

QP BRIEFING

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ARTICLES

1). NDP AND LIBERAL MPPS CALL FOR PARENTAL AND PREGNANCY LEAVE FOR MUNICIPAL POLITICIANS

By: Jessica Smith Cross

NDP MPP Catherine Fife wrote an open letter to Minister of Housing Bill Mauro Friday, asking him to give Ontario's municipal elected officials the right to 18 weeks of parental leave. Her letter comes just one day after Liberal MPP Daiene Vernile tabled her private member's bill to give municipal politicians 20 weeks of parental leave.

Currently, the law says they'll lose their seat if they're absent for three months, without the permission of council.

"Municipal elected officials who have children and seek parental leave should not be forced to seek authorization via a resolution from council or risk vacating their seat, as per Section 259(1)(c) of the Municipal Act, 2001," wrote Fife, pictured above.

"Forcing women to seek permission from their peers for time off for pregnancy, birth or early infant care effectively perpetuates a sexist perception that women cannot be both mothers and politicians," she continued.

Fife wrote that she's concerned the absence of parental leave for councillors is a barrier to women entering politics.

"At present, women make up only 16% of mayors in Canada and 24% of municipal councillors," she wrote. "Both of those numbers are well below the 30 per cent estimated by the United Nations to meet the 'critical mass' threshold for representation of women to have a visible impact on the style and content of political decisions. They also both remain below the levels at which women are represented in Canada's House of Commons and right here at the Legislative Assembly of Ontario."

Fife's letter notes that she first wrote to the minister about the issue on Oct. 5.

Both Fife and Vernile represent Kitchener; Fife is the MPP for Kitchener-Waterloo and Vernile is the MPP for Kitchener Centre. Last June, it would appear their simultaneous initiatives may have been inspired by a Kitchener city councilor. A pregnant Kelly Galloway-Sealock, told CTV in June that she wanted clarity from the province in regards to maternity leave for councilors.

2). *ONTARIO BLOWING SMOKE OVER WORKPLACE SAFETY IN MENTAL-HEALTH CARE, SAYS SMOKEY THOMAS*

By: Sabrina Nanji

Warren Smokey Thomas says he is a man after his own name – a veritable “Doubting Thomas” when it comes to Ontario's recent steps to curb violence on the job for mental health-care workers.

Thomas isn't so convinced the government's "Workplace Violence Prevention in Health Care Leadership Table" that has been tasked with coming up with a plan to improve conditions for those who work in mental health care will elicit any meaningful reform, which he says is tantamount to health and safety of workers and their patients.

“They'd been bugging me for quite a while to sit on this task force – I didn't want to do it, I've been doing this for a long time. I've sat on so many task forces, committees, reviews, all that stuff, over the years, and to be honest, from when I started in the 1970s till today, in mental health, it has only gotten worse – it has never gotten better,” the president of the Ontario Public Service Employees' Union said.

Thomas held a press conference at Queen's Park Tuesday to raise awareness about the dire need for improved health and safety measures at mental health-care facilities, underfunding for which Thomas says is putting frontline workers and patients at risk. That includes mandating staff-to-patient ratios and self-defence training, capping workers' caseloads, increasing the number of full-time positions (the current ratio of part-time time to full-time staff is 70 to 30) and upping fines for negligent employers.

Thomas also (perhaps reluctantly) sits on the health and labour ministry's joint workplace violence leadership table that the Labour Minister, at least when he was asked about it in that morning's question period, appears to be fairly satisfied will come up with recommendations to do exactly what OPSEU wants.

“Now, to help with this goal very specifically, the Minister of Health and Long-Term Care and I announced a leadership table some time ago ... What they're doing is looking at the root causes of violence against health care workers, and where we began very, very specifically is with the nurses in those facilities. ... Based on the advice at the table, whatever the recommendations are that the table comes up with, we're going to develop a plan to make hospitals safer, mental health facilities safer,” Minister Kevin Flynn said in Tuesday's question period, in response to NDP MPP Jennifer French's question about the OPSEU press conference later that afternoon.

“OPSEU sits at the leadership table. They are right there. They are not afraid to express their opinions, believe me. I've been at some of the meetings and they've expressed recently how successful they think the process has been to date,” Flynn went on to say.

Thomas is more skeptical.

“The Liberals, they may take anything I say about them that's nice and want to run with it, that's fine – other politicians have,” Thomas said when asked about Flynn's comments that morning.

“So I go to this task force and I said, you know what, I don't really want to be here ... I said, I come by my last name honestly, I'm a doubting Thomas. So I said, you got to show me some

evidence, I want to see some evidence fairly quickly, or I'm going to take my marbles and go home. All those staff I have sitting there, for hours and hours on end, all the work they're doing, I could better use to fight you in the courts or to fight you with grievances."

Specifically, Thomas wants assurances that the leadership table will be more than just a "paper exercise." He said he was turned off when he asked about the possibility of studying the correlation between violence on the job and under-funding in mental-health care, and received a negative answer.

"I said, did you study the correlation between the increase in violence and frontline staff cuts in any health care area, and they said no, and I said well, we got a problem. They won't address what the real problem is. [The leadership table] it is a good exercise, but there's some immediate needs that need to be addressed," Thomas added.

Tuesday's press conference followed OPSEU's two-day conference to study how the Occupational Health and Safety Act may be amended to improve health and safety for the 8,000 mental health care workers the union currently represents, and their patients.

Among the aforementioned legislative changes and upping resources, OPSEU also wants the government to "get out of the business of public-private partnerships." It's something the Auditor General has noted could be better managed by the government, with the potential to save taxpayers billions of dollars.

Thomas pointed to the Waypoint Centre for Mental Health Care in Penetanguishene, Ontario's sole max security psychological facility, that has become notorious for violent occurrences. In April, the Toronto Star reported on the gruesome details of an assault against a nurse who was stabbed by a patient armed with two screwdrivers. In 2015, a year after Waypoint opened, nurses had to don riot gear after a patient emerged from their room wielding a sword.

"At Waypoint, we discovered shoddy construction that has been downright dangerous for patients and staff alike. Like not enough plexiglass barriers at nursing stations, like cheap drywall that can easily be punctured, like a computerized locking system that keeps breaking down," Thomas said, contending that "the consortiums that build and operate these places cut corners and use cheap materials to maximize their profits."

Flynn said he was aware of the situation at Waypoint.

"I have offered to visit Waypoint myself. I will be quite happy to go up there, speak with the folks. I'm awaiting the invitation to be accepted. Certainly we're committed to making sure that those people who do a wonderful job for us work in safe working conditions," Flynn said in the house.

His spokesperson Michael Speers added the following statement in an email to QP Briefing.

"A visit to the Waypoint Centre for Mental Health Care had been planned for this summer, but, unfortunately, the scheduled date did not work for all parties. Minister Flynn remains open to visiting the facility, and sees it as an opportunity to continue to engage with management and workers on this important issue.

"We take the safety of health-care professionals very seriously and are committed to ensuring that they are protected. The current Leadership Table is providing advice and recommendations supported by front-line experience, data and evidence-based research from committee working

groups. Based on their advice, we will develop an action plan to make hospitals safer, reduce incidents of workplace violence in the health-care sector, and change attitudes toward workplace violence."

To contact the reporter on this story: snanji@qpbriefing.com

3). *'IT WOULDN'T HAVE HAPPENED WITHOUT BILL DAVIS': STEVE PAIKIN TALKS ABOUT HIS NEW BOOK*

By: Geoff Zochodne

On Nov. 23, 1978, former Ontario NDP leader and then still-York South MPP Donald MacDonald rose on a point of privilege at Queen's Park.

MacDonald told the legislature the day before he received a letter from the Progressive Conservatives "bagman," asking him for a donation.

"Is the Tory party so rich that it can send this out indiscriminately to everybody in the province, or is it so poor that it requires the assistance of people as long identified with the New Democratic Party as myself?" MacDonald asked. He even offered to send then-premier Bill Davis an application form to join the NDP.

(Hansard records veteran NDP MPP Elie Martel as saying "that is no guarantee he will get in though.")

Davis had a confession: the Tories were trying to broaden its base of donors, and may have had "gone a shade too far."

"We even have purchased the odd subscription list," Davis added. "I will check for the honourable member's own comfort that this isn't the Playboy subscription list, that possibly being the reason he was canvassed for support."

At this, says Steve Paikin, "the whole house collapses in hysterics."

Paikin, host of TVO's flagship program The Agenda, has written a book about the life and times of Ontario's 18th premier: Bill Davis: Nation Builder, and Not So Bland After All.

Part of the reason he wrote the book, Paikin says, is to remind people there was a "more collegial time" in politics, particularly the 14 years (1971 to 1985) Davis ruled the province.

"And we can get back to that, but we have to stop practicing the politics of personal destruction, which [Davis] never liked," Paikin said.

During his time in public life, Davis also helped establish Ontario's community college system (as education minister for his predecessor as premier, John Robarts), scrapped the Spadina Expressway, and extended full funding for Catholic schools.

Paikin took a few minutes this week to speak to QP Briefing about the book, his fifth. The following interview has been condensed and edited.

Why did you want to write a book about Bill Davis?

No one's done a really comprehensive look at his entire life, both the prepolitical life, the 25 years he spent in public life, and the 30 years he's now spent in the private sector since retiring from Ontario politics.

And number two: Because he's premier of Ontario from the time I was 10 until I was 24. So my most formative years growing up in the province of Ontario were his most formative years as premier, of his political life. So he's kind of been a significant figure in my political awareness for a very, very long time.

I covered his government, his last term, the '81 to '85 term. And so I've always had in the back of my mind a hope that I would one day be able to convince him to do this.

What convinced Davis to get on board?

I'll never know for sure, but believe me I was after him for about 10 years to do it, and he'd always just sort of tease me about 'oh, yes, we must get around to that someday.'

But I said a couple things to him that I think may have been helpful. I really kind of guilted him into it, in as much as I told him I thought he had a duty to history to do it. Because he first got elected, remember, when Leslie Frost was premier, 1959. And I thought, he just has so much political and institutional knowledge about the country and about the province and I thought it would be really terrible for him to sort of not share all that information with people in a good book.

And then finally, there was a book written about Davis shortly after he got out of politics 30 years ago. But I thought it was a very harsh depiction of his time in public life. It was written by a columnist named Claire Hoy, who worked for the Sun. He thought Davis was far too squishy. It was kind of a mean-spirited book and I just thought that the man deserved better than that. And I told him that, and I said 'you're really going to give Claire Hoy the last word on your life?' I think maybe that had some role in it as well.

What's been his reaction to the book now that it's out?

I don't know. The funny thing is, he had no impact on the manuscript. I wrote the whole thing, and I know he was a little bit nervous about it, because I heard from some of his friends that he was. But he did not try to influence me one way or another.

His wife was thrilled. She looked at [the book's cover] and said: 'oh, Billy look how cute you look on the cover' and all that. And he said: 'yes, the book looks good, but then again I haven't read it yet so I can't tell you what I think of it.'

Either that or he devoured it the first day he got it and he's not giving me the satisfaction of telling me that.

How would you explain Davis' significance to someone who never saw him in action?

Bill Davis as an electoral politician, as a guy who wanted to be winner and a successful politician, was a great success. He won four elections in a row: '71, '75, '77, '81. No one had won four elections in a row since World War I, and of course nobody's done it since. I can't see that record changing.

The other thing that was amazing about him – again we're talking politics here – is that he came in with a majority government, he then had two minorities in a row. He was superb running a minority parliament, able to tack left to pick up the NDP's support on some bills, able to tack right to pick up Liberal support on other bills.

One of his best friends after he left public life was Stephen Lewis, who was the leader of the NDP. The notion today that you could have an opposition leader be one of your best pals in politics is just impossible to believe. It's just too vicious, it's too cutthroat. But they were back then.

And of course when he retired in '85 he was as popular, if not more, than he ever had been. Had he chosen to contest the next election, as (former NDP premier and Liberal MP) Bob Rae told me, he would have wiped the floor with both Rae and (former Liberal premier David) Peterson. But he decided to retire instead, and the rest is history.

What was something he really believed in?

I think probably his greatest achievement was repatriating the constitution with an accompanying charter of rights and freedoms. He made a very difficult and controversial decision right off the get-go to support Prime Minister Trudeau on this, even though the base of his party couldn't stand Pierre Trudeau, and even though everybody was telling him it's terrible politics to get into bed with the prime minister on this. He did it anyway, because he thought it was right for the country.

When it first happened, when Trudeau first unveiled his constitutional package, eight premiers were against. It was only Davis and Richard Hatfield from New Brunswick who were in favour. So, basically, he was going against the vast majority of his fellow premiers. And [Davis] played a crucial moderating role in the midst of all the negotiations that enabled the thing to be successful.

Trudeau rightly gets the lion's share of the credit for making all that happen, but it wouldn't have happened without Bill Davis. I think part of the mission of my book is to make sure people know that now, because that story hasn't come out before,

So let's say 1971 Bill Davis is walking down the street and he falls into a time warp and ends up in 2016 at Queen's Park. How do you think he does?

I think about that all the time.

Back in his day, there's no such thing as social media. Instead of a deadline, instantly, or maybe every half hour, there was basically two or three deadlines throughout the day and that was it. So you had the ability to not have to react instantly to every single little thing that came along.

But I also have to remember Bill Davis was awfully quick on his feet. There was nobody better at reading the temperature of the province. Those skills are always in demand.

So I'd like to think that he would have been as successful today as he was back then. But again, it's in the realm of speculation. Who knows?

To contact the reporter on this story:
gzochoedne@qpbriefing.com
416-212-5913
Twitter: @geoffzochoedne

4). MILLOY: LET'S STOP THE INSANITY AND END POLITICAL FUNDRAISING ALTOGETHER

By: John Milloy

There seems to be a great deal of animosity at Queen's Park over the government's fundraising legislation. Claims and counter-claims appear to be creating a tense atmosphere around the issue – but I think it's time to move beyond the rivalry between the Toronto Star and The Globe and Mail as to who “broke” the story.

I imagine that every member of the Legislature is privately happy with the legislation, particularly the government's intention to introduce amendments banning politicians from attending fundraisers. Although the details are not yet clear, I imagine that every MPP is secretly hoping that the changes keep politicians as far away as possible from any personal involvement in raising funds, including having a role in selling tickets to events.

Why?

Well, as someone who spent many years actively raising funds as both an MPP and cabinet minister, I am going to let you in on a little secret – politicians hate fundraising. Yet, ironically, politicians were the ones usually called upon to do it. “You are your best fundraiser,” we were told over and over again.

The result was that I spent hour after hour working the phones (dialling for dollars as we used to call it), trying to flog a \$200 ticket to a reception that no one really wanted to attend, with a cabinet minister that no one had ever heard of before. I got to hear every excuse under the sun as to why someone wouldn't buy a ticket, and if I was really lucky, also got to hear about whatever policy slight the government had committed over the previous six months.

Yes, I also held big-ticket fundraisers and I did it for one simple reason. It was easier to sell a handful of tickets at \$5,000 a pop than literally hundreds at \$200. But, here again, there was nothing easy about nervously asking someone who you either barely knew, or had already hit up before, to shell out thousands of dollars for tiny canapés, mediocre wine and awkward conversation. Appeals often accompanied by the same humiliating feeling that I had in the ninth grade when I called that cute girl, who barely knew I existed, to ask her to the big dance – often with a similar result.

And as an aside, despite media portrayals to the contrary, there was nothing particularly secret about these events. It's hard to “secretly” approach dozens and dozens of people to flog big-dollar tickets. In fact, I remember when the Opposition found out about a large-dollar fundraiser I was hosting. Did they mount the barricades and publicly accuse me of engaging in political shenanigans? No, they approached the same donors to try to sell them tickets to their own over-priced event.

I support the government's efforts to curb fundraising but isn't it time to go the whole distance? Let's stop the insanity. Let's end political fundraising in Ontario and have the entire system operate through a system of public subsidies. And if we want to control the total amount of these subsidies, let's further reduce the spending limits on campaigns. I am sure that no voter will complain if they get less literature at the door or hear fewer campaign ads. In fact, what about banning political advertising on TV and radio like they do in Britain?

I am totally serious. There is nothing pretty about political fundraising. It wastes time, creates awkward relationships and appears unseemly to the public.

Although I fully support lowering donation limits and banning corporate and union donations, these steps are far from foolproof. There are always ways to legally skirt the rules by having groups of individuals representing a particular interest “bundle” their personal donations together to create an above-limit donation from a banned group.

Focusing on small donations via the Internet is also not the solution. Read any typical e-mail solicitation from a political party. Most are tied to a current controversy or policy position. Do we really want a world where political parties are constantly measuring their actions and decisions against their potential to raise money through an e-mail blitz?

And to those who argue against taxpayer dollars being used to subsidize political parties, I say it's been happening for years. Through extremely generous tax credits, donors are reimbursed a big part of their donation through the tax system and candidates who receive a certain percentage of the vote also receive a rebate from the government.

I never saw anyone successfully purchase direct influence on a government decision through a political donation. What I did see, however, were countless situations where politicians had to make tough decisions despite opposition from every corner. Knowing that this decision was also going to anger your donor base made the situation all the more difficult.

Ending political fundraising might be a radical step but who knows, by actually removing this burden from the shoulders of politicians, we might end up with better public policy.

John Milloy is a former MPP and Ontario Liberal cabinet minister currently serving as the co-director of the Centre for Public Ethics and assistant professor of public ethics at Waterloo Lutheran Seminary, and the inaugural practitioner in residence in Wilfrid Laurier University's Political Science department. He is also a lecturer in the University of Waterloo's Master of Public Service Program. John can be reached at jmilloy@wlu.ca or follow him on Twitter @John_Milloy

5). *SEEN: ORAZIETTI CLEARED OF WRONGDOING OVER BOARD APPOINTMENTS*

By: Sabrina Nanji

Integrity Commissioner J. David Wake on Friday cleared Community Safety and Corrections Minister David Orazietti of any wrongdoing after he was accused of appointing Liberal-friendly people and those from his own riding to boards and agencies when he was the minister of government and consumer services.

PC MPP Jim McDonell filed the complaint in April after his office was accidentally sent a ministry briefing note from Orazietti's office that included five names of possible appointees to certain government boards and agencies including the Real Estate Council of Ontario, the Ontario Film Authority, Tarion, and the Travel Industry Council of Ontario. The five people were constituents of Sault Ste. Marie, Orazietti's riding, and one was a former Liberal candidate.

McDonell's complaint alleged Orazietti was in a direct conflict of interest, but Wake disagreed, as the briefing note incorrectly indicated those people had actually been appointed.

"I find that the Briefing Note was based on incorrect information," Wake writes in the report. "I found no evidence that the Minister, in exercising his powers to appoint, advanced his private interest or improperly furthered the interests of any other person."

Wake added only three of the five purported candidates were appointed by Orazietti.

"With respect to the remaining two individuals, one of them was not appointed as they chose to withdraw. The other individual was not selected by the Minister, but it appears that there was a misunderstanding within the Ministry as to the Minister's intention about this application. Accordingly, it is my opinion that the Minister did not breach the [Members' Integrity] Act," he wrote.

During the investigation Orazietti had raised concerns about McDonell and his staff's conduct, but Wake did not pursue the concern in this particular case.

"The Minister indicated that while the Ministry made repeated attempts to contact Mr. McDonell's Legislative Assistant by phone and email following the inadvertent disclosure of the Briefing Note, no response was provided. Furthermore, the Minister was concerned that Mr. McDonell did not consider the privacy interests of the five individuals mentioned in the Briefing Note. While the Minister raises some legitimate concerns about the privacy interests of the five individuals, it would be inappropriate, in terms of process, for me to comment further on the conduct of Mr. McDonell, as the focus of this inquiry is on the conduct of the Minister."

In April, the Progressive Conservatives had called for Orazietti to step down.

"The Minister's conduct is contrary to the public interest and the protection of Ontario's consumers – he must be held to account" McDonell said in the house at the time.

6). *SEEN: ANIMAL RIGHTS ACTIVISTS PROTEST IN RAIN WITH INFLATABLE ORCA*

By: Jessica Smith Cross

A small group of animal rights activists held a protest in the rain Friday morning, calling on Premier Kathleen Wynne to amend marine mammal legislation passed last year to include Marineland's orca whale — Kiska.

Last year, Ontario passed a law banning the selling, buying and breeding of orcas in Ontario, but the activists want to see the province's only captive orca freed to be with others of her own kind, in a retirement sanctuary in the ocean or a more suitable facility, according to their website marinelandindepth.com.

7). *PEOPLE ON THE MOVE*

By: Geoff Zochodne

The government has tapped George L. Cooke as the new chair of Ontario Lottery and Gaming Corp. Cooke is the former president and CEO of the Dominion of Canada General Insurance Co., which was bought by Travelers Insurance in 2013. Cooke is currently chair of Ontario Municipal Employees Retirement System Administration Corp. and sits on Hydro One's board of directors. He is also an appointee to the provincial advisory committee that's reviewing the Financial Services Commission of Ontario, the Financial Services Tribunal and the Deposit Insurance Corp. of Ontario.

Cooke is replacing Phil Olsson, who had chaired the LCBO before doing the same at Ontario's gambling company.

There's not much on this week. Got some tips? Email gzochnodne@qpbriefing.com.

The following appointments have been made to classified agencies and non-classified entities in the past 30 days:

ONTARIO PUBLIC SERVICE EMPLOYEES' UNION PENSION PLAN BOARD OF TRUSTEES

Alan Hibben
POLICE SERVICES BOARD - DOURO-DUMMER (TOWNSHIP OF)

Paul Dunford

8). WHO'S LOBBYING FOR WHOM

By: Jessica Smith Cross

New Registrations

Dave Nichols on behalf of Toyota Canada Inc.
Olson Or on behalf of Toyota Canada Inc.
Caroline Pinto of Counsel Public Affairs Inc. on behalf of Medical Pharmacies Group Inc.
Devin Nicol of Counsel Public Affairs Inc. on behalf of EMD Inc., Canada
Donald Gracey of CG Management & Communications Inc. on behalf of Perly and Rideau Veterans Health Centre
Atul Sharma of Strategix Consulting on behalf of The Staffing Edge
Richard Johnson of The Capital Hill Group Inc. on behalf of Parmalat Canada
Michael Keegan of Michael Keegan & Associates on behalf of Grain Farmers of Ontario
Michelle Mackenzie of Michelle Mackenzie Consulting Inc. on behalf of Ontario Association of Paramedic Chiefs
Kelly Mitchell of KW Mitchell Consulting Services Inc. on behalf of Medical Laboratories of Windsor
Devin Nicol of Counsel Public Affairs Inc. on behalf of Conceivable Dreams
Greg Newbrough on behalf of Sleeman Breweries Ltd.
John Sleeman on behalf of Sleeman Breweries Ltd.
Nick Porcellato on behalf of Sleeman Breweries Ltd.
Rebecca Grundy of The Capital Hill Group Inc. on behalf of Parmalat Canada
Kelly Baker of StrategyCorp Inc. on behalf of Notarius Inc
Richard Johnson of The Capital Hill Group Inc. on behalf of Calian Group Ltd.
Steven Dover of TACTIX Government Relations and Public Affairs Inc. on behalf of Curogens Inc.
Christopher on behalf of Canadian Union of Public Employees
Andrew Steele of StrategyCorp Inc. on behalf of Union Gas
Atul Sharma of Strategix Consulting on behalf of College of Physiotherapists of Ontario
Craig Brockwell of Solstice Public Affairs on behalf of Fiera Foods Inc.
Christopher Mayer on behalf of Healthcare of Ontario Pension Plan (HOOPP)
Darryl Mabini on behalf of Healthcare of Ontario Pension Plan (HOOPP)
David Miller on behalf of Healthcare of Ontario Pension Plan (HOOPP)
Jim Keohane on behalf of Healthcare of Ontario Pension Plan (HOOPP)
Nancy Son-Wilkening on behalf of Healthcare of Ontario Pension Plan (HOOPP)
Rachel Arbour on behalf of Healthcare of Ontario Pension Plan (HOOPP)
Victoria Hubbell on behalf of Healthcare of Ontario Pension Plan (HOOPP)

Amended and renewed registrations

Ahmad Hussein on behalf of Canadian Standards Association
Borjana Bulajic on behalf of Canadian Standards Association
Brian Haydon on behalf of Canadian Standards Association
Candace Sellar on behalf of Canadian Standards Association
Cliff Rondeau on behalf of Canadian Standards Association
Dario Stefancic on behalf of Canadian Standards Association
David Weinstein on behalf of Canadian Standards Association
Debbie Kolozsvari on behalf of Canadian Standards Association
Doug Morton on behalf of Canadian Standards Association

Dwayne Torrey on behalf of Canadian Standards Association
Greg Orloff on behalf of Canadian Standards Association
Jeff Walker on behalf of Canadian Standards Association
Jeffrey Kraegel on behalf of Canadian Standards Association
Karim Nazarali on behalf of Canadian Standards Association
Kelly Adamovich on behalf of Canadian Standards Association
Kevin MacDougall on behalf of Canadian Standards Association
Laurie Amiruddin on behalf of Canadian Standards Association
Lisa Eberman on behalf of Canadian Standards Association
Mary Cianchetti on behalf of Canadian Standards Association
Michael Leering on behalf of Canadian Standards Association
Mike Hopkins on behalf of Canadian Standards Association
Nancy Bestic on behalf of Canadian Standards Association
Pablo Fernandez Marchi on behalf of Canadian Standards Association
Peter Ehlers on behalf of Canadian Standards Association
Ron Meyers on behalf of Canadian Standards Association
Sam Loggia on behalf of Canadian Standards Association
Steve Sharples on behalf of Canadian Standards Association
Doa Mousa on behalf of Union Gas - A Spectra Energy Company
Joan Byng on behalf of Union Gas - A Spectra Energy Company
John Bonin on behalf of Union Gas - A Spectra Energy Company
Mark Lawson on behalf of Union Gas - A Spectra Energy Company
Matthew Gibson on behalf of Union Gas - A Spectra Energy Company
Sarah Van Der Paelt on behalf of Union Gas - A Spectra Energy Company
Tim Kennedy on behalf of Union Gas - A Spectra Energy Company
Tim Smitheman on behalf of Union Gas - A Spectra Energy Company
Tracy Lynch on behalf of Union Gas - A Spectra Energy Company
Adam Tracey on behalf of Ontario Association of Architects
Jessica Brandon-Jepp on behalf of Ontario Association of Architects
Kristi Doyle on behalf of Ontario Association of Architects
Toon Dressen on behalf of Ontario Association of Architects
Jonathan Norman on behalf of Brookfield Energy Marketing Inc.
Andrew Bowles on behalf of 3M Canada Company
Brenda Irwin on behalf of 3M Canada Company
Christine MacLean on behalf of 3M Canada Company
Elise Maheu on behalf of 3M Canada Company
Jeff Barrie on behalf of 3M Canada Company
Kirk Bradley on behalf of 3M Canada Company
Marina McGlenen on behalf of 3M Canada Company
Andrea Kent on behalf of Renewable Industries Canada
Carly Martin of Sussex Strategy Group on behalf of eSight Eyewear
Chris Benedetti of Sussex Strategy Group on behalf of Enwave Energy Corporation
Chris Benedetti of Sussex Strategy Group on behalf of Algonquin Power Corp.
Gregory MacEachern of Environics Communications Inc. on behalf of StubHub
Nora Peterson of NS Peterson Consulting Inc. on behalf of Windsor Vascular Institute
Devan Sommerville of Counsel Public Affairs Inc. on behalf of Sylvia Basso & Family
Kelly Baker of StrategyCorp Inc. on behalf of First Gulf Corporation
Devan Sommerville of Counsel Public Affairs Inc. on behalf of Woodbine Entertainment Group
Philip Dewan of Counsel Public Affairs Inc. on behalf of Sylvia Basso & Family
Henry Boyd of Sussex Strategy Group on behalf of Polycorp Ltd.

Julian Warrick of Maple Leaf Strategies (formerly Bentham & Associates) on behalf of Shaftesbury Film
Bliss Baker of Maple Leaf Strategies (formerly Bentham & Associates) on behalf of Shaftesbury Film
Sara Anghel on behalf of National Marine Manufacturers Association Canada (NMMA)
Frank Klees of Klees & Associates Ltd. on behalf of ERS International
Laura Greer of Hill+Knowlton Strategies on behalf of Express Scripts Canada
John Duffy of StrategyCorp Inc. on behalf of First Gulf Corporation
Caroline Pinto of Counsel Public Affairs Inc. on behalf of Isologic Innovative Radiopharmaceuticals Ltd.
Bliss Baker of Maple Leaf Strategies (formerly Bentham & Associates) on behalf of Ontario Fruit and Vegetable Growers' Association
Amy Cronin on behalf of Ontario Pork Producers Marketing Board
Eric Schwindt on behalf of Ontario Pork Producers Marketing Board
Frank Wood on behalf of Ontario Pork Producers Marketing Board
Jim Weir on behalf of Ontario Pork Producers Marketing Board
Ken Ovington on behalf of Ontario Pork Producers Marketing Board
Mary Jane Quinn on behalf of Ontario Pork Producers Marketing Board
Sam Bradshaw on behalf of Ontario Pork Producers Marketing Board
Stefan Larrass on behalf of Ontario Pork Producers Marketing Board
Chris Benedetti of Sussex Strategy Group on behalf of Capital Power Corporation
Chris Benedetti of Sussex Strategy Group on behalf of ITC Holdings Corp. (formerly Lake Erie Power Corporation)
David Crump of Hill+Knowlton Strategies on behalf of Fertilizer Canada (formerly Canadian Fertilizer Institute)
Philip Dewan of Counsel Public Affairs Inc. on behalf of Medical Pharmacies Group Inc.
Carol Mitchell of Counsel Public Affairs Inc. on behalf of Grape Growers of Ontario
Rory Demetriooff on behalf of Ontario Association of Veterinary Technicians
Bob Lopinski of Counsel Public Affairs Inc. on behalf of Conceivable Dreams
Jennifer Stewart on behalf of Canadian Independent Petroleum Marketers Association
Tricia Anderson on behalf of Canadian Independent Petroleum Marketers Association
Chris Holz of Campbell Strategies on behalf of Northland Power Inc.
Barry Campbell of Campbell Strategies on behalf of Northland Power Inc.
Amy Terrill on behalf of Music Canada
Graham Henderson on behalf of Music Canada
Richard Pfohl on behalf of Music Canada
Burkhard Mausberg on behalf of Friends of the Greenbelt Foundation
Kathy Macpherson on behalf of Friends of the Greenbelt Foundation
Shelley Petrie on behalf of Friends of the Greenbelt Foundation
Susan Murray on behalf of Friends of the Greenbelt Foundation
Beth Potter on behalf of The Tourism Industry Association of Ontario
Alex Greco on behalf of GS1 Canada
Alicia Duval on behalf of GS1 Canada
Doris Nessim on behalf of GS1 Canada
Eileen Mac Donald on behalf of GS1 Canada
John King on behalf of GS1 Canada
Michael Sadiwnyk on behalf of GS1 Canada
N. Arthur Smith on behalf of GS1 Canada
Nicole Gourley on behalf of GS1 Canada
Rob Bell on behalf of GS1 Canada

Philip Dewan of Counsel Public Affairs Inc. on behalf of Residential and Civil Construction Alliance of Ontario

Donald Gracey of CG Management & Communications Inc. on behalf of College of Medical Laboratory Technologists of Ontario

Stephen A.W. Knapp on behalf of Canadian Copper & Brass Development Association

Lynn Cassidy on behalf of Ontario Charitable Gaming Association