
Estimates Briefing Book

2015-16

Ministry of Research and Innovation
Ministry of Economic Development,
Employment and Infrastructure

Ce document est disponible en français

PART I: 2015-16 PUBLISHED PLAN

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MINISTRY OVERVIEW

Mandate

The Ministry of Economic Development, Employment and Infrastructure (MEDEI) works to strengthen job creation and growth at home while increasing competitiveness abroad. The Ministry collaborates closely with private and public sector partners to make Ontario a smart place to invest, develop key industry clusters, foster an efficient and streamlined business climate and grow a strong, innovative economy that is inclusive to people of all abilities. Strategic infrastructure investments underpin our quality of life and provide the foundation for business growth.

Ontario is a leader in accessibility. Our province's goal is to be accessible by 2025. The Accessibility Directorate of Ontario (ADO) supports our province's commitment to creating a more inclusive society where everyone has the opportunity to contribute to and benefit from economic growth and prosperity. The *Accessibility for Ontarians with Disabilities Act* has made Ontario the first jurisdiction in the world to mandate accessibility training and reporting. Accessibility has the potential to generate billions of dollars in new spending for Ontario's tourism and retail sectors. MEDEI is focused on continuing to build partnerships and create more employment opportunities for people with disabilities.

The Ministry of Research and Innovation (MRI) supports the full cycle of research, innovation and entrepreneurship - from scientific discoveries to translating those discoveries into commercial use. Supporting and preparing our researchers, entrepreneurs and firms to succeed, compete and create jobs of the future, supports the government's plan to invest in people, build modern infrastructure and support a dynamic and innovative business climate.

The Ministry of Research and Innovation (MRI) and the Ministry of Economic Development, Employment and Infrastructure (MEDEI) further these mandates through four priorities, they are:

- supportive and dynamic business environment
- modernized infrastructure and transportation networks
- increased talent and skills among Ontarians
- a healthier population

The following chart summarizes the results, strategies, programs, activities and results of our work under these priorities. Further details follow.

Priorities, Key Results, Strategies & Major Programs/Activities

Priorities	Supportive & Dynamic Business Environment	Modernized Infrastructure & Transportation Networks	Increased Talent & Skills Among Ontarians	A Healthier Population
				
Key Results	- Prosperous Ontario - Streamlined regulatory environment - An accessible Ontario by 2025	- Modern infrastructure - Job creation and productivity - Safe and sustainable buildings	Highly skilled workforce	Improved health care delivery in Ontario
Strategies	- Attract and Secure Strategic Investments that Support Productivity, Innovation and Exports - A modernized, transparent and accessible Ontario - Support Entrepreneurs, Build Commercialization and Stimulate an Ideas Economy - Maintaining a Robust Venture Capital Industry	Build and maintain safe modern infrastructure	- Support Leading Edge Research to boost Ontario's research capacity - Deliver the renewed Youth Jobs Strategy in three areas: Labour Market Connections, Entrepreneurship and Innovation	Translating research into improved efficiencies in health care service delivery
Major Programs / Activities	- Proactively target investment opportunities and strategically generate and qualify leads - Manage and deliver economic development programs - Accessibility Directorate of Ontario - Supporting businesses by reducing regulatory burden and delivering better products and services, while enabling Ontario businesses to compete with leading jurisdictions - Enabling the growth of the social enterprise sector in Ontario - Provide supports to accelerate the start-up and growth of local "main street" businesses	- Supporting long-term infrastructure planning - Realty transformation strategy - Forfeited Corporate Property	- Fund leading-edge research in Ontario to develop talent, build infrastructure and cultivate new ideas - Encourage and support the next generation of entrepreneurs	Supporting research institutes to translate research outcomes into clinical applications and commercialization opportunities
Key Measures	# Jobs Created/Retained \$ Investment Leveraged (from program and venture capital funding) # Business Start Ups \$ of burden reduced	\$ federal funding leveraged # jobs created/retained # of surplus properties put back into productive use \$ surplus realty sales revenue - Liability reduction - Office space foot print reduction	\$ Investment Leveraged # Youth Engaged/Supported # Highly Qualified Personnel	\$ Investment Leveraged # Highly Qualified Personnel # Patents and Citations

Ministry Programs and Activities

The following are the major programs and services delivered by the Ministry of Economic Development, Employment and Infrastructure and Research and Innovation:

GLOBAL COMPETITIVENESS AND INVESTMENT ATTRACTION

The Ministry works with companies in key sectors to attract and encourage strategic investments in the province. This includes proactively targeting investment opportunities, ensuring early engagement, building strong relationships, tailoring value propositions and promoting the many strengths of doing business in Ontario.

The new Jobs and Prosperity Fund (JPF) supports the recommendations of the Jobs and Prosperity Council to bolster innovation, increase productivity and increase Ontario's reach in the global market. The JPF is a 10-year, \$2.7 billion fund to support a dynamic and innovative business climate, improve productivity and market access for Ontario companies and sectors. The JPF was officially launched on January 7, 2015 and provides support to key sectors such as advanced manufacturing, aerospace and defence, automotive and information and communications technology. Most recently, eligibility was extended to the forestry sector as part of the 2015 Budget.

The Jobs and Prosperity Fund has three distinct streams with each stream having its own application process. These streams are:

- **The New Economy Stream (by invitation)** — to build R&D capacity, improve private-sector productivity, performance and competitiveness, and support innovative businesses in expanding their market.
- **The Strategic Partnerships Stream (by invitation)** — to help entrepreneurs, companies, research institutions, customers and investors work together to strengthen Ontario firms and our ability to compete globally.
- **Food and Beverage Growth Fund (by invitation)** — to support food, beverage and bio-product manufacturing projects that will help create and retain jobs, strengthen supply chains, increase market access, and increase innovation and productivity.

The Investment Ready: Certified Site Program, launched in 2013, provides grants and international marketing assistance to land owners who undertake due diligence work on industrial land. Increased information about a property reduces the risk involved in real estate transactions, and ultimately fosters faster site selection and investment decisions. These sites will create an inventory of pre-qualified, industrial properties

that will be promoted internationally to site selectors and investors as well as utilized by staff at federal, provincial and local levels in their investment attraction efforts. Ontario is the first jurisdiction in Canada with a province-wide site certification program.

To date, the Investment Ready Program has certified 6 sites including 2 in Eastern Ontario, and 1 privately-owned site. There are approximately 40 applications completing the certification process at this time. The Program was launched internationally at two key events that target global sites selectors, industrial real estate and asset management professionals.

The Strategic Jobs and Investment Fund (SJIF) and Strategic Investments (SI) provide grants and loans to attract investment in leading edge projects that will build strategic capacity and cluster development as well as create new high-value-added jobs. SJIF was officially closed to new applications/proposals in 2012. The program provides flexible strategic investment support for business so that Ontario can successfully compete against other jurisdictions to attract investments in leading edge priority sectors including clean/green technologies; financial services; information and communication technology; and life sciences sectors of Ontario's economy.

The Ministry provides leadership in strengthening and broadening Ontario's profile as a compelling jurisdiction for foreign investment and trade; assisting Ontario small and medium-sized enterprises and leading edge innovators to achieve business growth through international market expansion; attracting foreign companies to invest in the province with the goal of creating jobs in key strategic sectors; and forging mutually beneficial research, commercialization and business partnerships.

Three of the Ministry's programs (Advanced Manufacturing Investment Strategy, Next Generation of Jobs Fund and Ontario Automotive Investment Strategy), while no longer open to applications, were part of the government's economic development strategy to stimulate economic growth and create a sustainable and globally competitive workplace for Ontarians.

As well, the Ministry uses a highly targeted multifaceted marketing program including advertising, media relations, direct and interactive marketing and social media to increase the awareness of Ontario's economic business advantages.

REGIONAL ECONOMIC AND SMALL BUSINESS DEVELOPMENT

The Ministry leads regional economic development in Ontario through the new *Partnerships for Jobs and Growth Act*, which is focused on key economic clusters, strategic investment in key regions of the province and managing relationships with stakeholders.

The Partnerships for Jobs and Growth Act, 2014 came into force on April 1, 2015, and is focused on giving legislated authority to economic cluster plans developed by businesses and other cluster partners in collaboration with Ontario.

Clusters, which are geographically concentrated groups of interconnected businesses and related entities, can perform an important function in regional economic development by increasing productivity, innovation and competitiveness.

Ontario can act as a catalyst to spur the development of clusters. By working with businesses and other entities to develop, publish and review plans with respect to the development of clusters, Ontario can promote the growth of jobs and the economy.

Key programs, delivered at the local level through the Ministry's Business Advisory Services 12 regional offices, include:

Eastern Ontario Development Fund continues to support projects that create and retain jobs, encourage the introduction of new technologies, assist private sector firms, communities and sector groups to pursue growth in new markets, improve their competitive position, and ultimately, contribute to the diversification of the economy of Eastern Ontario. This includes the 15 geographic areas east of Northumberland, Kawartha Lakes and Muskoka (Muskoka was added as an eligible region in 2013) as well as Ottawa. The Fund provides grants and loans to businesses and not-for-profit organizations to support projects that will attract investment and support job creation in the region.

Southwestern Ontario Development Fund supports projects in the 18 geographic areas of Southwestern Ontario that create and retain jobs, encourage the introduction of new technologies, assist private sector firms, communities and sector groups to pursue growth in new markets and improve their competitive position of the region. Simcoe County was added to the list of eligible areas in 2013. The Fund supports the attraction and retention of employment, investment, and promotes innovation, and cluster development and collaborations in the region.

Communities in Transition supports communities and industry sectors facing economic development challenges, significant job losses and industry-wide restructuring by assisting recipients to set strategies, build capacity and implement new economic development initiatives.

ACCESSIBILITY

Through the Accessibility Directorate of Ontario, the Ministry is at the forefront of the government's plan to make Ontario accessible for people with disabilities by 2025.

Key programs include:

Supporting the Accessibility Standards Advisory Council/Standards Development Committee (ASAC/SDC), which provides advice to the government on accessibility initiatives, including the development of new accessibility standards and mandatory review of existing standards after they are enacted. The Directorate's support to ASAC/SDC includes coordinating the process to appoint members, conducting research, analyzing issues, gathering input from stakeholders and logistical / secretariat support for meetings. A review of the Customer Service Standard was completed in 2014 by the ASAC/SDC, and government is currently considering their recommended changes to the Standard. The Directorate will continue to provide support to ASAC/SDC as it undertakes future reviews of existing accessibility standards, including the review of the Transportation Standard beginning in fall 2015 and potentially the development of any new standards.

The Directorate also provided support to Mayo Moran as she conducted the second legislative review of the AODA.

The Directorate supports government responses to all reviews and obtains necessary approvals to enact changes resulting from the reviews. In addition, the Directorate supports the Minister's tabling of the AODA Annual Report in the Legislature.

June 2015 will mark the tenth anniversary of the AODA. In addition to a number of anniversary celebration events, the Directorate is working with other ministries to outline a path forward to an accessible Ontario by 2025, highlighting initiatives to strengthen the Act and its standards, encourage accessibility leadership across Ontario, and engage employers and businesses to embrace the economic value of accessibility.

Through public education and outreach the Directorate raises awareness about Ontario's accessibility standards and supports businesses and other organizations with compliance. Activities include: participating in a variety of conferences and speaking engagements, both in person and online, around the province; providing free tools and resources on the Ministry's website; responding to individual enquiries through a dedicated helpdesk; promoting accessibility and compliance through the Ministry's YouTube, Twitter and Facebook channels; and administering the EnAbling Change Program, which funds umbrella organizations to educate an industry/sector on their obligations under the AODA.

The Directorate uses a modern approach to oversee AODA compliance with accessibility standards by utilizing range of compliance and enforcement tools. These include public education strategies and self-certified compliance reports, as well as audits and inspections. In 2014, the Directorate continued monitoring compliance with accessibility requirements that are in effect and provided assistance to organizations that were found to be non-compliant. Enforcement action was pursued where warranted.

INFRASTRUCTURE PLANNING

The Ministry is responsible for leading the development of the province's long-term infrastructure plan and prioritizing the government's infrastructure investments to support Ontario's economic development priorities.

The Ministry develops policy to refine the government's Alternative Financing and Procurement model.

The Ministry leads negotiations with the federal government on cost-shared infrastructure programs under the new Building Canada Fund.

The permanent Ontario Community Infrastructure Fund provides small, rural and northern municipalities with stable, annual funding to build and repair critical infrastructure.

The Ministry is leading the creation of a new Natural Gas Access Loan and Natural Gas Economic Development Grant to expand natural gas to underserved communities across Ontario, with support from the Ministry of Energy and the Ministry of Agriculture, Food and Rural Affairs.

REALTY PLANNING, DEVELOPMENT AND MANAGEMENT

The Ministry is mandated to set the government's policy direction for one of the largest realty portfolio in Canada:

- The Government Real Estate Portfolio contains 4,416 owned buildings and 152,868 acres of land as of March 31, 2015.
- The Forfeited Corporate Property portfolio is estimated to contain tens of thousands of potentially forfeited corporate properties.

The Ministry has a policy-led, three-point plan to transform the government's approach to realty management and is focused on:

1. Ensuring safe and sustainable buildings.
2. Right-sizing the portfolio.
3. Providing for an efficient and effective delivery model.

As part of its responsibilities, it is responsible for acquiring, managing, and disposing of realty assets, as well as overseeing its realty delivery agent, the Ontario Infrastructure and Lands Corporation (Infrastructure Ontario) in the support of the government's policy and program delivery.

In this role, the ministry and Infrastructure Ontario provide expert real estate advice and services to all of Ontario's ministries and some agencies. Today, the ministry is achieving a number of Ontario's environmental and policy objectives through asset optimization, effectively managing and deploying realty assets as well as reducing liabilities. The provision of accessible justice and social infrastructure and workspaces for Ontario public servants is a core function.

The Ministry's realty is used to support delivery of government programs and policies and when it is no longer required for government purposes, its value can be recycled through reuse and redevelopment or can be sold to generate revenue, provide a social benefit, and be put back into productive use by the private sector. The management, redeployment and sale or transfer of properties is part of a broader, long-term strategy set out by the government to manage the Province's realty assets in the most efficient and effective manner. To implement the strategy, Infrastructure Ontario develops asset plans, portfolio plans, sales plans and demolition plans for the diversity of realty and follows streamlined and targeted processes for optimal results.

The Ministry is responsible for the oversight of the Toronto Waterfront Revitalization Corporation. Its mandate is to carry out the tri-government Toronto Waterfront Revitalization Initiative to revitalize and transform Toronto's waterfront into beautiful, sustainable new communities, parks and public spaces, and to foster economic growth in knowledge-based, creative industries

YOUTH PROGRAMS AND SERVICES

The Ministry provides opportunities for Ontario's youth, ages 15 to 29, to explore entrepreneurship as a viable career option and develop business skills through a range of programs, services, partnerships and grants. Key programs include:

- Summer Company provides students aged 15 to 29 with hands on business training, mentoring and up to \$3,000 to start and run their own summer business.
- Ontario Global Edge provides postsecondary students aged 19 to 29 with a hands-on opportunity to experience international business in a small and medium enterprise, start-up business and economic development organizations around the world.
- The Youth Entrepreneurship Partnerships program provides funding to non-profit organizations to deliver entrepreneurial projects and activities to Ontario youth aged 12 – 29.

Tools developed to explore entrepreneurship include:

- Future Entrepreneurs is a curriculum support toolkit introducing Grade 7 to 10 students to entrepreneurship through role models, case studies and activities.
- The Business Plan Wizard is an e-learning application that teaches Grade 7 to 12 students how to develop a business plan in a fun and interactive way.

The **Youth Jobs Strategy** (YJS) announced in the 2013 Ontario Budget is a government initiative that promotes employment opportunities, entrepreneurship and innovation for youth in Ontario. The province renewed the Ontario Youth Jobs Strategy in 2015.

The renewed Strategy will build on successes to date and through a comprehensive suite of programs and services that are tailored to the needs of youth and industry with a focus on skills development, labour market connections, entrepreneurship and innovation.

The renewed Strategy will focus on three areas and include the following proposed programs:

Labour Skills Connections

- Youth Skills Connections: Facilitating projects that will train youth to fill skill gaps identified by industry with priority on certifiable, industry-recognized and transferable skills.

Entrepreneurship

- Summer Company: Increasing the number of opportunities for students to receive hands on business training, mentoring and up to \$3,000 to start and run their own summer business.
- Starter Company: Helping youth to launch “Main Street” businesses in their communities with training, mentorship, and start-up grants.
- Youth Entrepreneurship Experiences: Combining successful elements of previous youth entrepreneurship initiatives to support diverse entrepreneurship programming across the province that responds to local needs, builds capacity, responds to government priorities and fills gaps in programming.

Innovation

- Youth Business Acceleration Program supports the development of technology companies by young entrepreneurs.
- SmartStart Seed Fund provides initial investment seed stage grants of up to \$35,000 to enable promising youth-led ventures to reach early milestones in creating and growing their start-ups.
- Youth Investment Acceleration Fund supports the growth of emerging technology companies led by young entrepreneurs by providing investment capital of up to \$250,000.

- Campus-Linked Accelerators (CLA), On-Campus Entrepreneurship Activities (OCEA), are newly launched innovation and technology commercialization focused initiatives designed to harness Ontario's youth (students) as a means to convert knowledge and discovery into economic impact through cultivating their entrepreneurial and business skills, and providing them with the real world experience they need to develop into Ontario's next generation of innovators.
- TalentEdge (Internship and Fellowship Programs) program provides opportunities for post-secondary students, PhD fellows and recent graduates to work on collaborative R&D projects between their academic institution and industry. Companies gain access to highly skilled young people, and universities and colleges have the opportunity to establish a greater working relationship with industry.

INNOVATION

The Ministry promotes innovation in Ontario through initiatives that help entrepreneurs and companies with high-growth potential transform leading ideas and discoveries into tomorrow's technologies, products and services. Some key programs include:

Commercialization and Innovation Network Support (CINS) provides funding for a suite of commercialization support services delivered through MaRS, the Ontario Centres of Excellence (OCE), the Regional Innovation Centres (RICs), and other members of the Ontario Network of Entrepreneurs (ONE). The programming provided is a vital component in the delivery of Ontario's innovation agenda and helps ensure that Ontario innovators have every opportunity to generate new business, companies and jobs within the province. CINS also provides educational and funding programs which focus on strengthening entrepreneurial talent, creating globally competitive businesses and support innovators throughout their process.

Funding under CINS also includes continued Ministry support for The Communitech Hub, an accelerator for digital media and mobile companies that serves as the physical focal point for the Waterloo region's innovation and technology commercialization eco-system.

The Centre for Research and Innovation in the Bio-Economy (CRIBE) is a provincial initiative to transform the forest products industry in Northern Ontario. The Centre is an independent, not-for-profit corporation that partners closely with other relevant organizations to provide support to turn research and innovative business opportunities into operational realities.

The Northleaf Venture Catalyst Fund (NVCF) is a venture capital partnership between Ontario, the federal government and institutional investors that helps companies access the capital they need to grow and create jobs. Using a fund-of-funds model, similar to the Ministry's successful Ontario Venture Capital Fund, NVCF had its third closing with a total value of \$264 million in commitments in May 2015. The Fund's

value could rise to \$300 million as additional private sector partners invest in the fund. NVCF has already made commitments to six venture capital funds and invested directly in five companies.

ENTREPRENEURSHIP

The Ministry leads entrepreneurship and small business development by providing information, expertise and support to entrepreneurs and early stage businesses. Key programs include:

- The Ontario Network of Entrepreneurs (ONE) - a collaborative initiative that connects a full-spectrum of government programs, services and resources to help companies start, grow and succeed across three client groups in Ontario's economy:

Innovation and Technology based companies

- Regional Innovation Centres (RICs) provide specialized assistance in 18 regions across the province to accelerate start-up and growth of entrepreneurial talent and globally-competitive innovative companies with value-added advice, access to capital, market intelligence, mentoring, and peer networking programs.

Main Street" small businesses

- Small Business Enterprise Centres (SBECs) provide support through 57 locations across the province to keep the new business pipeline full; foster sector and cluster development; and support growth of local businesses, notably businesses operating for less than five years.
- ONE Network, RICs and SBECs provide support to a range of social entrepreneurs and social enterprises.

High-Growth small and medium enterprises – Business Advisory Services (see additional information below)

- Each of these centres/personnel offer tailored programs, services and resources to assist the entire range of business clients — from "main street" businesses to technology-based innovators and from local to global operations.

The Ministry also supports promoting ICT adoption and e-commerce opportunities among Ontario small and medium enterprises to enable them to compete in the global economy.

HIGH GROWTH SMALL AND MEDIUM ENTERPRISES

The Ministry provides support for Ontario's existing and aspiring high growth firms through "hands on" business development expertise and services.

Business Advisory Services – Through its 26 senior business advisors in twelve offices across Southern Ontario, the Ministry works directly with existing and aspiring high growth firms producing tradable goods or services. Through in-depth consultations and potential application of a range of public and private sector resources, business advisors help companies grow their domestic and export sales, improve their competitiveness and productivity, source capital for expansion and develop plans for continued advancement.

Business Development - Energy Connections, Wisdom Exchange, Leading Growth Firm Reports and Probe for Innovation and Manufacturing provide help by connecting growing small and medium enterprises directly to opportunities in new markets, providing tools to increase productivity and sustainability and delivering resources to improve SME executive development.

RESEARCH

The Ministry supports and promotes research in Ontario by leading key strategies and programs that ensure Ontario is globally competitive in the creation and adoption of new ideas and technology. Key programs include:

The Ontario Research Fund – Research Excellence provides researchers with the support to undertake cutting-edge research and promotes research excellence in Ontario by supporting transformative, internationally significant research of strategic value to the province. The Fund focuses on scientific excellence and strong commercialization potential and targets new, leading edge research initiatives. The program fosters increased collaboration and partnerships between research institutions and industry.

The Ontario Research Fund – Research Infrastructure supports the modernization, development and acquisition of new research infrastructure. The Fund ensures researchers have the funds to invest in state-of-the art equipment and facilities which enable research institutions to attract the best talent and create capacity to conduct world-leading research

Through the Early Researcher Awards, the Ministry helps promising, recently-appointed Ontario researchers build their research teams. The program encourages applications from a diverse range of disciplines including life sciences, clean technologies, ICT, social sciences and arts and humanities. It helps Ontario research institutions attract and retain the next generation of top research talent.

The Ontario Brain Institute (OBI) plays a catalytic role by providing strategic direction for Ontario brain research and bringing together multi-disciplinary, patient-centered research teams. OBI also ensures standardization of clinical data to accelerate discovery, improve patient care and foster healthcare efficiencies.

The Ontario Institute for Cancer Research (OICR) is an independent, not-for-profit corporation dedicated to research on the prevention, early detection, diagnosis and treatment of cancer. OICR translates research results into prevention, better patient care, and the commercialization of new technologies and therapies into economic development opportunities.

Clinical Trials Ontario is an independent not-for-profit organization that provides a streamlined approach to conducting multi-centre clinical trials in Ontario, while maintaining the highest ethical standards for participant protection.

The Ontario Institute for Regenerative Medicine brings together government, philanthropy, and commercial partners to sustain Ontario's competitive advantage in regenerative medicine and deliver on the health and economic promise of stem cells.

The Perimeter Institute is a research centre for scientific research, training and educational outreach in foundational theoretical physics. It is one of the largest and most prominent research centres in theoretical physics in the world.

The Institute for Quantum Computing is a scientific research institute of the University of Waterloo and is the world's largest concentration of quantum information research.

Under the Neurotrauma Program the Neurotrauma Foundation and Rick Hansen Foundation, charitable, non-profit organizations, are coordinating efforts to support both new and ongoing research and knowledge translation exchange activities in the areas of Acquired Brain Injury, Spinal Cord Injury, and Injury Prevention.

HIGHLIGHTS OF 2014-15 ACHIEVEMENTS

The Ministry of Research and Innovation and the Ministry of Economic Development, Employment and Infrastructure are committed to creating a strong, vibrant and innovative economy. The Ministry of Economic Development Employment and Infrastructure attracted over \$4.5 billion of direct investment which will result in the creation / retention of over 21,000 jobs The following highlights the achievements of the Ministries for the 2014-15 fiscal year (for more detailed results, please refer to the Annual Report on page 32):

1. Attract and secure strategic investments that support productivity, innovation and exports

- **ICT Investment:** On April 25, 2014, Waterloo-based OpenText announced a \$2 billion investment in Ontario, over the next seven years to help create as many as 1,200 jobs, supported by a provincial grant of up to \$120 million to carry out key R&D work on cloud computing in Kitchener-Waterloo, Toronto, Richmond Hill, Peterborough, Kingston and Ottawa. This investment will anchor OpenText's headquarters in Ontario and will help grow the software development cluster in Ontario.
- **Automotive Investments:** On November 6, 2014, Honda Motor Co. Ltd. announced an investment at its vehicle assembly and engine plants in Alliston, Ontario. The site will be the lead plant for the next-generation Civic. The company will be developing the manufacturing processes that will be used by all other Honda plants around the world that assemble the car - the first time a factory outside Japan has been chosen for that task. This project will retain 4,000 jobs with an investment total of \$857.4 million. The company will receive an \$85.74 million grant from the Jobs and Prosperity Fund. Linamar Corporation announced a new investment to develop and produce components and subassemblies for the next generation of 9- and 10-speed transmissions, as well as other fuel-efficient automotive powertrain components. The total project investment from Linamar in Ontario will be up to \$506.8 million which will include \$50.25 million in support from Ontario, for a 10 year term with a commitment to create 1,200 new project related jobs.

2. A modernized, transparent and accessible Ontario

- Passage of the *Burden Reduction Reporting Act, 2014*, which requires the government to publish a report every June detailing the government's burden reduction activities and future plans.
 - In accordance with the *Act*, Ontario's next report will be published by June 30, 2015. Ontario has set a target of reducing burden for business and other stakeholders by \$100 million by the end of 2017.
- In July 2014, the government revised the *Ontario Regulatory Policy* to include a mandatory review policy, which now requires new or amended high-impact regulations to be revisited within 10 years of publication.
- Publication of the final report for Ontario's Open for Business Roundtable with the Ontario Business Improvement Area Association (OBIAA), detailing results on five key sector priorities through a 60-day, one-window access to government process.
- In September 2013, the Ministry released a three-year, \$25 million Social Enterprise Strategy to help make Ontario the best jurisdiction in North America

to start-up or scale-up a social purpose business. The Strategy will increase the number of social enterprise start-ups, leverage private sector impact investment to help social enterprises scale-up and create 1,600 sustainable new jobs by 2016, particularly for persons with disabilities, Aboriginals, newcomers to Canada, youth-at-risk and other vulnerable populations.

- In 2014, the Accessibility Directorate of Ontario established 26 partnerships through the EnAbling Change Program and took part in 202 days of outreach activities, such as speaking engagements and conferences, to promote accessibility standards and awareness.
- The Accessibility Standards Advisory Council/Standards Development Committee completed its review of the Accessibility Standard for Customer Service and delivered its final proposed revisions in the fall of 2014 for the government's consideration.
- In November 2014 Provost Mayo Moran completed the second legislative review of the AODA. Her report was tabled and made public in February 2015, along with a news release identifying areas where the government has taken action to begin addressing a number of her recommendations.
- The Jobs and Prosperity Council (JPC) released its Advantage Ontario report in December 2012. The government has taken action on a significant number of the recommendations and areas of focus in the JPC report. JPC Secretariat coordinated progress on the implementation of the recommendations across government and the April 2014 progress report to the JPC.

3. Build and maintain safe and modern infrastructure

- On July 7, 2014 the Ministry introduced Bill 6: An Act to enact the Infrastructure for Jobs and Prosperity Act. If passed, the legislation would enshrine long-term infrastructure planning. Second reading of the bill began on December 9, 2014.
- On August 18, 2014, the Ministry, in partnership with the Ministry of Agriculture and Rural Affairs, launched the permanent Ontario Community Infrastructure Fund, which will provide \$100 million per year to small, rural, and northern communities to build and repair critical infrastructure. Half of the funding is allocated annually using a fair and transparent formula. The remaining funding is flowing through an application-based process.
- As part of the roll-out of the Ontario Community Infrastructure Fund, the Ministry launched an intake to identify projects for the federal government's Small Communities Fund. Through the Small Communities Fund, Ontario and Canada will each provide \$272 million to support projects in communities with populations under 100,000.

- In December 2014, Ontario made its first submission to the federal government under the Provincial-Territorial Infrastructure Component of the Building Canada Fund. Projects proposed included GO transit improvements; the Ottawa River Action Plan; the Maley Drive extension in Sudbury; six highway expansion projects; five disaster mitigation projects; and five drinking water projects.
- On February 25, 2015, 78 projects were announced under the application-based component of the Ontario Community Infrastructure Fund.
- The policy-led, three point plan to transform the government's approach to realty management is delivering measurable results, including:
 - Over \$375 million in net revenue through 347 asset sales since 2007.
 - Reduction of over half a million square feet of office space over the past 2 years saving \$19 million per year.
 - An increasingly efficient and modern portfolio of buildings and lands to support program and policy delivery.
- Advances in delivery of the Province's Realty Program continued throughout 2014-15 and are setting the stage for successful realty optimization activities in 2015-2016.
- Continued implementation of the Toronto Waterfront Revitalization Initiative
- Following public consultation, the Ministry received government policy approval in September 2013 on proposed changes for a framework to manage forfeited corporate property. The Ministry continues to work with partner ministries on proposed legislation that if passed, will achieve outcomes including:
 - Reducing the number of corporate properties that forfeit to the government of Ontario
 - Returning forfeited corporate properties to productive use in a timely and efficient manner
 - Increasing corporate accountability for costs associated with forfeited property
 - Providing greater transparency and certainty in the management and disposition of forfeited corporate property

4. Translating research into improved efficiencies in health care delivery

- The Ontario Institute for Regenerative Medicine was launched in 2014 to bring together government, philanthropy, and commercial partners to sustain Ontario's competitive advantage in regenerative medicine and deliver on the health and economic promise of stem cells. The institute will act as an umbrella organization for all stem cell and regenerative medicine activity in Ontario. The

2015 Ontario Budget committed \$25 million over five years to support the institute starting in 2015-16

- Clinical Trials Ontario (CTO) has created a Streamlined Research Ethics Review System that supports the timely, efficient and effective review of multi-centre clinical research in Ontario. This system enables any single 'CTO Qualified' Research Ethics Board (REB) to provide ethics review and oversight on behalf of multiple research sites involved in a clinical trial. This system harmonizes processes and reducing the time and effort required to conduct research across multiple sites in Ontario.

5. Support leading edge research to boost Ontario's research capacity

- In 2014-15 Ontario's flagship research programs adjudicated five competitions and in the process engaged the support of over 135 panel members and 300 expert reviewers. All submitted research proposals undergo a rigorous, best-in-class, independent peer-review ensuring support for the best projects with the greatest likelihood for success.
 - Through the Ontario Research Fund – Research Excellence Fund, the Ministry committed \$65 million toward 21 projects.
 - Through the Ontario Research Fund – Research Infrastructure Fund, the Ministry committed \$19.31 million toward 117 small infrastructure projects.
 - Through the Early Researcher Awards, the Ministry committed \$13.02 million toward 93 awards.
- In 2014-15, the Ministry worked with stakeholders who established Compute Ontario a not-for-profit corporation to support advanced computing in Ontario. Compute Ontario serves as a focal point for collaboration by reducing duplication and facilitating a coordinated approach to advanced computing among Ontario institutions. Access to this infrastructure has become a key competitive differentiator for companies, research institutions, universities and governments.

6. Deliver the renewed Youth Jobs Strategy in three areas: Labour Market Connections, Entrepreneurship, and Innovation

Investing \$100 million over two years (2013/14 – 2014/15) across three funds (Ontario Youth Innovation Fund, Ontario Youth Entrepreneurship Fund, and Youth Skills Connections) the following key results were achieved in 2014-15:

- Met its commitment to increase entrepreneurial activity in post-secondary institutions: 95% of institutions across Ontario now have on-campus entrepreneurship programs.
- Met its commitment to provide almost 6,000 mentorship and training

opportunities provided to young entrepreneurs.

- Reached over 86,000 youth through outreach projects, on-campus activities and entrepreneurship networking opportunities.
- Put in place industry and community partnerships to train over 3,200 youth to meet skill gaps and overcome barriers to employment.
- Supported 940 students in launching their own summer business in 2014 through the Summer Company program.
- Engaged more than 325 post-secondary students in research and development internships.
- Supported over 1,700 businesses through Campus-linked Accelerator activities.
- Started 400 new “Main Street” businesses across the province.
- Held 14 Ideas Forums across Ontario bringing together regional ecosystem stakeholders to create partnerships, identify needs and opportunities, and develop fundable ideas to support the Youth Jobs Strategy in Ontario.

7. Support Entrepreneurs, Build Commercialization and Stimulate an Ideas Economy

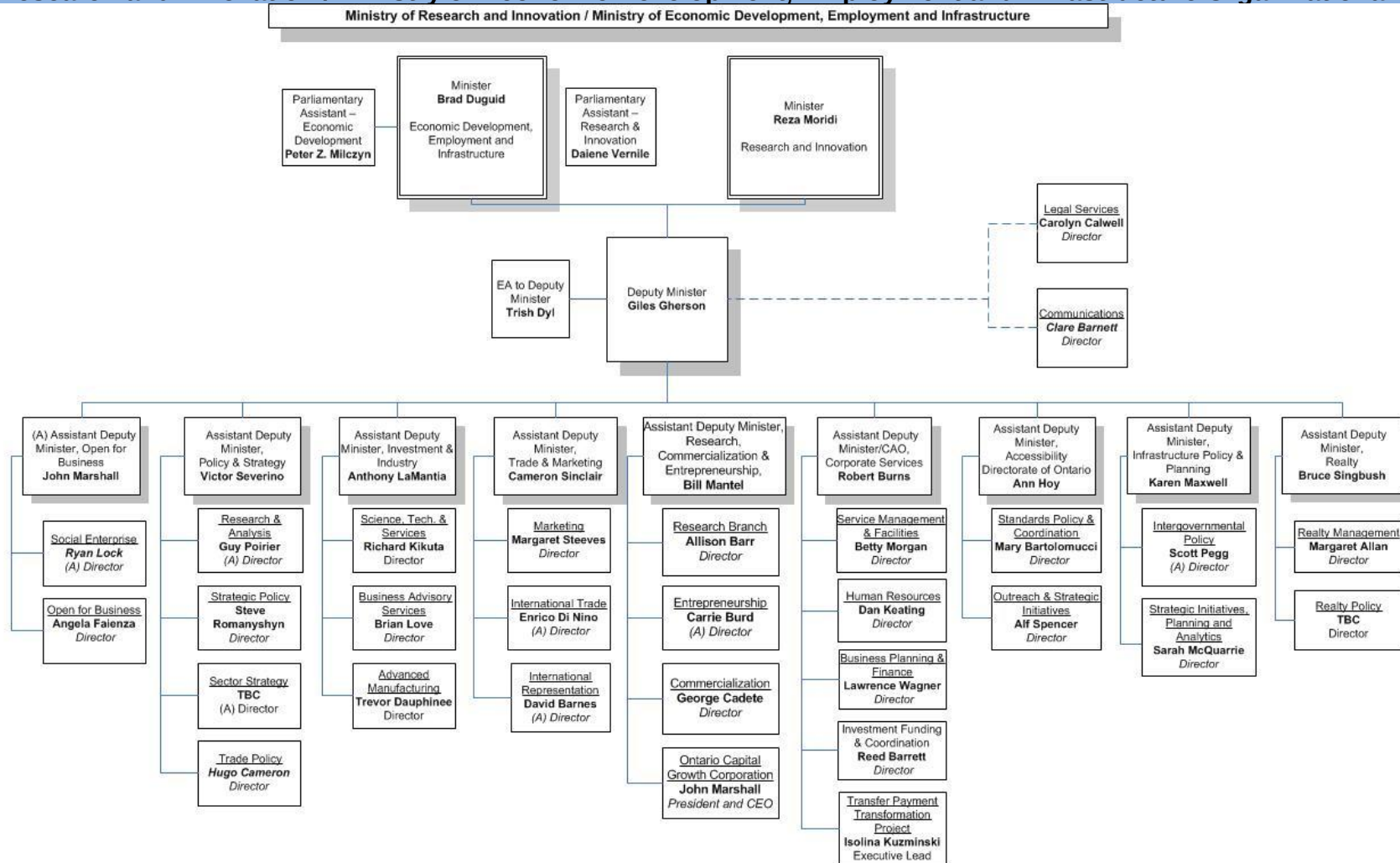
- Accelerated Ontario’s shift towards a knowledge-based economy by helping technology-based entrepreneurs and companies to start and grow, and accelerate the commercialization process (i.e. bringing an idea-to-market).
- Advanced “main street” businesses through Small Business Enterprise Centres resulting in the start-up of 4,084 businesses, 1,110 business expansions and the creation of 5,725 jobs in 2014-15.
- Provided consultations with high growth firms or aspiring high growth firms resulting in over 2,900 new / retained jobs, over \$339 million in total new investment projects and over \$190 million in international and inter-provincial export sales (detailed results included the Annual Report).

8. Maintain a robust venture capital industry

- Through the Ontario Emerging Technologies Fund (OETF), invested \$88 million directly into 27 Ontario-based portfolio companies and levered \$222 million in third-party capital. For the twelve-month period ended February 2015, the portfolio companies on an aggregate basis:
 - Recorded revenues of \$195 million;
 - Incurred expenditures of approximately \$207 million in research and development; and supported 639 full-time careers.

- Through the Ontario Venture Capital Fund LP (OVCF), Ontario's commitment of \$90 million has leveraged over \$1 billion in third-party capital. With respect to OVCF's Ontario-based portfolio companies for the twelve-month period ended December 2014, on an aggregate basis:
 - Recorded revenues of \$429.0 million for an annualized revenue growth of 28.5%;
 - Dedicated expenditures of \$114.3 million in research and development; and employed 2,864 individuals.
- To date the Northleaf Venture Catalyst Fund LP (NVCF) has announced commitments to six leading Canadian venture capital funds and invested in five companies totalling over \$115 million.

Ministry of Research and Innovation / Ministry of Economic Development, Employment and Infrastructure Organizational Chart



AGENCIES, BOARDS AND COMMISSIONS (ABCS)

Accessibility Standards Advisory Council/Standards Development Committee (ASAC/SDC)

On January 21, 2013, the government announced the creation of the new ASAC/SDC. The ASAC/SDC advises government on improving accessibility for people with disabilities and has responsibility for reviewing existing accessibility standards.

	2015-16 Estimated	2014-15 Interim	2013-14 Actuals
Revenue	0	0	0
Expense	0	0	0

Ontario Capital Growth Corporation (OCGC)

The Ontario Capital Growth Corporation was established to:

- Receive, hold, administer and otherwise deal with the interest of the Government of Ontario in the limited partnership known as the Ontario Venture Capital Fund LP;
- Acquire, manage and otherwise deal with a portfolio of investments in businesses that the Corporation considers to be emerging technology businesses, which portfolio shall be known in English as the Ontario Emerging Technologies Fund;
- Participate in the formation of one or more funds, to acquire interests in the funds, and to hold, administer and otherwise deal with those interests, where each fund meets the following criteria:
 - i. It receives funding directly or indirectly from, among others, one or more of the following:
 - a) The Government of Canada.
 - b) The Corporation.
 - c) Private sector entities.
 - ii. Its goals include promoting the creation of a globally competitive venture capital industry, increasing the supply and effective deployment of early-stage investment capital, and increasing the supply of top-performing fund managers to manage venture capital investment, in Ontario and Canada.
 - iii. It invests in one or both of the following:
 - a) Other funds that supply venture capital to companies.
 - b) Innovative companies that require venture capital.
 - iv. It is managed by a private sector fund manager.
- Perform any additional objects specified by the Lieutenant Governor in Council.

(\$M)	2015-16 Estimated	2014-15 Interim	2013-14 Actuals
Revenue	1,659,100	7,314,208	4,279,686
Expense	48,150,000	19,992,305	79,076,678

Notes:

1. 2014-15 numbers based on draft financial statements. Numbers subject to adjustment without notice.
2. 2013-14 revenue number from 2014 audited financial statement of the Ontario Capital Growth Corporation (OCGC).

Ontario Infrastructure and Lands Corporation

The Ontario Infrastructure and Lands Corporation (Infrastructure Ontario or IO) is a Crown corporation established under the *Ontario Infrastructure and Lands Corporation Act, 2011*.

IO's mandate is to provide a wide range of services to support the Ontario government's initiatives to modernize and maximize the value of public infrastructure and realty. Infrastructure Ontario fulfills its mandate through the following roles and activities and with written direction from the Minister as may be required:

Modern Procurement and Project Manager

- Manages large, complex public infrastructure projects through the Alternative Financing and Procurement model, which uses private financing and expertise to strategically build high quality public infrastructure, and aspires to on time and on budget delivery, in partnership with the private sector.

Real Estate Manager

- Provides strategic asset and contract management (including real estate capital planning, safe and secure operations, leasing and property acquisition, appraisal, energy management, environmental services, accommodation analysis and disposition of surplus properties) to maximize the value of public buildings and lands for the Ministry, client ministries, and agencies;
- Delivers capital repair projects and operational performance management of outsourced service providers through effective and efficient service delivery for Ontario's General Real Estate Portfolio; and
- Leads strategic portfolio reviews and rationalization, and alternate use planning (including real estate development, land development and master planning) on behalf of the Ministry, client ministries, agencies and the broader public sector.

Infrastructure Lender

- Administers Infrastructure Ontario's Loan Program, which provides Ontario municipalities and eligible public sector and not-for-profit organizations with access to affordable loans to build and renew public infrastructure.

Commercial Project Advisor

- Leverages private sector partnerships and investments for revenue generation, liability/cost reduction and efficiency in government services and investments

Infrastructure Ontario is dedicated to the renewal of the Province's hospitals, courthouses, and other essential public assets. Ensuring appropriate public control and ownership, Infrastructure Ontario uses Alternative Financing and Procurement to rebuild vital infrastructure, on time and on budget.

Infrastructure Ontario provides Ontario municipalities, universities and other public bodies with access to affordable loans to build and renew public infrastructure.

Infrastructure Ontario also provides management services for the provincially-owned and leased realty portfolio, one of the largest real estate portfolios in Canada. The portfolio includes a wide variety of properties, ranging from detention centres to office space, courthouses and heritage buildings, and land holdings across the Province. Included in the consolidation adjustments are the expense impacts of the General Real Estate Portfolio (GREP) and the Transmission Corridor Program, which Infrastructure Ontario administers for the ministry.

(\$M)	2015-16 Estimated	2014-15 Interim	2013-14 Actuals
Revenue	32.9	43.2	14.0
Expense	70.6	50.4	(10.1)

Ontario Research Fund Advisory Board (ORFAB)

The ORFAB reviews and assesses Ontario Research Fund and Early Researcher Award funding proposals, and makes recommendations to the Minister. The Board also provides strategic advice to the Minister on the research agenda to keep Ontario competitive and prosperous.

(\$)	2015-16 Estimated	2014-15 Interim	2013-14 Actuals
Revenue	0	0	0
Expense	0	0	0

GOVERNMENT ORGANIZATIONS

The Ministry of Infrastructure has oversight of the Toronto Waterfront Revitalization Corporation (Waterfront Toronto) jointly with the federal government and the City of Toronto. One third of Waterfront Toronto's finances are consolidated onto the ministry's books.

Toronto Waterfront Revitalization Corporation

Waterfront Toronto was established by the federal government, the Province of Ontario and the City of Toronto to transform underutilized industrial lands along Toronto's waterfront into sustainable new communities, promote economic growth in knowledge-based creative industries, create parks and open spaces, and provide continuous waterfront access to the public.

Waterfront Toronto is responsible for developing and implementing a coordinated and comprehensive waterfront vision and in ensuring that the public and private sectors are engaged in revitalization efforts.

(\$M)	2015-16 Estimated	2014-15 Interim	2013-14 Actuals
Revenue	(1.0)	21.0	17.6
Expense	1.0	11.9	(6.4)

DETAILED FINANCIAL INFORMATION

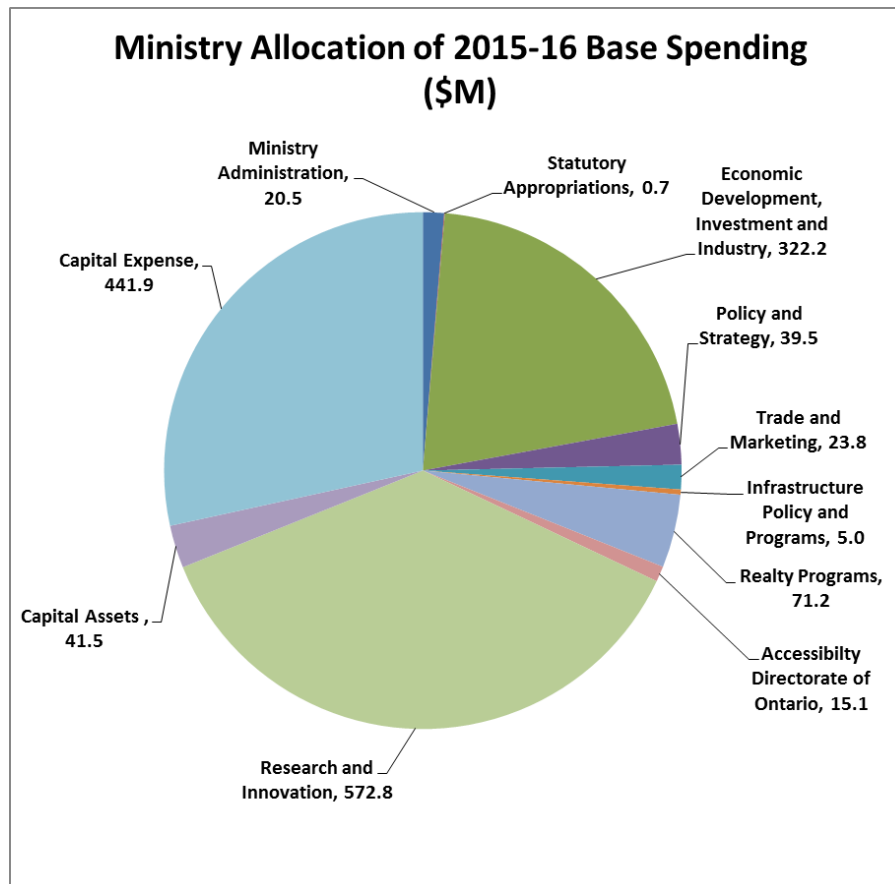


Table 1: Ministry Planned Expenditures 2015-16

Ministry Planned Expenditures 2015-16	
Operating Expense*	1,070,137,900
Capital Expense*	441,876,100
Total Expense	1,512,014,000
Operating Assets	56,000,000
Capital Assets	41,501,000

* Excludes the following Consolidation Adjustments:

- Consolidation Adjustment - Ontario Infrastructure and Lands Corporation
- Consolidation Adjustment - Hospitals
- Consolidation Adjustment - Colleges
- Consolidation Adjustment - Ontario Capital Growth Corporation
- Consolidation Adjustment - General Real Estate Portfolio
- Consolidation Adjustment - Transmission Corridor Program
- Consolidation Adjustment - Toronto Waterfront Revitalization Corporation

**MINISTRY OF RESEARCH AND INNOVATION
MINISTRY OF ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE**

Table 2: Combined Operating and Capital Summary by Vote

Votes/Programs	Estimates 2015-16 \$	Change from Estimates 2014-15 \$	%	Estimates 2014-15 * \$	Interim Actuals 2014-15 * \$	Actuals 2013-14 * \$
OPERATING EXPENSE						
Ministry Administration Program	20,492,600	-	-	20,492,600	20,492,600	17,893,050
Economic Development, Employment and Infrastructure Program	476,831,100	(1,864,500)	(0.4)	478,695,600	367,877,300	323,622,357
Research and Innovation Program	572,814,200	(36,005,200)	(5.9)	608,819,400	535,989,037	567,594,262
Less: Special Warrants	-	(241,284,400)	(100.0)	241,284,400	-	-
Total Operating Expense to be Voted	1,070,137,900	203,414,700	23.5	866,723,200	924,358,937	909,109,669
Special Warrants	-	(241,284,400)	(100.0)	241,284,400	-	-
Statutory Appropriations	699,028	(1,064,014)	(60.4)	1,763,042	1,763,042	6,178,852
Ministry Total Operating Expense	1,070,836,928	(38,933,714)	(3.5)	1,109,770,642	926,121,979	915,288,521
Consolidation & Other Adjustments - Hospitals	(20,237,200)	348,200		(20,585,400)	(12,702,500)	(33,645,255)
Consolidation & Other Adjustments - Colleges	-	-		-	(2,437,900)	-
Consolidation & Other Adjustments - Ontario Capital Growth Corporation	(45,340,900)	(125,800)		(45,215,100)	(20,405,500)	(30,717,018)
Consolidation & Other Adjustments - Ontario Infrastructure and Lands Corporation	68,781,200	(1,637,000)	(2.3)	70,418,200	48,582,100	(11,876,400)
Consolidation & Other Adjustments - General Real Estate Portfolio	23,351,300	32,471,800		(9,120,500)	(15,481,200)	27,414,102
Consolidation & Other Adjustments - Transmission Corridor Program	(18,954,000)	(6,734,000)		(12,220,000)	(18,667,000)	(11,517,418)
Consolidation & Other Adjustments - Toronto Waterfront Revitalization Corporation	5,515,800	(7,114,900)	(56.3)	12,630,700	14,656,500	12,706,444
Total Including Consolidation & Other Adjustments	1,083,953,128	(21,725,414)	(2.0)	1,105,678,542	919,666,479	867,652,976
OPERATING ASSETS						
Economic Development, Employment and Infrastructure Program	56,000,000	17,397,000	45.1	38,603,000	38,100,000	19,317,862
Less: Special Warrants	-	(15,000,000)	(100.0)	15,000,000	-	-
Total Operating Assets to be Voted	56,000,000	32,397,000	137.3	23,603,000	38,100,000	19,317,862
Special Warrants	-	(15,000,000)	(100.0)	15,000,000	-	-
Statutory Appropriations	-	-	-	-	-	-
Ministry Total Operating Assets	56,000,000	17,397,000	45.1	38,603,000	38,100,000	19,317,862
CAPITAL EXPENSE						
Economic Development, Employment and Infrastructure Program	360,781,600	(7,134,000)	(1.9)	367,915,600	117,725,500	170,808,446
Research and Innovation Program	81,094,500	(7,527,800)	(8.5)	88,622,300	88,622,300	80,500,000
Less: Special Warrants	-	(89,300,000)	(100.0)	89,300,000	-	-
Total Capital Expense to be Voted	441,876,100	74,638,200	20.3	367,237,900	206,347,800	251,308,446
Special Warrants	-	(89,300,000)	(100.0)	89,300,000	-	-
Statutory Appropriations	2,000	-	-	2,000	2,000	-
Ministry Total Capital Expense	441,878,100	(14,661,800)	(3.2)	456,539,900	206,349,800	251,308,446
Consolidation & Other Adjustments - Hospitals	(11,687,600)	7,925,100		(19,612,700)	(19,612,700)	(14,159,830)
Consolidation & Other Adjustments - Colleges	(5,035,400)	(1,888,400)		(3,147,000)	(3,147,000)	(3,262,720)
Consolidation & Other Adjustments - Ontario Infrastructure and Lands Corporation	1,800,000	(671,000)	(27.2)	2,471,000	1,800,000	1,779,000
Consolidation & Other Adjustments - General Real Estate Portfolio	(51,326,500)	(61,242,500)	(61.7)	9,916,000	9,293,735	(92,674,700)
Consolidation & Other Adjustments - Toronto Waterfront Revitalization Corporation	(4,525,500)	(1,768,800)		(2,756,700)	(2,776,500)	(19,069,534)
Total Including Consolidation & Other Adjustments	371,103,100	(72,307,400)	(16.3)	443,410,500	191,907,335	123,920,662
CAPITAL ASSETS						
Economic Development, Employment and Infrastructure Program	41,501,000	(283,301,000)	(87.2)	324,802,000	324,802,000	5,542,341
Less: Special Warrants	-	(2,000,000)	(100.0)	2,000,000	-	-
Total Capital Assets to be Voted	41,501,000	(281,301,000)	(87.1)	322,802,000	324,802,000	5,542,341
Special Warrants	-	(2,000,000)	(100.0)	2,000,000	-	-
Ministry Total Capital Assets	41,501,000	(283,301,000)	(87.2)	324,802,000	324,802,000	5,542,341
Ministry Total Operating and Capital Including Consolidation and Other Adjustments (not including Assets)	1,455,056,228	(94,032,814)	(6.1)	1,549,089,042	1,111,573,814	991,573,638

* Estimates, Interim Actuals and Actuals for prior fiscal years are re-stated to reflect any changes in ministry organization and/or program structure. Interim actuals reflect the numbers presented in the 2015 Ontario Budget.

For additional financial information, see:

<http://www.fin.gov.on.ca/english/budget/estimates/>
<http://www.fin.gov.on.ca/english/budget/paccts/>
<http://www.fin.gov.on.ca/en/budget/ontariobudgets/2015/>

or

For information please contact:
Business Planning and Finance Branch
Ministry of Research and Innovation
Ministry of Economic Development, Employment and Infrastructure

Tel: (416) 325-6421
Fax: (416) 327-4239

APPENDIX: ANNUAL REPORT 2014-15

2014-15 ACHIEVEMENTS

The Ministry of Research and Innovation and the Ministry of Economic Development, Employment and Infrastructure provided leadership in fostering a competitive business climate to attract jobs and investment to Ontario. The Ministries supported the government's priorities:

- Supportive and Dynamic Business Environment
- Modernized Infrastructure and Transportation Networks
- Increased Talent and Skills Among Ontarians
- A Healthier Population

1. Attract and secure strategic investments that support productivity, innovation and exports

In 2014-15, the Ministries contributed to economic growth by attracting the following investments:

Jobs and Prosperity Fund (JPF)

The Jobs and Prosperity Fund (JPF) was announced in the 2014 Ontario Budget and was officially launched on January 7, 2015. The JPF will help support the creation of a dynamic and innovative business climate, improve productivity and market access for Ontario companies and sectors. As part of the 2015 budget, eligibility was extended to the forestry sector and an additional \$200 million was added to the fund, bringing the total to \$2.7 billion.

The Strategic Investment Framework (SIF) was introduced in January 2015 to guide and evaluate potential investments made under the Jobs and Prosperity Fund (JPF). Taking a broad and longer-term perspective, the SIF places a premium on transformative, innovation-driven investments from key anchor firms. These firms will catalyse broader economic activity, including strengthening local supply chains, encouraging collaborative research, providing exposure to international and diaspora networks and fostering new start-ups.

JPF Announced Projects 2014-15

Company	Location	Ontario Grant Funding (\$M)	Total Investment Commitment (\$M)	Jobs Created/ Retained
Linamar	Guelph	50.25	506.8	1,200

Projects Previously Announced Under Recently Closed Programs (now to be funded under JPF)

- Honda (November 6, 2014 - Alliston)
- Open Text - (April 25, 2014 – Waterloo)
- Cisco Systems Canada Co. (December 13, 2013 – Toronto)
- Ford Motor Company of Canada, Limited (September 19, 2013 – Oakville)
- Ubisoft (Toronto – July 6, 2009)

Strategic Jobs and Investment Fund and Strategic Investments

Though closed in 2014, the Strategic Jobs and Investment Fund (SJIF), has continued to support innovative projects that will create high value-added jobs and support cluster development. Strategic Jobs and Investment Fund (SJIF) and Strategic Investments (SI) have committed Ontario support of over \$865 million, leveraging business investment of over \$11.8 billion and helping to create and retain over 31,000 highly skilled jobs.

SJIF Announced Projects 2014-15

Company	Location	Ontario Grant Funding (\$M)	Total Investment Commitment (\$M)	Jobs Created/ Retained
Taro Pharmaceuticals	Brampton	\$7	\$247	535
Heroux-Devtek	Cambridge	\$7.05	\$54.20	90
Announced in 2014-15		\$14.05	\$301.20	625

Eastern Ontario Development Fund

During 2014-15, the Eastern Ontario Development Fund (EODF) announced support to 6 projects with a total investment of \$3.41 million. Since the Fund was established in 2008, the government has invested more than \$70 million in over 145 projects leveraging a total investment of approximately \$700 million. These investments have created over 3,000 new jobs.

EODF Announced Projects 2014-15

Company	Location	Ontario Grant Funding (\$M)	Total Investment Commitment (\$M)	Jobs Created/ Retained
Nordia Inc.	Peterborough	\$0.18	\$1.82	210
Savage Arms Canada Inc.	Lakefield	\$1.25	\$11.25	180
UAP Inc.	South Stormont Township	\$0.32	\$3.24	38
Olymel	Cornwall	\$1.50	\$37.82	215
HFI Pyrotechnics	Prescott	\$0.09	\$0.91	52
Heat-Line Corporation	Algonquin Highlands/Carnarvon	\$0.07	\$0.67	17
Announced 2014-15		\$3.41	\$55.71	712

Southwestern Ontario Development Fund

During 2014-15, the Southwestern Ontario Development Fund (SWODF) announced support to 14 projects with a total investment of approximately \$112 million. Since the launch of the fund in October 2012, the government has invested almost \$55 million to more than 46 projects leveraging a total of over \$640 million and creating 2,750 new jobs.

SWODF Announced Projects 2014-15

Company	Location	Ontario Grant Funding	Total Investment Commitment	Jobs Created/ Retained
Aalbers Tool & Mold Inc.	Oldcastle	\$0.96	\$9.62	139
Airbus Helicopters Canada Limited	Fort Erie	\$0.45	\$4.47	270
Attica Manufacturing Inc.	London	\$0.24	\$2.43	40
Brick Brewing Co. Limited	Waterloo	\$0.36	\$8.08	143
Colonial Cookies	Kitchener	\$1.00	\$10.77	135
DC Foods (a division of Sunrise Farms)	Waterloo	\$0.80	\$8.00	201
HOWA Canada	Alliston	\$1.19	\$11.91	41
Klassic Coconut	Hagersville	\$0.53	\$5.29	22
McCormick Canada Ltd.	London	\$0.39	\$4.55	458
Nemak of Canada Corporation	Windsor	\$1.50	\$15.68	277

Toyota Boshoku Canada Inc.	Elmira	\$1.00	\$10.05	460
Transcontinental Printing - RBW Graphics	Owen Sound	\$0.27	\$2.67	470
Wolf Steel Limited	Barrie	\$1.50	\$15.61	750
Transcontinental Printing - RBW Graphics	Owen Sound	\$0.27	\$2.67	470
Announced 2014-15		\$10.46	\$111.80	3,876

Communities in Transition Program

The Ministry continued to collaborate with Ontario communities and industry sectors to respond to local, sector or regional economic challenges by creating new opportunities and attracting new investment. During 2014-15, the Communities in Transition (CiT) program announced 2 projects with a total investment of \$123,000. Since 2006-07, the government has supported over 70 projects across the province with a total contribution of \$18.2 million.

CiT Announced Project 2014-15

Project	Investment
County of Wellington	\$96,000
Eastern Ontario Wardens' Caucus	\$27,000
Announced 2014-2015	\$123,000

Examples of Key Investment Attraction

- Open Text - on April 25, 2014, Waterloo-based OpenText announced a \$2 billion investment in Ontario, over the next seven years to help create as many as 1,200 jobs, supported by a provincial grant of up to \$120 million to carry out key R&D work on cloud computing in Kitchener-Waterloo, Toronto, Richmond Hill, Peterborough, Kingston and Ottawa. The investment bolsters Ontario's position as North America's second biggest centre for information and communications technology. Ontario's highly skilled workforce, R&D incentives and competitive business climate are key factors in attracting new investments from companies such as OpenText. This investment will anchor OpenText's headquarters in Ontario and will help grow the software development cluster in Ontario. The jobs will include high-value R&D positions in marketing, HR, accounting and facilities management, expanding its workforce in Ontario to more than 2,400 jobs.

- Honda Motor Co. Ltd. develops and manufactures motor products ranging from automobiles, motorcycles, and jet airplanes to general purpose small engine applications for lawnmowers, snowthrowers and generators. The company recently announced an investment into two Canadian assembly plants and the engine plant in Alliston, Ontario on November 6, 2014. The site will be the lead plant for the next-generation Civic. The company will be developing the manufacturing processes that will be used by all other Honda plants around the world that assemble the car – the first time a factory outside Japan has been chosen for that task. This project will retain 4,000 jobs with an investment total of \$857.4 million. The company will receive an \$85.74 million grant from the Jobs and Prosperity Fund.
- Linamar Corporation announced a new investment to develop and produce components and subassemblies for the next generation of 9- and 10-speed transmissions, as well as other fuel-efficient automotive powertrain components. The total project investment from Linamar in Guelph, Ontario will be up to \$506.8 million which will include \$50.25 million in support from Ontario (Jobs and Prosperity Fund), for a 10 year term with a commitment to create 1,200 new project related jobs.
- Héroux-Devtek, located in Cambridge, Ontario, is a Canadian aerospace company specializing in the design, development, manufacture, repair and overhaul of related systems and components. The company is developing a global centre of excellence as well as expansion of design and engineering capabilities for landing gears. This project will create 40 new jobs and retain 50 jobs with an investment total over the next five years of \$54.2 million. The company will receive a \$7.05 million grant from the Strategic Jobs and Investment Fund.
- Sysco Canada Inc. markets and distributes food products to restaurants, healthcare and educational facilities, and lodging establishments. The company announced a new 35,000 square foot facility in Waterloo, Ontario, to develop a state-of-the-art inside sales representation system, Sysco Connect. The Sysco Connect project will integrate new technology, marketing analytics and management reporting processes into Sysco's business systems. The investment for this project is estimated to be \$71.6 million over five years, creating 400 new jobs. The company will receive a \$1.15 million grant from the Strategic Jobs and Investment Fund.
- Highbury Canco Corp., an Ontario-based consortium of investors, acquired Heinz's Leamington factory in May 2014. Highbury entered into an agreement with Heinz to operate the facility and produce products for the Canadian Market. The project will create 300 new jobs with an investment of \$16.1 million over five years. The company will receive a \$2.5 million grant from the Strategic Jobs and Investment Fund.
- Stereo D, a California-based visual effects company, and a recognized industry leader in high-quality conversions of 2D theatrical content into stereoscopic 3D

imagery announced an investment in Ontario. The company works with major motion picture studios, directors, cinematographers, and VFX supervisors to bring their vision of 3D storytelling to the screen. Stereo D high profile projects include work for such films as Titanic 3D, The Avengers, Avatar, Captain America, and Jurassic Park 3D, among others. Stereo D plans to centralize all of its development and R&D work in Ontario by building a world class studio employing up to 426 workers and representing \$147 million in investment value.

- **Business Services** - A total of 2,044 jobs were created and retained and a total of \$282 million was invested by seven (7) new or expanded call centres: Atelka (2 Sarnia projects), Sitel (St. Catharines), Minacs (Chatham), Allianz (Kitchener), Nordia (Peterborough), and HGS (Windsor). These companies provide outsourcing solutions that include back office processing, contact center services and customized IT solutions to their global clientele comprising several Fortune 500 Companies.
- **Premier's Mission to China** - The Minister led the economic development part of the Premier's mission to China in October 2014. Corporate calls were held with the Premier and Ministers including meetings with large IT companies, Huawei and ZTE, to discuss potential investments in Ontario. There was a successful Financial Services roundtable for the Premier and Ministers to meet with the large Chinese financial institutions. The goal of this roundtable was to increase awareness of Ontario's Financial Sector and encourage the establishment of an RMB Trading hub in Toronto. In November 2014 Canada was designated as the first RMB trading hub in the Americas, the hub was officially launched on March 23rd 2015. This will increase business ties between China and all of Canada. The Ministry opportunities formed a significant part of the almost \$1 billion investment announced from the Premier's mission to China.
- **Minister's Mission to California – California Trade Mission**: The Minister led the trade mission to California. The mission focused on attracting venture capital, Life Sciences and ICT. Executive-level corporate calls helped further develop a significant investment opportunity with J Labs, NetSuite and industry roundtables provided a platform to highlight the growth and success of attracting venture capital investment to Ontario.

Ontario Wine and Grape Strategy

As part of a multi-ministry Wine Secretariat leading the development of the new Ontario Wine and Grape Strategy, the Ministry successfully integrated its previous two VQA wine transfer payment programs (the VQA Wine Support Program and the Wine Strategy Program) into a new, consolidated one-window VQA wine program to be delivered by the Ministry of Agriculture, Food and Rural Affairs. This effort supported both the wine and grape industry's requests for one window delivery, and the Ontario Government's focus on reducing duplication of policy and program delivery.

Partnerships for Jobs and Growth Act, 2014

The Act, developed during 2014, came into force on April 1, 2015 and makes Ontario the first jurisdiction in North America to provide a legislative framework for the development of economic cluster-specific competitiveness strategies (“cluster plans” under the Act).

2. A modernized, transparent and accessible Ontario

Open for Business

Ontario’s Open for Business (OFB) initiative is aimed at making government faster, smarter and more streamlined for business. Some of the key results achieved include:

- In December 2014, the Legislature passed the *Burden Reduction Reporting Act*. This Act requires the Minister of Economic Development, Employment and Infrastructure to publish a report every June highlighting the Ontario’s current burden reduction activities and future plans.
- In compliance with the Act, the Ministry will publish Ontario’s next burden reduction report by June 30th 2015.
 - The 2015 report will build on Ontario’s 2014 report, *Fewer Burdens, Greater Growth*, which highlighted over \$6 million and 150,000 hours in estimated savings to businesses and stakeholders from 5 burden reduction initiatives.
 - *Fewer Burdens, Greater Growth*, has set a target of reducing burden for businesses and other stakeholders by \$100 million by the end of 2017.
- In July 2014, the government revised the *Ontario Regulatory Policy* to include a new mandatory review policy, which now requires high-impact regulations to be revisited within 10 years of publication.
- In January, 2015, the Ministry published the final report from its Open for Business Roundtable process with the Ontario Business Improvement Area Association- the 10th OFB Roundtable process completed since 2010. OFB Roundtables aim to address the top five priority issues for a business sector within 60 days.
 - New OFB Roundtables are currently being planned for additional sectors in 2015-16.
- The Ministry is working with Québec, as part of the Ontario-Quebec Trade and Cooperation Agreement, to build on our commitment to share information on regulations and best practices, with a view to having a tangible impact on business;

Comprehensive Economic and Trade Agreement (CETA) negotiations

- On September 26, 2014, Canada and the EU formally announced the successful completion of Comprehensive Economic and Trade Agreement (CETA)

negotiations. CETA marks a historical moment, as it was the first time that Ontario has participated directly in negotiations with a foreign party. As Ontario's lead negotiating ministry, MEDEI played an instrumental role in finalizing this deal on behalf of the province. By working with both our ministerial and federal and provincial counterparts, the Ministry helped secure a deal that is meaningful to Ontario's businesses and people.

Social Enterprise

The Ministry launched a Social Enterprise Strategy for Ontario to enable the growth of the social enterprise sector and position Ontario as the leading social enterprise jurisdiction in North America. Thriving social entrepreneurs contribute to economic growth and job creation, while addressing pressing social and environmental challenges.

- The Ministry is partnering with community organizations and private investors to pilot innovative social financing tools, including the Ontario Catapult Microloan Fund. Catapult offers loans of \$5,000 - \$25,000 to early-stage social entrepreneurs, as well as focused business mentorship support. As of January 2015, eight Ontario social ventures had received financing under the program. One of these ventures, Peekapak, has since gone on to raise over \$150,000 in investments from the private sector.
- A call for proposals for the \$4 million Social Enterprise Demonstration Fund (SEDF) was initiated in March 2014. The Fund is being deployed in partnership with community-based non-profit intermediary organizations with matching funding from other sources, including private investors. The SEDF aims to build new capital pools that will expand financing opportunities for social enterprises, and create jobs. The eleven successful intermediary organizations were announced on February 19, 2015. The Ministry's \$4 million investment leveraged more than \$6 million in funding from other sources.
- The Ministry also supported the launch of the Social Venture ConneXion (SVX) in September 2013. The SVX is a first-of-its-kind in North America online social finance platform to connect investors with investment-ready social enterprises. It has already raised \$3.2 million with 23 social ventures approved on the platform. In November 2014, the Ministry announced a new Ontario – California Impact Investment Partnership to help encourage cross-border capital flows into Ontario-based social ventures. The expansion of the SVX platform into California was a key part of this partnership.
- In March 2014, Ontario launched a call for Social Impact Bond (SIB) ideas, leading towards piloting a SIB in Ontario. Eighty three (83) proposals were received from charities, not-for-profits, foundations and municipalities from across Ontario. The ideas deal with pressing social policy challenges: (1) affordable housing; (2) youth-

at-risk; and (3) employment for persons with disabilities. The submissions received are currently under review.

- In March 2014, the Ministry sponsored the “Impact Ontario” deal-making event, in partnership with the MaRS Centre for Impact Investing, RBC and SOCAP. The event drew over 300 participants, including over 120 impact investors (including investors from across Canada, California, the UK and Chile). The one-day event resulted in at least one publicly reported financing deal. The high-profile event, which trended on social media throughout the day, also helped raise domestic and international awareness of Ontario’s fast-growing social enterprise sector. A similar event is scheduled for May 25, 2015.
- The Ministry is currently consulting with financial institutions to explore a Community Loans Pilot Project, which would give small business owners discounted commercial loan rates if they commit to hiring people with disabilities or others who face employment barriers.
- The Ministry is working with the Canadian Community Economic Development Network-Ontario (CCEDNet-Ontario) to support the collection of baseline research to produce a more complete picture of Ontario’s social enterprise sector, including statistics on for-profit social enterprises.

Jobs and Prosperity Council

The Jobs and Prosperity Council (JPC) released its *Advantage Ontario* report in December 2012. The government has taken action on a significant number of the recommendations and areas of focus in the JPC Report. JPC Secretariat coordinated progress on the implementation of the recommendations across government and the April 2014 progress report to the JPC.

Accessibility

Ontario is the first jurisdiction in Canada with legislation that sets out a clear goal and timeframe for accessibility through the identification, prevention and removal of barriers in key areas of daily living.

- The Directorate continues the implementation of the five accessibility standards enacted under the *Accessibility for Ontarians with Disabilities Act* (AODA). A number of requirements under the Integrated Accessibility Standards Regulation came into effect in 2014-15.
- Designated public sector organizations will be required to submit their third accessibility compliance report in December 2014. They are required to report every two years.

- To help meet that mandate and increase reporting rates; the ADO led a direct mail outreach campaign (including the use of behavioral insights) targeting businesses and organizations with 20 or more employees.
- Four (4) direct mail communications were sent to obligated private sector organizations with 20 or more employees; each with an increasingly firm message to file their 2014 Accessibility Compliance Report.
- The pilot involved sending notices to businesses via email and traditional mail as well as multiple versions (5) of the messaging using a randomized methodology
- The directorate also engaged in a marketing campaign in the fall of 2014 focusing on the compliance deadline in December 2014.
- In 2014, the Directorate formed 26 partnerships through the EnAbling Change Program to promote accessibility across the province. For example, the Human Resources Professionals Association delivered a monthly webinar series focusing on compliance with accessibility standards. These learning opportunities were tailored for human resources and employment specialists working in the private sector and reached on average over 700 participants each month. The Association of Registered Graphic Designers focused on educating the graphic and web design community on best practices for accessible web and interactive design. This included the development of a web accessibility handbook, a promotional video and the redevelopment of their own accessibility website which houses case studies, webinar recordings, articles and videos.
- The Directorate took part in 202 days of province-wide outreach during 2014, including participating in a variety of conferences, speaking engagements and other activities to promote accessibility standards among obligated sectors and foster increased awareness of the requirements for and benefits of increased accessibility.

3. Build and maintain safe, modern infrastructure

- The policy-led, three point plan to transform the government's approach to realty management is delivering measurable results, including:
 - Over \$375 million in net revenue through 347 asset sales since 2007.
 - Reduction of over half a million square feet of office space over the past 2 years saving \$19 million per year
 - An increasingly efficient and modern portfolio of buildings and lands to support program and policy delivery.
- Advances in delivery of the Province's Realty Program continued throughout 2014-15 and are setting the stage for successful realty optimization activities in 2015-2016.

- The transaction for the sale of the LCBO's head office lands is expected to close in 2015–16. This sale will ensure that Ontarians get greater value from this public asset.
- The Province is undertaking due diligence on options for OPG's head office building and continues to move forward on the sale process.
- Other real estate assets continue to be reviewed under a longer-term revitalization plan, including the former Lakeview generating station property in southeastern Mississauga and the Seaton lands in Pickering.
- Continued implementation of the Toronto Waterfront Revitalization Initiative
- Continued delivery of the Transmission Corridor Program, which generates revenue towards retiring the stranded debt of the former Ontario Hydro.
- The Commission on the Reform of Ontario's Public Services (the Drummond Report) called for encouraging more efficient use of current space and development of a strategic plan for the Province's realty portfolio. After successfully launching the transformation of the way government manages its realty, as committed in the 2012 Ontario Budget, further progress was made with the approval of the Accelerated Demolition Program in 2014-15.
- The Ministry is leading a multi-ministry effort to create a comprehensive legislation framework for the management of forfeited corporate property in Ontario. The framework supports on-going transformation of government realty.
- Following public consultation, the Ministry received government policy approval in September 2013 on proposed changes for a framework to manage forfeited corporate property. The Ministry continues to work with partner ministries on proposed legislation that if passed, would achieve outcomes including:
 - Reducing the number of corporate properties that forfeit to the government of Ontario
 - Returning forfeited corporate properties to productive use in a timely and efficient manner
 - Increasing corporate accountability for costs associated with forfeited property
 - Providing greater transparency and certainty in the management and disposition of forfeited corporate property
- On August 18, 2014, the Ministry, in partnership with the Ministry of Agriculture and Rural Affairs, launched the permanent Ontario Community Infrastructure Fund, which provides \$100 million per year to small, rural, and northern communities to build and repair critical infrastructure. Half of the funding is allocated annually using a fair and transparent formula. The remaining funding is flowing through an application-based process.

- On November 14, 2014, the Ministries announced annual allocations to 426 eligible communities under the formula-based component of the fund.
- On February 25, 2015, the Ministries announced 78 approved projects under the application-based component of the fund (see figure below).

OCIF Application-based Component Announced Projects (February 2015)

County/District	Municipality	Project
Algoma District	Town of Blind River	The Town of Blind River will receive up to \$1,636,114 to upgrade its water mains and sewers.
Algoma District	Township of Dubreuilville	The Township of Dubreuilville will receive up to \$143,335 to rehabilitate its wastewater collection and treatment facility.
Algoma District	Township of Hornepayne	The Township of Hornepayne will receive up to \$2,000,000 to upgrade its sewer collection and treatment system.
Algoma District	Municipality of Huron Shores	The Municipality of Huron Shores will receive up to \$854,021 to replace a bridge structure in Thessalon.
Algoma District	City of Sault Ste. Marie	The City of Sault Ste. Marie will receive up to \$2,000,000 to complete the third phase of roadway rehabilitation, including adding pedestrian facilities.
Algoma District	Town of Spanish	The Town of Spanish will receive up to \$1,380,834 for road rehabilitation and widening.
Brant County	City of Brantford	The City of Brantford will receive up to \$2,000,000 for the reconstruction of watermains, sanitary and storm sewer infrastructure. The project includes replacement of traffic signals and upgrades to existing road and sidewalks.
Bruce County	Town of South Bruce Peninsula	The Town of South Bruce Peninsula will receive up to \$700,000 to build a new sewage pump station and discharge force main.
Chatham-Kent	Municipality of Chatham-Kent	The Municipality of Chatham-Kent will receive up to \$2,000,000 to rehabilitate the Parry Bridge, which will bring the structure up to current standards.
Cochrane District	Township of Fauquier-Strickland	The Township of Fauquier-Strickland will receive up to \$2,000,000 to bring its watermain up to Ministry of the Environment and Climate Change guidelines.
Cochrane District	Town of Hearst	The Town of Hearst will receive up to \$1,994,883 to upgrade water and sewer mains. This project will eliminate the risk of contamination to the environment and increase line pressure for fire suppression.
Cochrane District	Town of Iroquois Falls	The Town of Iroquois Falls will receive up to \$1,375,136 to complete road repairs and replace water, sanitary and storm sewers.
Cochrane District	Town of Kapuskasing	The Town of Kapuskasing will receive up to \$1,260,940 to upgrade sanitary and storm sewer systems and watermains. Existing roads and sidewalks will be brought up to standard.
Cochrane District	Township of Moonbeam	The Township of Moonbeam will receive up to \$647,084 for required maintenance on the existing sewage lagoon. System will be fitted with upgraded measurement gauges and lift station pumps.
Cochrane District	Town of Moosonee	The Town of Moosonee will receive up to \$1,999,776 to

County/District	Municipality	Project
		upgrade water and wastewater distribution systems. Project includes restoration of roadways.
Cochrane District	City of Timmins	The City of Timmins will receive up to \$750,000 to replace the existing chlorination system which will increase maintenance efficiency and improve safety.
Dufferin County	Town of Orangeville	The Town of Orangeville will receive up to \$1,898,706 for watermain and sanitary sewer system replacement, and restoration of affected roads.
Dufferin County	Town of Shelburne	The Town of Shelburne will receive up to \$1,282,177 to upgrade water mains and sanitary sewers. The project will ensure sufficient water for fire protection and looping.
Elgin County	Town of Aylmer	The Town of Aylmer will receive up to \$1,437,750 to separate the combined sanitary and storm water infrastructure which will greatly decrease cross contamination events.
Elgin County	Municipality of Central Elgin	The Municipality of Central Elgin will receive up to \$648,000 for the installation of a new municipal sanitary sewer to replace private septic systems.
Elgin County	Township of Malahide	The Township of Malahide will receive up to \$3,458,519 to relocate a road and watermain due to lakefront erosion. This project is in partnership with the County of Elgin and the Municipality of Bayham and will result in the continued delivery of potable water, enhanced fire protection and reduced chance of watermain failure.
Essex County	Town of Amherstburg	The Town of Amherstburg will receive up to \$2,000,000 to reconstruct sections of Texas Road and install bike lanes and sidewalks.
Essex County	Town of Essex	The Town of Essex will receive up to \$1,597,533 toward the completion of the reconstruction of road repairs and replacement of a 50 year-old water main.
Essex County	Town of Kingsville	The Town of Kingsville will receive up to \$1,065,334 to replace and upgrade an existing storm sewer and install backflow valves.
Essex County	Municipality of Leamington	The Municipality of Leamington will receive up to \$360,000 to replace and widen Bridge #8 which will make it safer for heavy goods traffic.
Frontenac County	Township of Central Frontenac	The Township of Central Frontenac will receive up to \$1,050,352 to replace the CPR overpass with an alternate structure.
Frontenac County	Township of North Frontenac	The Township of North Frontenac will receive up to \$288,000 to replace a culvert and restore the road.
Grey County	Township of Southgate	The Township of Southgate will receive up to \$1,230,264 to replace and widen a bridge.
Haliburton County	County of Haliburton	The County of Haliburton will receive up to \$782,292 toward bridge rehabilitation, making safety improvements for traffic and pedestrians.
Haliburton County	Municipality of Highlands East	The Municipality of Highlands East will receive up to \$283,589 to replace an existing bridge structure.
Hastings County	Municipality of Centre Hastings	The Municipality of Centre Hastings will receive up to \$655,463 to rehabilitate road surface treatment and make roadside barrier safety improvements.

County/District	Municipality	Project
Hastings County	County of Hastings	The County of Hastings will receive up to \$952,834 to make several intersection improvements which will help reduce traffic accidents.
Huron County	Municipality of Bluewater	The Municipality of Bluewater will receive up to \$189,274 for culvert replacement on Lidderdale Street in Bayfield. The wider structure will accommodate two traffic lanes and shoulders.
Huron County	Municipality of Huron East	The Municipality of Huron East will receive up to \$177,425 for upgrades to an existing bridge structure which will be widened to two lanes plus shoulders.
Huron County	Township of North Huron	The Township of North Huron will receive up to \$392,252 to add a new well to the water supply system.
Kenora District	Municipality of Sioux Lookout	The Municipality of Sioux Lookout will receive up to \$1,996,121 to replace and upgrade its water and sewer main.
Lambton County	Town of Petrolia	The Town of Petrolia will receive up to \$2,000,000 to upgrade watermains, replace water services and appurtenances, and storm sewers. The project will ensure sufficient water for fire protection to industrial areas.
Lambton County	Township of Warwick	The Township of Warwick will receive up to \$205,861 for bridge replacement and upgrades to guard rails.
Leeds & Grenville County	City of Brockville	The City of Brockville will receive up to \$310,000 to reconstruct water and sewer mains reducing the incidents of watermain breaks and infiltration to the sewer.
Leeds & Grenville County	Village of Westport	The Village of Westport will receive up to \$1,980,000 for the rehabilitation of their sewage treatment facility.
Manitoulin District	Municipality of Gordon/Barrie Island	The Municipality of Gordon/Barrie Island will receive up to \$136,068 to replace and enlarge a culvert and install guardrails.
Middlesex County	Municipality of Southwest Middlesex	The Municipality of Southwest Middlesex will receive up to \$267,998 to make improvements to Watterworth Road. This project is in partnership with the Township of Dawn-Euphemia. These upgrades will benefit first responders and relieve congestion.
Nipissing District	Municipality of Temagami	The Municipality of Temagami will receive up to \$1,671,353 to replace water and sanitary sewer mains.
Nipissing District	Municipality of West Nipissing	The Municipality of West Nipissing will receive up to \$1,996,898 to upgrade its water main, sanitary and storm sewers.
Northumberland County	Town of Cobourg	The Town of Cobourg will receive up to \$675,000 to make road improvements and improve infrastructure for pedestrians and cyclists.
Northumberland County	County of Northumberland	The County of Northumberland will receive up to \$454,257 for the rehabilitation of the Emergency Detour Route.
Oxford County	Town of Ingersoll	The Town of Ingersoll will receive up to \$995,253 to reconstruct the bridge culvert at Catherine and George Streets. The project is in partnership with Oxford County and, when completed, will decrease flooding and contamination.
Parry Sound District	Township of Armour	The Township of Armour will receive up to \$1,737,803 to complete the replacement of the bridge over the Magnetawan River.
Parry Sound District	Village of Burk's	The Village of Burk's Falls will receive up to \$1,980,000 to

County/District	Municipality	Project
	Falls	replace the Yonge Street Bridge which will improve vehicle safety.
Parry Sound District	Town of Parry Sound	The Town of Parry Sound will receive up to \$2,000,000 to replace water main and upgrade storm water sewer system.
Perth County	Municipality of North Perth	The Municipality of North Perth will receive up to \$357,178 to replace a bridge structure which will result in safer passage for emergency response and heavy goods.
Peterborough County	Township of Asphodel-Norwood	The Township of Asphodel-Norwood will receive up to \$1,522,820 to replace and upgrade water and storm sewer mains. The project will reduce area flooding in septic systems.
Peterborough County	Township of Havelock-Belmont-Methuen	The Township of Havelock-Belmont-Methuen will receive up to \$1,668,431 to improve existing water system and ensure sufficient water for fire protection.
Peterborough County	Township of North Kawartha	The Township of North Kawartha will receive up to \$115,837 to complete bridge repairs and install pedestrian barriers.
Peterborough County	City of Peterborough	The City of Peterborough will receive up to \$1,597,500 to reconstruct a portion of their sanitary and storm sewer systems which will reduce flood events.
Prescott & Russell	City of Clarence-Rockland	The City of Clarence-Rockland will receive up to \$1,260,000 to replace the Bearbrook Bridge on Bouvier Road.
Prescott & Russell	Town of Hawkesbury	The Town of Hawkesbury will receive up to \$1,793,396 to replace water, sanitary and storm mains which will help reduce incidence of combined sewer overflows.
Prince Edward County	Prince Edward County	The County of Prince Edward will receive up to \$2,000,000 for the replacement and upgrade to its watermain, sanitary storm sewers and associated road works.
Rainy River District	Town of Fort Frances	The Town of Fort Frances will receive up to \$2,000,000 toward road reconstruction and upgrades to water, storm and sanitary sewer systems.
Rainy River District	Town of Rainy River	The Town of Rainy River will receive up to \$702,000 for renewal of water lines and road rehabilitation.
Renfrew County	Town of Arnprior	The Town of Arnprior will receive up to \$495,000 to replace combined sewer/storm main with separated mains. The new mains will reduce contamination in the river ways.
Renfrew County	Township of Bonnechere Valley	The Township of Bonnechere Valley will receive up to \$1,760,343 to make upgrades to sections of Hwy 41. The work will increase the safety for traffic, pedestrians and cyclists.
Renfrew County	Township of Killaloe, Hagarty and Richards	The Township of Killaloe, Hagarty and Richards will receive up to \$267,103 toward road upgrades which will reduce road congestion.
Renfrew County	County of Renfrew	The County of Renfrew will receive up to \$1,250,000 for the reconstruction and resurfacing of a section of County Road 19. The project will increase pedestrian and bike safety.
Renfrew County	Town of Renfrew	The Town of Renfrew will receive up to \$1,999,911 to rehabilitate a section of Hwy 60. Improvements to existing sidewalks are also part of the project.
Simcoe County	Town of Collingwood	The Town of Collingwood will receive up to \$2,000,000 for the reconstruction of a portion of Hwy 26. The improvements will help reduce traffic related accidents.
Simcoe County	Town of New	The Town of New Tecumseth will receive up to \$688,000

County/District	Municipality	Project
	Tecumseth	toward a new bridge structure and upgrades to storm sewer connections and road restoration.
Simcoe County	Town of Penetanguishene	The Town of Penetanguishene will receive up to \$800,000 to upgrade its water system to ensure clean water service to residents.
Stormont, Dundas & Glengarry	City of Cornwall	The City of Cornwall will receive up to \$2,000,000 to improve its water distribution network. The project will optimize operating efficiencies of the water system.
Sudbury District	Town of Espanola	The Town of Espanola will receive up to \$1,316,931 toward the replacement of the Black Creek Culvert.
Sudbury District	Municipality of Markstay-Warren	The Municipality of Markstay-Warren will receive up to \$1,125,760 for water tower upgrades, improved chlorination processes and installation of fire hydrants.
Thunder Bay District	Rosspport LSB	The Rosspport Local Service Board will receive up to \$352,598 to improve water pressure which will allow for continuous water flow during the winter months.
Timiskaming District	Township of Armstrong	The Township of Armstrong will receive up to \$206,829 to rehabilitate the culvert on Boundary Road in Earleton. The project will shorten emergency response routes.
Timiskaming District	Town of Englehart	The Town of Englehart will receive up to \$1,999,999 to replace and upgrade watermain and sanitary sewers.
Timiskaming District	Town of Kirkland Lake	The Town of Kirkland Lake will receive up to \$1,772,067 to upgrade water, sanitary and storm systems.
Timiskaming District	The City of Temiskaming Shores	The City of Temiskaming Shores will receive up to \$1,520,000 to integrate two water systems into one supply source and treatment facility.
Wellington County	Town of Minto	The Town of Minto will receive up to \$454,149 to replace and lengthen a bridge structure and install new guard rails.
Wellington County	Township of Wellington North	The Township of Wellington North will receive up to \$870,000 to replace a portion of their water, wastewater and storm systems. The project includes road and intersection improvements.

4. Translating research into improved efficiencies in health care delivery

It is estimated, one in three Ontarians will be directly affected by a brain disorder within the course of a lifetime. The Ontario Brain Institute (OBI) is tackling this challenge through its integrated approach to brain research and care. OBI is leveraging the infrastructure, talent, and the existing excellence of Ontario's neuroscience community. OBI also creates partnerships to break down silos between clinicians and researchers, between institutions, between industry and researchers, between patient advocacy groups and researchers, and between disciplines and methodologies.

Ontario Institute for Cancer Research is translating cancer research findings into health and economic benefits. Some of their successful short-term outcomes for health include:

- Confirmed the feasibility of adapting “real-time genomic profiling” approaches to patients with advanced/metastatic cancer at Princess Margaret Cancer Centre and other centres in Ontario. A genomic analysis of a patient’s tumour helps the oncologist select an appropriate therapy. Patients benefit by receiving a treatment more likely to be successful. They are spared the side effects of treatments that will not work. The healthcare system benefits because use of expensive therapies is limited to patients for whom the treatment is likely to be successful.
- Established new strategies to avoid unnecessary surgery and complications for men with prostate cancer that could save health care costs. In 2013, there were over 9,000 cases of prostate cancer in Ontario. With this new strategy, there is a potential for 15,000 less prostate biopsies in Ontario per year and 1,500 less prostate cancer surgeries resulting in a potential annual savings of \$3.5 to \$7 million.
- Launched an intervention study to develop better approaches to cancer screening. The first initiative to complement Ontario’s Colon Cancer Check program led to a 14% net increase in the uptake among people eligible for screening who did not respond to their initial invitation. This led to a modification of the screening program by Cancer Care Ontario (CCO). Due to this increase in cancer screening, it is estimated that 425 colon cancer deaths will be averted per year.
- Established the Centre for Probe Development and Commercialization that supplied medical isotopes used to diagnose and treat more than 10,000 cancer patients, launched 12 clinical trials to validate the clinical value of new imaging probes, created more than 70 jobs in Hamilton, worked on over 30 projects funded by industry and developed novel imaging agents.
- Co-developed provincial guidelines and additional confirmatory studies with CCO and the Ministry of Health and Long Term Care for new gene-based tests that provide the most cost-effective information for guiding treatment decisions. These gene-based tests can identify approximately 40% of patients with colon cancer not likely to respond to expensive chemotherapy and 22% of patients with early breast cancer who can avoid chemotherapy and related adverse effects.

The Ontario Institute for Cancer Research continues to host the international secretariat of the Global Alliance for Genomics and Health. The alliance was formed to help accelerate the potential of genomic medicine to advance health by creating a common framework of harmonized approaches to enable the responsible, voluntary, and secure sharing of genomic and clinical data.

The Ontario Institute for Regenerative Medicine was launched in 2014 to bring together government, philanthropy, and commercial partners to sustain Ontario’s competitive advantage in regenerative medicine and deliver on the health and economic promise of stem cells. The institute will act as an umbrella organization for

all stem cell and regenerative medicine activity in Ontario. The 2015 Ontario Budget committed \$25 million over five years to support the institute starting in 2015-16.

Clinical Trials Ontario (CTO) has created a Streamlined Research Ethics Review System that supports the timely, efficient and effective review of multi-centre clinical research in Ontario. This system enables any single 'CTO Qualified' Research Ethics Board (REB) to provide ethics review and oversight on behalf of multiple research sites involved in a clinical trial. This system, launched in March 2015, provides significant benefits to sponsors, investigators, institutions and REBs by harmonizing processes and reducing the time and effort required to conduct research across multiple sites in Ontario. All REBs participating in the system are reviewed through the CTO REB Qualification Program, a program unique to Ontario. Several REBs in Ontario have already become CTO Qualified, and it is anticipated that most REBs serving academic hospitals will be qualified by early 2016. Key features of the CTO Streamlined System:

- Supports a single REB in providing research ethics review and oversight to multiple research sites for both industry-sponsored and investigator-initiated studies.
- A web-based platform, CTO Stream that enables research ethics reviews, document management and communication across multiple REBs and institutions. After the protocol and overall study documents are approved, individual research sites can be approved for participating in the trial in days versus the two to five months or more it can currently take.

5. Support leading-edge research to boost Ontario's research capacity

Since 2004, over \$1.4 billion in investments has leveraged an additional \$3.11 billion, and over 625 industrial and institutional partnerships have been created. In addition, there have been over 86,000 opportunities for highly qualified personnel to significantly improve their skills and knowledge.

- The Ministry committed \$19.3 million to 117 small infrastructure projects under the Ontario Research Fund – Research Infrastructure program, ensuring that Ontario's publicly funded research institutions and their researchers continue to have competitive, state-of-the-art infrastructure to engage in world-leading research and technology development. These commitments include:
 - \$400,000 for Dr. Praveen Jain at Queen's University to develop a Smart Microgrid Test Platform. As Ontario continues to close down coal-fired generating plants, our existing power grid must become 'smarter' to accommodate wind, solar and other renewable energy sources more reliably. This project will explore ways to harness renewable energy more efficiently.
 - \$118,000 for Dr. Pedram Fatehi at Lakehead University to research

biorefining which is a new process that takes waste materials produced during the pulping process and turns them into value-added - and environmentally friendly - products. Dr. Fatehi is investigating how these green chemicals could be produced and used by resource extraction industries such as mining.

- \$75,000 for Dr. Alan Scoboria at University of Windsor to establish the Facility for Cognitive Neuroscience in Acquired Brain Injury. This infrastructure will enable research that explores our ability to communicate and remember information about our pasts, thoughts, and emotions. The research will potentially improve how conditions that disrupt these processes, such as brain damage caused by stroke or concussion, are treated.
- The Ministry committed \$65 million through the Ontario Research Fund – Research Excellence program to 21 projects including:
 - \$3,555,332 at McMaster University to support a multidisciplinary team of investigators that will build on their momentum and efforts to address the antimicrobial resistance crisis. Public Health agencies around the globe have identified antimicrobial resistance as one of the most critical public challenges of our time.
 - \$2,953,680 at University of Toronto for iCity (Urban Informatics for Sustainable Metropolitan Growth), a virtual lab for urban design that will develop and apply advanced data, analysis and visualization capabilities to find innovative ways to improve urban transportation system performance and design efficient, sustainable cities for the well-being of individuals and society.
 - \$2,666,499 to The University of Western Ontario to develop a new magnetic resonance imaging (MRI) system that is easy to site, accessible, requires no liquid helium and delivers high-performance neuroimaging. This will bring the benefits of MRI to healthcare settings where it is currently unavailable.

The Ministry committed \$13.02 million towards 93 awards through the Early Researcher Awards program to help promising, recently appointed Ontario researchers build their research teams including:

- Dr. Mariek Schmidt at Brock University to explore connections between discoveries aboard the Mars Science Lab Curiosity rover and unaltered and altered Hawaiian volcanics. This work is intended to help determine whether Mars could have been habitable by microbes.
- Dr. Jackie Dawson at University of Ottawa to pursue evidence-based policy options to improve northern transportation planning. Climate change has improved

the navigability of Canadian Arctic waters, and has facilitated an increase in ship traffic by 75% since 2005 – testing Canadian sovereignty and security.

- Dr. Ian Milligan at University of Waterloo to harnesses Internet data to enable present and future historians to usefully access, interpret, and curate born-digital primary sources that document our recent past.

Since the program's inception in 2005, the Ministry has committed \$115 million to 822 researchers leveraging an additional \$41.1 million. Early Researcher Awards winners have provided over 22,500 training opportunities to highly qualified personnel.

6. Deliver the renewed Youth Jobs Strategy in three areas: Labour Market Connections, Entrepreneurship and Innovation

With funding of \$100 million over two years (2013/14 – 2014/15) across three funds (Ontario Youth Innovation Fund, Ontario Youth Entrepreneurship Fund, and Youth Skills Connections) the following investments were made in 2014/15:

Youth Skills Connections¹

- Youth Skills Connections invested over \$12M in an additional 46 organizations bringing the two year total to 97 projects funded.
 - Over 1,100 partners were engaged in the program to support more than 3,400 youth in skills training and employment opportunities.

Ontario Youth Entrepreneurship Fund

- High School Entrepreneurship Outreach invested \$3M in 10 additional large-scale initiatives to spark an interest in entrepreneurship and its viability as a career solution to high school students.
 - Over 65,000 students were reached by program initiatives this year².
 - The Young Entrepreneurs, Make Your Pitch video competition received 209 entries, more than double the number from the previous year.
- Summer Company received a top-up investment of \$1.4M to help 940 students launched their own summer business - almost double the number of opportunities prior to the Strategy.
- Starter Company invested a further \$1.6 million (for a total investment of \$9M over two years) into training, mentorship and start-up grants for young entrepreneurs and youth-led businesses.

¹ Final fund results expected in October 2016.

² Final program results expected in March 2016.

- Over 1500 youth participated in the program leading to the creation of more than 400 businesses and over 500 jobs³.
- Strategic Community Entrepreneurship Projects invested \$3.3M in an additional 24 non-profit organizations (bringing the total to 42 over two years) to help vulnerable youth gain the skills necessary to enter self-employment or start a small scale business.
 - Over 900 youth, including Aboriginal youth, Francophone youth, youth with disabilities, and youth from high-needs communities, have participated in training and a third of them have started a business⁴.
- Youth Business Acceleration Program invested \$2M to support the development of technology companies by young entrepreneurs.
 - Over 900 jobs have been created to date through the program. As part of the Program, Embark Funding was launched on September 22, 2014. This initiative was specifically designed to not only create an employment opportunities for youth, but to also generate impact on Ontario technology start-ups by allowing them to engage young professionals (aged 22 - 29) in a business role to assist in the advancement of their ventures⁵.
- Smart Start Seed Capital Fund received an additional \$7M funding to seed stage grants of up to \$35,000 to enable promising youth-led ventures to reach early milestones in creating and growing their start-ups.
 - Over 60 businesses have received investment with additional applications in the pipeline⁶.
- Youth Investment Accelerator Fund invested \$7M to continue support for emerging technology companies led by young entrepreneurs. The fund provides investment capital of up to \$250,000 for second-stage growth needs.
 - 9 companies have received investments supporting over 80 jobs.

Ontario Youth Innovation Fund⁷

- Campus-linked Accelerators invested \$15M to support Ontario's colleges and universities in creating, improving, and sustaining campus-linked entrepreneurship programs and accelerators for students and youth in their regions.
 - 42 institutions have been engaged.

³ As of March 31, 2015 retrieved from ECR on April 28, 2015

⁴ Final program results expected in March 2016.

⁵ Additional program results will be available after August 1, 2015

⁶ Final program results available in October 2015

⁷ Final fund results anticipated in October 2015

- Over 20,000 post-secondary students have been involved in entrepreneurship activities on campus.
- Talent Edge did not receive any funding in 2014/15 but continued to implement internships and fellowship opportunities to work on collaborative R&D projects between academic institutions and industry.
 - Over 325 graduate and PhD placements were provided.

7. Support entrepreneurs, build commercialization and stimulate an ideas economy

The Ontario Network of Entrepreneurs (ONE) helped the province's entrepreneurs and companies by:

- Assisting existing and aspiring high-growth SMEs to achieve over \$426M in sales, \$232M of which are export sales.
- Creating/retaining more than 22,800 jobs.
- Helping to launch over 9,500 firms (2,500 innovation/technology-based entrepreneurs and firms; 7,000 "main street" entrepreneurs and firms.
- Training over 4,000 highly qualified personnel.

More specifically, the ONE helped:

- **Technology-based entrepreneurs** and/or firms through Regional Innovation Centres in 2013-2014 to:
 - Leverage more than \$869 million, including over \$636 million from the private sector.
 - Create just under 8,000 jobs.
 - Launch more than 900 new firms.
 - Obtain just under 400 patents on new ideas and technologies.
 - Develop more than 3,400 prototypes.
 - Bring over 4,500 new products and services into the marketplace.
- **"Main Street" businesses**, by working with Small Business Enterprise Centres, to produce the following results in 2014-15:
 - Facilitated the start-up of 4,184 businesses and 1,210 business expansions.
 - Handled over 195,922 person-to-person general business inquiries and recording over 2,902,532 online contacts, including social media contacts.
 - Conducted over 27,773 one-on-one consultations of which more than 10,661 were repeat consultations.
 - Delivered over 2,364 seminars and workshops to more than 31,570 business clients.
 - Hosted 146 major small business events including 35 Bridges to Better Business events: 52 e-business events, 30 Women's events, 11 Aboriginal events and 18 Francophone events

- **Potential high growth and high growth firms** through its Business Advisory Services, resulting in:
 - Over 2,300 business consultations.
 - 2,832 new jobs created and over 5,750 jobs retained, over \$426 million in new sales, including over \$232 million in international exports.
 - Over \$171 million in inter provincial sales to the Alberta oil sands.
 - Over \$542 million in new investment projects.
 - Over \$46 million in funding from public sector debt, tax credits and grants and private sector sources.

9. Maintain a robust venture capital industry

- Through the Ontario Emerging Technologies Fund (OETF), invested over \$88 million in 27 companies.
- Through the Ontario Venture Capital Fund (OVCF), Ontario's commitment of \$90 million has leveraged over \$1 billion in third-party capital.
- Between 2008 and 2013 Ontario-based companies in the OVCF portfolio, on an aggregate basis:
 - Recorded \$687.5 million in revenue;
 - Dedicated \$143.2 million to research and development, and employed 1,611 people.
- To date the Northleaf Venture Catalyst Fund (NVCF) has announced commitments to six leading Canadian venture capital funds and invested in five companies totalling over \$115 million.

Table 3: Ministry Interim Actual Expenditures 2014-15

	Ministry Interim Actual Expenditures 2014-15 (\$M)
Operating Expense *	926.12
Capital Expense *	206.35
Staff Strength (as of March 31, 2015)	589.95

* Interim actuals reflect the numbers presented in the *2015 Ontario Budget* .

** Ontario Public Service Full-Time Equivalent positions.

* Excludes the following Consolidation Adjustments:

- Consolidation Adjustment - Ontario Infrastructure and Lands Corporation
- Consolidation Adjustment - Hospitals
- Consolidation Adjustment - Colleges
- Consolidation Adjustment - Ontario Capital Growth Corporation
- Consolidation Adjustment - General Real Estate Portfolio
- Consolidation Adjustment - Transmission Corridor Program
- Consolidation Adjustment - Toronto Waterfront Revitalization Corporation

Part II: Detailed Financials 2015-16

Ministry of Research and Innovation
Ministry of Economic Development,
Employment and Infrastructure

PART II: ESTIMATES BRIEFING BOOK 2015-16 DETAILED FINANCIALS

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PART II: DETAILED FINANCIALS 2015-16

A. MINISTRY SUMMARY INFORMATION

The Ministries support a strong, innovative and competitive economy which provides jobs and prosperity for all Ontarians by: supporting regional growth in key strategic sectors; implementing research and innovation policies to deliver an agenda which focuses on excellence, performance and results; strengthening Ontario, nationally and internationally as a premier location for investment, trade, research, innovation and commercialization; promoting the modernization of government; and making Ontario more accessible and inclusive.

Table A1: Total Operating and Capital Summary by Vote

Votes/Programs	Estimates 2015-16 \$	Change from Estimates 2014-15 \$	%	Estimates 2014-15 * \$	Interim Actuals 2014-15 * \$	Actuals 2013-14 * \$
OPERATING EXPENSE						
Ministry Administration Program	20,492,600	-	-	20,492,600	20,492,600	17,893,050
Economic Development, Employment and Infrastructure Program	476,831,100	(1,864,500)	(0.4)	478,695,600	367,877,300	323,622,357
Research and Innovation Program	572,814,200	(36,005,200)	(5.9)	608,819,400	535,989,037	567,594,262
Less: Special Warrants	-	(241,284,400)	(100.0)	241,284,400	-	-
Total Operating Expense to be Voted	1,070,137,900	203,414,700	23.5	866,723,200	924,358,937	909,109,669
Special Warrants	-	(241,284,400)	(100.0)	241,284,400	-	-
Statutory Appropriations	699,028	(1,064,014)	(60.4)	1,763,042	1,763,042	6,178,852
Ministry Total Operating Expense	1,070,836,928	(38,933,714)	(3.5)	1,109,770,642	926,121,979	915,288,521
Consolidation & Other Adjustments - Hospitals	(20,237,200)	348,200		(20,585,400)	(12,702,500)	(33,645,255)
Consolidation & Other Adjustments - Colleges	-	-		-	(2,437,900)	-
Consolidation & Other Adjustments - Ontario Capital Growth Corporation	(45,340,900)	(125,800)		(45,215,100)	(20,405,500)	(30,717,018)
Consolidation & Other Adjustments - Ontario Infrastructure and Lands Corporation	68,781,200	(1,637,000)	(2.3)	70,418,200	48,582,100	(11,876,400)
Consolidation & Other Adjustments - General Real Estate Portfolio	23,351,300	32,471,800		(9,120,500)	(15,481,200)	27,414,102
Consolidation & Other Adjustments - Transmission Corridor Program	(18,954,000)	(6,734,000)		(12,220,000)	(18,667,000)	(11,517,418)
Consolidation & Other Adjustments - Toronto Waterfront Revitalization Corporation	5,515,800	(7,114,900)	(56.3)	12,630,700	14,656,500	12,706,444
Total Including Consolidation & Other Adjustments	1,083,953,128	(21,725,414)	(2.0)	1,105,678,542	919,666,479	867,652,976
OPERATING ASSETS						
Economic Development, Employment and Infrastructure Program	56,000,000	17,397,000	45.1	38,603,000	38,100,000	19,317,862
Less: Special Warrants	-	(15,000,000)	(100.0)	15,000,000	-	-
Total Operating Assets to be Voted	56,000,000	32,397,000	137.3	23,603,000	38,100,000	19,317,862
Special Warrants	-	(15,000,000)	(100.0)	15,000,000	-	-
Statutory Appropriations	-	-	-	-	-	-
Ministry Total Operating Assets	56,000,000	17,397,000	45.1	38,603,000	38,100,000	19,317,862
CAPITAL EXPENSE						
Economic Development, Employment and Infrastructure Program	360,781,600	(7,134,000)	(1.9)	367,915,600	117,725,500	170,808,446
Research and Innovation Program	81,094,500	(7,527,800)	(8.5)	88,622,300	88,622,300	80,500,000
Less: Special Warrants	-	(89,300,000)	(100.0)	89,300,000	-	-
Total Capital Expense to be Voted	441,876,100	74,638,200	20.3	367,237,900	206,347,800	251,308,446
Special Warrants	-	(89,300,000)	(100.0)	89,300,000	-	-
Statutory Appropriations	2,000	-	-	2,000	2,000	-
Ministry Total Capital Expense	441,878,100	(14,661,800)	(3.2)	456,539,900	206,349,800	251,308,446
Consolidation & Other Adjustments - Hospitals	(11,687,600)	7,925,100		(19,612,700)	(19,612,700)	(14,159,830)
Consolidation & Other Adjustments - Colleges	(5,035,400)	(1,888,400)		(3,147,000)	(3,147,000)	(3,262,720)
Consolidation & Other Adjustments - Ontario Infrastructure and Lands Corporation	1,800,000	(671,000)	(27.2)	2,471,000	1,800,000	1,779,000
Consolidation & Other Adjustments - General Real Estate Portfolio	(51,326,500)	(61,242,500)	(617.6)	9,916,000	9,293,735	(92,674,700)
Consolidation & Other Adjustments - Toronto Waterfront Revitalization Corporation	(4,525,500)	(1,768,800)		(2,756,700)	(2,776,500)	(19,069,534)
Total Including Consolidation & Other Adjustments	371,103,100	(72,307,400)	(16.3)	443,410,500	191,907,335	123,920,662
CAPITAL ASSETS						
Economic Development, Employment and Infrastructure Program	41,501,000	(283,301,000)	(87.2)	324,802,000	324,802,000	5,542,341
Less: Special Warrants	-	(2,000,000)	(100.0)	2,000,000	-	-
Total Capital Assets to be Voted	41,501,000	(281,301,000)	(87.1)	322,802,000	324,802,000	5,542,341
Special Warrants	-	(2,000,000)	(100.0)	2,000,000	-	-
Ministry Total Capital Assets	41,501,000	(283,301,000)	(87.2)	324,802,000	324,802,000	5,542,341
Ministry Total Operating and Capital Including Consolidation and Other Adjustments (not including Assets)	1,455,056,228	(94,032,814)	(6.1)	1,549,089,042	1,111,573,814	991,573,638

* Estimates, Interim Actuals and Actuals for prior fiscal years are re-stated to reflect any changes in ministry organization and/or program structure. Interim actuals reflect the numbers presented in the 2015 Ontario Budget.

Table A2: Operating Summary by Vote and Standard Account

Standard Account *	901 Ministry Administration	902 Economic Development Employment and Infrastructure	903 Research and Innovation	Total Ministry	
	\$	\$	\$	\$	%**
OPERATING EXPENSE					
Salaries and Wages	11,423,928	50,097,000	-	61,520,928	5.7
Employee Benefits	1,272,700	6,640,400	-	7,913,100	0.7
Transportation and Communications	620,000	3,920,100	-	4,540,100	0.4
Services	6,859,900	104,493,800	-	111,353,700	10.4
Supplies and Equipment	444,100	2,338,000	-	2,782,100	0.3
Transfer Payments	-	306,814,700	572,814,200	879,628,900	81.9
Other Transactions	101,000	6,020,000	-	6,121,000	0.6
Less: Recoveries	100,000	2,922,900	-	3,022,900	
TOTAL	20,621,628	477,401,100	572,814,200	1,070,836,928	100.0
PERCENT OF TOTAL MINISTRY	1.9	44.6	53.5	100.0	
OPERATING ASSETS					
Deposits and Prepaid Expenses	-	-	-	-	-
Advances and Recoverable Amounts	-	-	-	-	-
Loans and Investments	-	56,000,000	-	56,000,000	100.0
Inventory Held for Resale	-	-	-	-	-
Less: Recoveries	-	-	-	-	-
TOTAL	-	56,000,000	-	56,000,000	100
PERCENT OF TOTAL MINISTRY	-	100.0	-	100.0	0.0

*Including Statutory Appropriations

**Percentage of ministry total excludes Recoveries

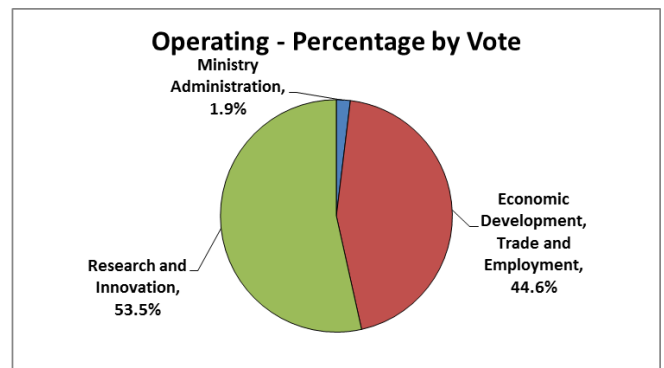
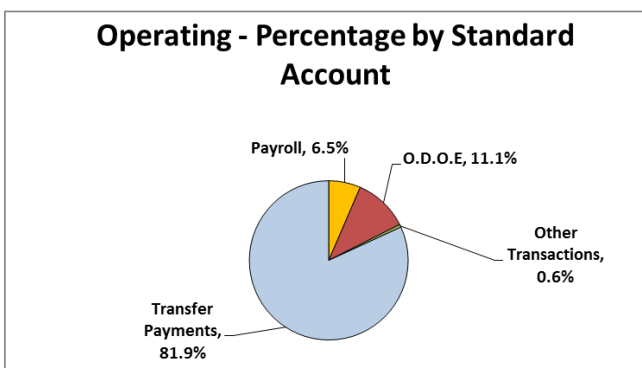


Table A3: Capital Summary by Vote and Standard Account

**MINISTRY OF RESEARCH AND INNOVATION / MINISTRY OF ECONOMIC DEVELOPMENT,
EMPLOYMENT AND INFRASTRUCTURE**

Table A3: Capital Summary by Vote and Standard Account

Standard Account *	901 Ministry Administration	902 Economic Development Trade and Employment	903 Research and Innovation	Total Ministry	
	\$	\$	\$	\$	%**
CAPITAL EXPENSE					
Salaries and Wages	-	-	-	-	-
Employee Benefits	-	-	-	-	-
Transportation and Communications	-	-	-	-	-
Services	-	97,779,000	-	97,779,000	22.1
Supplies and Equipment	-	-	-	-	-
Transfer Payments	-	263,000,600	81,094,500	344,095,100	77.9
Other Transactions	-	4,000	-	4,000	0.0
Less: Recoveries	-	-	-	-	-
TOTAL	-	360,783,600	81,094,500	441,878,100	100.0
PERCENT OF TOTAL MINISTRY	-	81.6	18.4	100.0	
CAPITAL ASSETS					
Land	-	41,500,000	-	41,500,000	100.0
Buildings	-	-	-	-	-
Transportation Infrastructure	-	-	-	-	-
Dams and engineering structures	-	-	-	-	-
Machinery and Equipment	-	-	-	-	-
Information Technology Hardware	-	-	-	-	-
Business Application Software	-	-	-	-	-
Land and Marine Fleet	-	1,000	-	1,000	0.0
Aircraft	-	-	-	-	-
Less: Recoveries	-	-	-	-	-
TOTAL	-	41,501,000	-	41,501,000	100.0
PERCENT OF TOTAL MINISTRY	-	100.0	-	100.0	0.0

*Including Statutory Appropriations

**Percentage of ministry total excludes Recoveries

Table A4: Reconciliation to Previously Published Data
RECONCILIATION TO PREVIOUSLY PUBLISHED DATA

OPERATING EXPENSE	Estimates 2014-15 \$	Actual 2013-14 \$
Total Operating Expense previously published*	1,052,373,328	859,057,156
Government Reorganization		
Transfer of functions from other Ministries	79,104,414	73,854,004
Transfer of functions to other Ministries	(21,707,100)	(17,622,639)
Restated Total Operating Expense	1,109,770,642	915,288,521

*Total Operating Expense includes Statutory Appropriations, Special Warrants and total operating expense to be voted.

CAPITAL EXPENSE	Estimates 2014-15 \$	Actual 2013-14 \$
Total Capital Expense previously published*	88,624,300	80,500,000
Government Reorganization		
Transfer of functions from other Ministries	367,915,600	170,808,446
Restated Total Capital Expense	456,539,900	251,308,446

*Total Capital Expense includes Statutory Appropriations, Special Warrants and total capital expense to be voted.

CAPITAL ASSETS	Estimates 2014-15 \$	Actual 2013-14 \$
Total Capital Assets previously published*	1,000	-
Government Reorganization		
Transfer of functions from other Ministries	324,801,000	5,542,341
Restated Total Capital Assets	324,802,000	5,542,341

*Total Capital Assets includes Statutory Appropriations, Special Warrants and total capital assets to be voted.

B. VOTE SUMMARY INFORMATION

Vote 901 - Ministry Administration Program

This program provides financial, human resources, planning, legal, and other corporate services for the operational programs and certain agencies of the Ministries.

Vote 902 - Economic Development, Employment and Infrastructure Program

This program supports economic growth and job creation in Ontario by: attracting investment in key business clusters and sectors, and administering related funding programs; providing assistance to Ontario industry sectors and communities facing economic challenges; providing leadership in the development of economic policies across government and championing economic development research; leading the development of the province's long-term infrastructure plan; prioritizing infrastructure investments to promote jobs and prosperity; supporting strong communities across Ontario by investing in critical infrastructure projects; refining the Alternative Financing and Procurement model to ensure it remains the best approach to delivering infrastructure projects on time and on budget; expanding natural gas access; modernizing government and improving services to business through the enterprise-wide Open for Business initiative; working with partner ministries, agencies and stakeholders to promote social entrepreneurship in Ontario; supporting investments in high-speed broadband services in Ontario; promoting Ontario as a premier investment location and world class provider of goods and services; developing investment opportunities through investment lead generation activities; supporting Ontario's high-performing small and medium enterprises through 12 regional Business Advisory Services offices; promoting entrepreneurship as a viable career option among Ontario's youth; delivering youth entrepreneurship programming with a focus on experiential learning, mentorship and capital support; making Ontario accessible by developing accessibility standards and reviewing and overseeing organizations' compliance with them; forging strategic partnerships to promote accessibility initiatives; and providing public education, tools and resources for accessibility planning and programming. This program also has integrated responsibility for strategic planning, policy development and management of a realty portfolio encompassing approximately one million acres of land and thousands of buildings and structures held throughout Ontario.

Vote 903 - Research and Innovation Program

This program supports a stronger research and innovation ecosystem in Ontario by: developing and administering the ministries' suite of research programs that make investments in operations, infrastructure and research talent personnel to support world-class research and researchers working in publicly-funded institutions across Ontario; advancing translational and focused research in specific research areas including cancer and brain; delivering skills development, business development and

commercialization programs focusing on key sectors and regional development opportunities; providing programs and services that assist main street clients with business start-up and early stage growth through Ontario's network of 57 Small Business Enterprise Centres; helping technology-based entrepreneurs and firms launch and grow through the Ontario Network of Entrepreneurs; connecting innovators and entrepreneurs across the province - ensuring that high potential companies can attract the skills and capital to compete in global markets and provide the opportunity for ideas developed in labs to make their way into the marketplace; promoting entrepreneurship as a viable career option among Ontario's youth; and supporting increased awareness about the competitive and productivity advantages of e-commerce, to encourage higher rates of ICT adoption and use among Ontario SMEs.

C. ITEM/SUB-ITEM SUMMARY INFORMATION

VOTE 901: MINISTRY ADMINISTRATION PROGRAM

This program provides financial, human resources, planning, legal, and other corporate services for the operational programs and certain agencies of the Ministries.

Table B1: Ministry Administration Operating

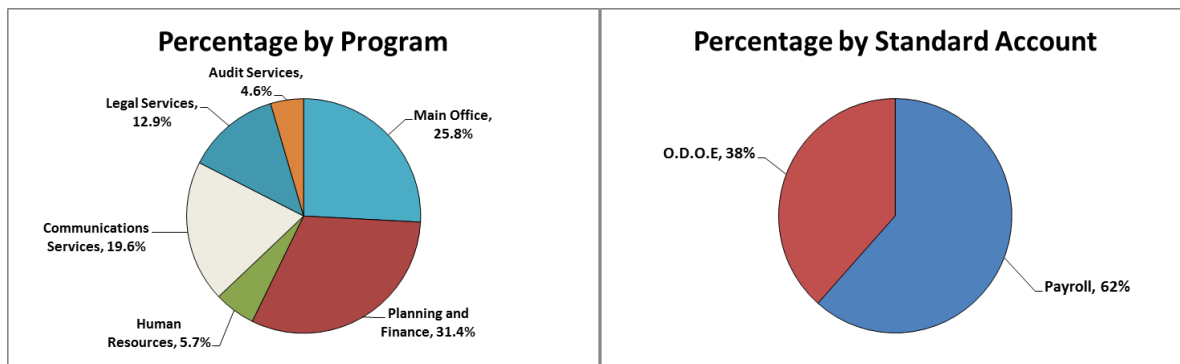
MINISTRY OF RESEARCH AND INNOVATION / MINISTRY OF ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE

Vote 901: Ministry Administration Program

Table B1: Operating

Vote/Program	Estimates 2015-16 \$	Change from 2014-15 Estimates \$	%	Estimates 2014-15 * \$	Interim Actuals 2014-15 * \$	Actuals 2013-14 * \$
OPERATING EXPENSE						
Main Office	5,291,900	-	-	5,291,900	5,291,900	3,879,163
Planning and Finance	6,437,600	-	-	6,437,600	6,437,600	5,836,238
Human Resources	1,167,800	-	-	1,167,800	1,167,800	1,412,203
Communications Services	4,011,700	-	-	4,011,700	4,011,700	4,227,961
Legal Services	2,648,600	-	-	2,648,600	2,648,600	1,602,485
Audit Services	935,000	-	-	935,000	935,000	935,000
Total Including Special Warrants	20,492,600	-	-	20,492,600	20,492,600	17,893,050
Less: Special Warrants	-	(8,667,200)	(100.0)	8,667,200	0	0
Total Operating Expense to be Voted	20,492,600	8,667,200	73.3	11,825,400	20,492,600	17,893,050
Special Warrants	-	(8,667,200)	(100.0)	8,667,200	0	0
S Minister's Salary, the <i>Executive Council Act</i>	95,682	(47,841)	(33.3)	143,523	143,523	98,602
S Parliamentary Assistant's Salary, the <i>Executive Council Act</i>	32,346	(16,173)	(33.3)	48,519	48,519	30,001
S Bad Debt Expense, the <i>Financial Administration Act</i>	1,000	-	-	1,000	1,000	0
Total Statutory Appropriations	129,028	(64,014)	(33.2)	193,042	193,042	128,603
Total Operating Expense	20,621,628	(64,014)	(0.3)	20,685,642	20,685,642	18,021,653

* Estimates for the previous fiscal year are re-stated to reflect any changes in ministry organization and/or program structure. Interim actuals reflect the numbers presented in the 2015 Ontario Budget.



VOTE/ITEM: 901-01 MINISTRY ADMINISTRATION
VOTE: MINISTRY ADMINISTRATION PROGRAM
SUB-ITEM: MAIN OFFICE
TYPE: OPERATING EXPENSE

ITEM/SUB-ITEM DESCRIPTION

The Main Office includes the two Minister's Office's, Parliamentary Assistants, Deputy Minister and Assistant Deputy Minister of the Corporate Services Division.

OBJECTIVES

To provide corporate leadership, direction and corporate services support to all areas of the ministry.

GENERAL DESCRIPTION OF ACTIVITIES

Through the Offices of the Minister, Parliamentary Assistants and Deputy Minister:

- Lead and direct the overall activities of the ministry and its agencies; and
- Represent the ministry's stakeholders and programs at Cabinet, Cabinet committees and central agencies.

Through the Office of the Assistant Deputy Minister, Corporate Services Division:

- Provide leadership and co-ordination of corporate administrative support for the Ministry of Research and Innovation, Ministry of Economic Development, Trade and Employment (MEDI) and Consumer Services (MCS) including:
 - human resources and employee services;
 - business planning and finance;
 - facilities and IT service management; and
 - records management and Freedom of Information (FOI).

Item/Sub-Item Comparative Details by Standard Account

Table C1: Comparative Details – Main Office Operating Expense

Table C1: Comparative Details - Operating Expense

VOTE/ITEM: 901-01

VOTE: MINISTRY ADMINISTRATION PROGRAM

SUB-ITEM: MAIN OFFICE

TYPE: Operating Expense

Standard Account	Estimates 2015-16	Change from 2014-15 Estimates		Estimates 2014-15 *	Interim Actuals 2014-15 *	Actuals 2013-14 *
	\$	\$	%	\$	\$	\$
Salaries and Wages (Including Statutory Salaries)	4,222,628	(64,014)	(1.5)	4,286,642	4,286,642	3,109,122
Employee Benefits	402,300	-	-	402,300	402,300	348,099
Transportation and Communication	175,000	-	-	175,000	175,000	169,996
Services	555,000	-	-	555,000	555,000	354,621
Supplies and Equipment	65,000	-	-	65,000	65,000	25,928
Total	5,419,928	(64,014)	(1.2)	5,483,942	5,483,942	4,007,766

* Estimates, Interim Actuals and Actuals for prior fiscal years are re-stated to reflect any changes in ministry organization and/or program structure. Interim actuals reflect the numbers presented in the 2015 Ontario Budget.

EXPLANATIONS FOR CHANGE FROM 2014-15 ESTIMATES

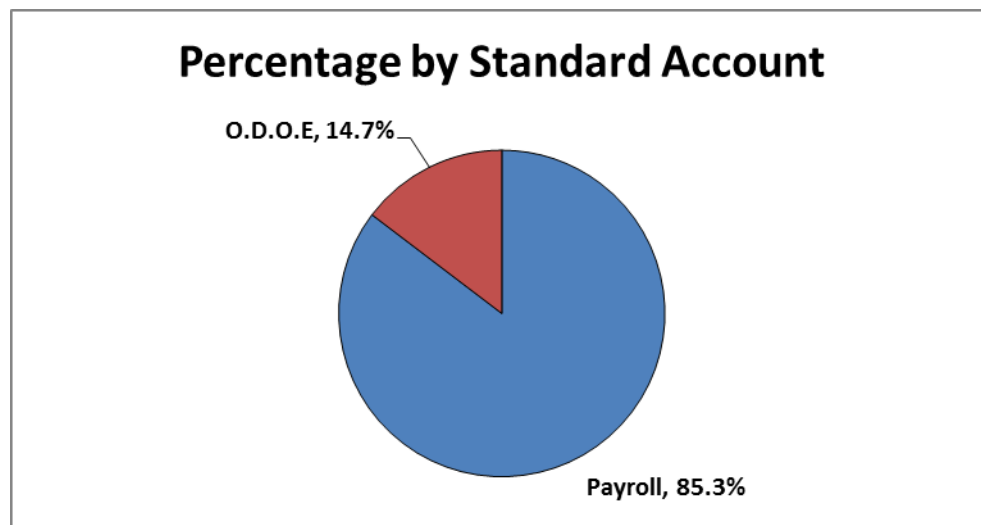
\$ Amount

Reallocation within Ministries

Re: Termination of Ministry of Infrastructure (Statutory Salaries) (64,014)

Total

(64,014)



VOTE/ITEM: 901-01 MINISTRY ADMINISTRATION

VOTE: MINISTRY ADMINISTRATION PROGRAM

SUB-ITEM: PLANNING AND FINANCE

TYPE: OPERATING EXPENSE

ITEM/SUB-ITEM DESCRIPTION

Planning and Finance Services are provided by two branches in the ministry:

- Business Planning and Finance Branch; and
- Service Management and Facilities Branch.

OBJECTIVES

The **Business Planning and Finance Branch** provides strategic advice and support on:

- Management of resources and program development through the co-ordination of business planning, performance measurement and financial planning;
- Controllership services and co-ordination of the delivery of financial and purchasing services from the Ontario Shared Services (OSS);
- Financial management services to ensure the accuracy of budgetary expenditures, financial integrity, accountability and the appropriate use of public funds; and
- Management of effective relationships with service providers (e.g., Ontario Shared Services) and Central Agencies (e.g., Treasury Board/Management Board of Cabinet) to ensure ministry business needs are met.

The **Service Management and Facilities Branch** manages the relationship with the Government Services Integration Cluster (GSIC) and Infrastructure Ontario (IO) to ensure ministry business needs are met. The branch provides direct service delivery to support the following activities: accommodations, telephone, security cards, Freedom of Information (FOI), records and information management, Physical Security, Contingency Planning, Business Continuity and Emergency Management, Service Management and Quality Initiatives (e.g., Green Transformation, Accessibility, Lunch and Learn program, Service Directive, etc.). In addition, the branch manages the Ontario Investment and Trade Centre (OITC) operations.

GENERAL DESCRIPTION OF ACTIVITIES

The **Business Planning and Finance Branch** provides the following services:

Business and Fiscal Planning

- Co-ordinates the business planning and resource allocation process, including the presentation of the Program Review, Renewal and Transformation (formerly Results-based) Plan to Treasury Board / Management Board of Cabinet for approval.
- Provides multi-year financial planning and in-year expenditure management monitoring and reporting.
- Co-ordinates the preparation for the Standing Committee on Estimates, including the Results-based Plan Briefing Book.
- Co-ordinates the preparation and approval of all Treasury/Management Board of Cabinet submissions.
- Co-ordinates the development and reporting of performance measurements.
- Provides advice and support to management and staff on the delivery of the ministry's programs.
- Provides strategic procurement advice and support.

Controllership, Financial and Procurement Services

- Provides controllership services, including advice and training to program areas on financial and procurement policies and procedures.
- Co-ordinates the provision of high quality and timely transaction processing from Ontario Shared Services. These services include accounts payable, advance accounts, corporate cards, accounts receivable and revenue, procurement of goods and services, and the reconciliation of advance accounts and revenue.
- Leads/co-ordinates the ongoing maintenance of the OPS Integrated Financial Information System (IFIS), including linkages to other corporate applications, implementation of new functionality (as required) and related training for staff.
- Provides corporate financial reporting to central agencies (e.g., Public Accounts).
- Develops and maintains financial and procurement policies and procedures for the ministries.

The **Service Management and Facilities Branch** provides the following services.

Facilities Management

- Provides accommodation planning and services, leasehold improvement, lease management, Ministry security and identification card services and coordinates telecommunications services.
- Coordinates fire/evacuation services for the Hearst Block.

OITC Operations

- Provides state-of-the-art meeting facilities, front-line client and audio visual services, reservation management and event coordination for client hosted investment, trade and economic development events.
- Coordinates with external catering, information technology, telecommunications and video conferencing vendors.
- Liaises on facilities and maintenance issues.

Business Continuity, Emergency Management, Physical Security and Contingency Planning

- Coordinates and provides leadership in the development, implementation and maintenance of the Ministry Emergency Management Program, including Business Continuity, Pandemic and Physical Security Plans.
- Coordinates and maintains emergency evacuation and life safety programs.

Freedom of Information (FOI)

- Manages FOI and privacy program in accordance with the legislated requirements.
- Provides advice to senior management and program area staff regarding access and privacy issues.

Service Management

- Working with our IT Cluster partners, ensures that quality, cost effective and timely IT services are delivered to meet Ministry needs.
- Manages service level issues, escalations and related communications.
- Coordinates with the Cluster on Ministry IT projects related to hardware refreshes, Ministry re-alignment activities and training.

- Provides consultation and advice related to the planning and implementation of Ministry business solutions.

Corporate and Ministry Quality Service Initiatives

- Leads accessibility planning and implementation to ensure compliance with legislative requirements under the *Ontarians with Disabilities Act (2001)* and *Accessibility for Ontarians with Disabilities Act (2005)*; coordinates progress and compliance reporting to Ministry management and the OPS Diversity Office; coordinates and delivers ongoing training and communications.
- Coordinates the planning and implementation of requirements under the OPS Service Directive; coordinates progress and compliance reporting to ministry management and Treasury Board Secretariat (TBS); coordinates training and communications.
- Coordinates the Ministry implementation of the OPS Green Transformation Strategy, including Green Plan, Green Print Strategy and Green Team.
- Leads the Ministry Lunch and Learn Program; coordinates sessions with expert speakers to provide Ministry staff with learning and development opportunities.

Records and Information Management

- Coordinates the Records and Information Management portfolio and promotes ministry compliance with the *Archives and Recordkeeping Act, 2006* and related OPS policies.
- Leads the planning and implementation of file plans and retention schedules for program areas.
- Provides training and awareness sessions to program areas and new employees of the ministry.

Table C1: Comparative Details – Planning and Finance Operating Expense

Table C1: Comparative Details - Operating Expense

VOTE/ITEM: 901-01

VOTE: MINISTRY ADMINISTRATION PROGRAM

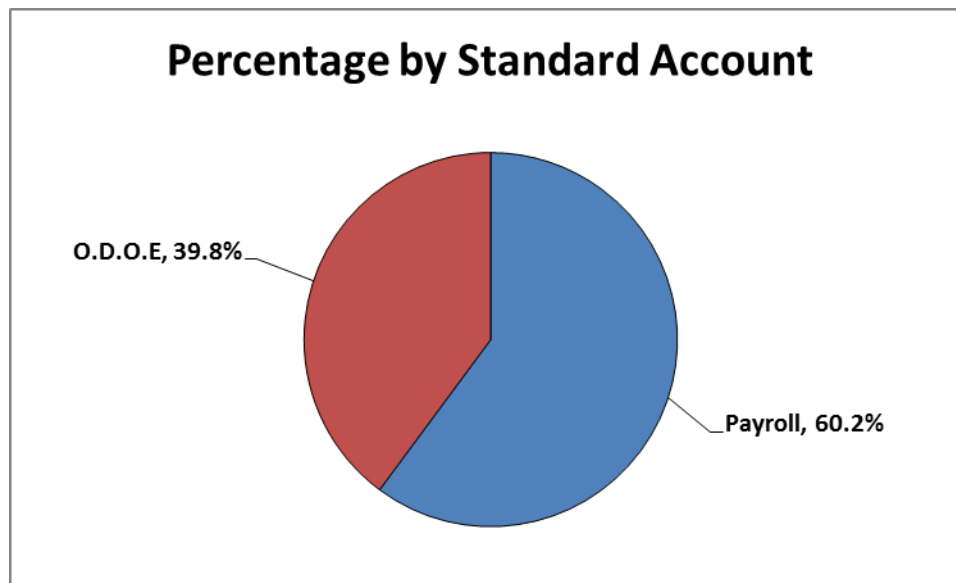
SUB-ITEM: PLANNING AND FINANCE

TYPE: Operating Expense

Standard Account	Estimates 2015-16	Change from 2014-15 Estimates		Estimates 2014-15 *	Interim Actuals 2014-15 *	Actuals 2013-14 *
	\$	\$	%	\$	\$	\$
Salaries and Wages	3,442,200	(100)	(0.0)	3,442,300	3,442,300	3,689,515
Employee Benefits	431,000	-	-	431,000	431,000	458,410
Transportation and Communication	350,000	12,500	3.7	337,500	337,500	126,714
Services	2,021,900	(24,900)	(1.2)	2,046,800	2,046,800	1,446,504
Supplies and Equipment	192,500	12,500	6.9	180,000	180,000	115,095
Other Transactions (Including Bad Debt Expense)	101,000	-	-	101,000	101,000	-
Less: Recoveries	100,000	-	-	100,000	100,000	-
Total	6,438,600	-	-	6,438,600	6,438,600	5,836,238

* Including Statutory Appropriations

**Estimates for the previous fiscal year are re-stated to reflect any changes in ministry organization and/or program structure. Interim actuals reflect the numbers presented in the 2015 Ontario Budget.



VOTE/ITEM: 901-01 MINISTRY ADMINISTRATION

VOTE: MINISTRY ADMINISTRATION PROGRAM

SUB-ITEM: HUMAN RESOURCES

TYPE: OPERATING EXPENSE

ITEM/SUB-ITEM DESCRIPTION

The Strategic Human Resources Business Unit (SHRBU) provides strategic human resource planning, advice and consultation to Deputy Ministers, Associate Deputy Ministers and Assistant Deputy Ministers to ensure proactive people strategies are in place to deliver on government priorities and business commitments.

OBJECTIVES

There are three (3) main objectives:

- **Strategic Partners:** To engage and partner with senior executives in ministry decision-making processes, program review, renewal and transformation, the identification of strategic ministry and divisional priorities, and the identification of appropriate risk mitigation and proactive human resource strategies;
- **Service Excellence:** To support the delivery of the ministry's business and human resource priorities through the provision of aligned, value-added and responsive service, advice and consultation to senior executives; and
- **Change Leaders:** To support the OPS modernization and transformation agenda through effective change leadership and communication and the identification of transition strategies that will balance and support business and human resource needs.

GENERAL DESCRIPTION OF ACTIVITIES

To ensure the ministry has the right people, in the right place, at the right time the SHRBU leads ministry HR planning across five key areas of responsibility:

1. Talent and performance management;
2. Organizational capacity, employee engagement, and inclusion;
3. Strategic workforce planning;
4. Strategic labour relations; and
5. Health, safety and wellness strategies.

Additionally, as required, the SHRBU partners with HROntario and brokers services to the enterprise centres to ensure seamless delivery of HR services to executive clients.

Table C1: Comparative Details – Human Resources Operating Expense

Table C1: Comparative Details - Operating Expense

VOTE/ITEM: 901-01

VOTE: MINISTRY ADMINISTRATION PROGRAM

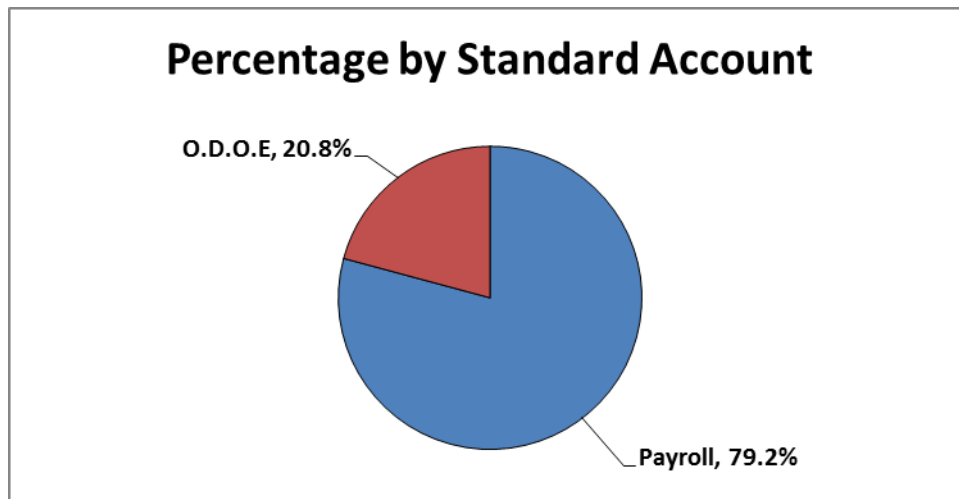
SUB-ITEM: HUMAN RESOURCES

TYPE: Operating Expense

Standard Account	Estimates 2015-16	Change from 2014-15 Estimates		Estimates 2014-15 *	Interim Actuals 2014-15 *	Actuals 2013-14 *
	\$	\$	%	\$	\$	\$
Salaries and Wages	819,400	-	-	819,400	819,400	986,958
Employee Benefits	105,400	-	-	105,400	105,400	184,659
Transportation and Communication	40,000	5,000	14.3	35,000	35,000	13,296
Services	183,000	(10,000)	(5.2)	193,000	193,000	213,389
Supplies and Equipment	20,000	5,000	33.3	15,000	15,000	13,901
Total	1,167,800	-	-	1,167,800	1,167,800	1,412,203

* Including Statutory Appropriations

**Estimates for the previous fiscal year are re-stated to reflect any changes in ministry organization and/or program structure. Interim actuals reflect the numbers presented in the 2015 Ontario Budget.



VOTE/ITEM: 901-01 MINISTRY ADMINISTRATION
VOTE: MINISTRY ADMINISTRATION PROGRAM
SUB-ITEM: COMMUNICATIONS SERVICES
TYPE: OPERATING EXPENSE

ITEM/SUB-ITEM DESCRIPTION

The Communications Branch provides a wide range of communication services to clients, stakeholders and the general public.

OBJECTIVES

To provide advice and support to the Premier, Minister(s), senior management, staff and ministry clients, to achieve their objectives in economic development, job growth and innovation.

GENERAL DESCRIPTION OF ACTIVITIES

- The Branch provides strategic communications advice and support to its clients through communications planning, media relations, media monitoring, speeches and remarks, news releases, event planning, roundtables, domestic and international media tours and issues management.
- Co-ordinates key messages to stakeholders and the general public through social media channels, video production, speeches, news releases, reports, strategies, correspondence, public inquiries, media availability and outreach, and special events.
- Provides strategic communications planning support to assist ministry program areas in their stakeholder management.
- Works closely with Cabinet Office and Premier's Office on strategic communications for ministry programs and those that cross ministries.
- Provides media relations for key corporate and ministerial communications strategies.
- Manages the ministry's corporate correspondence system.
- Co-ordinates the issues management system, providing sound and timely advice.
- Manages the ministry's Intranet site.
- Provides design and print production support to ministry program areas.

- Ensures ministry publications and other products are accessible under the *Accessibility for Ontarians with Disabilities Act*.
- Manages the ministry's French translation services.
- Coordinates Ministers' itineraries and logistics for international travel.

Table C1: Comparative Details – Communications Operating Expense

Table C1: Comparative Details - Operating Expense

VOTE/ITEM: 901-01

VOTE: MINISTRY ADMINISTRATION PROGRAM

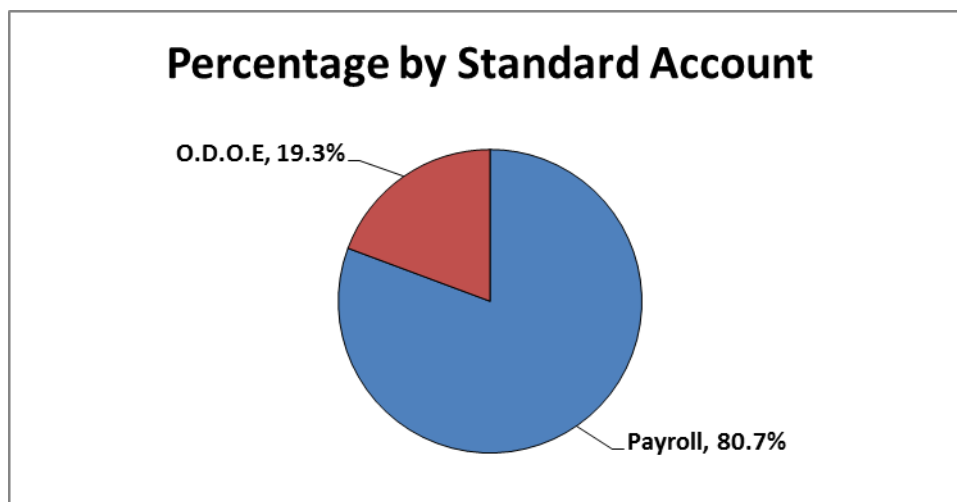
SUB-ITEM: COMMUNICATIONS SERVICES

TYPE: Operating Expense

Standard Account	Estimates 2015-16	Change from 2014-15 Estimates		Estimates 2014-15 *	Interim Actuals 2014-15 *	Actuals 2013-14 *
	\$	\$	%	\$	\$	\$
Salaries and Wages	2,904,700	-	-	2,904,700	2,904,700	2,752,956
Employee Benefits	332,000	-	-	332,000	332,000	398,372
Transportation and Communication	35,000	-	-	35,000	35,000	93,156
Services	700,000	-	-	700,000	700,000	911,342
Supplies and Equipment	40,000	-	-	40,000	40,000	72,135
Total	4,011,700	-	-	4,011,700	4,011,700	4,227,961

* Including Statutory Appropriations

**Estimates for the previous fiscal year are re-stated to reflect any changes in ministry organization and/or program structure. Interim actuals reflect the numbers presented in the 2015 Ontario Budget.



VOTE/ITEM: 901-01 MINISTRY ADMINISTRATION
VOTE: MINISTRY ADMINISTRATION PROGRAM
SUB-ITEM: LEGAL SERVICES
TYPE: OPERATING EXPENSE

SUB-ITEM DESCRIPTION

The Legal Services Branch provides legal services to the ministries and related agencies.

OBJECTIVES

- To provide high quality legal services to ministries and related agencies.
- To ensure that ministry clients are well informed about the legal implications of their programs, initiatives and policies so that government objectives can be met effectively and prudently.
- The Legal Services Branch is also called upon from time to time to provide specialized legal services to other ministries and their agencies, especially in relation to corporate / commercial matters, and to assist with priority government initiatives.

GENERAL DESCRIPTION OF ACTIVITIES

- Providing strategic legal advice to the Ministers, Parliamentary Assistants, Deputy Ministers, agency heads and senior officials about the legal implications of their programs, initiatives and policies so that government objectives can be met effectively and prudently.
- Negotiating, drafting and reviewing a variety of business documentation and contracts including grant and loan agreements, equity investments, security documentation, guarantees, and other funding agreements with private sector corporations, public institutions, and not-for-profit corporations.
- Reviewing procurement documentation, consulting, information technology and other agreements for compliance with the law and with current government guidelines.
- Drafting legislation, regulations and Orders-in-Council and advising on public appointments and agency governance issues as they arise.
- Acting as liaison between the ministry and outside counsel on litigation matters.
- Providing educational sessions on legal and policy issues of importance to clients.

Table C1: Comparative Details – Legal Services Operating Expense

Table C1: Comparative Details - Operating Expense

VOTE/ITEM: 901-01

VOTE: MINISTRY ADMINISTRATION PROGRAM

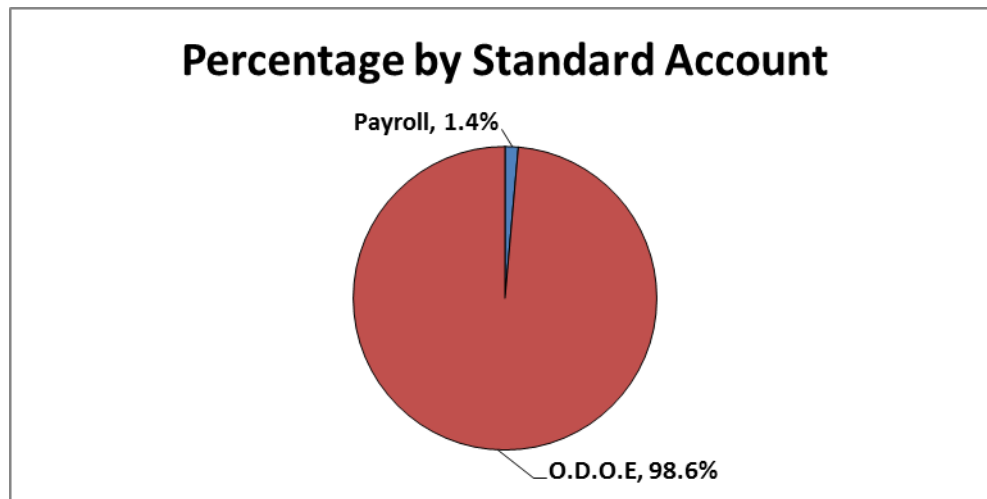
SUB-ITEM: LEGAL SERVICES

TYPE: Operating Expense

Standard Account	Estimates 2015-16	Change from 2014-15 Estimates		Estimates 2014-15 *	Interim Actuals 2014-15 *	Actuals 2013-14 *
	\$	\$	%	\$	\$	\$
Salaries and Wages	35,000	-	-	35,000	35,000	12,690
Employee Benefits	2,000	-	-	2,000	2,000	-
Transportation and Communication	20,000	-	-	20,000	20,000	22,961
Services	2,465,000	-	-	2,465,000	2,465,000	1,554,061
Supplies and Equipment	126,600	-	-	126,600	126,600	12,773
Total	2,648,600	-	-	2,648,600	2,648,600	1,602,485

* Including Statutory Appropriations

**Estimates for the previous fiscal year are re-stated to reflect any changes in ministry organization and/or program structure. Interim actuals reflect the numbers presented in the 2015 Ontario Budget.



VOTE/ITEM: 901-01 MINISTRY ADMINISTRATION
VOTE: MINISTRY ADMINISTRATION PROGRAM
SUB-ITEM: AUDIT SERVICES
TYPE: OPERATING EXPENSE

ITEM/SUB-ITEM DESCRIPTION

The Ontario Internal Audit Division works as a key business partner to provide independent and objective value-added risk, business consulting, and assurance services to the ministries and agencies of the Government of Ontario. The Ontario Internal Audit Division provides sound advice on risk management, governance, and control, to help ensure that the Ontario Government's financial and risk management processes meet the highest standards of integrity, accountability and transparency.

OBJECTIVES

The Ontario Internal Audit Division helps an organization accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes. For purposes of independence and consistency, the Division is formally housed within the Ministry of Finance and the Chief Internal Auditor reports to the Corporate Audit Committee. The role of the Division is to support management by identifying where the organization is most vulnerable and how governance and control can be strengthened.

GENERAL DESCRIPTION OF ACTIVITIES

The Division works to be involved early in program and project development to have the most impact before issues arise. This is achieved by providing professional services including:

Assurance Services:

- Value for Money audits.
- Financial and internal control audits.
- Compliance reviews.
- Forensic and fraud investigations and special reviews.

Advisory and Assistance Services:

- Risk assessment and control reviews.
- Advice on governance, controllership, accountability and sound business practices.

- Training and education on risk and control.
- Advice and liaison for Office of the Auditor General of Ontario audits.
- In-year special requests.

Information Management & Information Technology (IM & IT) Services:

- Specialized audit, risk assessment and advisory services in IM & IT projects including new systems under development, systems and IT project management, information and infrastructure security and IT operations.

Table C1: Comparative Details – Audit Services Operating Expense

Table C1: Comparative Details - Operating Expense

VOTE/ITEM: 901-01

VOTE: MINISTRY ADMINISTRATION PROGRAM

SUB-ITEM: AUDIT SERVICES

TYPE: Operating Expense

Standard Account	Estimates 2015-16	Change from 2014-15 Estimates		Estimates 2014-15 *	Interim Actuals 2014-15 *	Actuals 2013-14 *
	\$	\$	%	\$	\$	\$
Salaries and Wages	-	-				-
Employee Benefits	-	-				-
Transportation and Communication	-	-				-
Services	935,000	-	-	935,000	935,000	935,000
Supplies and Equipment	-	-				-
Total	935,000	-	-	935,000	935,000	935,000

* Including Statutory Appropriations

**Estimates for the previous fiscal year are re-stated to reflect any changes in ministry organization and/or program structure. Interim actuals reflect the numbers presented in the 2015 Ontario Budget.

VOTE 902: ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE PROGRAMS

This program supports economic growth and job creation in Ontario by: attracting investment in key business clusters and sectors, and administering related funding programs; providing assistance to Ontario industry sectors and communities facing economic challenges; providing leadership in the development of economic policies across government and championing economic development research; leading the development of the province's long-term infrastructure plan; prioritizing infrastructure investments to promote jobs and prosperity; supporting strong communities across Ontario by investing in critical infrastructure projects; refining the Alternative Financing and Procurement model to ensure it remains the best approach to delivering infrastructure projects on time and on budget; expanding natural gas access; modernizing government and improving services to business through the enterprise-wide Open for Business initiative; working with partner ministries, agencies and stakeholders to promote social entrepreneurship in Ontario; supporting investments in high-speed broadband services in Ontario; promoting Ontario as a premier investment location and world class provider of goods and services; developing investment opportunities through investment lead generation activities; supporting Ontario's high-performing small and medium enterprises through 12 regional Business Advisory Services offices; promoting entrepreneurship as a viable career option among Ontario's youth; delivering youth entrepreneurship programming with a focus on experiential learning, mentorship and capital support; making Ontario accessible by developing accessibility standards and reviewing and overseeing organizations' compliance with them; forging strategic partnerships to promote accessibility initiatives; and providing public education, tools and resources for accessibility planning and programming. This program also has integrated responsibility for strategic planning, policy development and management of a realty portfolio encompassing approximately one million acres of land and thousands of buildings and structures held throughout Ontario.

Table B1: Economic Development, Employment Infrastructure Operating

MINISTRY OF RESEARCH AND INNOVATION / MINISTRY OF ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE

Vote 902: ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE PROGRAMS

Table B1: Operating

Vote/Program	Estimates 2015-16 \$	Change from 2014-15 Estimates \$	%	Estimates 2014-15 *	Interim Actuals 2014-15 *	Actuals 2013-14 *
OPERATING EXPENSE						
Economic Development, Investment and Industry	322,246,900	(4,573,500)	(1.4)	326,820,400	206,555,000	183,265,423
Policy and Strategy	39,459,800	(5,451,000)	(12.1)	44,910,800	44,910,800	43,253,320
Trade and Marketing	23,820,900	(450,000)	(1.9)	24,270,900	27,780,000	20,130,586
Accessibility Directorate of Ontario	15,071,800	-	-	15,071,800	15,071,800	13,674,763
Infrastructure Policy and Programs	5,013,100	710,200	16.5	4,302,900	3,913,600	5,362,422
Realty Programs	71,218,600	7,899,800	12.5	63,318,800	69,646,100	57,935,843
Total Including Special Warrants	476,831,100	(1,864,500)	(0.4)	478,695,600	367,877,300	323,622,357
Less: Special Warrants	-	(72,617,200)	(100.0)	72,617,200	-	-
Total Operating Expense to be Voted	476,831,100	70,752,700	17.4	406,078,400	367,877,300	323,622,357
Special Warrants	-	(72,617,200)	(100.0)	72,617,200	-	-
S Bad Debt Expense, the <i>Financial Administration Act</i>	570,000	(1,000,000)	(63.7)	1,570,000	1,570,000	6,050,249
Total Statutory Appropriations	570,000	(1,000,000)	(63.7)	1,570,000	1,570,000	6,050,249
Total Operating Expense	477,401,100	(2,864,500)	(0.6)	480,265,600	369,447,300	329,672,606
OPERATING ASSETS						
Economic Development and Employment	56,000,000	17,397,000	45.1	38,603,000	38,100,000	19,317,862
Total Including Special Warrants	56,000,000	17,397,000	45.1	38,603,000	38,100,000	19,317,862
Less: Special Warrants	-	(15,000,000)	(100.0)	15,000,000	-	-
Total Operating Assets to be Voted	56,000,000	32,397,000	137.3	23,603,000	38,100,000	19,317,862
Special Warrants	-	(15,000,000)	(100.0)	15,000,000	-	-
Total Operating Assets	56,000,000	17,397,000	45.1	38,603,000	38,100,000	19,317,862

* Estimates for the previous fiscal year are re-stated to reflect any changes in ministry organization and/or program structure. Interim actuals reflect the numbers presented in the 2015 Ontario Budget.

Table B2: Economic Development, Employment and Infrastructure Capital

MINISTRY OF RESEARCH AND INNOVATION / MINISTRY OF ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE

Vote 902: ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE PROGRAMS

Table B2: Capital

Vote/Program	Estimates 2015-16	Change from 2014-15 Estimates	%	Estimates 2014-15 *	Interim Actuals 2014-15 *	Actuals 2013-14 *
	\$	\$		\$	\$	\$
CAPITAL EXPENSE						
Economic Development and Employment	1,000	-	-	1,000	1,000	-
Infrastructure Programs	235,168,700	(6,500,000)	(2.7)	241,668,700	2,000	-
Realty Programs	125,610,900	(634,000)	(0.5)	126,244,900	117,721,500	170,808,446
Realty Development and Management - Expenses Related to Capital Assets	1,000	-	-	1,000	1,000	-
Total Including Special Warrants	360,781,600	(7,134,000)	(1.9)	367,915,600	117,725,500	170,808,446
Less: Special Warrants	-	(54,800,000)	(100.0)	54,800,000	-	-
Total Capital Expense to be Voted	360,781,600	47,666,000	15.2	313,115,600	117,725,500	170,808,446
Special Warrants	-	(54,800,000)	(100.0)	54,800,000	-	-
S Amortization Expense, the <i>Financial Administration Act</i>	2,000	-	-	2,000	2,000	0
Total Statutory Appropriations	2,000	-	-	2,000	2,000	0
Ministry Total Capital Expense	360,783,600	(7,134,000)	(1.9)	367,917,600	117,727,500	170,808,446
CAPITAL ASSETS						
Economic Development and Employment	41,501,000	(283,301,000)	(87.2)	324,802,000	324,802,000	5,542,341
Less: Special Warrants	-	(2,000,000)	(100.0)	2,000,000	-	-
Total Capital Assets to be Voted	41,501,000	(281,301,000)	(87.1)	322,802,000	324,802,000	5,542,341
Special Warrants	-	(2,000,000)	(100.0)	2,000,000	-	-
Total Capital Assets	41,501,000	(283,301,000)	(87.2)	324,802,000	324,802,000	5,542,341

* Estimates, Interim Actuals and Actuals for prior fiscal years are re-stated to reflect any changes in ministry organization and/or program structure. Interim actuals reflect the numbers presented in the 2015 Ontario Budget.

VOTE/ITEM: 902-13 ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE

VOTE: ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE PROGRAM

SUB-ITEM: ECONOMIC DEVELOPMENT, INVESTMENT AND INDUSTRY

TYPE: OPERATING EXPENSE

ITEM/SUB-ITEM DESCRIPTION

The Economic Development, Investment and Industry Sub-Item supports economic growth and job creation in Ontario and includes the work of the Investment Funding and Coordination Branch and the Investment and Industry Division.

OBJECTIVES

The **Investment Funding and Coordination Branch** is responsible for the effective management of the project assessment and approval process, contract management, and reporting. It oversees program delivery and funding to ensure compliance with established directives and policy related to transfer payments, and administration of direct business support programs.

The **Investment and Industry Division** supports economic growth, job creation and innovation in Ontario by working with key industries and sectors, academics / research institutions, economic development agencies and other levels of government on investment opportunities. The Division also provides strategic advice and analytical support to its various clients.

GENERAL DESCRIPTION OF ACTIVITIES

Delivered by Three Branches:

1. Science, Technology and Services Branch;
 - Mandated to attract Life Sciences, Information and Communications Technologies (ICT) and Financial/Business Services investments to the Province and to strengthen the economic advantage of these priority sectors by leading sector analysis, strategy development and stakeholder management.
2. Business Advisory Services;
 - Provides direct consulting support to small and medium enterprises (SMEs), specifically existing and aspiring high growth firms that produce tradable goods or

services. The ministry works with Ontario businesses to identify opportunities for productivity improvement as well as additional growth by generating new revenue through increased domestic and export sales.

3. Advanced Manufacturing Branch.

- Provides expert knowledge, analytics and advice on the Automotive, Aerospace, Chemicals, Steel, and Clean Tech industries. The Branch leads sector strategies to increase the competitiveness of these industries throughout Ontario, manages relationships with key organizations and businesses, supports strategic investments and plays a critical role in policy development.

Programs/Functions:

Green Energy

- Ontario is on the cusp of being a global leader in renewable energy development, industrial innovation and climate protection. That is why the province will take every occasion to attract innovative green projects that will create green collar jobs for our economy.

Investment Promotion

- MEDEI will take every opportunity to promote the benefits of investing in Ontario. These include tax reform, Research and Development tax credits, investments in post-secondary education, workers skills and training, health care, and infrastructure.
- The Investment Ready: Certified Site program will support investment attraction and job creation as well as strengthen relationships with municipalities and economic development organizations across the province. It also supports the Open for Business priority by reducing the regulatory and administrative burden placed on businesses that wish to expand in Ontario.

Strengthening of Industry Clusters

- Ontario is promoting innovation in industry-leading clusters such as: Advanced Manufacturing (Aerospace, Auto, clean energy/green technologies, Chemistry, Steel); Information and Communications Technology (Digital Media); Life Sciences (Pharmaceuticals, Medical Technologies) and Financial Services. The Ministries leverage its sector management and expertise to strengthen strategic clusters and promote economic development and innovation.

Collaboration with Partners to Promote Economic Development

- To take advantage of strategic opportunities and to achieve efficiencies, MEDEI will work with other Ontario ministries, other levels of government, industry organizations and the private sector, to focus on attracting investments to Ontario.

Forging Business Partnerships

- In support of the government's plan to increase jobs and prosperity, the government is proposing to continue the Eastern Ontario Development Fund (EODF) and the Southwestern Ontario Development Fund (SWODF) for up to \$20 million annually per program. As announced in the 2015 Ontario Budget, the amount allocated to the Jobs and Prosperity Fund will be increased by \$200 million over 10 years to a total of \$2.7 billion.
- MEDEI will continue to lead efforts to collaborate with Ontario communities and industry sectors facing economic development challenges including plant closures, significant job losses and industry-wide restructuring on a cost-shared basis through the \$2 million Communities in Transition (CIT) fund.
- The Ministry will continue to meet its existing commitments to the automotive, manufacturing and other sectors through the Ontario Automotive Investment Strategy (OAIS), Advanced Manufacturing Investment Strategy (AMIS), Next Generation of Jobs Fund (NGOJF) and Strategic Jobs and Investment Fund (SJIF).

Clients Include:

- Federal and other provincial governments, municipalities, and community and regional economic clusters.
- Skills training providers such as community colleges, universities and other training institutions.
- Private sector companies, industry stakeholders and trade associations in the following industry sectors: aerospace, automotive, business services, financial services, business services, chemicals, plastics, life sciences, steel, information and communication technologies, advanced manufacturing, alternative energy (solar, wind) and transportation.
- External economic development policy organizations, industry and trade associations such as the Canadian Manufacturers and Exporters, Ontario Chamber of Commerce, Economic Development Council of Ontario, Ontario Aerospace Council and several automotive associations.
- Existing and aspiring high growth innovative small and medium enterprises with 10 to 500 employees, which typically have their global head office in Ontario, and which produce tradable goods and services.

Table C1: Comparative Details – Economic Development, Investment and Industry Operating Expense

Table C1: Comparative Details - Operating Expense

VOTE/ITEM: 902-13

VOTE: ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE PROGRAMS

SUB-ITEM: ECONOMIC DEVELOPMENT, INVESTMENT AND INDUSTRY

TYPE: Operating Expense

Standard Account	Estimates 2015-16	Change from 2014-15 Estimates		Estimates 2014-15 *	Interim Actuals 2014-15 *	Actuals 2013-14 *
	\$	\$	%	\$	\$	\$
Salaries and Wages	23,907,200	3,000,000	14.3	20,907,200	20,907,200	20,108,555
Employee Benefits	3,118,300	-	-	3,118,300	3,118,300	2,777,211
Transportation and Communication	2,155,300	-	-	2,155,300	2,155,300	965,272
Services	12,617,400	4,800,000	61.4	7,817,400	7,817,400	9,022,252
Supplies and Equipment	986,400	-	-	986,400	986,400	389,041
<u>Transfer Payments</u>						
Advanced Manufacturing Investment Strategy - Interest Incentives	57,000	(193,000)	(77.2)	250,000	250,000	158,538
Communities in Transition	2,000,000	-	-	2,000,000	2,000,000	407,195
Eastern Ontario Development Fund	20,000,000	-	-	20,000,000	8,000,000	5,419,888
Eastern Ontario Development Fund - Interest Incentives	100,000	-	-	100,000	100,000	-
Investment Ready: Certified Site	650,000	150,000	30.0	500,000	500,000	-
Jobs and Property Fund	183,728,100	21,654,700	13.4	162,073,400	72,596,800	-
Next Generation of Jobs Fund	8,955,100	(20,825,200)	(69.9)	29,780,300	23,880,300	47,694,083
Ontario Automotive Investment Strategy Fund	-	-	-	-	-	1,995,564
Sector Support Grants	9,025,000	(10,610,000)	(54.0)	19,635,000	18,746,200	24,006,520
Southw estern Ontario Development Fund	20,000,000	-	-	20,000,000	20,000,000	5,263,591
Southw estern Ontario Development Fund - Interest Incentives	100,000	-	-	100,000	100,000	-
Strategic Jobs and Investment Fund	32,870,000	(3,050,000)	(8.5)	35,920,000	23,920,000	64,264,795
Strategic Jobs and Investment Fund - Interest Incentives	1,680,000	-	-	1,680,000	1,680,000	1,692,918
Trillium Netw ork for Advanced Manufacturing	500,000	500,000	-	-	-	-
Less: Recoveries	202,900	-	-	202,900	202,900	900,000
Total	322,246,900	(4,573,500)	(1.4)	326,820,400	206,555,000	183,265,423

* Estimates, Interim Actuals and Actuals for prior fiscal years are re-stated to reflect any changes in ministry organization and/or program structure. Interim actuals reflect the numbers presented in the 2015 Ontario Budget.

EXPLANATIONS FOR CHANGE FROM 2014-15 ESTIMATES

\$ Amount

PRRT Approvals / Annualizations

Jobs and Prosperity Fund	21,654,700
Investment Ready: Certified Site	150,000
Next Generation of Jobs Fund	(20,825,200)
Sector Support Grants	(10,610,000)
Strategic Jobs and Investment Fund	(3,050,000)
Advanced Manufacturing Investment Strategy - Interest Incentives	(193,000)

Reallocation within Ministries 7,300,000

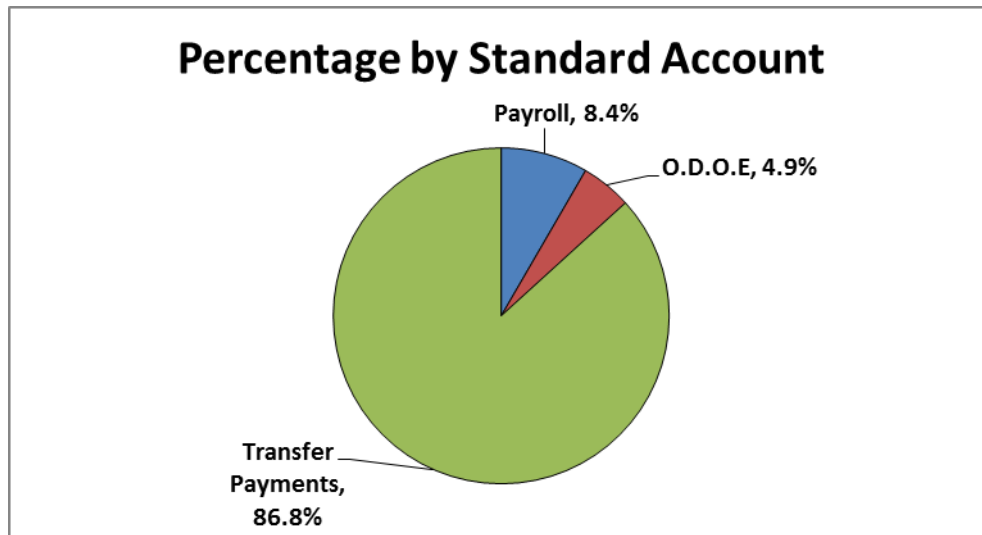
Transfer Funding from OMAFRA

Re: Funding to support Jobs and Prosperity Fund administration 500,000

Transfer Funding from MTCU

Re: Trillium Network for Advanced Manufacturing 500,000

Total (4,573,500)



VOTE/ITEM: 902-13 ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE

VOTE: ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE PROGRAM

SUB-ITEM: POLICY AND STRATEGY

TYPE: OPERATING EXPENSE

ITEM/SUB-ITEM DESCRIPTION

This sub-item consists of three primary activities: Policy and Strategy, Open for Business and Social Enterprise. The Ministry's programs related to the youth entrepreneurship and the Youth Jobs Strategy are also housed in this sub-item.

OBJECTIVES

The Policy and Strategy Division is responsible for providing overall strategic advice on issues relating to investment, job creation, research, innovation, economic development and accessibility.

The Open for Business initiative was created to deliver faster, smarter and streamlined government-to-business services and to establish a modern system of government. It is a key part of the Ontario Government's commitment to make Ontario more attractive to business while protecting the public interest.

The Social Enterprise Branch was established in 2013 to lead the delivery of *Impact: A Social Enterprise Strategy for Ontario* (ontario.ca/socialenterprise). The branch works with partners inside and outside of government to help make Ontario the leading jurisdiction in North America to start-up or scale-up a social purpose business. The branch also supports government-wide modernization initiatives by working with social service providers, investors and other community partners to develop and pilot innovative social finance tools, such as Social Impact Bonds.

Youth Entrepreneurship programs, delivered by the Research, Commercialization and Entrepreneurship Division, encourage and support the next generation of entrepreneurs by providing entrepreneurship experiences for youth and promoting entrepreneurship as a viable career option.

The Youth Jobs Strategy, delivered by the Research, Commercialization and Entrepreneurship Division, serves the government priority of "Increasing talent and skills among Ontarians" by giving young people the right skills, experiences and supports they need to succeed in today's global economy. This is accomplished through a suite of programs that provides outreach, mentorship, experiential learning and business start-up support to youth.

GENERAL DESCRIPTION OF ACTIVITIES

The **Policy and Strategy Division** is made up of four branches:

1. Strategic Policy Branch:

- Provides advice on strategic policy options by delivering horizontal policy development, coordination and support across government, undertaking policy research and analysis, developing policy perspectives / recommendations and taking a forward-looking approach to examining emerging economic development and investment issues and trends.

2. Trade Policy Branch;

- Specializes in trade policy, dispute management, and international and inter-provincial trade negotiations in partnership with clients in other ministries to advance and defend Ontario's commercial and governmental interests, while also reviewing the consistency of proposed Ontario measures with international and inter-provincial trade commitments. Coordinates government-wide responses to trade disputes and challenges.

3. Research and Analysis Branch; and

- Champions economic development research supporting Ontario's long-term prosperity. It leads the Ministry's annual research plan, analyzes Ontario's firms, sectors and regions and provides business intelligence to support Ministry priorities on innovation, investment and trade development. The Branch is the focal point for the management of statistics and databases subscriptions.

4. Sector Strategy Branch

- Leads the *Partnerships for Jobs and Growth Act*, including identification of priority clusters that are key to Ontario's economic future, and co-ordinates cluster policy development across the OPS. The Branch works in close collaboration with intra/inter-ministerial colleagues and sector/cluster stakeholders to develop cluster-targeted policies, programs and initiatives in order to address challenges, improve regional competitiveness and catalyze growth in Ontario's economy. The Branch also delivers the Ontario Microbrewery Strategy Program. In addition, the Branch leads and coordinates the development and implementation of ministry-wide program and service performance measurement.

The **Open for Business Division** is made up of two branches:

1. Open for Business Branch:

- Minimizes business burden by ensuring smarter regulatory practices and connecting with business so that government services and requirements are easy,

accessible, and predictable so businesses can avoid unnecessary duplication or costs.

2. Social Enterprise:

- Coordinate work across government on policy initiatives that strengthen the social enterprise sector such as Social Impact Bonds, to leverage private sector capital to address unmet social needs, while facilitating government modernization, capacity building and outreach/promotion.

Youth Entrepreneurship programs and the Ministry's components of the Youth Jobs Strategy are supported by a number of transfer payment programs.

Programs are delivered by the Entrepreneurship Branch, part of the Research, Commercialization and Entrepreneurship Division.

1. Youth Entrepreneurship:

- A suite of programs that provide outreach, mentorship, experiential learning and business start-up support to youth across Ontario.
- Student Entrepreneurship Experience - Summer Company: Enables students to experience entrepreneurship first-hand by allowing them to start and run their own summer business, supported by business training, mentoring and awards of up to \$3,000.
- Youth Partnerships is currently comprised of:
 - Youth Entrepreneurship Partnerships: Provides funding to not-for-profit organizations for projects that promote an enterprising culture among Ontario youth, including those in rural/remote areas and areas with high and/or special needs.
 - Ontario Global Edge: Provides an opportunity for postsecondary students to gain international work experience and learn about entrepreneurship and the role of small and medium-sized businesses in a global economy.
 - Future Entrepreneurs and Business Plan Wizard: Offers curriculum support tools and interactive resources to introduce students in Grades 7 to 10 to the skills and mindset of entrepreneurship.

2. Youth Jobs Strategy:

The Youth Jobs Strategy was announced in the 2013 Ontario Budget as a suite of four funds to support employment opportunities, entrepreneurship, innovation and skills training. Two funds are implemented by the Ministry as follows:

- **Youth Skills Connections**: Promotes partnerships among business, labour, educators, not-for-profit organizations and youth to identify and solve skills development issues. This fund is being implemented in two streams:

- **Industry Stream** trains youth to respond to skill gaps identified by industry with priority on certifiable, industry-recognized and transferable skills.
- **Community Stream** trains vulnerable youth to build their capability and capacity to find jobs. Training provided through partnerships led by not-for-profit organizations, with attention to addressing niche requirements of vulnerable populations.
- **Ontario Youth Entrepreneurship Fund:** Ensures that Ontario's next generation of entrepreneurs is strong, confident and ready to compete at home and abroad by providing mentorship and job opportunities.
 - Starter Company: Helps youth to start or grow a "Main Street" businesses.
 - High School Entrepreneurship Outreach: Sparks an interest in entrepreneurship as a viable career option and let students engage with entrepreneurial ideas and opportunities, including the Young Entrepreneurs, Make Your Pitch video competition
 - Strategic Community Entrepreneurship Projects: Supports youth facing multiple barriers to employment gain the skills necessary to implement a self-employment venture or small scale business.
 - Summer Company: Increases the number of opportunities available to youth to be their own boss.

The province renewed the Ontario Youth Jobs Strategy in 2015 for two years. Within the renewal period, MEDEI will:

- Build on successes to date (Starter Company, Summer Company, Young Entrepreneurs, Make Your Pitch, and industry-focused projects in Youth Skills Connections);
- Combine effective elements of previous youth entrepreneurship initiatives to implement diverse entrepreneurship programming across the province; and
- Support opportunities that respond to local needs, build capacity, meet government priorities, and fill gaps in programming within the entrepreneurship ecosystem.

MEDEI programming under the renewed Strategy will focus on demand-driven labour market connections and entrepreneurship through a strategic focus on:

1. Experiential learning for youth;
2. "Main Street" business development; and
3. Addressing industry-identified skills gaps.

Table C1: Comparative Details – Policy and Strategy Operating Expense

Table C1: Comparative Details - Operating Expense

VOTE/ITEM: 902-13

VOTE: ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE PROGRAMS

SUB-ITEM: POLICY AND STRATEGY

TYPE: Operating Expense

Standard Account	Estimates 2015-16 \$	Change from 2014-15 Estimates \$	%	Estimates 2014-15 * \$	Interim Actuals 2014-15 * \$	Actuals 2013-14 * \$
Salaries and Wages	9,887,000	-	-	9,887,000	9,887,000	7,811,367
Employee Benefits	1,317,400	-	-	1,317,400	1,317,400	1,024,420
Transportation and Communication	358,700	-	-	358,700	358,700	217,030
Services	4,465,700	-	-	4,465,700	4,465,700	7,159,829
Supplies and Equipment	501,500	-	-	501,500	501,500	234,724
<u>Transfer Payments</u>						
Institute for Competitiveness and Prosperity	1,000,000	-	-	1,000,000	1,000,000	1,000,000
Ontario Youth Entrepreneurship Fund	11,049,000	(451,000)	(3.9)	11,500,000	11,500,000	12,690,933
Social Enterprise Demonstration Fund	2,000,000	-	-	2,000,000	2,000,000	-
Student Entrepreneurship Experience - Summer Company	900,000	-	-	900,000	900,000	1,251,726
Youth Partnerships	1,380,500	-	-	1,380,500	1,380,500	1,573,419
Youth Skills Connections	7,500,000	(5,000,000)	(40.0)	12,500,000	12,500,000	10,289,872
Ontario Youth Innovation Fund	-	-	-	-	-	-
Business-Connectivity and Training Fund	-	-	-	-	-	-
Less: Recoveries	900,000	-	-	900,000	900,000	-
Total	39,459,800	(5,451,000)	(12.1)	44,910,800	44,910,800	43,253,320

* Estimates, Interim Actuals and Actuals for prior fiscal years are re-stated to reflect any changes in ministry organization and/or program structure. Interim actuals reflect the numbers presented in the 2015 Ontario Budget.

EXPLANATIONS FOR CHANGE FROM 2014-15 ESTIMATES

\$ Amount

PRRT Approvals / Annualizations

Youth Skills Connections

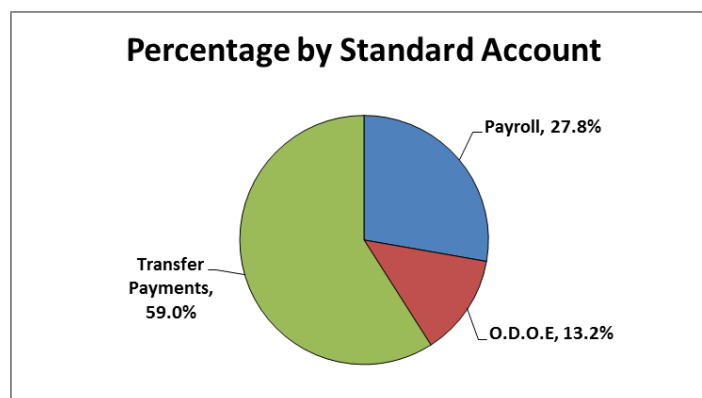
(5,000,000)

Ontario Youth Entrepreneurship Fund

(451,000)

Total

(5,451,000)



VOTE/ITEM: 902-13 ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE

VOTE: ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE PROGRAM

SUB-ITEM: TRADE AND MARKETING

TYPE: OPERATING EXPENSE

ITEM/SUB-ITEM DESCRIPTION

This program supports economic growth and job creation in Ontario by promoting Ontario as a premier investment location and world class provider of goods and services; increasing Ontario's trade by providing assistance to Ontario firms to begin exporting or expand into new markets; leveraging Ontario's 11 International Marketing Centres; and developing investment opportunities through investment lead generation activities.

OBJECTIVES

Through the Trade and Marketing division, the Ministry provides leadership in:

- strengthening and broadening Ontario's profile as a compelling jurisdiction for foreign investment and trade;
- leading Ontario Small and Medium-sized Enterprises (SMEs) to achieve business growth through international market expansion;
- representing Ontario in key commercial centres around the world;
- acting as Ministry lead for the 2015 Pan / Parapan American Games Legacy and Promotion activities.

GENERAL DESCRIPTION OF ACTIVITIES

The Trade and Marketing Division's activities centre around:

- promoting Ontario's global economic brand;
- representing Ontario's global interests;
- opening doors for exporters; and
- developing investment opportunities

The Division consists of three branches:

1. Marketing branch:

- Increase awareness of Ontario's economic business advantages using a highly targeted, multifaceted marketing program. Two key 2015/16 priorities will be

focussed on an international export promotion and a domestic marketing campaign to increase the number of exporters in Ontario.

2. Trade branch:

- Offers programs and services that support new and experienced exporters, which include one-on-one market consulting, exporter education seminars and workshops, outbound missions including participation in exhibitions in developed and emerging markets, incoming buyer programs, in-market support through In-market Trade Development Representatives in key emerging markets.

3. International Representation branch:

- Support Ontario's investment, trade, innovation and global profile through the operation of Ontario's International Marketing Centres located in New York, San Francisco, Mexico City, Sao Paulo, Tokyo, Beijing, Shanghai, New Delhi, Munich, Paris and London.

Table C1: Comparative Details – Trade and Marketing Operating Expense

Table C1: Comparative Details - Operating Expense

VOTE/ITEM: 902-13

VOTE: ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE PROGRAMS

SUB-ITEM: TRADE AND MARKETING

TYPE: Operating Expense

Standard Account	Estimates 2015-16	Change from 2014-15 Estimates		Estimates 2014-15 *	Interim Actuals 2014-15 *	Actuals 2013-14 *
	\$	\$	%	\$	\$	\$
Salaries and Wages	4,247,200	-	-	4,247,200	5,094,700	2,217,740
Employee Benefits	547,000	-	-	547,000	693,300	350,723
Transportation and Communication	1,148,500	-	-	1,148,500	1,263,500	261,059
Services	17,365,900	(450,000)	(2.5)	17,815,900	20,236,400	17,267,251
Supplies and Equipment	512,300	-	-	512,300	492,100	33,813
Total	23,820,900	(450,000)	(1.9)	24,270,900	27,780,000	20,130,586

* Estimates, Interim Actuals and Actuals for prior fiscal years are re-stated to reflect any changes in ministry organization and/or program structure. Interim actuals reflect the numbers presented in the 2015 Ontario Budget.

EXPLANATIONS FOR CHANGE FROM 2014-15 ESTIMATES

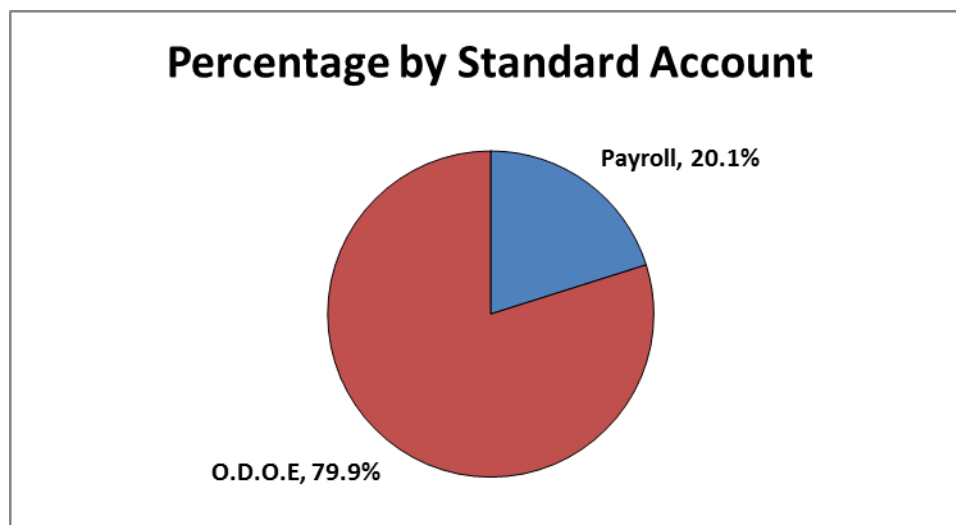
\$ Amount

Reallocation within Ministries

(450,000)

Total

(450,000)



VOTE/ITEM: 902-15 ACCESSIBILITY DIRECTORATE OF ONTARIO

VOTE: ECONOMIC DEVELOPMENT, EMPLOYMENT AND
INFRASTRUCTURE PROGRAM

SUB-ITEM: ACCESSIBILITY DIRECTORATE OF ONTARIO

TYPE: OPERATING EXPENSE

ITEM/SUB-ITEM DESCRIPTION

The Accessibility Directorate of Ontario (ADO) leads the implementation of the *Accessibility for Ontarians with Disabilities Act, 2005 (AODA)* and the *Ontarians with Disabilities Act, 2001 (ODA)*.

OBJECTIVES

To achieve accessibility for Ontarians with disabilities by 2025, the ADO supports the development, implementation, and review of accessibility standards; carries out compliance and enforcement activities to assist organizations in complying with accessibility standards; forges strategic partnerships to promote accessibility initiatives; and provides public education, guidance, tools and resources for accessibility planning and programming across obligated organizations in Ontario.

GENERAL DESCRIPTION OF ACTIVITIES

- Implement and support the legislated process for the development of accessibility standards, including the establishment of the Accessibility Standards Advisory Council/Standards Development Committee (ASAC/SDC), which is comprised of people with disabilities and representatives of industries and sectors of the economy. The committee is responsible for providing advice to the Minister, at his or her discretion, on matters related to the implementation of the AODA, including the establishment and ongoing review of mandatory accessibility standards;
- Support the legislated requirements of the AODA, including creating/amending legislation and regulations based on reviews of the AODA and its standards, as well as advising the Minister on the effectiveness and implementation of requirements.
- Support government responses to all reviews, including the response to the second legislative review of the AODA in 2015.
- Work with other ministries to outline a path forward to an accessible Ontario.
- Support compliance with the AODA and the accessibility regulations under the AODA through the development and implementation of a flexible, modern

approach built on upfront compliance assistance, electronic self-certified reporting, and targeted support reaching out to obligated organizations to attempt to assist them in meeting regulatory requirements.

- Inform obligated organizations of future requirements that they could implement before accessibility standards come into force so they are compliant with the standards and so that the goods, services, facilities, accommodation and employment they provide, and the buildings, structures and premises they own or occupy, are more accessible to people with disabilities.
- Provide ongoing education, outreach, and support to organizations to ensure they understand and comply with accessibility requirements that are in effect.
- Administer the EnAbling Change Program, which funds umbrella organizations to educate an industry/sector on their obligations under the AODA.

Table C1: Comparative Details - Accessibility Directorate of Ontario Operating Expense

Table C1: Comparative Details - Operating Expense

VOTE/ITEM: 902-15

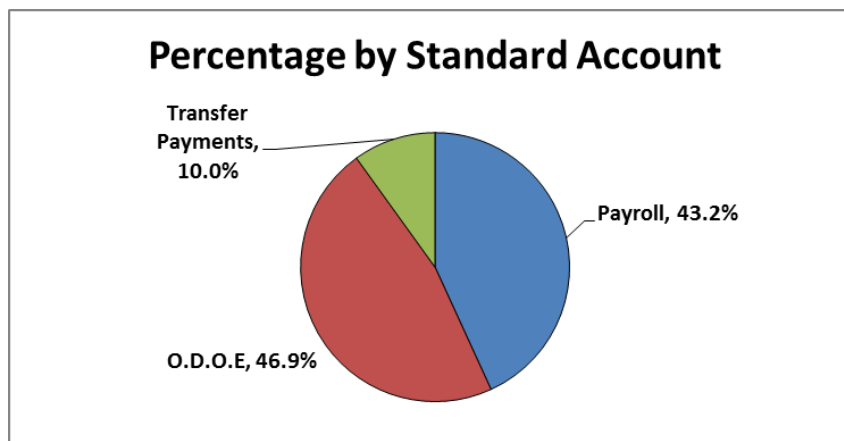
VOTE: ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE PROGRAMS

ITEM: ACCESSIBILITY DIRECTORATE OF ONTARIO

TYPE: Operating Expense

Standard Account	Estimates 2015-16 \$	Change from 2014-15 Estimates \$	%	Estimates 2014-15 * \$	Interim Actuals 2014-15 * \$	Actuals 2013-14 * \$
Salaries and Wages	5,690,900	-	-	5,690,900	5,690,900	5,918,954
Employee Benefits	815,400	-	-	815,400	815,400	784,615
Transportation and Communication	143,000	-	-	143,000	143,000	149,867
Services	6,683,700	-	-	6,683,700	6,683,700	3,606,532
Supplies and Equipment	238,800	-	-	238,800	238,800	99,445
<u>Transfer Payments</u>						
Strategic Accessibility Partnerships	-	-	-	-	-	3,115,350
Enabling Change	1,500,000	-	-	1,500,000	1,500,000	-
Total	15,071,800	-	-	15,071,800	15,071,800	13,674,763

* Estimates, Interim Actuals and Actuals for prior fiscal years are re-stated to reflect any changes in ministry organization and/or program structure. Interim actuals reflect the numbers presented in the 2015 Ontario Budget.



VOTE/ITEM: 902-30 INFRASTRUCTURE POLICY AND PROGRAMS

**VOTE: ECONOMIC DEVELOPMENT, EMPLOYMENT AND
INFRASTRUCTURE**

SUB-ITEM: INFRASTRUCTURE POLICY AND PROGRAMS

TYPE: OPERATING EXPENSE

ITEM/SUB-ITEM DESCRIPTION

The Infrastructure Policy Division develops and coordinates the implementation of sound infrastructure strategies for the Government of Ontario, including:

- Leading the development of the province's long-term infrastructure plan.
- Prioritizing infrastructure investments to promote jobs and prosperity.
- Developing inter-governmental infrastructure programs in partnership with federal and municipal governments.
- Developing policy for the government's Alternative Financing and Procurement model for infrastructure procurement.

Table C1: Comparative Details – Infrastructure Policy and Programs Operating Expense

Table C1: Comparative Details - Operating Expense

VOTE/ITEM: 902-30

VOTE: ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE PROGRAMS

ITEM: INFRASTRUCTURE POLICY AND PROGRAMS

TYPE: Operating Expense

Standard Account	Estimates 2015-16	Change from 2014-15 Estimates		Estimates 2014-15 *	Interim Actuals 2014-15 *	Actuals 2013-14 *
	\$	\$	%	\$	\$	\$
Salaries and Wages	3,373,500	541,000	19.1	2,832,500	2,832,500	2,004,354
Employee Benefits	439,600	56,100	14.6	383,500	383,500	236,592
Transportation and Communication	62,300	(33,400)	(34.9)	95,700	95,700	29,037
Services	1,096,400	231,900	26.8	864,500	475,200	3,086,241
Supplies and Equipment	41,300	(85,400)	(67.4)	126,700	126,700	6,198
Total	5,013,100	710,200	16.5	4,302,900	3,913,600	5,362,422

* Estimates, Interim Actuals and Actuals for prior fiscal years are re-stated to reflect any changes in ministry organization and/or program structure. Interim actuals reflect the numbers presented in the 2015 Ontario Budget.

EXPLANATIONS FOR CHANGE FROM 2014-15 ESTIMATES

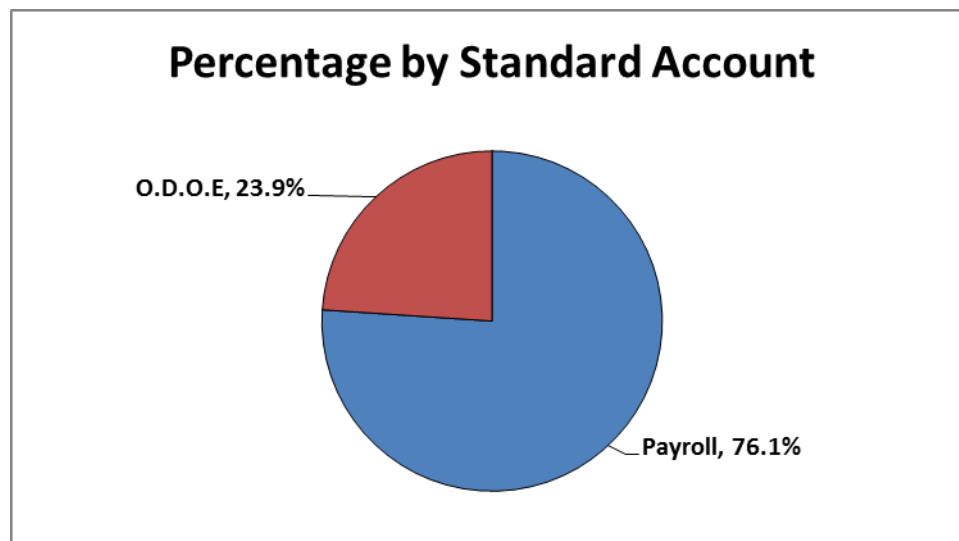
\$ Amount

Reallocation within Ministries

710,200

Total

710,200



VOTE/ITEM: 902-31 REALTY PROGRAMS

**VOTE: ECONOMIC DEVELOPMENT, EMPLOYMENT AND
INFRASTRUCTURE**

SUB-ITEM: REALTY PROGRAMS

TYPE: OPERATING EXPENSE

ITEM/SUB-ITEM DESCRIPTION

This program provides operating funding for the Realty Division to identify and execute the strategic policy interests with respect to the ministry's real estate portfolio. The Realty Division works to ensure that real estate policy and decisions support the broad range of government initiatives and directives. It provides direction and oversight to the Ontario Infrastructure and Lands Corporation (Infrastructure Ontario) and works closely with other ministries to develop policies, frameworks and strategies to support real estate planning and decision-making related to the use of ministry-owned properties and other property and accommodation matters.

The program also provides funding to Infrastructure Ontario for operating expenses related to the management of the real estate portfolio and operating costs associated with the Transmission Corridor Program.

Table C1: Comparative Details – Realty Programs Operating Expense

Table C1: Comparative Details - Operating Expense

VOTE/ITEM: 902-31

VOTE: ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE PROGRAMS

ITEM: REALTY PROGRAMS

TYPE: Operating Expense

Standard Account	Estimates 2015-16	Change from 2014-15 Estimates		Estimates 2014-15 *	Interim Actuals 2014-15 *	Actuals 2013-14 *
	\$	\$	%	\$	\$	\$
Salaries and Wages	2,991,200	-	-	2,991,200	2,991,200	2,742,623
Employee Benefits	402,700	(100)	(0.0)	402,800	402,800	339,606
Transportation and Communication	52,300	-	-	52,300	52,300	40,419
Services	62,264,700	5,974,900	10.6	56,289,800	62,617,100	51,808,480
Supplies and Equipment	57,700	-	-	57,700	57,700	19,432
Other Transactions	5,450,000	1,925,000	54.6	3,525,000	3,525,000	2,985,283
<u>Transfer Payments</u>						
Toronto Waterfront Revitalization Corporation	1,820,000	-	-	1,820,000	1,820,000	-
Less: Recoveries	1,820,000	-	-	1,820,000	1,820,000	-
Total	71,218,600	7,899,800	12.5	63,318,800	69,646,100	57,935,843

* Estimates, Interim Actuals and Actuals for prior fiscal years are re-stated to reflect any changes in ministry organization and/or program structure. Interim actuals reflect the numbers presented in the 2015 Ontario Budget.

EXPLANATIONS FOR CHANGE FROM 2014-15 ESTIMATES

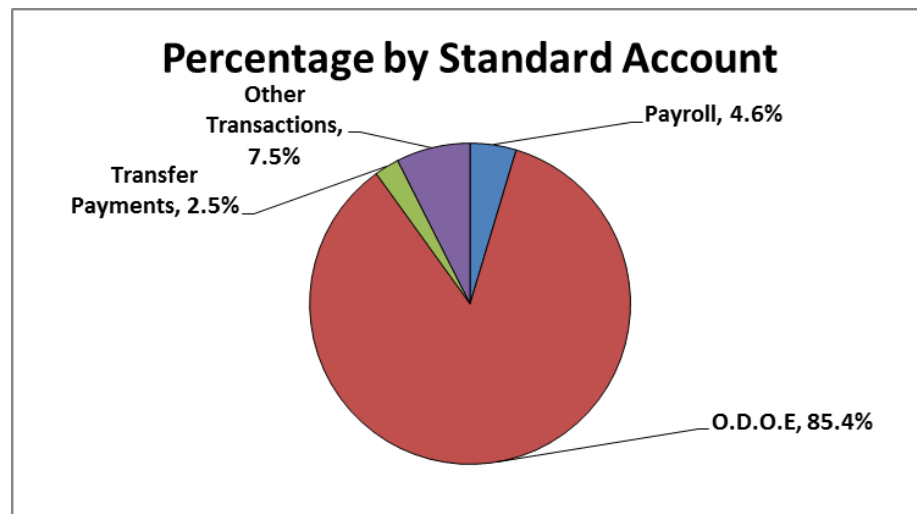
\$ Amount

PRRT Approvals / Annualizations

ODOE Annualization	(1,800,200)
Transmission Corridor Program	9,700,000

Total

7,899,800



VOTE/ITEM: 902-14 ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE

VOTE: ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE PROGRAM

TYPE: OPERATING ASSETS

ITEM/SUB-ITEM DESCRIPTION

The Ministry's operating assets comprise deposits and prepaid expenses and loans and investments made under the Advanced Manufacturing Investment Strategy, the Strategic Jobs and Investment Fund, the Eastern Ontario Development Fund and the Southwestern Ontario Development Fund.

Table C3: Comparative Details – Operating Asset

Table C3: Comparative Details - Operating Asset

VOTE/ITEM: 902-14

VOTE: ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE PROGRAMS

ITEM: ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE

TYPE: Operating Asset

Standard Account	Estimates 2015-16 \$	Change from 2014-15 Estimates \$	%	Estimates 2014-15 * \$	Interim Actuals 2014-15 * \$	Actuals 2013-14 * \$
Deposit and Prepaid Expenses	-	(503,000)	(100.0)	503,000	-	-
Loans and Investments						
Advanced Manufacturing Investment Strategy	-	(5,500,000)	(100.0)	5,500,000	5,500,000	2,410,973
Debt Service Guarantee	-	(7,100,000)	(100.0)	7,100,000	7,100,000	857,437
Eastern Ontario Development Fund	1,000,000	-	-	1,000,000	1,000,000	-
Jobs and Prosperity Fund	7,500,000	7,500,000	100.0	-	-	-
MARS Phase 2	46,000,000	46,000,000	100.0	-	-	-
Southwestern Ontario Development Fund	1,000,000	-	-	1,000,000	1,000,000	-
Strategic Jobs and Investment Fund	500,000	(23,000,000)	(97.9)	23,500,000	23,500,000	16,049,452
Total	56,000,000	17,397,000	45.1	38,603,000	38,100,000	19,317,862

* Estimates, Interim Actuals and Actuals for prior fiscal years are re-stated to reflect any changes in ministry organization and/or program structure. Interim actuals reflect the numbers presented in the 2015 Ontario Budget.

EXPLANATIONS FOR CHANGE FROM 2014-15 ESTIMATES

\$ Amount

PRRT Approvals / Annualizations

Deposit and Prepaid Expenses	(503,000)
Loans and Investments	
MARS Phase 2	46,000,000
Jobs and Prosperity Fund	7,500,000
Strategic Jobs and Investment Fund	(23,000,000)
Debt Service Guarantee	(7,100,000)
Advanced Manufacturing Investment Strategy	(5,500,000)

Total 17,397,000

VOTE/ITEM: 902-21 ECONOMIC DEVELOPMENT AND EMPLOYMENT

VOTE: ECONOMIC DEVELOPMENT AND EMPLOYMENT

TYPE: CAPITAL EXPENSE

ITEM/SUB-ITEM DESCRIPTION

The capital allocation of \$1,000 is a placeholder for accounting purposes in case the ministry undertakes any major information technology projects.

Table C2: Comparative Details – Capital Expense

Table C2: Comparative Details - Capital Expense

VOTE/ITEM: 902-21

VOTE: ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE PROGRAMS

ITEM: ECONOMIC DEVELOPMENT AND EMPLOYMENT

TYPE: Capital Expense

Standard Account	Estimates 2015-16 \$	Change from 2014-15 Estimates \$	%	Estimates 2014-15 * \$	Interim Actuals 2014-15 * \$	Actuals 2013-14 * \$
Other Transactions	1,000	-	-	1,000	1,000	-
<u>Statutory Appropriations</u>						
Other Transactions	2,000	-	-	2,000	2,000	-
Total	3,000	-	-	3,000	3,000	-

* Estimates, Interim Actuals and Actuals for prior fiscal years are re-stated to reflect any changes in ministry organization and/or program structure. Interim actuals reflect the numbers presented in the 2015 Ontario Budget.

VOTE/ITEM: 902-32 INFRASTRUCTURE PROGRAMS

**VOTE: ECONOMIC DEVELOPMENT, EMPLOYMENT AND
INFRASTRUCTURE PROGRAM**

TYPE: CAPITAL EXPENSE

ITEM/SUB-ITEM DESCRIPTION

The ministry has lead responsibility for negotiating infrastructure agreements with the federal government and developing programs to support municipal infrastructure, working with provincial ministries responsible for implementing infrastructure partnership programs. These programs, which include the new Building Canada Plan (2014-2024), and the Ontario Community Infrastructure Fund, provide strategic investment in infrastructure renewal projects throughout the Province.

Municipal Programs

The ministry launched the Municipal Infrastructure Strategy in August 2012 to improve asset management practices in order to allow a more strategic approach to how municipal infrastructure priorities are set and how the Province considers requests for funding. The strategy begins by requiring municipalities that request provincial infrastructure funding to show how projects fit within a comprehensive asset management plan. Asset management planning establishes clear priorities, focuses on the most critical needs and makes the best use of resources.

Nearly \$200 million has been provided through two previous programs to help small, rural and northern communities prepare asset management plans and address critical projects. The Province is continuing its support for municipalities through the permanent Ontario Community Infrastructure Fund, which is providing \$100-million per year to build and repair critical infrastructure in small, rural and northern communities.

Federal-Provincial Programs

The ministry is working with the federal government to implement the new Building Canada Plan in Ontario.

In August 2014, as part of the roll-out of the Ontario Community Infrastructure Fund, the Province launched an intake to identify projects for the federal government's Small Communities Fund. Through the Small Communities Fund, Ontario and Canada will each provide \$272 million to support projects in communities with populations under 100,000.

In December 2014, Ontario made its first submission to the federal government under the Provincial-Territorial Infrastructure Component of the Building Canada Fund.

Table C2: Comparative Details – Capital Expense

Table C2: Comparative Details - Capital Expense

VOTE/ITEM: 902-32

VOTE: ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE PROGRAMS

ITEM: INFRASTRUCTURE PROGRAMS

TYPE: Capital Expense

Standard Account	Estimates 2015-16 \$	Change from 2014-15 Estimates \$	%	Estimates 2014-15 * \$	Interim Actuals 2014-15 * \$	Actuals 2013-14 * \$
Transfer Payments						
Asset Management	-	-				-
Federal - Provincial Infrastructure Programs	81,166,700	(15,500,000)	(16.0)	96,666,700	-	-
Federal - Provincial Infrastructure Programs - Federal Contributions	154,000,000	9,000,000	6.2	145,000,000	-	-
Municipal Infrastructure Investment Initiative	1,000	-	-	1,000	1,000	-
Municipal Infrastructure	1,000	-	-	1,000	1,000	-
Total	235,168,700	(6,500,000)	(2.7)	241,668,700	2,000	-

* Estimates, Interim Actuals and Actuals for prior fiscal years are re-stated to reflect any changes in ministry organization and/or program structure. Interim actuals reflect the numbers presented in the 2015 Ontario Budget.

EXPLANATIONS FOR CHANGE FROM 2014-15 ESTIMATES

\$ Amount

PRRT Approvals / Annualizations

Federal - Provincial Infrastructure Programs (15,500,000)

Federal - Provincial Infrastructure Programs - Federal Contributions 9,000,000

Total

(6,500,000)

VOTE/ITEM: 902-33 REALTY PROGRAMS

**VOTE: ECONOMIC DEVELOPMENT, EMPLOYMENT AND
INFRASTRUCTURE PROGRAM**

TYPE: CAPITAL EXPENSE

ITEM/SUB-ITEM DESCRIPTION

The program provides funding to the General Real Estate Portfolio (GREP) as managed by Ontario Infrastructure and Lands Corporation (Infrastructure Ontario), which acts as an agent on behalf of the Ministry of Economic Development, Employment and Infrastructure as the owner of the properties and other ministries as users of the properties. Work performed on behalf of other ministries is undertaken on a cost recovery basis and funded directly by other ministries independent of this account. Infrastructure Ontario has also been assigned as the project manager for the construction of enabling works infrastructure for the Pan/ Parapan American Games Athletes' Village. The program also advances revitalization of Toronto's waterfront through the Toronto Waterfront Revitalization Corporation (Waterfront Toronto).

The functions of the Realty Services Program (Capital) include:

- Maintaining provincial real property portfolio by repairing government buildings
- Preparing and marketing provincial properties
- Environmental consulting, testing and clean-up of provincial properties
- Acquiring or disposing of properties
- Protecting environmentally significant land within the government portfolio

The repair of government buildings is partially funded from this allocation. About half of the funding available for repairs is derived from rent collected from ministries occupying space in government buildings.

Table C2: Comparative Details – Capital Expense

Table C2: Comparative Details - Capital Expense

VOTE/ITEM: 902-33

VOTE: ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE PROGRAMS

ITEM: REALTY PROGRAMS

TYPE: Capital Expense

Standard Account	Estimates 2015-16	Change from 2014-15 Estimates		Estimates 2014-15 *	Interim Actuals 2014-15 *	Actuals 2013-14 *
	\$	\$	%	\$	\$	\$
Services	97,779,000	5,101,000	5.5	92,678,000	82,683,000	100,301,876
Transfer Payments						
Pan/Parapan American Games Athletes Village Infrastructure	1,225,000	(7,814,600)	(86.4)	9,039,600	9,039,600	14,570,750
Realty Transactions	12,106,900	11,477,500	1,823.6	629,400	2,101,000	-
Toronto Waterfront Revitalization	14,500,000	(9,397,900)	(39.3)	23,897,900	23,897,900	55,935,820
Total	125,610,900	(634,000)	(0.5)	126,244,900	117,721,500	170,808,446

* Estimates, Interim Actuals and Actuals for prior fiscal years are re-stated to reflect any changes in ministry organization and/or program structure. Interim actuals reflect the numbers presented in the 2015 Ontario Budget.

EXPLANATIONS FOR CHANGE FROM 2014-15 ESTIMATES

\$ Amount

PRRT Approvals / Annualizations

 Services 5,101,000

Transfer Payments

 Realty Transactions 11,477,500

 Toronto Waterfront Revitalization (9,397,900)

 Pan/Parapan American Games Athletes Village Infrastructure (7,814,600)

Total

(634,000)

VOTE/ITEM: 902-34 REALTY DEVELOPMENT AND MANAGEMENT –
EXPENSES RELATED TO CAPITAL ASSETS

VOTE: ECONOMIC DEVELOPMENT, EMPLOYMENT AND
INFRASTRUCTURE PROGRAM

TYPE: CAPITAL EXPENSE

ITEM/SUB-ITEM DESCRIPTION

- \$1,000 placeholder.

Table C2: Comparative Details – Capital Expense

Table C2: Comparative Details - Capital Expense

VOTE/ITEM: 902-34

VOTE: ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE PROGRAMS

ITEM: REALTY DEVELOPMENT AND MANAGEMENT - EXPENSES RELATED TO CAPITAL ASSETS

TYPE: Capital Expense

Standard Account	Estimates 2015-16 \$	Change from 2014-15 Estimates \$	%	Estimates 2014-15 *	Interim Actuals 2014-15 *	Actuals 2013-14 *
				\$	\$	\$
Other Transactions	1,000	-	-	1,000	1,000	-
Total	1,000	-	-	1,000	1,000	-

* Estimates, Interim Actuals and Actuals for prior fiscal years are re-stated to reflect any changes in ministry organization and/or program structure. Interim actuals reflect the numbers presented in the 2015 Ontario Budget.

VOTE/ITEM: 902-22 ECONOMIC DEVELOPMENT AND EMPLOYMENT

VOTE: ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE PROGRAM

TYPE: CAPITAL ASSETS

ITEM/SUB-ITEM DESCRIPTION

In accordance with government accounting rules, a Capital Assets Vote/Item was created to include a \$1,000 placeholder amount for the potential purchase of Capital Assets. Land and Marine Fleet was the asset category chosen to be used by ministries.

Table C4: Comparative Details – Capital Asset

Table C4: Comparative Details - Capital Asset

VOTE/ITEM: 902-22

VOTE: ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE PROGRAMS

ITEM: ECONOMIC DEVELOPMENT AND EMPLOYMENT

TYPE: Capital Asset

Standard Account	Estimates 2015-16 \$	Change from 2014-15 Estimates \$	%	Estimates 2014-15 * \$	Interim Actuals 2014-15 * \$	Actuals 2013-14 * \$
Land	41,500,000	33,700,000	432.1	7,800,000	7,800,000	5,542,341
Buildings - asset cost	-	(317,000,000)	(100.0)	317,000,000	317,000,000	-
Land and Marine Fleet	1,000	(1,000)	(50.0)	2,000	2,000	-
Total	41,501,000	(283,301,000)	(87.2)	324,802,000	324,802,000	5,542,341

* Estimates, Interim Actuals and Actuals for prior fiscal years are re-stated to reflect any changes in ministry organization and/or program structure. Interim actuals reflect the numbers presented in the 2015 Ontario Budget.

EXPLANATIONS FOR CHANGE FROM 2014-15 ESTIMATES

\$ Amount

PRRT Approvals / Annualizations

Buildings - asset cost	(317,000,000)
Land	33,700,000
Land and Marine Fleet	(1,000)

Total (283,301,000)

VOTE 903: RESEARCH AND INNOVATION PROGRAMS

This program supports a stronger research and innovation ecosystem in Ontario by: developing and administering the ministries' suite of research programs that make investments in operations, infrastructure and research talent personnel to support world-class research and researchers working in publicly-funded institutions across Ontario; advancing translational and focused research in specific research areas including cancer and brain; delivering skills development, business development and commercialization programs focusing on key sectors and regional development opportunities; providing programs and services that assist main street clients with business start-up and early stage growth through Ontario's network of 57 Small Business Enterprise Centres; helping technology-based entrepreneurs and firms launch and grow through the Ontario Network of Entrepreneurs; connecting innovators and entrepreneurs across the province - ensuring that high potential companies can attract the skills and capital to compete in global markets and provide the opportunity for ideas developed in labs to make their way into the marketplace; promoting entrepreneurship as a viable career option among Ontario's youth; and supporting increased awareness about the competitive and productivity advantages of e-commerce, to encourage higher rates of ICT adoption and use among Ontario SMEs.

Table B1: Research and Innovation Programs Operating

MINISTRY OF RESEARCH AND INNOVATION / MINISTRY OF ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE

Vote 903: RESEARCH AND INNOVATION PROGRAMS

Table B1: Operating

Vote/Program	Estimates 2015-16 \$	Change from 2014-15 Estimates \$	%	Estimates 2014-15 *	Interim Actuals 2014-15 *	Actuals 2013-14 *
OPERATING EXPENSE						
Research and Innovation	572,814,200	(36,005,200)	(5.9)	608,819,400	535,989,037	567,594,262
Total Including Special Warrants	572,814,200	(36,005,200)	(5.9)	608,819,400	535,989,037	567,594,262
Less: Special Warrants	-	(160,000,000)	(100.0)	160,000,000	-	-
Total Operating Expense to be Voted	572,814,200	123,994,800	27.6	448,819,400	535,989,037	567,594,262
Special Warrants	-	(160,000,000)	(100.0)	160,000,000	-	-
Total Operating Expense	572,814,200	(36,005,200)	(5.9)	608,819,400	535,989,037	567,594,262

* Estimates, Interim Actuals and Actuals for prior fiscal years are re-stated to reflect any changes in ministry organization and/or program structure. Interim actuals reflect the numbers presented in the 2015 Ontario Budget.

Table B2: Research and Innovation Programs Capital

MINISTRY OF RESEARCH AND INNOVATION / MINISTRY OF ECONOMIC DEVELOPMENT, EMPLOYMENT AND INFRASTRUCTURE

Vote 903: RESEARCH AND INNOVATION PROGRAMS

Table B2: Capital

Vote/Program	Estimates 2015-16	Change from 2014-15 Estimates	%	Estimates 2014-15 *	Interim Actuals 2014-15 *	Actuals 2013-14 *
	\$	\$		\$	\$	\$
CAPITAL EXPENSE						
Research and Innovation	81,094,500	(7,527,800)	(8.5)	88,622,300	88,622,300	80,500,000
Total Including Special Warrants	81,094,500	(7,527,800)	(8.5)	88,622,300	88,622,300	80,500,000
Less: Special Warrants	-	(34,500,000)	(100.0)	34,500,000	-	-
Total Capital Expense to be Voted	81,094,500	26,972,200	49.8	54,122,300	88,622,300	80,500,000
Special Warrants	-	(34,500,000)	(100)	34,500,000	-	-
Ministry Total Capital Expense	81,094,500	(7,527,800)	(8.5)	88,622,300	88,622,300	80,500,000

* Estimates for the previous fiscal year are re-stated to reflect any changes in ministry organization and/or program structure. Interim actuals reflect the numbers presented in the 2015 Ontario Budget.

VOTE/ITEM: 903-1 RESEARCH AND INNOVATION PROGRAM

VOTE: RESEARCH AND INNOVATION

SUB-ITEM: RESEARCH AND INNOVATION

TYPE: OPERATING EXPENSE

ITEM/SUB-ITEM DESCRIPTION

Activities include: i) building on an ongoing commitment to excellence in world-class basic and applied research; ii) greater emphasis on catalyzing private sector innovation, iii) concentrating more resources on focus areas defined by high growth markets and iv) showcasing and celebrating Ontario's innovation success across the province, nationally and internationally.

OBJECTIVES

The Ministry's core objectives are to:

- Promote Ontario's economic growth by fostering a strong research and innovation ecosystem that will attract the world's brightest talent, new jobs and investments, and support the growth and development of businesses.
- Strengthen Ontario as a world leading research and innovation-driven economy and society.

The Ministry will continue to support excellence in world-class basic and applied research by developing and administering the ministry's suite of research programs. By engaging the public and a wide range of stakeholders, including business leaders and employees, researchers, educators and students the Ministry will focus on delivering commercialization programs, outreach and business development programs, and a venture capital strategy.

Through commercialization support, the Ministry will enable knowledge transfer from the research community to the business sector, including start-up companies and small and medium enterprises, so that Ontario can better capitalize on the investment in basic/applied research.

The Government of Ontario will create employment and entrepreneurship opportunities for 30,000 youth with an investment over two years. These funds will support outreach, training, mentorship, experiential learning, access to capital, and hiring incentives to engage youth along a full spectrum of employment, internship and entrepreneurship opportunities.

GENERAL DESCRIPTION OF ACTIVITIES

The Ministry supports productivity and innovation in Ontario's research, business and entrepreneurship ecosystems, to build sustainable economic and social prosperity.

- Maximize the economic and health impact of Ontario's leading-edge research institutions, research and research talent.
- Build and strengthen the business and entrepreneurial ecosystems that optimize the creation and growth of new companies that improve local economies, and compete in the global technology markets.
- Catalyze a stronger returns-based risk capital industry to support growth and scale-up of innovative firms.
- Strengthen Ontario as a world leading research and innovation-driven economy and society.

Programs/Functions:

Research

Through support for science and research, the Ministry will ensure that Ontario's publicly funded research institutions are globally competitive in the creation of new knowledge, the key building block of economies in the 21st century. The Ministry will support the provision of research facilities and other infrastructure to help attract, develop and keep talented researchers in Ontario. Research programs will also help grow the next generation of innovators, critical to sustaining Ontario's global innovation edge.

Commercialization

The Ministry leads the development and implementation of strategies and programs to ensure that robust commercialization services, such as access to capital, business acceleration services, mentoring, training and networking, are available to innovative companies, entrepreneurs and researchers across Ontario.

Entrepreneurship

Working with Small Business Enterprise Centres (SBECs), as well as community and industry partners, the Ministry provides programs and services that offer an array of training, mentoring and support opportunities for "main-street" entrepreneurs and small businesses across Ontario.

The Ministry also supports promoting ICT adoption and e-commerce opportunities among Ontario small and medium enterprises to enable them to compete in the global economy.

Youth-Jobs Strategy

A key focus in 2015-16 is ongoing implementation of the Youth Jobs Strategy (YJS) which was initiated in October 2013, and designed to encourage youth, to learn about and engage in entrepreneurship and innovation

Clients of these programs and services include:

- Entrepreneurs, start-up firms, small/medium enterprises;
- Municipalities/First Nations communities/economic development offices, Not-for-Profit organizations, including youth organizations;
- Universities, colleges, regional groups focused on commercialization, Ontario Centres of Excellence, MaRS Discovery District and other entrepreneur support organizations;
- Research hospitals, non-profit research institutions; and educators to promote entrepreneurship as a viable career option.

The Ministry will continue to manage the following programs and services in research, commercialization and entrepreneurship:

- Ontario Research Fund provides researchers with the support to undertake cutting-edge research and promotes research excellence in Ontario by supporting transformative, internationally significant research of strategic value to the province. The Fund focuses on scientific excellence and strong commercialization potential and targets new, leading edge research initiatives. The program fosters increased collaboration and partnerships between research institutions and industry.
- Early Researcher Awards helps promising, recently appointed Ontario researchers build their research teams. The program encourages applications from a diverse range of disciplines including life sciences, clean technologies, ICT, social sciences, and arts and humanities. It helps Ontario research institutions attract and retain the next generation of top research talent.
- Ontario Institute for Cancer Research (OICR) is an independent, not-for-profit corporation dedicated to research on the prevention, early detection, diagnosis and treatment of cancer. OICR translates research results into prevention, better patient care, and the commercialization of new technologies and therapies into economic development opportunities.
- Ontario Brain Institute plays a catalytic role by providing strategic direction for Ontario brain research and bringing together multi-disciplinary, patient-centered

research teams. OBI also ensures standardization of clinical data to accelerate discovery, improve patient care and foster healthcare efficiencies.

- Clinical Trials Ontario is an independent not-for-profit organization that provides a streamlined approach to conducting multi-centre clinical trials in Ontario, while maintaining the highest ethical standards for participant protection.
- The Ontario Institute for Regenerative Medicine brings together government, philanthropy, and commercial partners to sustain Ontario's competitive advantage in regenerative medicine and deliver on the health and economic promise of stem cells.
- Innovation Demonstration Fund (IDF) provides financial support covering up to fifty percent of eligible costs for approved projects that have high commercialization potential and environmental improvement as their goals, with preference given to new alternative energy, bio-products, hydrogen and other globally significant technologies. IDF funding must be used for technology demonstration activities at the pilot stage. The IDF program is currently paused as the government reviews the effectiveness and the manner in which it delivers company financial support programs.
- Centre for Research and Innovation in the Bio-Economy establishes a world-class bio-fibre utilization cluster in Thunder Bay which attracts world-class researchers and industry leaders to develop the next generation of renewable forestry bio-products. The Centre attracts new companies, jobs, innovation and new prosperity to Northern Ontario.
- Commercialization and Innovation Network Support provides funding for a suite of commercialization services that provide early stage support and management expertise to help get high-potential innovative companies in Ontario off the ground and attract investment from other sources. Programs are delivered through MaRS, the Ontario Centres of Excellence (OCE), the 18 Regional Innovation Centres (RICs), and other members of the Ontario Network of Entrepreneurs (ONE). The programming provided is a vital component in the delivery of Ontario's innovation agenda and helps ensure that Ontario innovators have every opportunity to generate new business, companies and jobs within the province.
- Small Business Enterprise Centres supports to provide entrepreneurs with the tools they need to start and grow their businesses. A network of 57 Small Business Enterprise Centres across Ontario (members of ONE) offer free consultations with a qualified business consultant, business skills development through seminars and workshops, tools for business research and planning, review of business plans, and referrals to programs that offer financing. The service is managed locally, coordinated provincially, and supported by public and private sector partners.

The Ministry will continue to manage the following programs and services related to the Youth Jobs Strategy:

- Youth Business Acceleration Program (managed by MaRS BAP) supports the development of technology companies by young entrepreneurs.
- SmartStart Seed Fund (managed by OCE) provides initial investment seed stage grants of up to \$35,000 to enable promising youth-led ventures to reach early milestones in creating and growing their start-ups.
- Campus-Linked Accelerators (CLA), On-Campus Entrepreneurship Activities (OCEA) (managed by OCE) are newly launched innovation and technology commercialization focused initiatives designed to harness Ontario's youth (students) as a means to convert knowledge and discovery into economic impact through cultivating their entrepreneurial and business skills, and providing them with the real world experience they need to develop into Ontario's next generation of innovators.
- TalentEdge (Internship and Fellowship Programs) program (managed by OCE) provides opportunities for post-secondary students, PhD fellows and recent graduates to work on collaborative R&D projects between their academic institution and industry. Companies gain access to highly skilled young people, and universities and colleges have the opportunity to establish a greater working relationship with industry.
- Youth Investment Acceleration Fund (managed by MARS IAF) supports the growth of emerging technology companies led by young entrepreneurs by providing investment capital of up to \$250,000

Table C1: Comparative Details – Research and Innovation Operating Expense

Table C1: Comparative Details - Operating Expense

VOTE/ITEM: 903-1

VOTE: RESEARCH AND INNOVATION PROGRAM

ITEM: RESEARCH AND INNOVATION

TYPE: Operating Expense

Standard Account	Estimates 2015-16	Change from 2014-15 Estimates		Estimates 2014-15 *	Interim Actuals 2014-15 *	Actuals 2013-14 *
	\$	\$	%	\$	\$	\$
<u>Transfer Payments</u>						
Business Ecosystem Support Fund	-	-		-		17,977,914
Business Research Institution Tax Credit	13,519,000	913,500	7.2	12,605,500	20,244,900	12,261,715
Centre for International Governance Innovation	2,461,000	1,179,800	92.1	1,281,200	1,210,637	202,189
Centre for Research and Innovation in the Bio-economy	5,000,000	(1,200,000)	(19.4)	6,200,000	6,200,000	3,500,000
Commercialization and Innovation Network Support	57,378,000	4,074,000	7.6	53,304,000	53,304,000	57,766,089
Grants in Support of Research and Innovation	14,349,000	(2,001,000)	(12.2)	16,350,000	16,350,000	20,970,289
Innovation Demonstration Fund	9,007,000	(4,993,000)	(35.7)	14,000,000	14,000,000	2,651,910
Institute for Quantum Computing	5,000,000	-	-	5,000,000	5,000,000	-
International Collaborations	1,965,100	(997,800)	(33.7)	2,962,900	2,962,900	2,331,496
Laziridis Institute	1,500,000	1,500,000		-	-	-
Life Sciences Seed Venture Capital Fund	-	(10,000,000)	(100.0)	10,000,000	10,000,000	-
Neurotrauma Program	4,680,000	-	-	4,680,000	4,680,000	-
Next Generation Baycrest Initiative	4,700,000	-	-	4,700,000	4,700,000	4,914,863
Next Generation of Jobs Fund - Biopharmaceutical Investment Program	-	-		-	-	1,907,277
Ontario Brain Institute	1,000	-	-	1,000	1,000	-
Ontario Capital Growth Corporation - Operating	2,000,000	2,000,000		-	-	-
Ontario Emerging Technologies Fund	45,000,000	8,000,000	21.6	37,000,000	16,580,000	14,996,704
Ontario Innovation Tax Credit	211,845,100	(20,526,700)	(8.8)	232,371,800	172,392,600	223,199,291
Ontario Institute for Cancer Research	81,000,000	4,000,000	5.2	77,000,000	77,000,000	77,000,000
Ontario Institute for Regenerative Medicine	5,000,000	5,000,000		-	-	-
Ontario Life Sciences Commercialization Strategy	1,230,000	(255,000)	(17.2)	1,485,000	1,485,000	1,136,543
Ontario Research Fund	60,650,000	(17,000,000)	(21.9)	77,650,000	77,650,000	65,031,895
Ontario Venture Capital Fund II	-	-		-	-	20,000,000
Perimeter Institute	10,000,000	-	-	10,000,000	10,000,000	10,000,000
Renewable Energy Project	-	-		-	-	300,000
Research Talent Programs	6,427,000	(4,000,000)	(38.4)	10,427,000	10,427,000	2,947,357
Science and Technology Connections and Partnerships	-	-		-	-	50,000
Small Business Enterprise Centres	4,301,000	-	-	4,301,000	4,301,000	-
Water Technology Acceleration Project	1,000	(1,499,000)	(99.9)	1,500,000	1,500,000	1,448,730
Youth Jobs Strategy - Entrepreneurship	-	(11,000,000)	(100.0)	11,000,000	11,000,000	12,000,000
Youth Jobs Strategy - Innovation	25,800,000	10,800,000	72.0	15,000,000	15,000,000	15,000,000
Total	572,814,200	(36,005,200)	(5.9)	608,819,400	535,989,037	567,594,262

* Estimates, Interim Actuals and Actuals for prior fiscal years are re-stated to reflect any changes in ministry organization and/or program structure. Interim actuals reflect the numbers presented in the 2015 Ontario Budget.

EXPLANATIONS FOR CHANGE FROM 2013-14 ESTIMATES
\$ Amount
RbP Approvals / Annualizations

Youth Jobs Strategy - Innovation	10,800,000
Ontario Emerging Technologies Fund	8,000,000
Ontario Institute for Regenerative Medicine	5,000,000
Commercialization and Innovation Network Support	4,074,000
Ontario Institute for Cancer Research	4,000,000
Ontario Capital Growth Corporation - Operating	2,000,000
Laziridis Institute	1,500,000
Centre for International Governance Innovation	1,179,800
Business Research Institution Tax Credit	913,500
Ontario Innovation Tax Credit	(20,526,700)
Ontario Research Fund	(17,000,000)
Youth Jobs Strategy - Entrepreneurship	(11,000,000)
Life Sciences Seed Venture Capital Fund	(10,000,000)
Innovation Demonstration Fund	(4,993,000)
Research Talent Programs	(4,000,000)
Grants in Support of Research and Innovation	(2,001,000)
Water Technology Acceleration Project	(1,499,000)
Centre for Research and Innovation in the Bio-economy	(1,200,000)
International Collaborations	(997,800)
Ontario Life Sciences Commercialization Strategy	(255,000)

Total

(36,005,200)

VOTE/ITEM: 903-2 RESEARCH AND INNOVATION PROGRAM

VOTE: RESEARCH AND INNOVATION

TYPE: CAPITAL EXPENSE

ITEM/SUB-ITEM DESCRIPTION

This item consists of the Ontario Research Fund (ORF) which builds on an ongoing commitment to excellence in world-class basic and applied research through investments in research infrastructure.

OBJECTIVES

The ORF contributes to the creation of leading-edge knowledge and increases Ontario's ability to attract, develop and retain the best research talent.

GENERAL DESCRIPTION OF ACTIVITIES

By leveraging funding from the federal Canada Foundation for Innovation (CFI) program, the ORF ensures that Ontario's publicly funded research institutions and their researchers continue to have competitive, state-of-the-art infrastructure to engage in world-leading research and technology development.

PROGRAMS/FUNCTIONS

Through support for science and research, the Ministry will ensure that Ontario's publicly funded research institutions are globally competitive in the creation of new knowledge, the key building block of economies in the 21st century. The Ministry will support the provision of research facilities and other infrastructure to help attract, develop and keep talented researchers in Ontario. Research programs will also help grow the next generation of innovators, critical to sustaining Ontario's global innovation edge.

The Ontario Research Fund

The program supports the modernization, development and/or acquisition of new research infrastructure at publicly funded research institutions to ensure that Ontario researchers have the tools they need to stay at the forefront of innovation.

Based on a competitive peer review process, the program focuses on research of exceptional scientific excellence and strategic value to the province. Full project funding is achieved through co-funding with research institutions, the Canada Foundation for Innovation programs and the private sector.

Table C2: Comparative Details – Research and Innovation Capital Expense

Table C2: Comparative Details - Capital Expense

VOTE/ITEM: 903-2

VOTE: RESEARCH AND INNOVATION PROGRAM

ITEM: RESEARCH AND INNOVATION

TYPE: Capital Expense

Standard Account	Estimates 2015-16 \$	Change from 2014-15 Estimates \$	%	Estimates 2014-15 * \$	Interim Actuals 2014-15 * \$	Actuals 2013-14 * \$
Transfer Payments						
Minor Capital Investments	2,000,000	2,000,000		-	-	290,000
Ontario Research Fund	79,094,500	(9,527,800)	(10.8)	88,622,300	88,622,300	80,210,000
Total	81,094,500	(7,527,800)	(8.5)	88,622,300	88,622,300	80,500,000

* Estimates, Interim Actuals and Actuals for prior fiscal years are re-stated to reflect any changes in ministry organization and/or program structure. Interim actuals reflect the numbers presented in the 2015 Ontario Budget.

EXPLANATIONS FOR CHANGE FROM 2013-14 ESTIMATES

\$ Amount

RbP Approvals / Annualizations

Minor Capital Investments 2,000,000

Ontario Research Fund (9,527,800)

Total (7,527,800)