

Published plans and annual reports 2021-2022: Ministry of Transportation

Plans for 2021-2022, and results and outcomes of all provincial programs delivered by the Ministry of Transportation in 2020-2021.

Ministry overview

Ministry of Transportation vision

The Ministry of Transportation (MTO) enables access to activities by providing and supporting safe, equitable, efficient, sustainable and convenient mobility options for people and goods.

Ministry contribution to priority outcomes

- **Increasing mobility and access options by connecting more people to places.** Working with our partners to build a world-class, integrated transit system and deliver more transit services faster that serve communities across the province.
- **Promoting a multi-modal, regional transportation network that supports the efficient movement of people and goods.** Investing in an integrated transportation system that supports the province's economic competitiveness across all modes of transportation.
- **Keeping Ontario's transportation network safe.** Ensuring the province's transportation system is among the safest in the world.
- **Investing in highways, roads, bridges and other priority infrastructure.** Making smart investments and expanding the province's highway network to provide reliable access to an efficient transportation system.
- **Driving organizational effectiveness and enabling innovation.** Enabling a creative, innovative, diverse and agile workforce that can deliver on our ministry vision and goals.

To deliver on these outcomes, the ministry has five, cross-cutting strategies to deliver on key government priorities. Notable initiatives are summarized below, with further details found throughout the ministry's Estimate Briefing Book.

Strategy 1 – Innovate provincial transportation policies, regulation, plans and systems to enable mobility and access

- *Building Transit Faster Act, 2020 (BTFA)* - Extending the measures in the *BTFA* to other provincial transit projects, creating jobs and economic benefits for communities.
- Reducing Red Tape & Increasing Efficiencies – Implement several regulatory amendments and pilot initiatives, such as the e-scooter pilot and permitting the use of cargo e-bikes through municipal by-laws.

- Promoting Safer Roads Through Effective Legislation and Regulation - introduce innovative regulation, such as the new School Bus Arm Camera Regulatory Framework, and Zero Blood Alcohol Requirement for Driving Instructors.

Strategy 2 – Support and deliver safe, equitable, efficient and convenient mobility options which enable economic recovery and build future resiliency

- Northeastern Passenger Rail - Accelerating work to examine safety and infrastructure needs for potential future passenger rail service in the North.
- Resilient Ferry Fleet - In Fall 2021 MTO will receive two hybrid-electric capable ferries that will run passenger and vehicle ferry service between the mainland with Amherst Island and Wolfe Island.
- Safer Towing Industry & Tow Zone Pilot - Implement new rules for towing in the province, to address violence and fraud in the industry.
- Technology to support Carrier Safety - Expand the deployment of Smart Roadside Technology in commercial vehicle compliance and enforcement.

Strategy 3 – Deliver existing revenue generation plans and develop new, innovative value creation opportunities

- Revenue Generation - Established a Value Creation Framework, which is expected to generate over \$390M over the next four years.
- Public Education and Research Surcharge (PEARS) – Will ensure the ministry can continually invest critical research to drive evidence-based policies.
- MTO Data and Information Strategy (MDIS) - MDIS is transforming MTO into a modern data-driven and future-ready organization.

Strategy 4 – Perform meaningful reforms to modernize the organization, to ensure the ministry is future ready and user-focused

- Anti-Racism Action Plan – Supports anti-racism awareness and capacity building within our ministry and will help the ministry deliver a transportation system that is accessible and barrier free to all.
- Improve Developer Processes through the Highway Corridor Management System (HCMS) – Land Development Module; a convenient online public portal that will save business and government time and money.
- Digital First & Digital Transformation – transforming existing legacy systems and accelerating the ministry's transition to digital, modern, user-centered service offerings.

Strategy 5 – Deliver infrastructure and services with greater rigor, through re-calibrated capital plans, smart rehabilitation investments, and strengthened agency oversight

- GO Rail Expansion - advance the GO Rail Expansion program through critical procurements and infrastructure work along the corridors.
- Ontario's New Subway Transit Plan for the GTA - MTO will work with partners to advance the four priority transit projects.
- Priority Highway Capital Projects – Make important investments in highway renewal and expansion projects throughout the provincial network.
- Smart Rehabilitation Investments – ensure a state of good repair of our assets by making smart rehabilitation investments.

COVID-19 response

The Ministry of Transportation has initiated several measures and initiatives to combat COVID-19 and reduce the financial burdens that Ontarians are currently facing. Key actions include:

Supporting the commercial carrier industry

- Support the trucking industry through the Provincial Antigen Screening Program (Ministry of Health) which allows employers in priority settings to add an additional safety measure and launched the free 511 app for all truck drivers, enabling access to rest areas and sanitation facilities.
- Enacted emergency provisions of the *Highway Traffic Act* during the second State of Emergency, which allowed provincially regulated carriers transporting essential supplies to be eligible for important operating exemptions.
- Supported the safety of Ontario's Truck drivers by delivering a COVID-19 Testing for Truck Drivers Pilot and Emergency child-care services for Class A and Class D licenses up until June 26, 2020.

Delivering essential services

- The validity period of driver, vehicle and carrier products which expired on or after March 1, 2020 was extended into 2021-2022 to combat COVID-19.
- Safety on Provincial Ferry & Air Services – Worked with our partners to implement Transport Canada COVID-19 related interim measures on both ferry services and winter air service operations.
- Committed resources to ensure that Remote Airports continue uninterrupted operations and deliver essential supplies (food, fuel, water, etc.) and services.
- To help address the backlog of passenger road tests, the ministry is working with its service provider to add 84 new Driver Examiners.

Supporting partnerships

- In partnership with the federal government, MTO is delivering up to \$2.15 billion to Ontario municipalities, through the *Safe Restart Agreement*, to keep transit systems running.
- The ministry continues to work with service delivery partners and the courts to maintain services during the pandemic including the Licence Appeal Tribunal, Remedial Measures Program and Ignition Interlock Program.
- The ministry continues to tender the highway capital construction program to ensure there are adequate design projects for sustained construction activity throughout the 2021-22 season.

Ministry programs

Ministry Administration delivered by the Corporate Services Division provides high-quality, cost-effective business support, functional leadership, expert advice and services that meet the needs of the ministry and central agencies of government. This program provides leadership in several key areas, including:

- strategic planning and transformation initiatives
- business improvement and innovation tools, processes and supports
- financial planning and oversight, procurement and effective controllership

- development and delivery of a strategic human resource plan that aligns programs and services to ministry priorities
- operation of the Fleet Management Centre, on behalf of the Ontario Public Service (OPS), to manage all provincial motor vehicle fleet assets
- delivery of a strategic framework for diversity and inclusion and ensuring ministry awareness and compliance with the *Accessibility for Ontarians with Disabilities Act (AODA)*
- accommodations and facilities management, support and guidance
- leadership in the delivery of regional business support services
- functional leadership of ministry information management programs. Coordination of requests for access to Ministry of Transportation information under the *Freedom of Information and Protection of Privacy Act*.

Agencies Oversight and Partnerships Program ensures MTO's agencies align with government priorities and comply with legislation, regulations, directives and policies. The program also supports agency and municipal funding programs and oversees decision-making and delivery of transit and other infrastructure funding programs and investments.

The program is also responsible for managing the province's relationship with two Crown Agencies, Metrolinx and the Ontario Northland Transportation Commission (ONTC). Additionally, the program works to advance Ontario's strategic transportation objectives with other ministries and government agencies (e.g., Infrastructure Ontario), the federal government, other provinces, municipalities, and Indigenous communities. Major initiatives include, but are not limited to:

- transforming the GO rail network into a comprehensive, all-day rapid transit network by providing two-way all-day service across core segments of the GO rail network through the GO Rail Expansion Program
- supporting municipal transit projects across the province
- supporting the implementation of the *Building Transit Faster Act, 2020* measures, in order to streamline project delivery and support the accelerated completion of priority transit projects
- building transportation partnerships with municipal and federal partners
- advancing Ontario's "New Subway Transit Plan for the Greater Toronto Area (GTA)" on an accelerated basis, as announced in the 2019 Ontario Budget, including:
 - the Ontario Line
 - the Yonge North Subway Extension
 - the three-stop Scarborough Subway Extension
 - the Eglinton Crosstown West Extension

Transportation Safety develops and implements strategies to improve road safety and mobility through the promotion of responsible driving behaviour and motor vehicle safety.

Transportation Safety is undertaking a multi-year strategy to transform the way MTO and its partner ministries deliver driver and vehicle services to Ontarians and build a foundation for more effective and efficient delivery of people-centred digital services.

interest, that align with MTO priorities. The TIF will enable Indigenous communities and organizations to advance transportation-related initiatives that encourage capacity-building and involve culturally and locally responsive solutions.

Moving Ontarians More Safely (MOMS) Act - MTO is proposing a package of new legislative, regulatory and public education measures aimed at improving road safety by targeting aggressive and high-risk driving behaviors. Of particular concern to MTO is a growing trend of stunt driving, speeding and other aggressive driving behaviours that have increased over the last few years and especially during the COVID-19 pandemic, according to police reports and preliminary data.

Table 1: Ministry planned expenditures 2021-22	
Item	Amount
COVID-19 Approvals	\$ 371,199,500
Operating	\$2,303,101,700
Capital	\$3,558,524,700
Total	\$6,232,825,900

Total Expense: \$6,232,825,900

(Ministry Total Expense Including Consolidation and Other Adjustments. Note graph excludes adjustments for General Real Estate Portfolio (GREP) (\$10,218,800) and Ontario Infrastructure and Lands Corporation (IO) (\$5,003,900))

Detailed financial information

Ontario's transportation network connects us to the global marketplace and to one another. MTO invests in the long-term infrastructure maintenance, renewal and expansion of this network. Major programs include planning for and investing in transit, highways, bridges, strategic corridors, and advancing driver and vehicle safety.

Vote/Program	Estimates 2021-22 \$	Change from 2020-21 Estimates \$	%	Estimates 2020-21 ^[1] \$	Interim Actuals 2020-21 ^[1] \$	Actuals 2019-20 ^[1] \$
Consolidation Adjustment - Ontario Northland Transportation Commission	66,624,100	4,515,100	7.3	62,109,000	51,703,600	66,969,928
Operating Expense Adjustment - Cap and Trade Wind Down Account Reclassification	N/A *****	N/A *****	N/A *****	N/A *****	N/A *****	N/A *****
Consolidation Adjustment - Ontario Infrastructure and Lands Corporation	(5,003,900)	(98,000)	N/A *****	(4,905,900)	(4,905,900)	(9,520)
Ministry Total Operating and Capital Including Consolidation and Other Adjustments (not including Assets)	6,232,825,892	(1,001,917,600)	(13.8)	7,234,743,492	7,945,741,892	5,137,683,343

Vote/Program	Estimates 2021-22 \$	Change from 2020-21 Estimates \$	%	Estimates 2020-21 ^[1] \$	Interim Actuals 2020-21 ^[1] \$	Actuals 2019-20 ^[1] \$
Consolidation Adjustment - Centre for Addiction and Mental Health	N/A *****	N/A *****	N/A *****	N/A *****	N/A *****	(80,000)
Operating Expense Adjustment - Municipal Gas Tax Allocation	343,322,400	2,591,300	0.8	340,731,100	340,731,100	372,367,124
Consolidation Adjustment - Metrolinx	517,309,600	(172,843,900)	(25.0)	690,153,500	130,553,500	948,492,143
Consolidation Adjustment - General Real Estate Portfolio	(10,218,800)	(2,159,600)	N/A *****	(8,059,200)	(7,174,100)	(23,364,381)
Ministry Total Operating and Capital Including Consolidation and Other Adjustments (not including Assets)	6,232,825,892	(1,001,917,600)	(13.8)	7,234,743,492	7,945,741,892	5,137,683,343

Vote/Program	Estimates 2021-22 \$	Change from 2020-21 Estimates \$	%	Estimates 2020-21 ^[1] \$	Interim Actuals 2020-21 ^[1] \$	Actuals 2019-20 ^[1] \$
Total Including Consolidation & Other Adjustments	2,674,301,192	(1,426,210,500)	(34.8)	4,100,511,692	4,825,657,092	2,658,295,142
Operating assets						
Ministry Administration	2,000	N/A *****	N/A *****	2,000	2,000	N/A *****
Agency Oversight and Partnerships	1,000	N/A *****	N/A *****	1,000	1,000	N/A *****
Transportation Safety	1,000	N/A *****	N/A *****	1,000	1,000	N/A *****
Transportation Infrastructure Management	1,000	N/A *****	N/A *****	1,000	1,000	N/A *****
Ministry Total Operating and Capital Including Consolidation and Other Adjustments (not including Assets)	6,232,825,892	(1,001,917,600)	(13.8)	7,234,743,492	7,945,741,892	5,137,683,343

Vote/Program	Estimates 2021-22 \$	Change from 2020-21 Estimates \$	%	Estimates 2020-21 ^[1] \$	Interim Actuals 2020-21 ^[1] \$	Actuals 2019-20 ^[1] \$
Labour and Transportation Cluster	1,000	N/A *****	N/A *****	1,000	1,000	N/A *****
Integrated Policy and Planning	1,000	1,000	N/A *****	N/A *****	N/A *****	N/A *****
Operations	1,000	1,000	N/A *****	N/A *****	N/A *****	N/A *****
Total Operating Assets to be Voted	8,000	2,000	33.3	6,000	6,000	N/A *****
Ministry Total Operating Assets	8,000	2,000	33.3	6,000	6,000	N/A *****
Capital expense						
Ministry Total Operating and Capital Including Consolidation and Other Adjustments (not including Assets)	6,232,825,892	(1,001,917,600)	(13.8)	7,234,743,492	7,945,741,892	5,137,683,343

Vote/Program	Estimates 2021-22 \$	Change from 2020-21 Estimates \$	%	Estimates 2020-21 ^[1] \$	Interim Actuals 2020-21 ^[1] \$	Actuals 2019-20 ^[1] \$
Statutory Appropriations	1,232,282,100	65,154,900	5.6	1,167,127,200	1,167,127,200	1,030,581,955
Ministry Total Capital Expense	6,531,072,500	277,325,900	4.4	6,253,746,600	6,213,697,800	5,262,833,756
Consolidation Adjustment - Ontario Northland Transportation Commission	(23,480,800)	18,656,400	N/A *****	(42,137,200)	(41,135,400)	(33,315,586)
Consolidation Adjustment - Metrolinx	(2,949,067,000)	128,310,600	N/A *****	(3,077,377,600)	(3,052,477,600)	(2,750,129,969)
Ministry Total Operating and Capital Including Consolidation and Other Adjustments (not including Assets)	6,232,825,892	(1,001,917,600)	(13.8)	7,234,743,492	7,945,741,892	5,137,683,343

