

MYAP Priorities

Helping You and Your Family

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1. Housing Affordability (04.51)

- Measures to expand rent control were part of the amendments to the Residential Tenancies Act:
 - Introduced on April 24, Second Reading April 25, Standing Committee May 9 & 10, legislation passed May 18 – the Rental Fairness Act, 2017 – with rent control measures retroactively coming to effect on April 20, 2017
- Fair Housing Plan (16 point plan) approved on April 12, 2017 and announced April 20, 2017:
 - Tax measures, including non-resident speculation tax, came into effect on April 21, 2017.
 - MHO, working with MOF, continues to develop the targeted DC Rebate Program for New Multi-Residential Construction.
 - Work at this time is to develop the project timeframe, program parameters and consultation strategy.
 - In developing parameters and approach for consultation, two key considerations will be:
 - Identifying projects advanced enough to take advantage of the program (2017-18 or 2018-19).
 - Identifying municipalities in most need of this type of housing, interested in participating, and have reasonable prospect of developer interest.
 - Three groups are being established:
 - Approvals Round Table - First meeting scheduled for June 8. Invites sent out from SoC office (including municipalities, BILD, OHBA and RESCON).
 - Housing Supply Team - (formerly referred to as the SWAT team) will be led by the PDF but with a reporting structure to the Minister of Housing. Focus will be on specific projects.
 - Housing Forum – Will be chaired by the Minister of Housing, MOF and MMA Minister will also participate. Participant list being finalized. First meeting will be held late June, with subsequent meetings anticipated for September 2017, January and April 2018.

Risks

- Measures to expand rent controls could affect investment decisions by developers on new purpose built rental unit projects, potentially

impacting affordable housing stock in the province. MHO is considering any appropriate mitigation strategies in response to landlord and developer response to the proposal.

2. Autism (04.63)

- Phased implementation of Ontario Autism Program (OAP), including a new clinical assessment process and a single point of entry to autism services for children and youth, to begin on June 26th. Minister Coteau will announce the full suite of changes being rolled out beginning on June 26, including the new clinical assessment process and the impact of the new OAP on different categories of families. This announcement will be echoed in a subsequent parent teleconference roundtable at the end of June.
- Implementation of EDU pilots (EA training and space in schools for autism therapists) to begin in September 2017.

Risks

- High stakeholder/public expectations and delivery risks, particularly around persisting long wait times for service, the possibility of reductions in service under the new clinical assessment process and the impacts of a new direct funding approach on families currently receiving \$10,000 transitional funding payments.

3. Child Care (04.67)

- In September 2017, the government committed to help to create another 100,000 licensed spaces for children 0-4 within the next five years. Towards this commitment, the 2017 Budget announced proposed investments to support access to licensed child care for 24,000 more children through new fee subsidies and capital spaces in the 2017-18 fiscal year.
- EDU will release a *Renewed Early Years and Child Care Policy Framework and Expansion Strategy* on June 6, 2017. The Strategy describes how EDU will drive progress around affordability, access, quality and responsiveness of early years and child care programs, including by providing 100,000 more children 0-4 with licensed care.
- EDU will report back to Cabinet:
 - In fall 2017 on proposed measures to expand child care and early years services on reserve, and address the affordability of licensed child care. This will also include options developed with MOF to address the affordability impact of the CWR.
 - In 2018 on specific components of framework and expansion strategy (e.g., compensation study of child care workers, special needs in child care and early years programs).

Risks

- Capacity of child care centres and service system managers to create the target number of spaces within the timeframe;
- Retention and recruitment of the number of child care workers;
- A potential disconnect between the distribution of demand for child care and the availability of capital space for child care centres (e.g., in schools) across the province;
- Municipal service system managers accountability around funding and space creation, in order to achieve provincial goals;
- Maintaining the quality of licensed child care during expansion.

4. Long-Term Energy Plan and Related Initiatives (15.11)

- Energy completed extensive public and Indigenous engagement in the fall-winter 2016-17 to inform the development of the province's next LTEP.
- Direct to Cabinet submission in summer 2017 (tbc: July 26) on LTEP components with weekly PO briefings leading up to the submission.
- Subsequent submission for approval of final LTEP document and OEB/IESO implementation directives anticipated in summer 2017.
- The LTEP functions as a 20 year road map for the province that helps guide decision making during the current planning cycle.

Related Initiatives

Interties and Clean Electricity Trade

- May 8, 2017- IESO published Ontario-Quebec Interconnections Capability Technical Review.
- May 29-30 Minister of Energy Meeting with Quebec counterpart to discuss possible new time sensitive opportunities for enhanced clean electricity trade.
- Ongoing work on electricity trade opportunities and connection to Nuclear refurbishments and Electricity Market Renewal.

Risks

- Delivery/ Operational: ENERGY may not be ready to bring forward the next LTEP in time for a summer 2017 release as planned.
- Stakeholder / Perception: Risk that the LTEP is, or is seen to be, out of alignment with the province's goals under CCAP.
- Stakeholder / Perception: Risk that components of the next LTEP are seen to be out of alignment with the goals of Ontario's Fair Hydro Plan (OFHP).

5. Ontario's Fair Hydro Plan (15.21)

- *Fair Hydro Act, 2017* received Royal Assent on June 1, 2017.
- Required regulations (11) to be brought forward in 2 bundles in June to enable July 1 implementation.
- Ongoing work with agencies, LDCs and partners on implementation requirements.

Risks

- Fiscal Pressure: The proposal assumes GA refinancing does not have a fiscal impact. Other risks exist as to the ability to keep rates in line with CPI over the next 4 years as committed to by the government, which could increase fiscal pressure.
- Policy: The structure is unique which increases the risk of unknown factors impacting its performance.
- Legal: According to a legal opinion by former Supreme Court Justice Binnie, there is a moderately high risk that the proposed change would be characterized as an unconstitutional tax because future consumers are being required to subsidize current consumers.

6. NAFTA/Trade Issues (01.11, 01.12)

- Initial negotiating mandate approved at Cabinet May 31, 2017.
- Broader Trade Strategy tracking to JEP on June 28 and Cabinet on July 26, 2017, for policy approval.
- Ontario has appointed John Gero as special advisor on trade to Ontario.
- On May 18, 2017 the USTR, Robert Lighthizer, formally notified the US Congress of the Trump Administration's intent to enter into negotiations with Canada and Mexico for modernization of NAFTA.
- This formal notification triggers a 90-day period for US consultation with Congressional Advisory Committees. The Administration will be required to publicly pose negotiating objectives 30 days prior to the start of negotiations (earliest July 17, 2017).
- Canada is now expected to initiate consultations on NAFTA, including a Canada Gazette posting and provincial-territorial (PT) consultation.
- A meeting of federal-provincial-territorial (FPT) officials is scheduled for June 5-6, 2017 in Ottawa, with an FPT DMs meeting on June 19, 2017.
- A meeting of PT First Ministers will be in Edmonton from July 17-19, 2017.

Softwood Lumber

- US preliminary countervailing duties (19.98%) applied retroactive to Jan. 28.
- Expecting preliminary anti-dumping determination June 23, 2017.
- Final countervailing and anti-dumping duties expected end of 2017/early 2018.
- On April 26, 2017 Ontario announced increasing this year's funding for the construction and maintenance of forest access roads by \$20 million to support the forestry sector and northern communities.
- Ontario also appointed Jim Peterson as Ontario's Chief Negotiator to represent the province's interest.
- On June 1, 2017 the federal government announced approximately \$860M in aid for the softwood lumber industry, including: boosting employment insurance support for workers who lose their jobs as a result of the dispute; offering loan guarantees and assistance for forestry industry firms to help with innovation and marketing. Not all aid will be new money.

Risks

- The federal government is the negotiating lead for NAFTA. It has no obligation to accept Ontario's positions, and has concluded trade negotiations in the past over provincial objections on key issues. There is a risk that Ontario will not be able to influence negotiations,
- In addition, PTs will have diverging interests, creating concerns over potential trade-offs in negotiations for regional or sectoral interests.

7. Cap and Trade/GHGIP/Green On (03.03, 03.04)

- GHGIP release from hold-back approved at TB/MBC May 9, CAB May 17.
- GreenON program design approved at TB/MBC May 30, CAB May 31. Website launch planned in July with launch of home energy concierge program; other new program rollout August / September.
- Second Cap and Trade Auction planned for June 6, 2017. Results will be public June 13, 2017.
- Subsequent TB/MBC submission for release from holdback tracking to July 27, 2017.
- Continued heightened stakeholder interest, including from the Auditor General and the FAO, in how government invests cap and trade proceeds.

Risks

- The key risks for this activity relate to policy, stakeholders and governance. Investments need to show a clear and direct effect on reducing GHGs.
- There continues to be heightened stakeholder interest, including from the Auditor General, in how government invests cap and trade proceeds through the Greenhouse Gas Reduction account (GGRA); compounded by recent experiences in other jurisdictions where auction proceeds were lower than originally forecasted. The process for reviewing and approving the use of proceeds has been put in place and is being implemented.

8. Changing Workplaces Review and Increasing Minimum Wage (04.45)

- Proposal approved at JEP May 15th/Cabinet May 17th
- Legislation approved at LRC/CAB May 29th
- CWR Report released May 23rd;
- Legislation introduced on June 1st and ordered to Standing Committee on Finance and Economic Affairs after first reading for review following First Reading.

Risks

- Potential for unforeseen or unintended impacts given the scope of measures, timing of the implementation and lack of full stakeholder input on some aspects of the proposal (such as, minimum wage).
- The proposal is expected to reduce flexibility for employers, increase costs and potentially reduce competitiveness vis-à-vis non-Canadian jurisdictions. The OPS and BPS are among the employers that would be impacted by costs associated with higher standards and added operational complexity.
 - MAESD has raised particular concerns about the potential for significant additional costs for PSE sector due to the wage parity provisions. As a mitigation, the Ministry is developing a faculty renewal strategy which could include measures to support institutions' ability to lower overall wage and benefit costs.
- Overlapping and potentially conflicting government priorities (e.g. Home and Community Care Roadmap, government-OMA relations, expansion of child care spaces, Business Growth Initiative, among others).
 - In particular, MOHLTC has raised concerns that changes regarding scheduling and successor rights could have negative impacts on the home and community care sector, and consultations on removing exclusions for medical professionals under the Labour Relations Act could have implications for ongoing OMA negotiations.
 - EDU has raised concerns that the increase in minimum wage could result in higher child care fees for families. EDU and MOF are developing options to mitigate this impact, for report back to Cabinet in fall 2017.
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provisions. As a mitigation, the Ministry is developing a faculty renewal strategy which could include measures to support institutions' abilities to lower overall wage and benefit costs.

9. Cannabis (04.56)

- Joint meeting of the Attorney General and the Minister of Finance on June 1, 2017.
- Meeting of key Ministers to be scheduled for June 2017. (MAG/MOF/MCSCS/MTO/MOHLTC). The Attorney General and Minister of Finance will seek an opportunity to discuss issues with the Premier in advance of the meeting of key Ministers.
- JEP July 26, Cabinet in August – high level policy update (retail, age, possession, places of use).
- MOHLTC: Smoke Free Ontario Strategy modernization consultations (including on medical cannabis exemptions) in summer, and tracking to HESP for approval in September (legislative amendments, including merging SFOA and ECA, would then track in with broader Cannabis legislation).
- MTO: Vulnerable Road Users tracking to JEP June 15 including impaired driving policy discussion. MAG considering being a co-signatory on the submission.
- September Report Back to JEP/Cabinet with full policy submission and drafting minute
- LRC in late fall with legislation.
- LRC in early spring 2018 with regulations.

Risks

- The federal government has announced that its legislation legalizing cannabis will be in place for July 1, 2018. Meeting this timeline will require continued attention from senior officials and other decision makers to ensure various policy elements (retail, impaired driving, places of use, education, addiction services, enforcement, etc.) are integrated in a single approach and implemented on time.
- Public health stakeholders will likely continue to raise concerns about public health impacts, and there may be legal/constitutional challenges related to exemptions for medical marijuana users, which will need to be carefully considered by MOHLTC.
- The vision for Ontario's regulatory approach for safe and controlled cannabis use will require a balancing of policy aims including protecting youth and vulnerable populations while seeking to significantly reduce the underground economy.

10. Federal-Provincial Infrastructure (13.10)

- The 2017 Federal Budget included some details on the federal government's \$81B – Investing in Canada plan but did not include detailed program conditions.
- MOI is working with officials at Infrastructure Canada to make recommendations on the design of Phase Two programs
- An update on this work and a discussion of potential allocation scenarios for new federal funding was presented to Fiscal Prep Committee (FPC) on May 25th.
- MOI participated in a FPT ADM level working group meeting on May 31st that provided initial indications of potential program design including:
 - Funding will be “outcomes-based.” To receive federal funding projects must achieve an immediate outcome (e.g., increased transit capacity)
 - Federal funding **cannot** replace provincial/municipal funding (e.g. incrementality)
 - For municipal projects, provincial funding (cost-sharing) will be required in order for projects to receive federal funding.
- Federal officials have scheduled an FPT DMs meeting on June 21st to discuss next steps on implementing Phase 2. Meeting is expected to confirm key program conditions and provide additional details.
- Port Lands Flood Protection project (matched funding required from three levels of government: federal government, Toronto and ON). TB/MBC and Cabinet (June 13/14 2017) for approval to indicate that Ontario is willing to pay its share of costs related to the Portlands (\$417 million).

11. LHIN Transformation (07.02)

- This activity refers to “LHIN Renewal”: expanding the mandate of LHINs to have a greater role in primary care and home and community care, to facilitate more integrated, local-level planning.
- MOHLTC provides daily update reports noting any issues, including patient complaints. No major issues reported to date. As of June 2, 2017, 9 of 14 LHINs have completed transition, with no major issues to date.
- All LHINs will complete transition by June 21, 2017:
 - Ministry has calls scheduled with each LHIN 30 days, 27 days, 14 days, 7 days, and 2 days prior to its ‘T-day’ (transition day), and then 1 day and 2 days after. CO listens in on these calls.

Risks

- Stakeholder perception/experience: ministry managing risk of disruptions to patient care or employees through rigorous pre-transition check-in schedule. LHINs have received a total of 2 patient inquiries regarding LHIN renewal, with only three instances of negative feedback (related to perceptions of increased bureaucracy rather than disruptions in care/service). Concerns addressed by LHIN staff using key messaging.
- Delivery/implementation (e.g. IT issues, payroll issues): ministry is working with third party provider to ensure readiness of each LHIN and checking in with LHINs several times in lead-up to transition date
- Longer-term stakeholder expectations: managing expectations on a broader ‘transformation’ and improvements in the health care system as a result of this transition.

12. Supporting Digital Health in Ontario (07.09)

- This activity refers to completing implementation of digital health infrastructure investments and leveraging this infrastructure to deliver innovative, patient-facing digital solutions.
- In October 2016, the Ministry appointed Ed Clark to assess the value of Ontario's digital health assets, and released his report on November 22, 2016, which recommended the ministry develop a clear digital health strategy focused on building "last mile" connections.
- The ministry accepted these recommendations, but has not yet released its Digital Health Strategy. MOHLTC is planning to release its *10 point Action Plan for Digital Health in June 2017* (Budget 2017 committed to releasing this in 2017) following TB/MBC approval of final digital health strategy.
 - Another key delivery milestone is the roll-out of the 'digital yellow card' to enable parents to update and view their children's immunization records online. MOHLTC is targeting September 2017 for the digital yellow card to be available for all 36 Public Health Units. CO/PO are working with the ministry to confirm the timing and approach to public communications.

Risks

- Timing/Stakeholder expectations: In November 2016, the Minister committed to sharing the government's digital health strategy "in the near future," and Cabinet directed the ministry to release a vision paper within a few weeks (i.e. before January 2017). No vision paper or strategy has been released to date.
- Delivery/operational: Given the complexity of the health care sector and transforming toward digital health care, MOHLTC may continue to face challenges and delays in implementing an Electronic Health Record, which could lead to fiscal pressures and negative stakeholder/public reaction. The Digital Health Action Plan identifies priorities for government to focus on in order to implement an Electronic Health Record and advance digital health in Ontario.
- Financial: Advancing digital health in Ontario could lead to cost overruns, and the cost of digital health projects to date has been the subject of public scrutiny in the past.

13. OHIP+ and Other Public Drug Programs (07.16)

- This activity refers to implementing OHIP+ by January 1, 2018 to offer free public drug coverage for all children and youth under age 25, and continue to ensure Ontario's public drug programs are accessible, sustainable, and meet the needs of Ontarians.
- Current status: MOHLTC has set up biweekly steering committee meetings, led by DM Bell, to guide implementation (CO/PO attend).
 - Based on information shared through regular biweekly meetings, MOHLTC remains confident they will deliver the OHIP+ program for the January 1, 2018 target.

Key Risks

- Delivery/Implementation:
 - Changes in Coverage: While OHIP+ will provide comprehensive drug coverage for more than 4,400 drugs on the Ontario Drug Benefit (ODB) Formulary, MOHLTC has flagged that some private drug plans currently provide coverage for a greater number of drugs than OHIP+. This creates a risk that some individuals could experience reduced drug coverage when transitioning from their existing coverage to OHIP+. MOHLTC is engaging with representatives from the insurance industry to better understand this issue (insurance industry representatives are scheduled to attend the next bi-weekly steering committee meeting on June 8, 2017).
 - Distribution of Savings: PO has previously identified interest in ensuring that savings for children/youth from private benefit coverage will go back to patients, but also interested in identifying opportunities to demonstrate savings to employers. MOHLTC is engaging with insurance representatives, to better understand this issue and what options may be available for directing savings to individuals vs employers.
 - Accessing Drugs (Application vs non-application): There will be no applications necessary to join the program and no upfront costs to acquire prescribed medication, if listed on the Formulary; only an OHIP card and prescription will be required to access medication. However, certain drugs on the Formulary must be accessed through the Exceptional Access

Program (EAP), since there are specific clinical criteria and claims are adjudicated on case by case basis) In these instances, an application would still need to be submitted by the patient's prescriber. The ministry is working to identify opportunities to streamline the EAP application process for OHIP+ users.

- Other Delivery Considerations: There are several other factors being considered and worked through by the ministry, for example: supporting IT; informing delivery partners/stakeholders of program details; and alignment with other government initiatives and programs (e.g. Basic Income; on-reserve drug coverage for First Nations, in partnership with federal government'). MOHLTC is tracking these factors and expects they will be resolved in advance of implementation.
- Stakeholder Expectations/Engagement: MOHLTC has noted they are not consulting with stakeholders on program design (given that the budget direction was clear), but will engage on implementation. Some stakeholders, namely the pharmacy sector, have raised concerns about lack of consultation and potential negative impacts (reduced dispensing fee payments for filling prescriptions under OHIP+ compared to private coverage). There is also, in general, high public/stakeholder expectations that OHIP+ be delivered seamlessly and on time. Some stakeholders may continue to call for further expansion of public drug programs (e.g. to low-income adults). To mitigate these risks, key messages emphasize the launch of the new OHIP+ as a major step toward universal pharmacare, and MOHLTC intends to continue to work with its FPT partners to advance a vision for universal national pharmacare. The ministry is actively engaging key stakeholders, including the pharmacy sector, to understand and address their concerns where feasible.
- Fiscal: OHIP+ is proposed to be a universal, open-ended program; financial projections to be re-evaluated during program design, but there is a risk that costs could exceed forecasts (\$465M annually) MOHLTC will continue to monitor and report on financial risks and pressures associated with its public drug programs and will continue to work to identify savings opportunities, for example negotiating for reduced drug costs through the pan-Canadian Pharmaceutical Alliance.

14. RER/Transit (13.01.1, 13.01.2, 13.03.1, 13.03.2, 13.06)

RER

- Procurement for enabling works ongoing until end of 2017 (13 AFP procurements and several traditional procurements).
- MTO is working with Metrolinx to update the RER procurement strategy. In parallel, work is being undertaken to confirm the viability of alternative propulsion technologies.
 - MTO is targeting to seek TB/MBC approval in Fall 2017 for the updated GO RER procurement strategy, including approach for “off-corridor” works (e.g., stations, working), “in-corridor” works (e.g., track, signals) and new GO RER stations.
- Negotiations between Metrolinx and CN for Master Agreement on rail rationalization starting in September 2017 (TBC).
- EA for rail rationalization to begin in June 2018 (TBC).

Other Transit/Transportation

- MTO sought approval from TB/MBC May 9 and Cabinet May 10 to authorize Metrolinx to proceed with an amended procurement strategy to minimize risks associated with a potential delay in the delivery of LRVs by Bombardier for Toronto transit projects. On May 12, 2017, Metrolinx announced that it was entering into an agreement with Alstom as an alternative supplier of LRVs.
- Dispute resolution process on Bombardier’s LRV contract will take 8-12 months to conclude.
- On May 19, 2017, the Special Advisor’s report on High Speed Rail (HSR) was released. The Province also announced that it is moving ahead with preliminary design work on HSR and investing \$15 million in an EA, and that it will establish a new governing body to oversee the design and implementation of HSR. The RFB for the preliminary design work and EA is expected to be issued in December 2017.

Risks

- Depending on the outcomes of the dispute resolution process with Bombardier, preliminary estimates from MTO suggest that there would be financial impacts for the Province of between \$70 million and \$364 million in future years. Once the process has concluded, MTO will report back with a proposed strategy to minimize risks for the Province, and an assessment of costs.

- There is no funding in the Province's fiscal plan for HSR beyond the \$15 million for the EA. The May announcement may increase the public's and stakeholders' expectations that HSR will be built in the future.

15. SSO and Police Oversight (04.43)

Strategy for a Safer Ontario (SSO)

- On July 22, 2015, MCSCS received Cabinet approval to develop recommendations under SSO.
- MCSCS has conducted extensive consultations since February 2016 and on February 22, 2017 received Cabinet approval on a first set of initiatives.
- MCSCS has conducted further consultations and First Nations engagement since February 2017 and on June 14, 2017, is seeking Cabinet approval on a final set of initiatives.

Police Oversight

- On March 29, 2017, Justice Tulloch delivered his final Independent Police Oversight Review report to MAG.
- In a April 6, 2017 news release, MAG committed to the following actions:
 - **Release all past SIU reports** involving death, but giving affected family members the opportunity to object.
 - Establish process to make **all future SIU reports publicly available**.
 - Enable government to collect **race-based data**, including for the police oversight bodies, by supporting the forthcoming *Anti-Racism Act*, and Ontario's strategic plan to combat systemic racism.
 - Introduce **legislation in the fall** that would enhance the independence of Ontario's police oversight system by removing police oversight bodies from the *Police Services Act* to create **stand-alone legislation**, among other comprehensive reforms.
 - **Increase cultural competency** through staff training and targeted recruitment, including Indigenous cultural competence.
- On June 14, 2017, MAG will seek Cabinet approval to develop standalone legislation for police oversight, focusing on the areas of enhancing accountability, transparency, diversity and cultural competence, and independence.

Related Initiatives

- SSO responds to ten recommendations from Justice Tulloch's Independent Police Oversight Review that were directed to MCSCS, including those related to coroners inquests.

- MCSCS and MAG will continue to work together to ensure alignment between proposed legislation to modernize the *Police Services Act*, and separate proposed legislation on police oversight, both which are planned for introduction in fall 2017.

Risks

- Timeline: MCSCS and MAG are responsible for delivering a number of other policy initiatives including corrections reform, missing persons, community justice centres, and cannabis.
- Costs: Funding approval will need to be sought from TB/MBC through the 2017-18 PRRT process.
- Stakeholder / Perception: There are high expectations from stakeholders, Indigenous partners, and the public on the successful roll out of SSO and new legislation to enhance police oversight in Ontario.

16. Basic Income Pilot (05.04)

Note: Linkage to 05.02 – Social Assistance Reform

- Pilot announced April 24:
 - Spring 2017 - Phase 1: up to 400 participants, Hamilton and Thunder Bay areas, payments in late Summer
 - Fall 2017 - Phase 2: full roll out, up to 4,000 participants, including Lindsay
 - Ministries will report back to Cabinet on outcomes from phase 1, before beginning phase 2.
- Current Status: Weekly PO/CO led Steering Committee meeting to support implementation.
 - Participant enrolment:
 - Application packages tracking for issue on June 2 to first randomly selected addresses. Mail out will be phased with up to 5,000 mail out in the first two weeks.
 - First payments tracking for July 25 (for around 100 participants). Payments will be 25th of month thereafter
 - New participants will come on board each month
 - PRSO working with MOHLTC to ensure BI recipients transitioning from ODSP/Ontario Works continue to receive same health benefits. MOHLTC noted some complications with transitioning coverage (required reg changes, IT solutions), however, MOHLTC/PRSO are confident issues will be resolved to coincide with the pilot launch.
 - Governance: OIC appointment intended for appointment of co-chair of Advisory Group (will co-chair with DM Menard). TB/MBC approval and CAB approval required to establish the position and make the appointment. Dates to be confirmed for approvals.

Key Risks

- Delivery/Implementation: quick timeline and some unknowns (e.g. how long it might take to get enough participants).
 - Implementation activities underway: co-creation of First Nation pilot; setting up governance structure; procuring evaluator; and recruiting participants.
- Evaluation: Evaluator still to be procured, framework developed without evaluator input.