

QP BRIEFING

August 11, 2017

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1). UNION CALLS FOR REFORMS AFTER ALLEGED ASSAULTS AT PSYCHIATRIC HOSPITAL

By: Jessica Smith Cross

Recent allegations of violence at an Ontario psychiatric hospital have prompted the employees' union to call — again — for better protection for health-care workers.

A patient at the Waypoint Centre for Mental Health Care in Penetanguishene is charged with three counts of assault in relation to an incident on Aug. 8, OPP spokesman Sgt. Peter Leon confirmed.

The Ontario Public Service Employees Union alleges three nurses were hurt, describing the alleged assaults in a blog post: "On August 8, 2017, a patient at Waypoint Centre for Mental Health Care came out of the shower swinging. He knocked one nurse unconscious and hit two others in the head, sending all three workers to hospital. Two nurses have black eyes and contusions around their face. The third nurse suffered a loose tooth, a dislocated finger and a possible concussion."

"Last week, another assault at Waypoint sent four workers to hospital," said union president Warren "Smokey" Thomas in a press release. "To say this pattern of violence is unacceptable would be a gross understatement. While danger is a part of many occupations, no worker should have to face this level and frequency of violence in their workplace."

According to the OPP, the accused in the shower incident remains at Waypoint.

Waypoint has a history of violent incidents, including reports of a patient attacking a nurse with screwdrivers and another brandishing a homemade sword.

It is the province's only high-security forensic mental health facility for adult males and houses some individuals who have been found not criminally responsible or unfit to stand trial on account of a mental illness.

The union is calling on the government to move quicker to implement the recommendations from the report of the Workplace Violence Prevention in Health Care Leadership Table, which the union participated in, and is still a work in progress.

The Ministry of Labour is investigating the incident at Waypoint, Michael Speers, spokesman for Labour Minister Kevin Flynn said on Friday. Investigators have requested documentation from the hospital and ordered it to establish a procedure for the use of showers in the unit in question.

"Each and every day, our health professionals provide the highest quality of care for Ontarians. Their safety is paramount, which is why the government created a Workplace Violence Prevention in Health Care Leadership Table," said Speers.

"This group of stakeholders and experts is providing advice on how to reduce and prevent workplace violence for healthcare professionals," Speers continued. "This past spring, they

presented a progress report to the ministers of labour and health that included initial recommendations to create safer workplaces right away.

"Together with health-care partners, the government is further developing a substantial plan that will make facilities safer, reduce incidents of workplace violence in hospitals and the broader health care sector, and change attitudes toward workplace violence. No one should feel unsafe at work, and concrete steps are needed to ensure the safety of all our health sector workers."

2). NEARLY HALF OF ONTARIO NDP CAUCUS BACK JAGMEET SINGH FOR FEDERAL LEADER

By: Sabrina Nanji

Almost half of Jagmeet Singh's fellow Ontario MPPs are backing him for federal leader.

In addition to the glowing accolades that MPPs Catherine Fife and Michael Mantha delivered at Singh's official campaign launch in Brampton mid-May, the Bramalea-Gore-Malton MPP has racked up support from seven others, bringing the total number of endorsements to nine out of a possible 19 caucus members (not counting Singh). That includes MPPs Peggy Sattler and Taras Natyshak, who previously confirmed they've picked Singh in the race to replace Tom Mulcair.

His campaign unveiled the full roster of Singh supporters Friday morning. It adds: MPPs Wayne Gates, Jennifer French, Percy Hatfield, Lisa Gretzky and Cindy Forster. Former NDP MPPs Rosario Marchese and Jonah Schein also joined the chorus.

"Jagmeet's ability to connect with diverse communities across Canada and engage voters who have not previously been involved in the political process will help us renew the party and take on Justin Trudeau in 2019," French said in a release.

Mantha said Singh has "the heart of a lion and a tenacity that promises a better future for Canada with him as our leader."

Hatfield toasted Singh's "rare gift for connecting with people." Forster said he's best-suited to lead the NDP to power in 2019. Gates said Singh makes politics "exciting" while Sattler lauded his work on social justice issues.

Marchese lauded Singh as a "brilliant and bilingual social democrat" who "represents a new generation of leadership that is needed to grow the party."

Added Schein: "He will be able to reach out across the country, bring new activists and supporters into the NDP, and build an organization strong enough to truly challenge the Liberals and Conservatives."

The social-media-savvy federal leadership contender took to Twitter to express his gratitude. He called Friday's announcement a "very special moment" in his quest for the NDP throne, and returned the love with individually tailored tweets – thanking Fife for "countless chats of encouragement," congratulating Gates' moustache-growing and crowd-rousing abilities, and fondly referring to Mantha as a "northern bear." He added each and every caucus member is a "powerful advocate for their communities & social justice."

Provincial NDP Leader Andrea Horwath has traditionally refused to pick favourites in federal leadership contests, but weighed in on the race on Thursday, saying Singh's ability thus far to win the most endorsements and out-fundraise his competitors makes her "proud."

Some other caucus members previously endorsed Singh's rivals, and don't seem inclined to change their minds now that he has officially joined the fray.

MPP Cheri DiNovo is backing Manitoba MP Niki Ashton, while MPP Gilles Bisson supports his federal riding twin Charlie Angus, MP for Timmins-James Bay. Angus has also won MPP John Vanthof's endorsement, who represents a Northern Ontario riding as well. New Democrat Peter Tabuns is rallying behind Quebec MP Guy Caron.

The NDP will crown a federal leader before the end of October.

3). HUTTON: TIME TO END CORPORATE WELFARE

By: Deb Hutton

What a delightful sight it was last week when Premier Kathleen Wynne scooped some ice cream in Bobcaygeon for Peterborough MPP Jeff Leal. But it was one expensive cone: The premier had travelled down Highway 401 with a \$311,000 cheque for Kawartha Dairy. The money, according to the premier, would create 10 jobs and secure 115 existing ones.

My two girls love Kawartha Dairy ice cream. You can buy it in the grocery store, it's what they serve at our favourite neighbourhood restaurant, and I have purchased some at more than one ice cream stand throughout the province. And that's my point: Kawartha Dairy is a successful, thriving business that's been operating since 1937. The money it received last week from Ontario taxpayers — while I'm sure very welcome — was not needed by any objective measure.

No doubt company owners are feeling the burden of high electricity rates and worrying about the upcoming minimum wage hike, but so too are their competitors who didn't receive a government grant.

Consider the facts of last week's announcement. The money will go toward a \$7.8 million expansion already in progress, and scheduled for completion in just a few weeks. Does anyone actually believe that this multimillion-dollar project was not going to proceed, or that this particular business was going to pack up and leave the province without the premier's handout? Not a chance.

And imagine my surprise when I discovered that this isn't the first time this successful Ontario business received money from Ontario taxpayers. In 2010, the government wrote it a cheque for \$620,000 for an expansion that had been in the works for two years at the time of the grant. Again, there is absolutely no evidence that the company wouldn't have proceeded with that expansion without government dollars.

That's almost a million bucks of direct Ontario taxpayer money to a company that, by all accounts, is doing just fine without the cash.

Kathleen Wynne @Kathleen_Wynne

It's never too early for ice cream. And when you're at @kawarthadairy it's impossible to say no to chocolate!

https://twitter.com/Kathleen_Wynne/status/892776452541820928/photo/1?ref_src=twsrc%5Etfw&ref_url=http%3A%2F%2Fwww.qpbriefing.com%2F2017%2F08%2F11%2Fhutton-time-to-end-corporate-welfare%2F

11:57 AM - Aug 2, 2017

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I don't blame nor do I want to demonize Kawartha Dairy. If government money is available, smart and successful business owners will try to get their share. They know that if they don't, their competitors will. But they are a great example of why it's time to end corporate welfare.

Corporate welfare is usually defined as any support or subsidy of private business. It can take the form of a grant, loan or tax and regulatory concessions. Governments of all stripes over time have expressed a variety of reasons for doling out money to private corporations: it will create jobs; it will retain jobs; or it will leverage greater investments. Or they argue that if we don't offer

these kinds of incentives, our neighbours in other provinces and states will, and we will lose jobs and investment to those jurisdictions.

There is no end to the criticism that has been levelled at the current government's myriad of corporate grant programs, the largest of which is the Jobs and Prosperity Fund. In her 2015 annual report, Ontario Auditor General Bonnie Lysyk found that the government had little idea if the money it had been handing out had actually resulted in increased employment. She also questioned the fairness and transparency of how the grants were awarded. Finally, she found that some projects were approved for funding even though she believed that the project would have proceeded without the government's infusion of cash.

The government's own "Expert Panel Examining Business Support Programs" created quite a stir when its unreleased report appeared in the media in 2016. Among other things, it concluded that Ontario's support programs went to those companies who needed it least.

To be fair, the current Liberal government is not alone in its support for corporate welfare. It has been a tool used by governments on both the left and right of the political spectrum provincially and federally. I think it's a policy that should be rejected by both: True conservatives are supposed to believe that market competition should prevail without government intervention; and those on the left should reject the notion of scarce tax dollars being distributed to private corporations.

I have a number of reasons for rejecting the practice of corporate welfare. First and foremost, I don't like government interference in the market. When governments choose one business over another, they create an unlevel playing field. Second, it just seems wrong to have one business, through its taxes, subsidize its competitor with a corporate grant.

I am also skeptical that government has the internal knowledge and skill to correctly identify the best recipients. Too often, money goes to those companies who are able to hire consultants and lobbyists to help them navigate government granting programs. This, in turn, makes me wary of the legitimacy of the job creation claims associated with government grants.

Further, many businesses who have received government handouts subsequently admit that other factors influenced their decisions to expand or relocate more than grants and tax breaks did.

I believe governments choose corporate grants as a political crutch to curry favour with local voters and as a substitute for meaningful economic growth and job creation policies.

It is difficult to determine exactly how much Ontario is spending on corporate welfare — which is yet another reason to end the practice — but it isn't small.

I have no problem with government support for industry-wide initiatives. Sector-specific tax breaks or regulatory assistance is a great way to support or retain businesses without favouring individual companies.

Earlier this year, the government appointed former Ontario Chamber of Commerce CEO Allan O'Dette as the province's first chief investment officer. His role and that of his office is to act as a "concierge service for businesses looking to invest and expand in the province."

Given O'Dette's background, I hold out some hope that he will steer the government away from the practice of corporate welfare and towards a more comprehensive and fair approach to supporting businesses. Ontario's job creators and taxpayers would be far better served.

Deb Hutton is a former senior adviser to premier Mike Harris. When she isn't being a stay-at-home mom to her two young daughters, she enjoys spending time doing communications and issues management consulting.

4). *LIBERALS WALK THE BUDGET TIGHTROPE, BUT TORIES SAY IT'S ALL A CIRCUS ACT*

By: Christopher Reynolds

Three months after unveiling the first balanced budget since the 2008-09 recession, the Liberal government is walking a financial tightrope.

While the Liberals say in their first quarter financial statement – released Friday – that they're maintaining balance the Tories say it's just an act.

Total revenue for the province in 2017-18 is now projected to inch up about 1 per cent to \$141.8 billion, still yielding a \$600 million surplus as predicted. The bump-up comes in the form of an additional \$145 million from Ottawa, cash that will go right back out the door of Queen's Park as part of a bilateral agreement for early learning and childcare programs.

"We will continue to implement our balanced plan to build a healthy and sustainable economy for all of Ontario," said Finance Minister Charles Sousa in a statement Friday. "Supporting ongoing economic growth is a top priority for our government."

Progressive Conservative finance critic Vic Fedeli saw the updated numbers as the latest "attempt to pull the wool over Ontarians' eyes when it comes to the real state of our finances."

Fedeli pointed to criticisms earlier this year from the financial accountability officer and the auditor general over how the government has presented the budget and longer-term financial projections.

In a report released May 24, Financial Accountability Officer Stephen LeClair said Premier Kathleen Wynne's Fair Hydro Plan – which will save ratepayers 25 per cent on average in the short term – will cost the province \$21 billion over three decades. That figure assumes an average interest rate of 5 per cent and that future budgets remain balanced, but could skyrocket to \$45 billion if rates and budgets run wild.

In May, Auditor General Bonnie Lysyk said the hydro scheme sets a "dangerous precedent" by sweeping the cost of borrowing off the province's financial statements and onto a newly created regulatory asset, a move that "does not meet public sector accounting standards," she said.

LeClair said the government used "a complicated accounting structure" to refinance the electricity system. The financial gymnastics would boost Ontario's gross debt by about \$26 billion by 2027-28, but does not impact the province's net debt, which is estimated at nearly \$312 billion for 2017-18. That's because the plan establishes the Ontario Power Generation Trust, a regulatory entity that would cover the cost of borrowing for the next 10 years, after which ratepayers will start seeing the charge on their bills.

Of LeClair's analysis, Fedeli observed that "not only does he expect a deficit this year but a steady deterioration of deficits in the coming years without tax hikes or cuts to services."

He added that the government is trying to "mask" a "structural deficit" with one-time revenues such as the sale of Hydro One. The utility was partly sold off as a publicly traded company starting in 2015, with the province reducing its stake to 49.9 per cent earlier this year.

The first-quarter finance update continued to peg total tax revenue for the fiscal year at about \$100 billion. It projected virtually no change in any tax category, including land transfer tax. Even a one percentage point shift in either the number or price of housing resales would amount to a \$26-million change for the treasury. But the province offered no hint that indications of a tempered housing market will equate to smaller coffers at Queen's Park.

While the 2017-18 budget wiped out last year's \$1.5-billion deficit, Ontario's net debt continues to soar. As of March 31, 2017, the end of the last fiscal year, it was \$301.9 billion, with the total debt hitting \$332.4 billion. This year, net debt is projected to balloon to nearly \$312 billion, and the government expects to spend almost \$11.6 billion on interest payments, the fourth-largest expenditure behind health, education and social services.

Meanwhile, the \$465-million crown jewel of the Liberal budget – universal prescription drug coverage for children and youth under 24 starting in 2018 – was not included as a line item in the budget.

Sousa has touted a lower net-debt-to-GDP ratio, which is still forecast to hit 37.5 per cent in 2017-18. He also highlighted private-sector projections of a 2.7-per-cent rise in real GDP in 2017-18, an improvement from the 2.4-per-cent prediction on budget day.

The finance ministry said it would dip into its contingency funds to offset unforeseen program expenses over the first quarter. These include:

- \$85 million for remediation of the English-Wabigoon River system from mercury contamination, in the wake of a Toronto Star series that exposed the crisis;
- \$14.8 million as part of the Lac des Mille Lacs flooding claim settlement;
- \$2.5 million for famine relief efforts in Yemen, South Sudan, Somalia and Nigeria.

- With files from Sabrina Nanji and Geoff Zochodne

5). WHO'S LOBBYING FOR WHOM

By: Sabrina Nanji

New, renewed and amended registrations

Lauren van den Berg of Counsel Public Affairs Inc. on behalf of Parkbridge Lifestyle Communities Inc.
Lauren van den Berg of Counsel Public Affairs on behalf of Ontario Chiropractic Association
Frank Klees of Klees & Associates Ltd. on behalf of ERS International
Damien O'Brien of Edelman on behalf of R.W. Tomlinson Limited
Damien O'Brien of Edelman on behalf of United Aeronautical Corporation
David Ryan of Edelman Canada on behalf of Essar Capital Americas
Jeff Smith of Park Hill Strategies on behalf of Alpha Laboratories Inc.
Peter Seemann of Grassroots Public Affairs on behalf of Imperial Tobacco Canada
Danielle Peters of Magnet Strategy Group on behalf of Xagenic
Steven Mahoney of Mahoney International Inc. on behalf of Block 21 Developers Group
Abid Malik of Sussex Strategy Group on behalf of Oxford Medical Imaging
Abid Malik of Sussex Strategy Group on behalf of Edwards Lifescience
Abid Malik of Sussex Strategy Group on behalf of eSight Eyewear
Signe Leisk of Cassels Brock & Blackwell LLP on behalf of Brampton Areas 52, 53 Landowners Group Inc.
Peter Seemann of Grassroots Public Affairs on behalf of Ontario Korean Businessmen's Association
Jonathan Rose of Policy Concepts Inc. on behalf of Typhon Group
Mike Van Soelen of Navigator Ltd. (formerly Playbook Communications) on behalf of Central1 Credit Union
Bob Lopinski of Counsel Public Affairs Inc. on behalf of GlaxoSmithKline Inc.
Abid Malik of Sussex Strategy Group on behalf of Ontario Pharmacists Association
Anne Marie Quinn of FleishmanHillard Canada Inc. on behalf of PearTree Financial Services Ltd.
Tom Trbovich of Earnscliffe Ontario Inc. on behalf of Ontario Coalition of Tire Recyclers
John Capobianco of FleishmanHillard Canada Inc. on behalf of PearTree Financial Services Ltd.
Brian Teefy of StrategyCorp Inc. on behalf of CF Industries holdings Inc.
Sarah Simmons of Sussex Strategy Group on behalf of German Solar Corporation
Grant Gonzales of Counsel Public Affairs Inc. on behalf of Airbnb Ireland UC
Devan Sommerville of Counsel Public Affairs Inc. on behalf of Airbnb Ireland UC
Charles Harnick of Counsel Public Affairs Inc. on behalf of Airbnb Ireland UC
Caroline Pinto of Counsel Public Affairs Inc. on behalf of Airbnb Ireland UC
Devan Sommerville of Counsel Public Affairs Inc. on behalf of Orfus Realty
David Angus of Capital Hill Group Inc. on behalf of Levario Coatings International Corporation
Cecely Roy of Counsel Public Affairs Inc. on behalf of Trillium Automobile Dealers Association
Philip Dewan of Counsel Public Affairs Inc. on behalf of GS1 Canada
James Warren of Riseley Strategies Inc. on behalf of Markinch Consulting
Craig Brockwell of Solstice Public Affairs on behalf of Association of Certified Professional Nutritionists (ACPN)
Ralph Palumbo of Hillcrest Consulting Group Inc. on behalf of Canadian National Insurance Crime Services (CANATICS)
Chris Benedetti of Sussex Strategy Group on behalf of Alectra Inc.

Ralph Palumbo of Hillcrest Consulting Group Inc. on behalf of HVE Healthcare Assessments Inc.

Ashton Arsenault of Crestview Strategy on behalf of Rothmans, Benson and Hedges

Amir Remtulla of Amir Remtulla Inc. on behalf of Keurig Canada

Joseph Ragusa of Sussex Strategy Group on behalf of Advocates for Effective OMB Reform

Kristin Benke on behalf of Dairy Farmers of Ontario

Steve Runnalls on behalf of Dairy Farmers of Ontario

Ian Harrop on behalf of Dairy Farmers of Ontario

Patrice Dube on behalf of Dairy Farmers of Ontario

Patrick Hop Hing on behalf of Dairy Farmers of Ontario

Sid Atkinson on behalf of Dairy Farmers of Ontario

Bart Rijke on behalf of Dairy Farmers of Ontario

George MacNaughton on behalf of Dairy Farmers of Ontario

Henry Wydeven on behalf of Dairy Farmers of Ontario

Paul Vis on behalf of Dairy Farmers of Ontario

Will Vanderhorst on behalf of Dairy Farmers of Ontario

Ralph Dietrich on behalf of Dairy Farmers of Ontario

Graham Lloyd on behalf of Dairy Farmers of Ontario

Laural Adams on behalf of Dairy Farmers of Ontario

Murray Sherk on behalf of Dairy Farmers of Ontario

Shikha Jain on behalf of Dairy Farmers of Ontario

Nick Thurler on behalf of Dairy Farmers of Ontario

Peter Gould on behalf of Dairy Farmers of Ontario

Albert Fledderus on behalf of Dairy Farmers of Ontario

Henry Oosterhof on behalf of Dairy Farmers of Ontario

Robert Watson on behalf of Information Technology Association of Canada

Brendan Seaton on behalf of Information Technology Association of Canada

Andre Leduc on behalf of Information Technology Association of Canada

David Messer on behalf of Information Technology Association of Canada

Gina Van Dalen on behalf of Information Technology Association of Canada

Denise Shortt on behalf of Information Technology Association of Canada

Elaine Huesing on behalf of Information Technology Association of Canada

Brian Rosborough on behalf of Wilfrid Laurier University

Martha Hook McGregor on behalf of Wilfrid Laurier University

Sandra Palmoro on behalf of Wilfrid Laurier University

Deborah Dubenofsky on behalf of Wilfrid Laurier University

Paul Jessop on behalf of Wilfrid Laurier University

Michael Kelly on behalf of Wilfrid Laurier University

Deborah MacLatchy on behalf of Wilfrid Laurier University

Joel Peters on behalf of Wilfrid Laurier University

Maria Papadopoulos on behalf of Wilfrid Laurier University

Robert Gordon on behalf of Wilfrid Laurier University

Rob Dougans on behalf of Chicken Farmers of Ontario

Michael Edmonds on behalf of Chicken Farmers of Ontario

Chris Horbasz on behalf of Chicken Farmers of Ontario

Jason Bent on behalf of Ontario Federation of Agriculture

Neil Currie on behalf of Ontario Federation of Agriculture

Ian Nokes on behalf of Ontario Federation of Agriculture

Ben LeFort on behalf of Ontario Federation of Agriculture

Tyler Brooks on behalf of Ontario Federation of Agriculture

Burkhard Mausberg on behalf of Friends of the Greenbelt Foundation

Megan Hunter on behalf of Friends of the Greenbelt Foundation
Shelley Petrie on behalf of Friends of the Greenbelt Foundation
Susan Murray on behalf of Friends of the Greenbelt Foundation
Kathy Macpherson on behalf of Friends of the Greenbelt Foundation
Shelley Petrie on behalf of Greenbelt Fund
Susan Murray on behalf of Greenbelt Fund
Burkhard Mausberg on behalf of Greenbelt Fund
Franco Naccarato on behalf of Greenbelt Fund
Kathy Macpherson on behalf of Greenbelt Fund
Megan Hunter on behalf of Greenbelt Fund
Amelia Swanson on behalf of YMCA of Greater Toronto
April Bateman on behalf of YMCA of Greater Toronto
David Layton on behalf of YMCA of Greater Toronto
Lee Anne McCarthy on behalf of YMCA of Greater Toronto
Michael Hall on behalf of YMCA of Greater Toronto
Nora Gorman on behalf of YMCA of Greater Toronto
Alex Versluis on behalf of YMCA of Greater Toronto
Dedric Nelson on behalf of YMCA of Greater Toronto
Ian Nyman on behalf of YMCA of Greater Toronto
Wendy McDowall on behalf of YMCA of Greater Toronto
Garth Neilson on behalf of YMCA of Greater Toronto
Lynn Brennan on behalf of YMCA of Greater Toronto
Darlene Holowachuk on behalf of YMCA of Greater Toronto
Mitra Neshat on behalf of YMCA of Greater Toronto
Tammy MacDonald on behalf of YMCA of Greater Toronto
Jennifer White on behalf of YMCA of Greater Toronto
Jorge Rojas on behalf of YMCA of Greater Toronto
Lisa Paulo-Alberto on behalf of YMCA of Greater Toronto
Jillian Sewell on behalf of YMCA of Greater Toronto
Samantha Teney on behalf of YMCA of Greater Toronto
Teresa Costa on behalf of YMCA of Greater Toronto
Lorenzo Vaglica on behalf of YMCA of Greater Toronto
Lorrie Huggins on behalf of YMCA of Greater Toronto
John Schmitt on behalf of YMCA of Greater Toronto
Kim Charteris on behalf of YMCA of Greater Toronto
Linda Cottes on behalf of YMCA of Greater Toronto
Mark Frimpong on behalf of YMCA of Greater Toronto
Antoine Tedesco on behalf of YMCA of Greater Toronto
Don Adams on behalf of YMCA of Greater Toronto
Todd Harrison on behalf of YMCA of Greater Toronto
Medhat Mahdy on behalf of YMCA of Greater Toronto
Nelson Borges on behalf of YMCA of Greater Toronto
Sarah Beldick on behalf of YMCA of Greater Toronto
Avelina Acosta on behalf of YMCA of Greater Toronto
Debbie Sevenpifer on behalf of YMCA of Greater Toronto
Jane Pyper on behalf of YMCA of Greater Toronto
John Cruickshank on behalf of YMCA of Greater Toronto
Kerri Lewis on behalf of YMCA of Greater Toronto
Louise Smith on behalf of YMCA of Greater Toronto
Hanif Nori on behalf of Honda Canada Inc.
Joe Sperduti on behalf of Honda Canada Inc.

Andrea Faubert on behalf of Honda Canada Inc.
Dave Gardner on behalf of Honda Canada Inc.
Findlay Sams on behalf of Honda Canada Inc.
Ken Dick on behalf of Honda Canada Inc.
Alfred Dzida on behalf of Weyerhaeuser Company Limited
Erik Holmstrom on behalf of Weyerhaeuser Company Limited
Alain Brandon on behalf of Loblaw Companies Limited
Perry Martin on behalf of Loblaw Companies Limited
Joelle Faulkner on behalf of Area One Farms Ltd.
Patrick Cormier, lawyer, B. SC., B.C.L./LL.B., C.D. on behalf of Notarius
Nada Belhadfa, LL.B., M. Sc on behalf of Notarius
Warrington Ellacott on behalf of Whirlpool Canada LP
Narayan Hanasoge on behalf of Colas Canada
Pierre Berté on behalf of Colas Canada
Grant Gunn on behalf of Amgen Canada Inc.
Findlay Sams on behalf of Honda Canada Inc.
Hanif Nori on behalf of Honda Canada Inc.
Andrea Faubert on behalf of Honda Canada Inc.
Joe Sperduti on behalf of Honda Canada Inc.
Ken Dick on behalf of Honda Canada Inc.
Dave Gardner on behalf of Honda Canada Inc.
Jennifer Chan on behalf of Merck Canada Inc.
Wendy Morton on behalf of Merck Canada Inc.
Chirfi Guindo on behalf of Merck Canada Inc.
Susan MacLean on behalf of Merck Canada Inc.
Helen Trifonopoulos on behalf of Merck Canada Inc.
Kathy Armstrong on behalf of Merck Canada Inc.
Ilias Iliopoulos on behalf of Merck Canada Inc.
Catherine Paquette on behalf of Merck Canada Inc.
Jeffrey Malawski on behalf of Merck Canada Inc.
Allison Reynolds on behalf of BASF Canada Inc.
Marcelo Lu on behalf of BASF Canada Inc.