

Key Strategic Files	Comments
Balanced Budget	<u>Issue:</u> Achieving balance in 2017/18 is possible, subject to reversing the Pension accounting (based upon the Panel's advice), achieving revenue projections, and prioritizing expenditures (i.e. investing in priority initiatives while implementing scalable options for others; meeting targets [MOHLTC @3%]). <u>Proposed Approach:</u> Preliminary options presented at MMP Jan. 18. Further discussion on fiscal targets and approach to scaling expenditure commitments over February (two additional MMP meetings) and a Cabinet Retreat (Feb 23 @ 250 Yonge).
Electricity Relief 15.11 Long Term Energy Plan and Related Initiatives 15.14 Industrial Rate Supports (IRS) 15.21 Electricity Rate Mitigation	<u>Issue:</u> Work underway to reduce system costs through new LTEP; release to align with spring document. Options being developed to achieve immediate rate relief of 25% (including 8% rebate that came into effect Jan. 1). <u>Proposed Approach:</u> Meeting of Sr. senior officials and staff from PO/CO/MOF/TBS/ENERGY on weekly basis (FPC) to identify options to mitigate electricity prices, including engagement of outside technical experts
Highly Skilled Workforce 08.10 Modernization of Student Financial Assistance 08.12 University and College Funding Reform 08.23 Experiential Learning and Mentorship	<u>Issue:</u> Priority commitment for MAESD; significant new resources allocated to implement highly skilled workforce strategy (which has incorporated existing programs: adult education new Youth Jobs Strategy), but limited fiscal room to fund initiatives. Will need to define success and manage expectations. <u>Proposed Approach:</u> TBS working with MAESD through PRRT to develop scalable options, prioritize investments and leverage complementary policies (Strategic Mandate Agreements and revised Funding Formula). Suggest to focus on consumer-facing options that would have a meaningful impact on the ground.
Child Care 04.66 Early Years and Child Care Plan (including	<u>Issue:</u> TBS working with EDU to develop scalable options to implement the

100,000 spaces) •	commitment to .
Income Support and Social Assistance • 05.04 Basic Income Pilot	<u>Issue:</u> commitment to introduce a Basic Income pilot by Spring 2017 (mandate letter). Presents significant design challenges and may need expand pilot to allow for a meaningful study. Basic Income could be a long-term solution for addressing challenges/inefficiencies with broader social assistance programs, but needs time to develop an approach that will have a meaningful impact. <u>Proposed Approach:</u> Work underway to develop options for an expanded pilot in the short-term to allow the completion of the long-term policy work on social assistance.
Labour/Workplace Review • 04.45 Changing Workplaces Review • 04.21 Gender Wage Gap (GWG) Strategy	<u>Issue:</u> Workplace Review report is expected to be received in February; potential for public release in April. Along with other potential changes to labour regulations/standards (e.g. empowerment of women strategy), this could add a significant burden to businesses <u>Proposed Approach:</u> undertake work on regulatory modernization initiatives that would balance the potential impact of these initiatives on businesses (<i>see below</i>)
Regulatory Relief • 01.01 Regulatory Modernization (including Open for Business)	<u>Issue:</u> ministries have previously identified “low-hanging” regulatory changes that would reduce the burden on businesses. Additional reforms require significant work with stakeholders, and may have an unbalanced impact on businesses/labour/employees/public interest. <u>Proposed Approach:</u> MEDEI actively working to identify initiatives that would reduce the regulatory burden on business; goal to introduce Burden Reduction bill in spring session.

Key Implementation Files	Comments
Patients First • 07.02 LHIN Renewal - Expanded role for local	<u>Issue:</u> Ministry actively working to implement significant transformation in the sector (LHIN/CCAC modernization; Patients First; etc) with a significant risk

health networks • 07.05 Home and Community Care (incl CCACs) • 07.09 Supporting Digital Health in Ontario	that transition could have an impact on delivery of service/efficiency. <u>Proposed Approach:</u> central agency engagement with ministry on implementation to proactively identify risks. Ministry should approach this transformation by focusing on public facing deliverables rather than governance/back-office issues. Ministry as a whole should focus on implementation of existing commitments rather than new deliverables.
Climate Change • 03.02 Climate Change Action Plan • 03.03 Cap and Trade Program	<u>Issue:</u> Financial/Credibility risk with the first Cap and Trade Auction (March 22, 2017) - estimates of C&T proceeds revised downward in MOECCs PRRT submission. Implementation risk with some tranche 1 CCAP initiatives still in the program design phase (one item tracking to Cabinet in February); tranche 2 items tracking to Cabinet between March – June. <u>Proposed Approach:</u> Need to balance the receipt of proceeds with fiscal objectives – suggest to focus on public-facing initiatives (e.g. green bank launch in Spring 2017).
Transit, Transportation and Infrastructure • 13.01.1 Transit inside the GTHA - GO Regional Express Rail • 13.02.01 through 13.02.03 (inclusive) - Moving Ontario Forward Pillar • 13.07 Creating Long-Term Infrastructure Plan	<u>Issue:</u> Many forward looking transportation planning items at play in the near term – e.g RER, intercommunity bus, MoF implementation/procurement (inside and outside GTHA), electric/autonomous vehicles. Investments are a key component of the CCAP; comprise a notable portion of proceeds already committed. Implementation risk in delivering significant public-facing infrastructure investment. <u>Proposed Approach:</u> ...
Justice • 04.20 Framework to address Human Trafficking in Ontario • 04.42 Corrections Reform	<u>Issue:</u> Significant transformation agenda, and impact of underinvestment in the sector has led to administrative challenges and public-facing/communication challenges. <u>Proposed Approach:</u> MAG/MCSCS working with TBS through PRRT to identify options to increase efficiency and address structural issues. MCSCS has posted over 230 position, expected to be hired by March 2017.

	This in addition to the 2,000 corrections officers to be hired over next 3 years, as announced in March 2016.
Trade Negotiations • 01.11 Trade agreements • 01.12 International Trade Action Plan	<u>Issue</u>: New administration in USA has significant risk for Ontario's trade agenda and potential for real impact on Ontario's economy. <u>Proposed Approach</u>: Work with Ontario's Washington Representative to develop an Ontario-US Engagement Strategy which will include 1) closely monitoring political/economic developments in the U.S. 2) developing outreach priorities and plans 3) engaging U.S. stakeholders to find common ground. DM level committee established for oversight. Washington Representative to continue to provide regular updates to Cabinet. Work with FPT counterparts for potential partnerships.