.

4. Accounts Receivable

	2020	2019
	\$	\$
Municipal Levies	99,558	133,643
Trade Accounts Receivable	205,123	276,220
	304,681	409,863

5. Deferred Revenue

	2020	2019
	\$	\$
Individual Programs	89,091	75,531
Ministry of Natural Resources and Forestry, and Municipalities	136,427	144,288
Bruce Power Funding	284,004	290,677
Other Deferred Revenue	215,265	165,896
	724,787	676,392

SAUGEEN VALLEY CONSERVATION AUTHORITY

NOTES TO THE FINANCIAL STATEMENTS AS AT DECEMBER 31, 2020

6. Post Employment Benefits

The Authority has incurred \$306,050 (2019 - NIL) expense to provide post employment benefits. Monthly payments will continue until September 30, 2022. The Authority determined the benefits on a present value basis, using a 1% interest rate, which is current investing rates.

7. Tangible Capital Assets

	Balance 2019	Additions	Disposals	Balance 2020
Cost	\$	\$	\$	\$
Land	3,944,957	-	-	3,944,957
Buildings	1,671,169	-	-	1,671,169
Conservation Areas	1,008,334	5,640	-	1,013,974
Erosion and Flood Control	13,419,193	-	-	13,419,193
Equipment	388,033	-	-	388,033
Floodwarning Equipment	233,048	10,989	(10,000)	234,037
Vehicles	358,372	69,430	(25,533)	402,269
Information Technology	159,119	17,362	(15,682)	160,799
	21,182,225	103,421	(51,215)	21,234,431
Accumulated Amortization	\$	\$	\$	\$
Buildings	909,166	38,100	-	947,266
Conservation Areas	560,674	21,170	-	581,844
Erosion and Flood Control	10,080,921	166,912	-	10,247,833
Equipment	246,224	20,537	-	266,761
Floodwarning Equipment	145,936	4,725	(6,415)	144,246
Vehicles	255,454	47,304	(24,812)	277,946
Information Technology	146,219	16,012	(15,682)	146,549
	12,344,594	314,760	(46,909)	12,612,445
Net Book Value	\$			\$
Land	3,944,957			3,944,957
Buildings	762,003			723,903
Conservation Areas	447,660			432,130
Erosion and Flood Control	3,338,272			3,171,360
Equipment	141,809			121,272
Floodwarning Equipment	87,112			89,791
Vehicles	102,918			124,323
Information Technology	12,900			14,250
	8,837,631			8,621,986

SAUGEEN VALLEY CONSERVATION AUTHORITY

NOTES TO THE FINANCIAL STATEMENTS AS AT DECEMBER 31, 2020

8. Revolving Credit Facility

The Authority has available a Royal Bank of Canada revolving credit facility with a maximum limit of \$200,000. The facility bears interest at bank prime plus 1.25% and is due on demand. As at December 31, 2020, the balance is \$NIL (2019 - \$NIL). The Authority also has a \$75,000 VISA credit limit facility available.

9. Pension Plan

The employees of the Authority participate in the Ontario Municipal Employees Retirement Saving Plan ("OMERS"). Although the plan has a defined retirement benefit for employees, the related obligation of the Authority cannot be identified. The Authority has applied defined contribution plan accounting as it has insufficient information to apply defined benefit plan accounting.

The amount contributed to OMERS for 2020 was \$155,506 (2019 - \$131,467) for current service costs and is included as an expense on the statement of operations.

10. Budget Amounts

The 2020 budget amounts for Saugeen Valley Conservation Authority were approved by the Authority members and have been restated to conform to the basis of presentation of the revenues and expenses on the statement of operations and change in net assets. The budget numbers have not been audited.

11. Commitments

The Authority has entered into an operating lease agreement for a Xerox C8055 copier requiring 16 quarterly payments of \$610 commencing December 2019. The lease expires December 2023.

The Authority has entered into an agreement for the operation of an online reservation system for two campgrounds requiring escalating annual payments, starting at \$8,400 in 2018 and increasing \$1,400 each year until 2022. The agreement is for 5 years, beginning 2018 and ending in 2022.

The minimum annual payments on these commitments for the next three years are as follows:

2021	\$15,040
2022	\$16,440
2023	\$2,440

SAUGEEN VALLEY CONSERVATION AUTHORITY

NOTES TO THE FINANCIAL STATEMENTS AS AT DECEMBER 31, 2020

12. Cash Flow Information

The net change in non-cash working capital balances consists of:

	2020	2019
	\$	\$
Accounts Receivable	105,182	(91,448)
Prepaid Expenses	10,833	(9,755)
Accounts Payable and Accrued Liabilities	37,734	53,297
Deferred Revenue	48,395	(71,716)
Post Employment Benefits	265,279	-
	467,423	(119,622)

13. Financial Instruments

The Authority's financial instruments consist of cash, accounts receivable, temporary investments and accounts payable. The significant financial risk the Authority is exposed to is Credit Risk. It is management's opinion that the organization is not exposed to significant currency risk, interest rate risk, liquidity risk or market risk.

Credit Risk is the risk that one party to a financial instrument will cause a loss for the other party by failing to pay for its obligation. The Authority is exposed to credit risk in connection with the collection of its accounts receivable. The Authority mitigates this risk by maintaining credit approval and payment policies and the Authority does not anticipate significant loss for non-collection. Much of the accounts receivable are from participating municipalities and HST, that should not be exposed to credit risk.

14. Significant Event

On March 17, 2020, the Ontario government enacted a declaration of emergency to protect the public and ordered specific businesses to close and on March 23, 2020 ordered mandatory closure of all non-essential workplaces to fight the spread of Covid-19. Early May 2020, the Ontario government implemented a Covid-19 response framework including regional restrictions and sector specific guidelines to limit the transmission and allow businesses to reopen in phases. Most businesses were able to reopen by mid-spring of 2020 operating under public health guidelines. A second province wide shutdown of all non-essential workplaces was implemented effective December 26, 2020.

In response to the pandemic during 2020, the Authority:

- Closed the main office at initial onset of pandemic;
- Re-opened the main office at 50% of capacity;
- Opened campsites when able to do so safely, and was able to keep sites open later in the season

The pandemic and temporary lockdowns continue. The extent of operations is dependent on government pandemic guidelines. The full impact of the Covid-19 outbreak continues to evolve at the date of this report. The Authority continues to operate with modified operations. An estimate of the financial effect on the Authority is not considered to be significant.

**SAUGEEN VALLEY
CONSERVATION AUTHORITY**

UNAUDITED SCHEDULES

DECEMBER 31, 2020

SAUGEEN VALLEY CONSERVATION AUTHORITY

SCHEDULE 1 SCHEDULE OF ADMINISTRATION EXPENSES FOR THE YEAR ENDED DECEMBER 31 (UNAUDITED)

	Budget 2020 \$	Actual 2020 \$	Actual 2019 \$
General Administration			
Wages and benefits	396,200	418,639	372,080
Board of Directors' allowances	26,000	22,212	25,423
Staff mileage and expenses	14,555	4,102	10,093
Equipment, purchases and rentals	1,000	17,362	1,952
Materials and supplies	17,000	17,421	16,014
Insurance	21,500	23,962	20,728
Property taxes	7,700	7,502	7,375
Conservation Ontario levy	30,000	28,813	28,762
Other	4,500	2,188	4,333
Administrative centre operating expenses	46,000	48,277	44,512
Consultant fees	-	-	3,625
Legal, audit fees and bank charges	11,900	27,448	11,347
Health and safety expenses	12,000	18,413	9,206
Advertising and staff development	2,500	1,281	682
Resource Centre operating expenses	4,000	3,942	4,980
	594,855	641,562	561,112
Less amounts capitalized	-	(17,362)	-
	594,855	624,200	561,112
 IT infrastructure		17,362	-

SAUGEE VALLEY CONSERVATION AUTHORITY

SCHEDULE 2 SCHEDULE OF PROGRAM OPERATION EXPENSES FOR THE YEAR ENDED DECEMBER 31 (UNAUDITED)

	Budget 2020	Actual 2020	Actual 2019
	\$	\$	\$
Flood Control			
Flood control structures	163,600	154,202	161,400
Flood warning, river forecasting and operation of dams	218,250	211,675	187,017
Land Management			
Agricultural Outreach	-	-	87,647
Taxes on provincially significant lands	35,000	40,550	57,628
Property and land management	69,850	81,172	55,804
Forest management	351,850	265,433	345,859
Geographical information systems / information technology	156,825	138,592	157,857
Water Management			
Plan input and review and regulation enforcement	790,300	752,027	737,244
Water quality	100,890	99,736	108,164
Community Relations			
Conservation information	230,900	232,678	250,882
Conservation education	93,300	91,927	91,712
	2,210,765	2,067,992	2,241,214
Less amounts capitalized	-	(10,989)	(8,563)
Total Program Operation Expenses	2,210,765	2,057,003	2,232,651
Capital Acquisitions			
Flood warning - Equipment		10,989	-
GIS - IT infrastructure		-	8,563
		10,989	8,563

SAUGEEN VALLEY CONSERVATION AUTHORITY

SCHEDULE 3 SCHEDULE OF REPAIRS AND MAINTENANCE FOR THE YEAR ENDED DECEMBER 31 (UNAUDITED)

	Budget 2020	Actual 2020	Actual 2019
	\$	\$	\$
Water Management Surveys, Studies and Capital Projects			
Durham Ice Management	-	-	4,902
Lake Huron Centre for Coastal Conservation	10,000	10,000	10,000
Riggins Property Repairs	-	-	81,715
Walkerton Dyke Repairs	-	-	52,961
	10,000	10,000	149,578
Recreational Capital Projects			
Bruce Dale C.A. - Electricity Upgrades	-	5,640	-
Saugeen Bluffs C.A - Septic System upgrade	-	-	26,822
	-	5,640	26,822
Other Capital Projects			
	-	-	-
	10,000	15,640	176,400
Less amounts capitalized	-	(5,640)	(26,822)
	10,000	10,000	149,578
Capital Acquisitions			
Saugeen Bluffs, Septic System		-	26,822
Bruce Dale, Hydro to sites		5,640	-
		5,640	26,822

SAUGEEN VALLEY CONSERVATION AUTHORITY

SCHEDULE 4 SCHEDULE OF REVENUES AND EXPENSES OF SAUGEEN PARKS FOR THE YEAR ENDED DECEMBER 31 (UNAUDITED)

	Budget 2020	Actual 2020	Actual 2019
	\$	\$	\$
Revenue from Revenue Producing Conservation Areas			
Brucedale C.A.	79,550	97,289	87,353
Durham C.A.	247,300	280,754	266,442
Saugeen Bluffs C.A.	268,200	336,895	295,556
	595,050	714,938	649,351
Government Grant	-	27,440	18,718
	595,050	742,378	668,069
Expenses from Revenue Producing Conservation Areas			
Brucedale C.A.	57,000	67,955	56,632
Durham C.A.	234,000	221,232	226,813
Saugeen Bluffs C.A.	254,700	238,026	238,842
	545,700	527,213	522,287
Excess of Revenue Over Expenses for the Year for Revenue Producing Conservation Areas	49,350	215,165	145,782
Revenue from Non-Revenue Producing Conservation Areas			
Donations	-	583	250
Admission Tours	5,500	(89)	15,369
Miscellaneous revenues	8,900	10,514	9,402
	14,400	11,008	25,021
Expenses from Non-Revenue Producing Conservation Areas	136,550	153,650	127,981
Excess of Expenses Over Revenue for the Year for Non-Revenue Producing Conservation Areas	(122,150)	(142,642)	(102,960)

SAUGEEN VALLEY CONSERVATION AUTHORITY

SCHEDULE 5 SCHEDULE OF REVENUES AND EXPENSES OF SPECIAL PROGRAMS FOR THE YEAR ENDED DECEMBER 31 (UNAUDITED)

	Actual 2020	Actual 2019
	\$	\$
Revenue		
Aquatic Habitat Stewardship	1,500	-
Brockton Tree Planting Project	1,518	2,454
CAP Stewardship	72,294	9,219
Emerald Ash Borer Info & Detection Program	-	1,005
Grey Sauble Contract	-	11,940
Penetangore Watershed Group	4,596	12,118
Bruce Power Program	9,094	77,629
Power Work Camp	9,000	6,000
Saugeen Valley Children's Safety Village	3,951	4,531
Stewardship Project	11,592	3,735
	113,545	128,631
Expenses		
Aquatic Habitat Stewardship	1,500	-
Armstrong Creek Dam Removal	-	20,000
Brockton Tree Planting Project	1,518	2,454
CAP Stewardship	72,294	9,219
Emerald Ash Borer Info & Detection Program	-	3,467
Grey Sauble Contract	-	11,940
Penetangore Watershed Group	4,596	12,118
Post-Employment Benefits	265,279	-
Saugeen Valley Children's Safety Village	2,977	3,415
Bruce Power Program	9,094	55,166
Stewardship Project	11,592	3,735
Valard Maintenance	3,096	1,167
	371,946	122,681
Excess of Revenue Over Expenses for the Year	(258,401)	5,950

SAUGEE VALLEY CONSERVATION AUTHORITY

SCHEDULE 6 SCHEDULE OF REVENUES AND EXPENSES OF VEHICLES AND EQUIPMENT FOR THE YEAR ENDED DECEMBER 31 (UNAUDITED)

	Budget 2020	Actual 2020	Actual 2019
	\$	\$	\$
Revenue			
Vehicles	125,000	91,385	111,942
Equipment	20,000	22,353	22,047
Office equipment	11,500	6,675	9,324
Gain on disposal of vehicles and equipment	1,500	(1,706)	12,421
	158,000	118,707	155,734
Expenses			
Vehicles			
Operating costs	60,700	53,244	50,085
Repairs and maintenance	14,500	14,905	15,015
Equipment			
Operating costs	4,500	1,573	4,437
Repairs and maintenance	8,000	11,215	8,699
Office equipment			
Operating costs	13,000	8,435	11,049
	100,700	89,372	89,285
Excess of Revenue Over Expenses for the Year, Before Leasing of Vehicles and Equipment	57,300	29,335	66,449
Purchasing and Leasing of Vehicles and Equipment	35,000	69,430	114,961
	22,300	(40,095)	(48,512)
Less amounts capitalized	-	(69,430)	(109,972)
Excess of (Deficiency in) Revenue Over Expenses for the Year	22,300	29,335	61,460
Capital Acquisitions			
Equipment		-	65,766
Vehicles		69,430	44,206
		69,430	109,972
Capital Disposals			
Equipment		-	33,121
Vehicles		25,533	-
		25,533	33,121

SAUGEEN VALLEY CONSERVATION AUTHORITY

SCHEDULE 7 SCHEDULE OF MUNICIPAL LEVIES FOR THE YEAR ENDED DECEMBER 31 (UNAUDITED)

	Modified Current Market Value in Watershed	Apportionment	2020 General Levies	2020 Special Levies
	\$	%	\$	\$
Arran-Elderslie	355,371,447	2.5707	43,820	22,800
Brockton	1,203,123,012	8.7032	148,401	9,009
Chatsworth	423,403,059	3.0628	52,213	-
Grey Highlands	607,982,454	4.3981	74,981	-
Hanover	920,303,167	6.6573	113,511	-
Howick	36,076,283	0.2610	4,431	-
Huron-Kinloss	783,594,550	5.6684	96,647	1,500
Kincardine	2,468,849,727	17.8593	304,544	10,842
Minto	362,458,470	2.6220	44,694	-
Morris-Turnberry	25,380,016	0.1836	3,402	-
Saugeen Shores	2,888,081,041	20.8919	356,261	4,475
South Bruce	667,041,142	4.8253	82,268	-
Southgate	884,150,737	6.3958	109,052	-
Wellington North	533,294,160	3.8578	65,769	-
West Grey	1,664,799,918	12.0429	205,356	43,152
	13,823,909,183	100	1,705,350	91,778