

Projects in Pre-Procurement

Project	Model	Issue RFQ	Issue RFP	Financial Close/ Contract Execution	Location	Estimated Total Capital Costs
TRANSIT						
Yonge North Subway Extension	TBD	Fall 2021	Spring 2022	Fall 2023	Toronto	> \$5B
*Scarborough Subway Extension – Stations, Railway, Systems	TBD	Spring 2021	Summer/Fall 2021	Winter/Spring 2023	Toronto	\$2B-\$4B
*Ontario Line – Northern Civil, Stations and Tunnel	DBF	Spring 2022	Fall 2022	Spring 2024	Toronto	>\$3B
*Eglinton Crosstown West Extension - Stations, Railway, Systems	TBD	TBD	TBD	TBD	Toronto	\$2B-\$4B
*Please also refer to the “Projects in Active Procurement” table below for an overview of the contract packages for the Ontario Line, Scarborough Subway Extension and Eglinton West LRT Extension that are currently in-market.						
TRANSPORTATION						
Highway 3	DBF	Winter 2021	TBD	TBD	Town of Essex to Leamington	< \$200M
Highway 17	DBF	Fall 2021	TBD	TBD	Arnprior to Renfrew	\$200M - \$499M
JUSTICE						
Quinte Detention Centre	BF	Summer 2022	Summer 2023	2024	Napanee	< \$200M
Eastern Ontario Correctional Complex	DBFM	Summer 2022	Summer 2023	2024	Kemptville	\$200M - \$499M
Brockville Correctional Complex/ St Lawrence Valley Correctional and Treatment Centre	DBF	Summer 2022	Spring 2023	2024	Elizabethtown-Kitley	\$200M - \$499M
*HEALTH CARE						
Niagara Health - New South Niagara Hospital Project	DBFM	Winter 2021	Fall 2021	2022	Niagara	> \$1B
Kingston Health Sciences Centre - Kingston General Hospital Redevelopment	DBF	Spring 2021	Fall 2021	2022	Kingston	\$500M - \$1B
Quinte Health Care– Prince Edward County Memorial Hospital Redevelopment	BF	Spring 2021	Winter 2022	2023	Picton	< \$200M
Trillium Health Partners Broader Redevelopment – Queensway Health Centre	DBFM	Fall 2021	Summer 2022	2022	Toronto	\$500M - \$1B
Centre for Addiction and Mental Health – Phase 1D Redevelopment	DBF	Fall 2021	Spring 2022	2023	Toronto	\$500M - \$1B
Trillium Health Partners Broader Redevelopment – Mississauga Hospital Site	DBFM	Winter 2022	Spring 2022	2023	Mississauga	> \$2B
Lakeridge Health – Bowmanville Hospital Redevelopment	TBD	Summer 2022	Winter 2023	2024	Bowmanville	\$200M - \$499M
Weeneebayko Area Health Authority – Health Campus	DBF	Summer 2022	Winter 2023	2024	Moosonee/ Moose Factory	\$200M - \$499M
The Ottawa Hospital – New Civic Redevelopment	DBFM	Fall 2022	Spring 2023	2024	Ottawa	> \$2B
William Osler Health System – Peel Memorial Phase 2	TBD	Winter 2023	Summer 2023	2024	Brampton	\$200M - \$499M
North York General Hospital – Inpatient Redevelopment	DBF	Spring 2023	Fall 2023	2024	Toronto	\$500M - \$1B
Hamilton Health Sciences – Juravinski Hospital Redevelopment	DBF	Fall 2023	Spring 2024	2025	Hamilton	> \$1B
Windsor Regional Hospital – New Windsor Essex Acute Care Hospital	DBFM	> 5 years	> 5 years	> 5 years	Windsor	> \$1B
The Hospital for Sick Children – Project Horizon	DBFM	> 5 years	> 5 years	> 5 years	Toronto	> \$2B
Lakeridge Health – Broader Redevelopment	TBD	> 5 years	> 5 years	> 5 years	TBD	TBD
Scarborough Health Network Broader Redevelopment	TBD	> 5 years	> 5 years	> 5 years	Toronto	TBD

*The Ministry of Health continues to review timing and cost details of each project in light of the Province’s ongoing COVID-19 response and recovery work.

Projects in Active Procurement

Project	Model	Issue RFQ	Issue RFP	Financial Close/ Contract Execution	Location	Estimated Total Capital Costs
TRANSIT						
GO Expansion: Lakeshore East – Central Corridor	BF	August 2017	April 2018	Summer 2021	Toronto	\$200M - \$499M
GO Expansion: Milton Corridor Upgrades	DBF	November 2017	April 2018	Spring 2021	Milton/ Mississauga	\$100M - \$199M
GO Expansion: Lakeshore West Corridor	DBF	December 2017	April 2018	Summer 2021	Halton Region/Toronto	\$500M - \$1B
GO Expansion: OnCorr	DBOM	March 2018	May 2019	2022	Greater Toronto and Hamilton Area	> \$10B
GO Expansion: Union Station Enhancement Project	Alliance	October 2019	February 2020	Fall 2021	Toronto	\$500M - \$1B
Advance Tunnel for Scarborough Subway Extension	DBF	March 2020	August 2020	Spring 2021	Toronto	>\$1B
Advance Tunnel for Eglinton Crosstown West Extension	DBF	March 2020	August 2020	Spring 2021	Toronto	>\$1B
Ontario Line – Rolling Stock, Systems, Operations and Maintenance	DBFOM	June 2020	December 2020	Fall 2022	Toronto	>\$2B
Ontario Line – Southern Civil, Stations and Tunnel	DBF	June 2020	December 2020	Fall 2022	Toronto	>\$4B
TRANSPORTATION						
QEW Credit River Bridge	DBF	April 2019	August 2019	December 2020	Toronto	\$200M - \$499M
JUSTICE						
Thunder Bay Correctional Complex	DBFM	July 2018	Winter 2021	2022	Thunder Bay	\$500M - \$1B
Brampton Courthouse Addition Phase 2 & Toronto Region Bail Centre	DBF	January 2020	August 2020	Spring 2021	Brampton/ Toronto	< \$200M
HEALTH CARE						
Hamilton Health Sciences – West Lincoln Memorial Hospital	DBF	November 2020	Spring 2021	2022	Grimsby	\$200M - \$499M
CHILDREN'S TREATMENT CENTRES						
Grandview Children's Treatment Centre	DBF	September 2020	March 2021	Fall 2021	Ajax	< \$200M

Rapid Procurement and Delivery Program

IO is working with ministries and other broader public sector partners to help deliver vital infrastructure – smarter, better and faster than traditional methods. We are using a variety of tools such as asset optimization, rapid procurement, accelerated construction methods, project controls and program management. IO worked with the Ministry of Long Term Care to successfully procure the rapid delivery of four new Long Term Care homes. We are currently finalizing contracts using a Modified Construction Management model. All of those projects (two with Mississauga's Trillium Health Partners, one with Toronto's Humber River Health and one with Ajax's Lakeridge Health) are estimated to be complete by early 2022. The table below outlines IO's current rapid procurement and delivery projects in the justice sector.

Program/Project	Model	Procurement Status		Contract Status	Estimated completion date	Location	Estimated Total Capital Costs
		Start	Finish				
Solicitor General Segregation Capital Program	TBD	November 2020	March 2021	TBD	April 2022	Kenora, Thunder Bay	TBD

Projects in Planning

The government has also announced several projects that are early in the planning process. Details including delivery model, timing and scope are still being determined.

Transit

- Line 4 Extension (Sheppard East) Subway
- SmartTrack Stations

Transportation

- Garden City Skyway

Children’s Treatment Centres

- CHEO Integrated Treatment Centre - 1Door4Care (Ottawa)

Health Care

- Lake of the Woods District Hospital (Kenora) – Redevelopment Project
- Muskoka Algonquin Healthcare (Bracebridge and Huntsville) – Hospital Redevelopment Projects
- Stevenson Memorial Hospital (Alliston) – Redevelopment Projects
- Hotel Dieu Shaver (St Catharines)
- Collingwood General and Marine – Hospital Redevelopment/Replacement
- Markham Stouffville Hospital – Uxbridge Site Redevelopment
- Unity Health Toronto - St Joseph’s Health Centre Redevelopment

Public Works

- Grosvenor Office Tower

Glossary

	Red boxed content represents new projects
	Blue bordered represents updated procurement information and/or information estimated capital costs
	Green boxed content represents projects which have moved into new phases

BF – Build Finance
DBF – Design Build Finance
DBFM – Design Build Finance Maintain
DBFOM – Design Build Finance Operate Maintain
DBOM – Design Build Operate Maintain
RFQ – Request for Qualifications
RFP – Request for Proposals
TBD - To be Determined