

# MULTI-YEAR ACTION PLAN

*PD&G - October 19, 2017*

*Last updated: October 17, 2017 at 9:00 AM*

CONFIDENTIAL ADVICE TO CABINET

# Key Government Areas of Action

|                                                                                 |                                                                 |                                               |
|---------------------------------------------------------------------------------|-----------------------------------------------------------------|-----------------------------------------------|
| 01 Business Climate                                                             | 02 Community Hubs                                               | 03 Environment and Climate Change             |
| 04 Fair Society                                                                 |                                                                 |                                               |
| 04A Ontario's Action Plan for Reconciliation and Working with Indigenous People | 04B Ending Violence and Harassment and Supporting Gender Equity | 04C Supporting Inclusive Communities          |
| 04D Supporting Vibrant Communities                                              | 04E Promoting Safety, Justice and Consumer Protection           | 04F Supporting Children, Youth and Families   |
| 05 Poverty Reduction and Social Inclusion                                       | 06 Modernizing Government and Fiscal Balance                    | 07 Health System Transformation               |
| 08 Developing a Highly Skilled Workforce                                        | 09 National Leadership and Intergovernmental Affairs            | 10 Open, Transparent, Accountable Government  |
| 11 Enabling Retirement Security                                                 | 12 Ring of Fire                                                 | 13 Transit, Transportation and Infrastructure |
| 14 Unlocking the Value of Provincial Assets                                     | 15 Planning, Land and Resources                                 |                                               |

# Policy and Delivery Risk Tracking (Pilot)

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## Multi-Year Action Plan (MYAP)

### Area of Action: 01 Business Climate

#### Key Activities included:

- 01.01 Regulatory Modernization (including Open for Business)
- 01.02 Creating an Innovation-driven Economy
- 01.03 Helping Ontario Businesses Scale Up
- 01.04 Jobs and Prosperity Fund
- 01.05 Small Business Strategy (and Supporting Regional Communities)
- 01.06 Financial Services
- 01.07 Sharing Economy
- 01.08 Social Enterprise
- 01.09 Business Law Review
- 01.10 Lowering Business Costs
- 01.11 Trade Agreements and Measures (NAFTA)
- 01.12 Global Trade Strategy
- 01.13 Transformative Technology/Automated Vehicles
- 01.14 Modernizing the Construction Lien Act
- 01.15 Bringing More of Ontario's Scientific Knowledge to the Marketplace and Strengthening Ontario's Research Programs

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 01 Business Climate

| KEY ACTIVITIES                                                                                                            | YEAR 1<br>(2014-2015)                                                                 | YEAR 2<br>(2015-2016)                                                                                                                            | YEAR 3<br>(2016-2017)                                                                                                   | YEAR 4<br>(2017-2018)                                                                       | YEAR 5<br>(2018-2019)                                                                                                                                     | GOVERNANCE AND RISKS                                                                           |
|---------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|
|                                                                                                                           | A M J J A S O N D J F M                                                               | A M J J A S O N D J F M                                                                                                                          | A M J J A S O N D J F M                                                                                                 | A M J J A S O N D J F M                                                                     | A M J J A S O N D J F M                                                                                                                                   |                                                                                                |
| <b>01.01  </b> Regulatory Modernization<br>(including Open for Business)<br><br><b>Pillar:</b> Business Growth Initiative | <div><div>Updated regulatory Policy</div><div>Enactment of the BRRA, 2014</div></div> | <div><div>Burden Reduction Working</div><div>BGI Phase One (OFB 2.0)</div><div>Business Climate Action Plan</div></div>                          | <div><div>City of Toronto Collaboration</div><div>Burden Reduction Bill</div><div>Red Tape Challenge Report</div></div> | <div><div>Committee Meetings</div><div>Annual Call Out</div><div>Annual Reports</div></div> | <div><div>2017 Bill implementation</div><div>Small Business Strategy</div><div>Burden Reduction Bill 2017</div><div>Red Tape Challenge Report</div></div> | <b>Lead:</b> MEDG<br><b>Supporting:</b> MGCS<br><b>Risk Category:</b> Stakeholder / Perception |
|                                                                                                                           |                                                                                       |                                                                                                                                                  |                                                                                                                         |                                                                                             |                                                                                                                                                           | <b>Last updated:</b> 08-06-17                                                                  |
|                                                                                                                           |                                                                                       |                                                                                                                                                  |                                                                                                                         |                                                                                             |                                                                                                                                                           | Decreased Risk Status                                                                          |
|                                                                                                                           |                                                                                       |                                                                                                                                                  |                                                                                                                         |                                                                                             |                                                                                                                                                           |                                                                                                |
| <b>01.02  </b> Creating an Innovation-driven Economy<br><br><b>Pillar:</b> Business Growth Initiative                     |                                                                                       | <div><div>New Investments in Innovation</div><div>Strategy Outlined</div><div>Strategy Outlined #2</div></div>                                   | <div><div>BGI Phase Two Implementation</div><div>Strategy released</div></div>                                          |                                                                                             |                                                                                                                                                           | <b>Lead:</b> MEDG, MRIS<br><b>Risk Categories:</b> Financial, Stakeholder / Perception         |
|                                                                                                                           |                                                                                       |                                                                                                                                                  |                                                                                                                         |                                                                                             |                                                                                                                                                           | <b>Last updated:</b> 08-06-17                                                                  |
|                                                                                                                           |                                                                                       |                                                                                                                                                  |                                                                                                                         |                                                                                             |                                                                                                                                                           | Decreased Risk Status                                                                          |
|                                                                                                                           |                                                                                       |                                                                                                                                                  |                                                                                                                         |                                                                                             |                                                                                                                                                           |                                                                                                |
| <b>01.03  </b> Helping Ontario Businesses Scale Up<br><br><b>Pillar:</b> Business Growth Initiative                       | <div><div>Investment in Manufacturing</div></div>                                     | <div><div>Investment in Envirotek</div><div>Investment in Wahgoshig FN</div><div>Investment in 3M (EODF)</div><div>Strategy Outlined</div></div> | <div><div>BGI Phase Two Implementation</div><div>Launch ScaleUp Venture Program</div></div>                             | <div><div>Supporting ON Entrepreneurs</div></div>                                           | <div><div>Chief Investment Officer appt</div></div>                                                                                                       | <b>Lead:</b> MEDG, MRIS<br><b>Supporting:</b> MIT, MRSB<br><b>Risk Category:</b> Financial     |
|                                                                                                                           |                                                                                       |                                                                                                                                                  |                                                                                                                         |                                                                                             |                                                                                                                                                           | <b>Last updated:</b> 08-06-17                                                                  |
|                                                                                                                           |                                                                                       |                                                                                                                                                  |                                                                                                                         |                                                                                             |                                                                                                                                                           | Decreased Risk Status                                                                          |
|                                                                                                                           |                                                                                       |                                                                                                                                                  |                                                                                                                         |                                                                                             |                                                                                                                                                           |                                                                                                |

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 01 Business Climate

| KEY ACTIVITIES                                                                                                        | YEAR 1<br>(2014-2015)                                                                                 | YEAR 2<br>(2015-2016)                                                                                                                                             | YEAR 3<br>(2016-2017)                         | YEAR 4<br>(2017-2018)                                                                                 | YEAR 5<br>(2018-2019)   | GOVERNANCE AND RISKS                                                                                                                                                                                                      |
|-----------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|-------------------------------------------------------------------------------------------------------|-------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                       | A M J J A S O N D J F M                                                                               | A M J J A S O N D J F M                                                                                                                                           | A M J J A S O N D J F M                       | A M J J A S O N D J F M                                                                               | A M J J A S O N D J F M |                                                                                                                                                                                                                           |
| <b>01.04   Jobs and Prosperity Fund</b><br><b>Pillar:</b> Strategic Partnerships                                      | ON Strat. Investment<br>JPF Announced (\$2.5B/10 years)<br>Linamar<br>Building ON - Dynamic           | NVC Fund Investments<br>Strategic Partnerships Stream IBM Canada<br>JLABS<br>Announced Forestry Stream<br>P&H Milling<br>Report back: PRRT<br>JPF \$200M Increase | JPF Implementation                            |                                                                                                       |                         | <b>Lead:</b> MEDG, MRIS<br><b>Supporting:</b> OMAFRA, MOF, MTCS, MMA, MNRF, MIT, MNDM, MAESD, TBS<br><b>Risk Category:</b> Financial<br><b>Last updated:</b> 14-10-16<br>Increased Risk Status ↗                          |
|                                                                                                                       |                                                                                                       |                                                                                                                                                                   |                                               |                                                                                                       |                         |                                                                                                                                                                                                                           |
| <b>01.05   Small Business Strategy (and Supporting Regional Communities)</b><br><b>Pillar:</b> Strategic Partnerships |                                                                                                       | Partnerships for Jobs and Growth<br>Crowd-Funding Regime                                                                                                          | Cluster Development<br>Reg. Eco strategies RB | Small Business Strategy<br>Small Business Strategy<br>Regional Strategies - North                     |                         | <b>Lead:</b> MEDG, MRSB<br><b>Supporting:</b> MRIS, OMAFRA, MOF, MTCS, MMA, MNRF, MNDM<br><b>Risk Categories:</b> Financial, Policy, Stakeholder / Perception<br><b>Last updated:</b> 23-06-17<br>Unchanged Risk Status → |
|                                                                                                                       |                                                                                                       |                                                                                                                                                                   |                                               |                                                                                                       |                         |                                                                                                                                                                                                                           |
| <b>01.06   Financial Services</b><br><b>Pillar:</b> Supporting Economic Development in Key Areas of the Economy       | Ongoing support for TFSA<br>Regulatory Organization<br>NA-Chinese Currency Hub<br>Credit Union Review | Credit Union Caisses Pop. Act<br>CCMR Consultation<br>Credit union recommendation<br>FSCO/DICO Mandate Review                                                     | FSRA legislation<br>Accounting Bodies Merger  | Co Capital Markets Regul NP<br>CCMR Legislation Introduced<br>FSRA Proclamation<br>Financial Planners |                         | <b>Lead:</b> MOF<br><b>Supporting:</b> MIA, TBS, MAG, MEDG<br><b>Risk Category:</b> Policy<br><b>Last updated:</b> 23-08-16<br>Unchanged Risk Status →                                                                    |
|                                                                                                                       |                                                                                                       |                                                                                                                                                                   |                                               |                                                                                                       |                         |                                                                                                                                                                                                                           |

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 01 Business Climate

| KEY ACTIVITIES                                                                                                       | YEAR 1<br>(2014-2015)                      | YEAR 2<br>(2015-2016)                                                        | YEAR 3<br>(2016-2017)                                                                           | YEAR 4<br>(2017-2018)                      | YEAR 5<br>(2018-2019)       | GOVERNANCE AND RISKS                                                                                                                                                                                                  |
|----------------------------------------------------------------------------------------------------------------------|--------------------------------------------|------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|--------------------------------------------|-----------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                      | A M J J A S O N D J F M                    | A M J J A S O N D J F M                                                      | A M J J A S O N D J F M                                                                         | A M J J A S O N D J F M                    | A M J J A S O N D J F M     |                                                                                                                                                                                                                       |
| <b>01.07   Sharing Economy</b><br><br><b>Pillar:</b> Supporting Economic Development in Key Areas of the Economy     |                                            | Advisory Committee<br>Airbnb Pilot Announced                                 | Targeted Consultations                                                                          |                                            |                             | <b>Lead:</b> MOF, MGCS<br><b>Supporting:</b> MEDG, MOL, MMA, MTCS, MTO, ADO<br><b>Risk Categories:</b> Policy, Stakeholder / Perception, Timeline<br><br><b>Last updated:</b> 08-06-17<br><br>Decreased Risk Status ↘ |
| <b>01.08   Social Enterprise</b><br><br><b>Pillar:</b> Supporting Economic Development in Key Areas of the Economy   | SEDF Investments<br>Outreach and Promotion |                                                                              | First SIB Launched<br>Renewed SE Strategy<br>Investment/Procurement of SE<br>SI Bond Candidates |                                            |                             | <b>Lead:</b> MEDG<br><b>Supporting:</b> MGCS<br><b>Risk Categories:</b> Delivery / Operational, Financial, Stakeholder / Perception<br><br><b>Last updated:</b> 02-06-17<br><br>Decreased Risk Status ↘               |
| <b>01.09   Business Law Review</b><br><br><b>Pillar:</b> Supporting Economic Development in Key Areas of the Economy |                                            | Report from Stakeholder<br>Members Appointed<br>Advisory Council Established | Early wins in Burden<br>Business Law - ONBIZ                                                    | Ongoing Reform<br>Introduce Legislation    |                             | <b>Lead:</b> MGCS<br><b>Supporting:</b> MAG, MOF<br><b>Risk Category:</b> Delivery / Operational<br><br><b>Last updated:</b> 12-09-16<br><br>Unchanged Risk Status →                                                  |
| <b>01.10   Lowering Business Costs</b><br><br><b>Pillar:</b> Lowering Business Costs                                 |                                            | Industrial Initiative                                                        |                                                                                                 | Tax Reductions in 17/18<br>Debt Retirement | WSIB Premium Freeze Savings | <b>Lead:</b> MOF<br><b>Supporting:</b> ENERGY, MOL, TBS<br><b>Risk Categories:</b><br><br><b>Last updated:</b> 12-09-16<br><br>Unchanged Risk Status →                                                                |

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

Management Attention  
Required

- Monitoring

■ Satisfactory

## Area of Action: 01 Business Climate

| KEY ACTIVITIES                                                                                               | YEAR 1<br>(2014-2015)                                                                                                                              | YEAR 2<br>(2015-2016)                                                                                                                        | YEAR 3<br>(2016-2017)                                                                   | YEAR 4<br>(2017-2018)                                                                                                                        | YEAR 5<br>(2018-2019) | GOVERNANCE AND RISKS                                                                                                                                                                 |
|--------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                              | A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M                            |                                                                                                                                              |                                                                                         |                                                                                                                                              |                       |                                                                                                                                                                                      |
| <b>01.11   Trade Agreements and Measures (NAFTA)</b><br><br><b>Pillar:</b> Reducing Trade Barriers           | <div><div>Agreement on Internal Trade</div><div>CETA Announcement</div><div>Update on internal trade</div><div>ON-QC Update to Cabinet</div></div> | <div><div>Internal Trade exchange approval</div><div>Internal Trade Mandate &amp; Status</div><div>Internal Trade update Mandate</div></div> | <div><div>Canada Free - Trade Agreement</div><div>Buy America - Countervail</div></div> | <div><div>CETA Implementation</div><div>NAFTA Strategy Update</div><div>NAFTA Negotiations</div><div>NAFTA Strategy</div></div>              |                       | <div><div>Lead: MIT, MEDG, TBS</div><div>Supporting: MIA</div><div>Risk Categories: Financial, Policy</div><div>Last updated: 07-09-17</div><div>Unchanged Risk Status →</div></div> |
| <b>01.12   Global Trade Strategy</b><br><br><b>Pillar:</b> Reducing Trade Barriers                           |                                                                                                                                                    |                                                                                                                                              | <div><div>Intl Trade Ministry est</div></div>                                           | <div><div>Implementation</div><div>Global Trade Strategy RB</div><div>Strategy document released</div><div>Global Trade Strategy</div></div> |                       | <div><div>Lead: MIT</div><div>Risk Categories: Delivery / Operational, Stakeholder / Perception</div><div>Last updated: 05-06-17</div><div>Unchanged Risk Status →</div></div>       |
| <b>01.13   Transformative Technology/Automated Vehicles</b><br><br><b>Pillar:</b> Business Growth Initiative |                                                                                                                                                    | <div><div>Testing AVs on ON Roads</div><div>LRC approval of AV Pilot Reg.</div><div>AVs Industry Testing Pilot</div></div>                   | <div><div>AV Innovation Network</div></div>                                             | <div><div>Michigan-ON X-border AV drive</div></div>                                                                                          |                       | <div><div>Lead: CAB, MRIS, MTO, MEDG</div><div>Risk Categories:</div><div>Last updated: 02-06-17</div><div>Unchanged Risk Status →</div></div>                                       |
| <b>01.14   Modernizing the Construction Lien Act</b><br><br><b>Pillar:</b> Other Business Climate            |                                                                                                                                                    |                                                                                                                                              | <div><div>Report Release</div><div>Construction Lien Act Review</div></div>             | <div><div>Legislation - Introduced</div></div>                                                                                               |                       | <div><div>Lead: MAG</div><div>Risk Category: Policy</div><div>Last updated: 07-12-16</div><div>Unchanged Risk Status →</div></div>                                                   |

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

**Management Attention  
Required**

■ Monitoring

 Satisfactory

## Area of Action: 01 Business Climate

| KEY ACTIVITIES                                                                                                                                                             | YEAR 1<br>(2014-2015) |   |   |   |   |   |   |   |   |   |   |   | YEAR 2<br>(2015-2016) |   |   |   |   |   |   |   |   |   |   |   | YEAR 3<br>(2016-2017)                         |   |   |   |   |   |   |   |   |   |   |   | YEAR 4<br>(2017-2018)         |   |   |   |   |   |   |   |   |   |   |   | YEAR 5<br>(2018-2019) |  |  |  |  |  |  |  |  |  |  |  | GOVERNANCE AND RISKS                                                                                      |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---|---|---|---|---|---|---|---|---|---|---|-----------------------|---|---|---|---|---|---|---|---|---|---|---|-----------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|-------------------------------|---|---|---|---|---|---|---|---|---|---|---|-----------------------|--|--|--|--|--|--|--|--|--|--|--|-----------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                            | A                     | M | J | J | A | S | O | N | D | J | F | M | A                     | M | J | J | A | S | O | N | D | J | F | M | A                                             | M | J | J | A | S | O | N | D | J | F | M | A                             | M | J | J | A | S | O | N | D | J | F | M |                       |  |  |  |  |  |  |  |  |  |  |  |                                                                                                           |
| <b>01.15  </b> Bringing More of Ontario's Scientific Knowledge to the Marketplace and Strengthening Ontario's Research Programs<br><br><b>Pillar:</b> Research and Science |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   | AI Institute<br><br>Create a life sciences WG |   |   |   |   |   |   |   |   |   |   |   | Appoint Chief Science Officer |   |   |   |   |   |   |   |   |   |   |   |                       |  |  |  |  |  |  |  |  |  |  |  | Lead: MRIS<br>Risk Categories:                                                                            |
|                                                                                                                                                                            |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                                               |   |   |   |   |   |   |   |   |   |   |   |                               |   |   |   |   |   |   |   |   |   |   |   |                       |  |  |  |  |  |  |  |  |  |  |  | Last updated: 02-06-17                                                                                    |
|                                                                                                                                                                            |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   | Review Ontario Research Fund                  |   |   |   |   |   |   |   |   |   |   |   | Autonomous V-ehicle Report    |   |   |   |   |   |   |   |   |   |   |   |                       |  |  |  |  |  |  |  |  |  |  |  | Increased Risk Status  |

## **Area of Action: 02 Community Hubs**

### **Key Activities included:**

02.01 Governance Model to Guide and Deliver on Policy and Implementation Work Related to Community Hubs

02.02 Integrated Planning

02.03 Integrated Service Delivery (ISD), Transfer Payment Accountability Modernization, Privacy, and Capacity Building

02.04 Public Properties, Health Capital Policy, and Fair Market Value Offset

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 02 Community Hubs

| KEY ACTIVITIES                                                                                                                                                                         | YEAR 1<br>(2014-2015)     | YEAR 2<br>(2015-2016)                                 | YEAR 3<br>(2016-2017)        | YEAR 4<br>(2017-2018)        | YEAR 5<br>(2018-2019)   | GOVERNANCE AND RISKS                                                                                                                                                                                       |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|-------------------------------------------------------|------------------------------|------------------------------|-------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                        | A M J J A S O N D J F M   | A M J J A S O N D J F M                               | A M J J A S O N D J F M      | A M J J A S O N D J F M      | A M J J A S O N D J F M |                                                                                                                                                                                                            |
| <b>02.01   Governance Model to Guide and Deliver on Policy and Implementation Work Related to Community Hubs</b><br><br><b>Pillar:</b> Governance (Community Hubs)                     | Mandate letter commitment | Extension of Special Advisor Release Framework & Plan | One-Year Progress Report     |                              |                         | <b>Lead:</b> MOI<br><b>Risk Categories:</b> Governance, Policy, Stakeholder / Perception<br><br><b>Last updated:</b> 22-06-17<br><br>Unchanged Risk Status →                                               |
|                                                                                                                                                                                        | Special Advisor/Advisory  | DM Implementation Committee                           | C Hubs Framework & plan      |                              |                         |                                                                                                                                                                                                            |
|                                                                                                                                                                                        |                           |                                                       |                              |                              |                         |                                                                                                                                                                                                            |
| <b>02.02   Integrated Planning</b><br><br><b>Pillar:</b> Integrated Planning                                                                                                           |                           | Forums on Integrated Planning                         | Policy & engagement          | Regional Deep Dives          |                         | <b>Lead:</b> MOI<br><b>Supporting:</b> EDU, MMA<br><b>Risk Categories:</b> Governance, Policy, Stakeholder / Perception<br><br><b>Last updated:</b> 22-06-17<br><br>Unchanged Risk Status →                |
|                                                                                                                                                                                        |                           | Release Summary of Forums                             |                              |                              |                         |                                                                                                                                                                                                            |
|                                                                                                                                                                                        |                           |                                                       |                              |                              |                         |                                                                                                                                                                                                            |
| <b>02.03   Integrated Service Delivery (ISD), Transfer Payment Accountability Modernization, Privacy, and Capacity Building</b><br><br><b>Pillar:</b> Client-Focussed Service Delivery |                           | Launch TPAM - pilot projects                          | Scope w partners             | Launch Resource Network      |                         | <b>Lead:</b> MOI<br><b>Supporting:</b> TBS, MCSS<br><b>Risk Categories:</b> Delivery / Operational, Policy, Stakeholder / Perception<br><br><b>Last updated:</b> 13-03-17<br><br>Unchanged Risk Status →   |
|                                                                                                                                                                                        |                           | Resource Network Approvals                            |                              | Community Hubs Summit        |                         |                                                                                                                                                                                                            |
|                                                                                                                                                                                        |                           |                                                       |                              |                              |                         |                                                                                                                                                                                                            |
| <b>02.04   Public Properties, Health Capital Policy, and Fair Market Value Offset</b><br><br><b>Pillar:</b> Public Properties                                                          |                           | Announce Health Policy Changes                        | Policy work                  | Announce Demonstration       |                         | <b>Lead:</b> MOI, MEDG<br><b>Supporting:</b> EDU, MOHLTC, MAESD<br><b>Risk Categories:</b> Delivery / Operational, Financial, Timeline<br><br><b>Last updated:</b> 13-03-17<br><br>Unchanged Risk Status → |
|                                                                                                                                                                                        |                           | Approval of FMV offset                                | EDU Capital - Funding Begins | Launch Demonstration Program |                         |                                                                                                                                                                                                            |
|                                                                                                                                                                                        |                           |                                                       | EDU Reg. 444 Changes         |                              |                         |                                                                                                                                                                                                            |

## **Area of Action: 03 Environment and Climate Change**

### **Key Activities included:**

- 03.01 Ontario's Leadership in addressing Climate Change
- 03.02 Climate Change Action Plan
- 03.03 Cap and Trade Program
- 03.04 Direct Investments to Reduce Greenhouse Gas Emissions (Use of Proceeds)
- 03.05 Increasing the Use of Electric Vehicles
- 03.06 Support Cycling and Walking Initiatives
- 03.07 Increase the Use of Low-carbon Trucks, Buses, and Other Modes of Transportation
- 03.08 Increase the Availability and Use of Lower-carbon Fuel
- 03.09 Help Individuals and Businesses Manage their Energy Use and Save Money
- 03.10 Improve Energy Efficiency, Reduce Emissions, and Set Low-carbon Standards for Buildings and Homes
- 03.11 Developing a Land Use Carbon Inventory and Maximizing Carbon Storage from Agriculture
- 03.12 Strengthen Climate Change Policies in the Municipal Land Use Planning Process
- 03.13 Green Ontario Fund
- 03.14 Help Industries and the Agri-food Sector Adopt Low-carbon Technologies
- 03.15 Collaborate with Indigenous Partners on Climate Change Initiatives
- 03.16 Support and Research New Carbon Technologies and Encourage Related Innovations
- 03.17 Reduce Emissions and Energy Costs Across Government
- 03.18 Climate Change Adaptation

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 03 Environment and Climate Change

| KEY ACTIVITIES                                                                                                                            | YEAR 1<br>(2014-2015)                                 | YEAR 2<br>(2015-2016)                                                                                                                       | YEAR 3<br>(2016-2017)                                                                                                                                                                                     | YEAR 4<br>(2017-2018)                                                                                                                                                                                                                                              | YEAR 5<br>(2018-2019)   | GOVERNANCE AND RISKS                                                                                                                                                                              |
|-------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                           | A M J J A S O N D J F M                               | A M J J A S O N D J F M                                                                                                                     | A M J J A S O N D J F M                                                                                                                                                                                   | A M J J A S O N D J F M                                                                                                                                                                                                                                            | A M J J A S O N D J F M |                                                                                                                                                                                                   |
| <b>03.01   Ontario's Leadership in addressing Climate Change</b><br><br><b>Pillar:</b> Government Leadership in addressing Climate Change | Alternative fuel rules<br>Reducing Coal in Industries | Climate Change Summit (QC)<br>Climate Change Strategy<br>UN Climate Conference Paris                                                        | Summit of Americas<br>First Minister's Meeting<br>UN Conference (COP 22)                                                                                                                                  | UN Conference (COP 23)                                                                                                                                                                                                                                             | UN Conference (COP 24)  | <b>Lead:</b> MOECC<br><b>Supporting:</b> ENERGY, MOF, MTO, MMA, MEDG, OMAFRA, MNRF, MNDM, TBS<br><b>Risk Category:</b> Policy<br><br><b>Last updated:</b> 23-06-16<br><br>Unchanged Risk Status → |
|                                                                                                                                           |                                                       |                                                                                                                                             |                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                    |                         |                                                                                                                                                                                                   |
|                                                                                                                                           |                                                       |                                                                                                                                             |                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                    |                         |                                                                                                                                                                                                   |
| <b>03.02   Climate Change Action Plan</b><br><br><b>Pillar:</b> Government Leadership in addressing Climate Change                        | 50 Million Trees                                      | Multi-ministry engagement<br>CCAP Update<br>2030 GHG Emissions Targets<br>GHG impact analysis                                               | CCAP Plan finalized<br>Wood Stove Prog.                                                                                                                                                                   | Grasslands Initiative (T2)<br>Implement CCAP initiatives                                                                                                                                                                                                           |                         | <b>Lead:</b> MOECC<br><b>Supporting:</b> OMAFRA, MEDG, ENERGY, MOF, MMA, MNRF, MNDM, MTO<br><b>Risk Category:</b> Governance<br><br><b>Last updated:</b> 21-03-17<br><br>Unchanged Risk Status →  |
|                                                                                                                                           |                                                       |                                                                                                                                             |                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                    |                         |                                                                                                                                                                                                   |
|                                                                                                                                           |                                                       |                                                                                                                                             |                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                    |                         |                                                                                                                                                                                                   |
| <b>03.03   Cap and Trade Program</b><br><br><b>Pillar:</b> Putting a Price on Carbon                                                      |                                                       | Carbon Pricing<br>Cap & Trade: Key Decisions<br>Announcement of carbon pricing<br>Cap & Trade - Program Design<br>Cap & Trade - Report Back | Develop Auction T system<br>GIF Update<br>Cap & Trade - Reg. in force 2017 allowances deadline<br>Bill 172 Passes and in effect<br>2016 emissions report deadline<br>Practice auction<br>First ON Auction | C & T Linking<br>Border carbon adjust. measures<br>C & T post 2020 reg (TB/LRC)<br>Fourth ON Auction<br>Second ON Auction<br>Third ON Auction<br>2018 allowances deadline<br>First Joint - Auction Notice<br>C & T Linking<br>C & T post 2020<br>Compliance period |                         | <b>Lead:</b> MOECC<br><b>Supporting:</b> CAB<br><b>Risk Category:</b> Stakeholder / Perception<br><br><b>Last updated:</b> 14-06-16<br><br>Unchanged Risk Status →                                |
|                                                                                                                                           |                                                       |                                                                                                                                             |                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                    |                         |                                                                                                                                                                                                   |
|                                                                                                                                           |                                                       |                                                                                                                                             |                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                    |                         |                                                                                                                                                                                                   |

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

Management Attention  
Required

- Monitoring

 Satisfactory

## Area of Action: 03 Environment and Climate Change

| KEY ACTIVITIES                                                                                                                         | YEAR 1<br>(2014-2015)   | YEAR 2<br>(2015-2016)                                                                      | YEAR 3<br>(2016-2017)                                                                                                                                                                                                                         | YEAR 4<br>(2017-2018)                                                                                                                                                                                                 | YEAR 5<br>(2018-2019)             | GOVERNANCE AND RISKS                                                                                                                                                                   |
|----------------------------------------------------------------------------------------------------------------------------------------|-------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                        | A M J J A S O N D J F M | A M J J A S O N D J F M                                                                    | A M J J A S O N D J F M                                                                                                                                                                                                                       | A M J J A S O N D J F M                                                                                                                                                                                               | A M J J A S O N D J F M           |                                                                                                                                                                                        |
| <b>03.04   Direct Investments to Reduce Greenhouse Gas Emissions (Use of Proceeds)</b><br><br><b>Pillar: Putting a Price on Carbon</b> |                         | Modernized EV Program Launch<br>EV Chargers - Ontario launch<br>PRRT                       | Proceeds interments<br>TB/MBC approval of CCAP Budget - GIF items<br>MOECC Minister Evaluation                                                                                                                                                | Budget - CCAP items<br>GHG Investment Plan 2017/18<br>GHG Investment Plan<br>PRRT<br>MOECC Minister Evaluation<br>GHG Investment Plan 2017/18 RB                                                                      | PRRT<br>MOECC Minister Evaluation | <b>Lead:</b> MOECC<br><b>Supporting:</b> MOF, TBS<br><b>Risk Category:</b> Stakeholder / Perception<br><br><b>Last updated:</b> 04-04-17<br><br>Unchanged Risk Status →                |
| <b>03.05   Increasing the Use of Electric Vehicles</b><br><br><b>Pillar: Climate Change Action Area: Transportation</b>                |                         | EV TB/MBC Minute Amendment<br>EV Chargers - Ontario launch<br>Modernized EV Program Launch | Consultation on Campaign<br>EV Incentive & Investment Prog<br>Establish EV Facility<br>EV Advancement Prog. Launch<br>Free Overnight Charging<br>EV Charging - Infrastructure Electric and Hydrogen Vehicle<br>Cont EV Charger Prog (to 2021) | EVHAP Partnership<br>Overnight charge<br>Workplace/Resident EV<br>HST for EV (T2)<br>Green Plate - Program<br>EV Discovery Center<br>EV Consumer/-Dealer Engmt.<br>Vehicle Scrap Program<br>Electric School Bus Pilot |                                   | <b>Lead:</b> MOECC, MTO, MOI, MEDG, ENERGY<br><b>Supporting:</b> MOF, MNRF, EDU<br><b>Risk Category:</b> Financial<br><br><b>Last updated:</b> 13-03-17<br><br>Unchanged Risk Status → |

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

**Management Attention Required**

- Monitoring

■ Satisfactory

## Area of Action: 03 Environment and Climate Change

| KEY ACTIVITIES                                                                                                                                                            | YEAR 1<br>(2014-2015)   | YEAR 2<br>(2015-2016)   | YEAR 3<br>(2016-2017)         | YEAR 4<br>(2017-2018)                                                                                                                   | YEAR 5<br>(2018-2019)                                 | GOVERNANCE AND RISKS                                                                                                                                                   |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------------------|-------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                           | A M J J A S O N D J F M | A M J J A S O N D J F M | A M J J A S O N D J F M       | A M J J A S O N D J F M                                                                                                                 | A M J J A S O N D J F M                               |                                                                                                                                                                        |
| <b>03.06  </b> Support Cycling and Walking Initiatives<br><br><b>Pillar:</b> Climate Change Action<br><b>Area:</b> Transportation                                         |                         |                         |                               | Implementation<br>Province-wide Cycling Ntwk<br>ON Munic Com-muter Cycling<br>Cycling Infrst. Investments<br>MUSH Bike Pa- rking        | Action Plan 2.0                                       | <b>Lead:</b> MOECC, MTO, MTCS, ENERGY<br><b>Supporting:</b> MOI<br><b>Risk Category:</b> Policy<br><br><b>Last updated:</b> 31-05-17<br><br>Unchanged Risk Status →    |
| <b>03.07  </b> Increase the Use of Low-carbon Trucks, Buses, and Other Modes of Transportation<br><br><b>Pillar:</b> Climate Change Action<br><b>Area:</b> Transportation |                         |                         |                               | Fueling Infra.<br>Green Commer- cial veh. (T2)<br>Green commer- cial veh.<br>Centre Low C- arbon Mobility                               | Trans. Demand Mgt Funding (T2)<br>Fueling Infra. (T2) | <b>Lead:</b> MTO<br><b>Supporting:</b> MOECC, MOI, ENERGY, MEDG, OMAFRA<br><b>Risk Categories:</b><br><br><b>Last updated:</b> 13-03-17<br><br>Unchanged Risk Status → |
| <b>03.08  </b> Increase the Availability and Use of Lower-carbon Fuel<br><br><b>Pillar:</b> Climate Change Action<br><b>Area:</b> Transportation                          |                         |                         | Biogas Fuel Pilot report back | Bio Gas Fuelling Pilot<br>Transportation Fuels<br>Low Carbon F- uels Stand.                                                             |                                                       | <b>Lead:</b> MOECC, ENERGY, OMAFRA<br><b>Supporting:</b> MTO, MNRF<br><b>Risk Categories:</b><br><br><b>Last updated:</b> 31-05-17<br><br>Unchanged Risk Status →      |
| <b>03.09  </b> Help Individuals and Businesses Manage their Energy Use and Save Money<br><br><b>Pillar:</b> Climate Change Action<br><b>Area:</b> Buildings and Homes     |                         |                         | Wood Stove Prog.              | Social Bench- marking LTEP<br>Wood Stove Prog.<br>Online Clim. Change Tools<br>CCAP Impact on Low Income (T2)<br>Green Button (T2) LTEP | EWRB Phase-In                                         | <b>Lead:</b> MOECC<br><b>Supporting:</b> MHO, ENERGY<br><b>Risk Categories:</b><br><br><b>Last updated:</b> 13-03-17<br><br>Unchanged Risk Status →                    |

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

**Management Attention  
Required**

- Monitoring

 Satisfactory

## Area of Action: 03 Environment and Climate Change

| KEY ACTIVITIES                                                                                                                                                                            | YEAR 1<br>(2014-2015)      | YEAR 2<br>(2015-2016)   | YEAR 3<br>(2016-2017)                                                                         | YEAR 4<br>(2017-2018)                                                                                  | YEAR 5<br>(2018-2019)      | GOVERNANCE AND RISKS                                                                                                                                           |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|-------------------------|-----------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------|----------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                           | A M J J A S O N D J F M    | A M J J A S O N D J F M | A M J J A S O N D J F M                                                                       | A M J J A S O N D J F M                                                                                | A M J J A S O N D J F M    |                                                                                                                                                                |
| <b>03.10  </b> Improve Energy Efficiency, Reduce Emissions, and Set Low-carbon Standards for Buildings and Homes<br><br><b>Pillar:</b> Climate Change Action<br>Area: Buildings and Homes |                            |                         | Consultation: reduce carbon →<br><br>Low Carbon Dev. Standards<br><br>Social Housing Retrofit | Renewable Natural Gas<br>Natural Gas<br><br>Social Housing Retrofit<br><br>Home Energy - Rating & Disc |                            | <b>Lead:</b> MOECC<br><b>Supporting:</b> MHO, ENERGY, MGCS, MOI<br><b>Risk Categories:</b><br><br><b>Last updated:</b> 13-03-17<br><br>Unchanged Risk Status → |
| <b>03.11  </b> Developing a Land Use Carbon Inventory and Maximizing Carbon Storage from Agriculture<br><br><b>Pillar:</b> Climate Change Action<br>Area: Agriculture, Forests, and Lands |                            |                         | Forest, agri & soil strategy<br><br>Report back: Grasslands (T2)                              | Grasslands initiative (T2) →<br><br>Report Back: Soil Health                                           | Land Use Carbon Inventory  | <b>Lead:</b> MNRF, OMAFRA<br><b>Supporting:</b> MOECC<br><b>Risk Categories:</b><br><br><b>Last updated:</b> 13-03-17<br><br>Unchanged Risk Status →           |
| <b>03.12  </b> Strengthen Climate Change Policies in the Municipal Land Use Planning Process<br><br><b>Pillar:</b> Climate Change Action<br>Area: Land-Use Planning                       | LUP & Appeal System Review |                         | Municipal Challenge Fund<br><br>Review Municipal Leg.                                         | Interim Amends to Bldng Code                                                                           | Prpsd Bldng - Code Changes | <b>Lead:</b> MOECC, MMA<br><b>Supporting:</b> MOI<br><b>Risk Category:</b> Policy<br><br><b>Last updated:</b> 13-03-17<br><br>Unchanged Risk Status →          |

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 03 Environment and Climate Change

| KEY ACTIVITIES                                                                                                                                                                            | YEAR 1<br>(2014-2015) |   |   |   |   |   |   |   |   |   |   |   | YEAR 2<br>(2015-2016) |   |   |   |   |   |   |   |   |   |   |   | YEAR 3<br>(2016-2017)                                       |   |   |   |   |   |   |   |   |   |   |   | YEAR 4<br>(2017-2018)         |   |   |   |   |   |   |   |   |   |   |   | YEAR 5<br>(2018-2019)                                                                                                         |  |  |  |  |  |  |  |  |  |  |  | GOVERNANCE AND RISKS                                  |  |  |  |  |  |  |  |  |  |  |  |                                                                                                           |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---|---|---|---|---|---|---|---|---|---|---|-----------------------|---|---|---|---|---|---|---|---|---|---|---|-------------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|-------------------------------|---|---|---|---|---|---|---|---|---|---|---|-------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|--|--|--|--|--|--|--|-------------------------------------------------------|--|--|--|--|--|--|--|--|--|--|--|-----------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                           | A                     | M | J | J | A | S | O | N | D | J | F | M | A                     | M | J | J | A | S | O | N | D | J | F | M | A                                                           | M | J | J | A | S | O | N | D | J | F | M | A                             | M | J | J | A | S | O | N | D | J | F | M |                                                                                                                               |  |  |  |  |  |  |  |  |  |  |  |                                                       |  |  |  |  |  |  |  |  |  |  |  |                                                                                                           |
| <b>03.13  </b> Green Ontario Fund<br><br><b>Pillar:</b> Climate Change Action<br>Area: Industry and Business                                                                              |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                                                             |   |   |   |   |   |   |   |   |   |   |   | Program Design Consultation → |   |   |   |   |   |   |   |   |   |   |   | Target GHG P-<br>rogram<br>SME Tech Inc-<br>entives<br>Woodstoves P-<br>rogram<br>Home Concierge<br>Service<br>Website Launch |  |  |  |  |  |  |  |  |  |  |  |                                                       |  |  |  |  |  |  |  |  |  |  |  | Lead: MOECC<br>Supporting: MEDG<br>Risk Category: Stakeholder / Perception                                |
|                                                                                                                                                                                           |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   | Final Reg - -<br>Agency                                     |   |   |   |   |   |   |   |   |   |   |   | Policy Approval               |   |   |   |   |   |   |   |   |   |   |   | Board Appoin-<br>tments & MOU<br>Low-Carbon Tech<br>Incentives<br>SME Concierge<br>Service<br>Agri. Fac. Tech<br>Incentives   |  |  |  |  |  |  |  |  |  |  |  |                                                       |  |  |  |  |  |  |  |  |  |  |  | Last updated: 01-09-17                                                                                    |
|                                                                                                                                                                                           |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                                                             |   |   |   |   |   |   |   |   |   |   |   |                               |   |   |   |   |   |   |   |   |   |   |   |                                                                                                                               |  |  |  |  |  |  |  |  |  |  |  |                                                       |  |  |  |  |  |  |  |  |  |  |  | Increased Risk Status  |
| <b>03.14  </b> Help Industries and the<br>Agri-food Sector Adopt Low-carbon<br>Technologies<br><br><b>Pillar:</b> Climate Change Action<br>Area: Industry and Business                    |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   | Dev. Proceeds<br>Plan                                       |   |   |   |   |   |   |   |   |   |   |   | Low-Carbon Tech<br>Agri Food  |   |   |   |   |   |   |   |   |   |   |   |                                                                                                                               |  |  |  |  |  |  |  |  |  |  |  | Lead: MOECC<br>Supporting: OMAFRA<br>Risk Categories: |  |  |  |  |  |  |  |  |  |  |  |                                                                                                           |
|                                                                                                                                                                                           |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                                                             |   |   |   |   |   |   |   |   |   |   |   |                               |   |   |   |   |   |   |   |   |   |   |   |                                                                                                                               |  |  |  |  |  |  |  |  |  |  |  | Last updated: 13-03-17                                |  |  |  |  |  |  |  |  |  |  |  |                                                                                                           |
|                                                                                                                                                                                           |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                                                             |   |   |   |   |   |   |   |   |   |   |   |                               |   |   |   |   |   |   |   |   |   |   |   |                                                                                                                               |  |  |  |  |  |  |  |  |  |  |  | Unchanged Risk Status →                               |  |  |  |  |  |  |  |  |  |  |  |                                                                                                           |
| <b>03.15  </b> Collaborate with Indigenous<br>Partners on Climate Change<br>Initiatives<br><br><b>Pillar:</b> Climate Change Action<br>Area: Collaboration with Indigenous<br>Communities |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   | Develop CC<br>Partnership →<br>Consult re:<br>partnership → |   |   |   |   |   |   |   |   |   |   |   | Target: 50% -<br>diesel red.  |   |   |   |   |   |   |   |   |   |   |   | First Nations<br>Microgrids                                                                                                   |  |  |  |  |  |  |  |  |  |  |  | Lead: MOECC, MIRR, ENERGY<br>Risk Categories:         |  |  |  |  |  |  |  |  |  |  |  |                                                                                                           |
|                                                                                                                                                                                           |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   | Micro-Grids →                                               |   |   |   |   |   |   |   |   |   |   |   |                               |   |   |   |   |   |   |   |   |   |   |   |                                                                                                                               |  |  |  |  |  |  |  |  |  |  |  | Last updated: 13-03-17                                |  |  |  |  |  |  |  |  |  |  |  |                                                                                                           |
|                                                                                                                                                                                           |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                                                             |   |   |   |   |   |   |   |   |   |   |   |                               |   |   |   |   |   |   |   |   |   |   |   |                                                                                                                               |  |  |  |  |  |  |  |  |  |  |  | Unchanged Risk Status →                               |  |  |  |  |  |  |  |  |  |  |  |                                                                                                           |

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 03 Environment and Climate Change

| KEY ACTIVITIES                                                                                                                                                              | YEAR 1<br>(2014-2015)   | YEAR 2<br>(2015-2016)   | YEAR 3<br>(2016-2017)           | YEAR 4<br>(2017-2018)                                                                                    | YEAR 5<br>(2018-2019)                                                                       | GOVERNANCE AND RISKS                                                                                             |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------------------|---------------------------------|----------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                             | A M J J A S O N D J F M | A M J J A S O N D J F M | A M J J A S O N D J F M         | A M J J A S O N D J F M                                                                                  | A M J J A S O N D J F M                                                                     |                                                                                                                  |
| <b>03.16  </b> Support and Research New Carbon Technologies and Encourage Related Innovations<br><br><b>Pillar:</b> Climate Change Action<br>Area: Research and Development |                         |                         | Low Carbon B-<br>uilding Skills | Cleantech St-<br>rategy<br>Centre Low C-<br>arbon Mobility<br>Establish Global<br>Centre                 |                                                                                             | <b>Lead:</b> MRIS, MOECC, MAESD<br><b>Supporting:</b> MOI, MNDM<br><b>Risk Categories:</b>                       |
|                                                                                                                                                                             |                         |                         |                                 |                                                                                                          |                                                                                             | <b>Last updated:</b> 13-03-17                                                                                    |
|                                                                                                                                                                             |                         |                         |                                 |                                                                                                          | Low Carbon I-<br>nnovation<br>CC Adaptation<br>Strategy<br>Low Carbon B-<br>uilding Skills  |                                                                                                                  |
| <b>03.17  </b> Reduce Emissions and Energy Costs Across Government<br><br><b>Pillar:</b> Climate Change Action<br>Area: Government                                          |                         |                         | EV Charging -<br>Infrastructure | Heritage Retrofits<br>(T2)<br>OPS GHG Chal-<br>lenge                                                     | Report back:<br>carbon liabilities                                                          | <b>Lead:</b> MOECC<br><b>Supporting:</b> MOI, TBS, MTO,<br>MTCS, MNRF<br><b>Risk Categories:</b>                 |
|                                                                                                                                                                             |                         |                         |                                 |                                                                                                          |                                                                                             | <b>Last updated:</b> 13-03-17                                                                                    |
|                                                                                                                                                                             |                         |                         |                                 | Low-Carbon Tech<br>n BPS<br>OPS Carbon N-<br>eutral<br>Heritage Retrofits                                |                                                                                             | Unchanged Risk Status →                                                                                          |
| <b>03.18  </b> Climate Change Adaptation<br><br><b>Pillar:</b> Government Leadership in<br>addressing Climate Change                                                        |                         |                         |                                 | Consultation -<br>Draft Strategy<br>CC Adapt Str-<br>at/Gov. Options<br>Release Adap-<br>tation Strategy |                                                                                             | <b>Lead:</b> MOECC<br><b>Risk Categories:</b> Delivery /<br>Operational, Governance,<br>Stakeholder / Perception |
|                                                                                                                                                                             |                         |                         |                                 |                                                                                                          |                                                                                             | <b>Last updated:</b> 16-06-17                                                                                    |
|                                                                                                                                                                             |                         |                         |                                 |                                                                                                          | CC Adaptation<br>Strategy<br>CC Adapt Str-<br>at/Gov. Options<br>Climate Risk<br>Assessment |                                                                                                                  |

## **Area of Action: 04A Fair Society - Ontario's Action Plan for Reconciliation and Working with Indigenous People**

### **Key Activities included:**

- 04.01 Ontario's Action Plan for Reconciliation (Response to the Truth and Reconciliation Commission)
- 04.02 Developing an Indigenous-Focused Anti-Racism Strategy (IFARS)
- 04.03 Understanding the Legacy of Residential Schools
- 04.04 Responding to Social Emergencies and Crises
- 04.05 Providing Supports for Mental Health and Addictions
- 04.07 Indigenous Education Strategy (including Curriculum Update)
- 04.08 Indigenous Postsecondary Education Strategy (Indigenous Institutes Policy)
- 04.09 Creating a Culturally Relevant Justice System
- 04.10 Revitalizing Indigenous Culture
- 04.11 Revitalizing Indigenous Languages
- 04.12 Reconciling Relationships with Indigenous Partners
- 04.13 Indigenous Representation on Juries
- 04.14 Ontario Indigenous Children and Youth Strategy
- 04.15 Métis Nation of Ontario
- 04.16 Work Cooperatively with the Federal Government to Improve the Quality of First Nations Drinking Water in Ontario
- 04.17 Long Term Strategy to End Violence Against Indigenous Women
- 04.18 Treaty Strategy and Framework for Enhanced Indigenous Voices and Control

**Milestone Legend:**

Ongoing Activity

Policy Approval

Delivery Milestone

**Key Activity Status Legend:**

Heightened Management Attention Required

Management Attention Required

Monitoring

Satisfactory

## Area of Action: 04A Fair Society - Ontario's Action Plan for Reconciliation and Working with Indigenous People

| KEY ACTIVITIES                                                                                                                                                                                                     | YEAR 1<br>(2014-2015)   | YEAR 2<br>(2015-2016)   | YEAR 3<br>(2016-2017)                                   | YEAR 4<br>(2017-2018)         | YEAR 5<br>(2018-2019)     | GOVERNANCE AND RISKS                                                                                                                                                |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------------------|---------------------------------------------------------|-------------------------------|---------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                                                    | A M J J A S O N D J F M | A M J J A S O N D J F M | A M J J A S O N D J F M                                 | A M J J A S O N D J F M       | A M J J A S O N D J F M   |                                                                                                                                                                     |
| <b>04.01  </b> Ontario's Action Plan for Reconciliation (Response to the Truth and Reconciliation Commission)<br><br><b>Pillar:</b> Ontario's Action Plan for Reconciliation (Truth and Reconciliation Commission) |                         |                         | Ongoing progress reports<br>Statement of reconciliation | Public TRC Progress Report    |                           | <b>Lead:</b> MIRR<br><b>Supporting:</b> TBS, CAB<br><b>Risk Categories:</b> Financial, Timeline<br><br><b>Last updated:</b> 20-09-16<br><br>Unchanged Risk Status → |
|                                                                                                                                                                                                                    |                         |                         | ON Action Plan for Reconc.                              |                               |                           |                                                                                                                                                                     |
|                                                                                                                                                                                                                    |                         |                         | Roll out initiatives                                    |                               |                           |                                                                                                                                                                     |
| <b>04.02  </b> Developing an Indigenous-Focused Anti-Racism Strategy (IFARS)<br><br><b>Pillar:</b> Ontario's Action Plan for Reconciliation: Addressing the Legacy of Residential Schools                          |                         |                         | Engagement & Research                                   | IFARS Approval                |                           | <b>Lead:</b> MIRR, ARD<br><b>Risk Category:</b> Policy<br><br><b>Last updated:</b> 16-08-17<br><br>Unchanged Risk Status →                                          |
|                                                                                                                                                                                                                    |                         |                         |                                                         | Youth Leading Youth           |                           |                                                                                                                                                                     |
|                                                                                                                                                                                                                    |                         |                         |                                                         | Professional Training Toolkit |                           |                                                                                                                                                                     |
| <b>04.03  </b> Understanding the Legacy of Residential Schools<br><br><b>Pillar:</b> Ontario's Action Plan for Reconciliation: Addressing the Legacy of Residential Schools                                        |                         |                         | Waive Name Change Fees                                  | Retrieve Records School/Death | Res. School - Monument    | <b>Lead:</b> MIRR, MGCS, MTCS<br><b>Risk Category:</b> Policy<br><br><b>Last updated:</b> 18-02-17<br><br>Unchanged Risk Status →                                   |
|                                                                                                                                                                                                                    |                         |                         |                                                         | Burials & Commemoration       | Mohawk Residential School |                                                                                                                                                                     |
|                                                                                                                                                                                                                    |                         |                         |                                                         |                               |                           |                                                                                                                                                                     |
| <b>04.04  </b> Responding to Social Emergencies and Crises<br><br><b>Pillar:</b> Ontario's Action Plan for Reconciliation: Addressing the Legacy of Residential Schools                                            |                         |                         | Attawapiskat Addition Summit on Social Emergencies      | Report back to TB/MBC         |                           | <b>Lead:</b> MIRR, MCSS<br><b>Supporting:</b> MCYS<br><b>Risk Categories:</b><br><br><b>Last updated:</b> 20-09-16<br><br>Unchanged Risk Status →                   |
|                                                                                                                                                                                                                    |                         |                         | Crisis Coordination                                     | Est Steer Comm On Social Emer |                           |                                                                                                                                                                     |
|                                                                                                                                                                                                                    |                         |                         |                                                         |                               |                           |                                                                                                                                                                     |

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 04A Fair Society - Ontario's Action Plan for Reconciliation and Working with Indigenous People

| KEY ACTIVITIES                                                                                                                                                                               | YEAR 1<br>(2014-2015)           | YEAR 2<br>(2015-2016)                                                             | YEAR 3<br>(2016-2017)                                                                                                                                                                                                                                                                                             | YEAR 4<br>(2017-2018)                                                               | YEAR 5<br>(2018-2019)                                                                   | GOVERNANCE AND RISKS                                                                                                                                                                                      |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|-----------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                              | A M J J A S O N D J F M         | A M J J A S O N D J F M                                                           | A M J J A S O N D J F M                                                                                                                                                                                                                                                                                           | A M J J A S O N D J F M                                                             | A M J J A S O N D J F M                                                                 |                                                                                                                                                                                                           |
| <b>04.05  </b> Providing Supports for Mental Health and Addictions<br><br><b>Pillar:</b> Ontario's Action Plan for Reconciliation: Closing Gaps and Removing Barriers                        |                                 |                                                                                   | <div>Prevention O-<br/>pportunities</div> <div>M Health/Add-<br/>ictions Supports,</div> <div>Holistic Res-<br/>ponse/Prev.</div> <div>Tele-Mental -<br/>Health Service</div> <div>New Mental H-<br/>ealth Workers</div> <div>Treatment Centre<br/>(Mino Ayaa)</div> <div>COE for Add-<br/>ictions/M Health</div> | <div>Treatment Centre<br/>(Mamisarvik)</div>                                        | <div>Youth Center<br/>(Gwekwaadziwin)</div> <div>Add. Mental -<br/>Health Centres</div> | <div><b>Lead:</b> MOHLTC, MCSS</div> <div><b>Supporting:</b> MIRR</div> <div><b>Risk Categories:</b></div> <div>Last updated: 13-10-16</div> <div>Unchanged Risk Status →</div>                           |
| <b>04.07  </b> Indigenous Education Strategy (including Curriculum Update)<br><br><b>Pillar:</b> Ontario's Action Plan for Reconciliation: Closing Gaps and Removing Barriers                | <div>Indigenous Education</div> | <div>TRC curriculum plan announced</div>                                          |                                                                                                                                                                                                                                                                                                                   | <div>First Nations - RESA Progress Report</div> <div>TRC First Nation Schools</div> | <div>TRC curriculum implemented</div>                                                   | <div><b>Lead:</b> EDU</div> <div><b>Supporting:</b> MIRR</div> <div><b>Risk Categories:</b> Delivery / Operational, Governance</div> <div>Last updated: 16-10-17</div> <div>Unchanged Risk Status →</div> |
| <b>04.08  </b> Indigenous Postsecondary Education Strategy (Indigenous Institutes Policy)<br><br><b>Pillar:</b> Ontario's Action Plan for Reconciliation: Closing Gaps and Removing Barriers |                                 | <div>Stakeholder Consultation</div> <div>Abor Post-Se-<br/>condary Training</div> | <div>Indigenous I-<br/>nstitutes Leg</div>                                                                                                                                                                                                                                                                        | <div>Indigenous I-<br/>nstitutes Leg</div>                                          |                                                                                         | <div><b>Lead:</b> MAESD</div> <div><b>Supporting:</b> MIRR</div> <div><b>Risk Categories:</b> Financial, Policy</div> <div>Last updated: 07-09-17</div> <div>Unchanged Risk Status →</div>                |

**Milestone Legend:**  
→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**  
■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 04A Fair Society - Ontario's Action Plan for Reconciliation and Working with Indigenous People

| KEY ACTIVITIES                                                                                                                                                             | YEAR 1<br>(2014-2015) |   |   |   |   |   |   |   |   |   |   |   | YEAR 2<br>(2015-2016) |   |   |   |   |   |   |   |   |   |   |   | YEAR 3<br>(2016-2017)                                                                                        |   |   |   |   |   |   |   |   |   |   |   | YEAR 4<br>(2017-2018)                                 |   |   |   |   |   |   |   |   |   |   |   | YEAR 5<br>(2018-2019)                                            |  |  |  |  |  |  |  |  |  |  |  | GOVERNANCE AND RISKS                                                                                              |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---|---|---|---|---|---|---|---|---|---|---|-----------------------|---|---|---|---|---|---|---|---|---|---|---|--------------------------------------------------------------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|-------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|------------------------------------------------------------------|--|--|--|--|--|--|--|--|--|--|--|-------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                            | A                     | M | J | J | A | S | O | N | D | J | F | M | A                     | M | J | J | A | S | O | N | D | J | F | M | A                                                                                                            | M | J | J | A | S | O | N | D | J | F | M | A                                                     | M | J | J | A | S | O | N | D | J | F | M |                                                                  |  |  |  |  |  |  |  |  |  |  |  |                                                                                                                   |
| <b>04.09  </b> Creating a Culturally Relevant Justice System<br><br><b>Pillar:</b> Ontario's Action Plan for Reconciliation: Creating a Culturally Relevant Justice System |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   | Expand Legal Principles Pjt<br>Expand Justice Projects<br>Indigenous Victim Services<br>Host Gladue - Summit |   |   |   |   |   |   |   |   |   |   |   | Gladue Expansion                                      |   |   |   |   |   |   |   |   |   |   |   |                                                                  |  |  |  |  |  |  |  |  |  |  |  | <b>Lead:</b> MAG<br><b>Supporting:</b> MIRR, MCSCS<br><b>Risk Categories:</b> Financial, Policy, Timeline         |
|                                                                                                                                                                            |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   | Adult Cultural Supports<br>Implement By-Law Pilot Project<br>Language Court Steering Cmtee                   |   |   |   |   |   |   |   |   |   |   |   | Indigenous Bail & Remand                              |   |   |   |   |   |   |   |   |   |   |   |                                                                  |  |  |  |  |  |  |  |  |  |  |  | <b>Last updated:</b> 20-09-16                                                                                     |
|                                                                                                                                                                            |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                                                                                                              |   |   |   |   |   |   |   |   |   |   |   |                                                       |   |   |   |   |   |   |   |   |   |   |   |                                                                  |  |  |  |  |  |  |  |  |  |  |  | Unchanged Risk Status →                                                                                           |
| <b>04.10  </b> Revitalizing Indigenous Culture<br><br><b>Pillar:</b> Ontario's Action Plan for Reconciliation: Indigenous Cultural Revitalization                          |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   | Pilot Programs (Youth Camps)                                                                                 |   |   |   |   |   |   |   |   |   |   |   | Deliver 24 Youth Camps                                |   |   |   |   |   |   |   |   |   |   |   | Launch Revit-alization Fund Y1<br>Launch Revit-alization Fund Y2 |  |  |  |  |  |  |  |  |  |  |  | <b>Lead:</b> MTCS<br><b>Supporting:</b> MIRR<br><b>Risk Category:</b> Policy                                      |
|                                                                                                                                                                            |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                                                                                                              |   |   |   |   |   |   |   |   |   |   |   | North Am. In-digenous Games                           |   |   |   |   |   |   |   |   |   |   |   | Deliver 24 Youth Camps                                           |  |  |  |  |  |  |  |  |  |  |  | <b>Last updated:</b> 20-09-16                                                                                     |
|                                                                                                                                                                            |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                                                                                                              |   |   |   |   |   |   |   |   |   |   |   |                                                       |   |   |   |   |   |   |   |   |   |   |   |                                                                  |  |  |  |  |  |  |  |  |  |  |  | Unchanged Risk Status →                                                                                           |
| <b>04.11  </b> Revitalizing Indigenous Languages<br><br><b>Pillar:</b> Ontario's Action Plan for Reconciliation: Indigenous Cultural Revitalization                        |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                                                                                                              |   |   |   |   |   |   |   |   |   |   |   | Host Languages Symposium<br>Indigenous L-anguage Sec. |   |   |   |   |   |   |   |   |   |   |   | Language Rev-italization Strat.                                  |  |  |  |  |  |  |  |  |  |  |  | <b>Lead:</b> EDU, MAESD<br><b>Supporting:</b> MIRR<br><b>Risk Categories:</b> Financial, Stakeholder / Perception |
|                                                                                                                                                                            |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                                                                                                              |   |   |   |   |   |   |   |   |   |   |   |                                                       |   |   |   |   |   |   |   |   |   |   |   |                                                                  |  |  |  |  |  |  |  |  |  |  |  | <b>Last updated:</b> 16-10-17                                                                                     |
|                                                                                                                                                                            |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                                                                                                              |   |   |   |   |   |   |   |   |   |   |   |                                                       |   |   |   |   |   |   |   |   |   |   |   |                                                                  |  |  |  |  |  |  |  |  |  |  |  | Unchanged Risk Status →                                                                                           |

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 04A Fair Society - Ontario's Action Plan for Reconciliation and Working with Indigenous People

| KEY ACTIVITIES                                                                                                                                                                       | YEAR 1<br>(2014-2015)                                                                                                   | YEAR 2<br>(2015-2016)                                                                                                   | YEAR 3<br>(2016-2017)                                                                                                   | YEAR 4<br>(2017-2018)                                                                                                   | YEAR 5<br>(2018-2019)                                                                                                   | GOVERNANCE AND RISKS                                                                                                                                                      |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                      | A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M | A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M | A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M | A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M | A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M |                                                                                                                                                                           |
| <b>04.12   Reconciling Relationships with Indigenous Partners</b><br><br><b>Pillar:</b> Ontario's Action Plan for Reconciliation: Reconciling Relationships with Indigenous Partners |                                                                                                                         |                                                                                                                         | Enhance COO Participo Supports<br>ON Action Plan for Reconc.<br>Change MAA to MIRR                                      | Algonquin Negotiating NP<br>Report back: RBS/RRS                                                                        | RRS Report Back                                                                                                         | <b>Lead:</b> MIRR<br><b>Supporting:</b> CAB, MNRF, MNM, ENERGY<br><b>Risk Categories:</b><br>Last updated: 20-09-16<br>Unchanged Risk Status →                            |
|                                                                                                                                                                                      |                                                                                                                         |                                                                                                                         | MTPRSI Indigenous Particip                                                                                              | Report back: Consult/UNDRIP                                                                                             |                                                                                                                         |                                                                                                                                                                           |
|                                                                                                                                                                                      |                                                                                                                         |                                                                                                                         | TRC: ON Leading by Ex.                                                                                                  |                                                                                                                         |                                                                                                                         |                                                                                                                                                                           |
| <b>04.13   Indigenous Representation on Juries</b><br><br><b>Pillar:</b> Supporting Opportunities for Indigenous People                                                              |                                                                                                                         |                                                                                                                         | Final Report Due                                                                                                        | Amendments to the Juries Act<br>First Nations Jury Rep.                                                                 |                                                                                                                         | <b>Lead:</b> MAG<br><b>Supporting:</b> MIRR<br><b>Risk Categories:</b> Financial, Stakeholder / Perception, Timeline<br>Last updated: 19-10-16<br>Unchanged Risk Status → |
|                                                                                                                                                                                      |                                                                                                                         |                                                                                                                         |                                                                                                                         |                                                                                                                         |                                                                                                                         |                                                                                                                                                                           |
|                                                                                                                                                                                      |                                                                                                                         |                                                                                                                         |                                                                                                                         |                                                                                                                         |                                                                                                                         |                                                                                                                                                                           |
| <b>04.14   Ontario Indigenous Children and Youth Strategy</b><br><br><b>Pillar:</b> Supporting Opportunities for Indigenous People                                                   | Co-development                                                                                                          | ACYS TB approval                                                                                                        | CYFSA Introduced                                                                                                        | Jordan's Principle Report<br>ON Indig. child & youth strat.                                                             |                                                                                                                         | <b>Lead:</b> MCYS<br><b>Supporting:</b> MIRR, MOHLTC<br><b>Risk Category:</b> Financial<br>Last updated: 23-02-17<br>Unchanged Risk Status →                              |
|                                                                                                                                                                                      |                                                                                                                         | ACYS policy - approval                                                                                                  | Partner engagement                                                                                                      |                                                                                                                         |                                                                                                                         |                                                                                                                                                                           |
|                                                                                                                                                                                      |                                                                                                                         |                                                                                                                         |                                                                                                                         |                                                                                                                         |                                                                                                                         |                                                                                                                                                                           |
| <b>04.15   Métis Nation of Ontario</b><br><br><b>Pillar:</b> Supporting Opportunities for Indigenous People                                                                          |                                                                                                                         | Leg. received royal assent                                                                                              |                                                                                                                         | MNO Core Governance Sign MNO FA                                                                                         | MNO Sectoral Discussions                                                                                                | <b>Lead:</b> MIRR<br><b>Risk Category:</b> Stakeholder / Perception<br>Last updated: 02-08-17<br>Unchanged Risk Status →                                                  |
|                                                                                                                                                                                      |                                                                                                                         | MNO and Treaty Awareness Leg                                                                                            |                                                                                                                         | MNO Consultation Agreement<br>MNO Framework Agreement                                                                   |                                                                                                                         |                                                                                                                                                                           |
|                                                                                                                                                                                      |                                                                                                                         |                                                                                                                         |                                                                                                                         |                                                                                                                         |                                                                                                                         |                                                                                                                                                                           |

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

Management Attention  
Required

- Monitoring

■ Satisfactory

## Area of Action: 04A Fair Society - Ontario's Action Plan for Reconciliation and Working with Indigenous People

| KEY ACTIVITIES                                                                                                                                                                                              | YEAR 1<br>(2014-2015)   | YEAR 2<br>(2015-2016)   | YEAR 3<br>(2016-2017)   | YEAR 4<br>(2017-2018)   | YEAR 5<br>(2018-2019)   | GOVERNANCE AND RISKS                                                                                                                                                                                                                           |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                                             | A M J J A S O N D J F M | A M J J A S O N D J F M | A M J J A S O N D J F M | A M J J A S O N D J F M | A M J J A S O N D J F M |                                                                                                                                                                                                                                                |
| <p><b>04.16</b>   Work Cooperatively with the Federal Government to Improve the Quality of First Nations Drinking Water in Ontario</p> <p><b>Pillar:</b> Supporting Opportunities for Indigenous People</p> |                         |                         |                         |                         |                         | <p><b>Lead:</b> MOECC<br/> <b>Supporting:</b> MIRR, MIA<br/> <b>Risk Categories:</b> Delivery / Operational, Governance, Stakeholder / Perception</p> <p><b>Last updated:</b> 20-09-16</p> <p>Unchanged Risk Status →</p>                      |
| <p><b>04.17</b>   Long Term Strategy to End Violence Against Indigenous Women</p> <p><b>Pillar:</b> Supporting Opportunities for Indigenous People</p>                                                      |                         |                         |                         |                         |                         | <p><b>Lead:</b> MIRR, MSW<br/> <b>Supporting:</b> MCSCS, MAG, MCSS, EDU, MOHLTC, MHO, MCYS, MAESD, MIA<br/> <b>Risk Categories:</b> Delivery / Operational, Governance</p> <p><b>Last updated:</b> 20-09-16</p> <p>Unchanged Risk Status →</p> |
| <p><b>04.18</b>   Treaty Strategy and Framework for Enhanced Indigenous Voices and Control</p> <p><b>Pillar:</b> Supporting Opportunities for Indigenous People</p>                                         |                         |                         |                         |                         |                         | <p><b>Lead:</b> MIRR<br/> <b>Risk Categories:</b> Delivery / Operational, Policy</p> <p><b>Last updated:</b> 01-09-17</p> <p>Unchanged Risk Status →</p>                                                                                       |

## **Area of Action: 04B Fair Society - Ending Violence and Harassment and Supporting Gender Equity**

### **Key Activities included:**

- 04.19 Sexual Violence and Harassment Action Plan (SVHAP)
- 04.20 Framework to address Human Trafficking in Ontario
- 04.21 Gender Wage Gap (GWG) Strategy
- 04.22 Women's Economic Empowerment Strategy
- 04.23 Creating an Updated Domestic Violence Action Plan
- 04.24 Updating Gender on Forms
- 04.69 Women in Corporate Leadership
- 04.70 Strengthening Gender-Based Analysis

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 04B Fair Society - Ending Violence and Harassment and Supporting Gender Equity

| KEY ACTIVITIES                                                                                                                            | YEAR 1<br>(2014-2015)                 | YEAR 2<br>(2015-2016)                                                            | YEAR 3<br>(2016-2017)                                                                                                                                 | YEAR 4<br>(2017-2018)                                                     | YEAR 5<br>(2018-2019)   | GOVERNANCE AND RISKS                                                                                                                                                                                                                                          |
|-------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|----------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|-------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                           | A M J J A S O N D J F M               | A M J J A S O N D J F M                                                          | A M J J A S O N D J F M                                                                                                                               | A M J J A S O N D J F M                                                   | A M J J A S O N D J F M |                                                                                                                                                                                                                                                               |
| <b>04.19   Sexual Violence and Harassment Action Plan (SVHAP)</b><br><br><b>Pillar:</b> Supporting Opportunities for and Protecting Women | SVHAP released<br>Action Plan on SV&H | SVHAP leg intro<br>SVH Summit in Toronto<br>Select Committee Report<br>Leg SVHAP | SVHAP update released                                                                                                                                 | GBVS / SVHAP RB                                                           |                         | <b>Lead:</b> MSW<br><b>Supporting:</b> MAG, MCYS, MCI, MCSS, MCSCS, EDU, MGCS, MOHLTC, MHO, MSA, MAESD, MOL, MMA, MIRR<br><b>Risk Categories:</b> Financial, Policy, Stakeholder / Perception<br><br><b>Last updated:</b> 20-09-16<br>Unchanged Risk Status → |
| <b>04.20   Framework to address Human Trafficking in Ontario</b><br><br><b>Pillar:</b> Supporting Opportunities for and Protecting Women  |                                       | Select Committee Report                                                          | HT office set up<br>HT strategy<br>FPT Status of Women<br>Launch HT strat<br>Intro leg<br>Indig HT app call launched<br>Human Trafficking Legislation | HT legislation passed<br>Human Trafficking RB<br>Community Based Supports |                         | <b>Lead:</b> MSW, MCSS<br><b>Supporting:</b> MCSCS, MAG, MOHLTC, MCYS, MIA, MHO, MIRR, EDU, MOL<br><b>Risk Category:</b> Stakeholder / Perception<br><br><b>Last updated:</b> 20-09-16<br>Unchanged Risk Status →                                             |
| <b>04.21   Gender Wage Gap (GWG) Strategy</b><br><br><b>Pillar:</b> Supporting Opportunities for and Protecting Women                     |                                       |                                                                                  | Econ. empower for women<br>Report released to the public<br>Launch consultations<br>Final Report on Recommendation<br>Report back to Cabinet          | Econ. empower for women                                                   | Report back: GWG strat  | <b>Lead:</b> MOL, MSW<br><b>Risk Category:</b> Stakeholder / Perception<br><br><b>Last updated:</b> 31-05-17<br>Unchanged Risk Status →                                                                                                                       |

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

Management Attention  
Required

■ Monitoring

 Satisfactory

**Area of Action: 04B Fair Society - Ending Violence and Harassment and Supporting Gender Equity**

| KEY ACTIVITIES                                                                                                                           | YEAR 1<br>(2014-2015)          | YEAR 2<br>(2015-2016)   | YEAR 3<br>(2016-2017)                                                                                       | YEAR 4<br>(2017-2018)                                                             | YEAR 5<br>(2018-2019)             | GOVERNANCE AND RISKS                                                                                                                                                                    |
|------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|-------------------------|-------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|-----------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                          | A M J J A S O N D J F M        | A M J J A S O N D J F M | A M J J A S O N D J F M                                                                                     | A M J J A S O N D J F M                                                           | A M J J A S O N D J F M           |                                                                                                                                                                                         |
| <b>04.22   Women's Economic Empowerment Strategy</b><br><br><b>Pillar:</b> Supporting Opportunities for and Protecting Women             |                                |                         | UN comm stat-<br>/women<br><br>Econ. empower<br>for women                                                   | Econ. empower<br>for women<br>Engagement p-<br>aper and survey<br><br>WEES Summit |                                   | <b>Lead:</b> MSW<br><b>Supporting:</b> MOF, MOL, EDU, MEDG, MAESD<br><b>Risk Category:</b> Governance<br><br><b>Last updated:</b> 21-08-17<br><br>Unchanged Risk Status →               |
| <b>04.23   Creating an Updated Domestic Violence Action Plan</b><br><br><b>Pillar:</b> Supporting Opportunities for and Protecting Women |                                |                         | VAW RT DV mtg                                                                                               |                                                                                   |                                   | <b>Lead:</b> MCSS, MSW, MAG<br><b>Supporting:</b> MCSCS<br><b>Risk Category:</b> Financial<br><br><b>Last updated:</b> 13-03-17<br><br>Unchanged Risk Status →                          |
| <b>04.24   Updating Gender on Forms</b><br><br><b>Pillar:</b> Supporting Opportunities for and Protecting Women                          |                                |                         | Consultation<br>→<br><br>Gender on forms<br><br>Gender Neutral Drivers Lic.                                 | Ministry implementation<br>→<br><br>Expanded Cor-<br>roboration Model             | Gender on forms<br>report back II | <b>Lead:</b> MGCS<br><b>Supporting:</b> MOHLTC, MTO, MOF, TBS, MAG, MNRF, MCSS, DGO<br><b>Risk Category:</b> Policy<br><br><b>Last updated:</b> 12-06-17<br><br>Decreased Risk Status ↘ |
| <b>04.69   Women in Corporate Leadership</b><br><br><b>Pillar:</b> Supporting Opportunities for and Protecting Women                     | Comply or Ex-plain requirement |                         | Dev. Implem.<br>Plan for WiB<br>→<br>Women in Corp Leadership<br>Women in corp. ldrship<br>WiB Stg Comm Mtg | Econ. empower<br>for women<br><br>Women in Corp Ldrship                           |                                   | <b>Lead:</b> MSW, MOF<br><b>Supporting:</b> MGCS, TBS<br><b>Risk Categories:</b><br><br><b>Last updated:</b> 11-09-17<br><br>Unchanged Risk Status →                                    |

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 04B Fair Society - Ending Violence and Harassment and Supporting Gender Equity

| KEY ACTIVITIES                                                                                                             | YEAR 1<br>(2014-2015) |   |   |   |   |   |   |   |   |   |   |   | YEAR 2<br>(2015-2016) |   |   |   |   |   |   |   |   |   |   |   | YEAR 3<br>(2016-2017)      |   |   |   |   |   |   |   |   |   |   |   | YEAR 4<br>(2017-2018)      |   |   |   |   |   |   |   |   |   |   |   | YEAR 5<br>(2018-2019) |  |  |  |  |  |  |  |  |  |  |  | GOVERNANCE AND RISKS                                  |
|----------------------------------------------------------------------------------------------------------------------------|-----------------------|---|---|---|---|---|---|---|---|---|---|---|-----------------------|---|---|---|---|---|---|---|---|---|---|---|----------------------------|---|---|---|---|---|---|---|---|---|---|---|----------------------------|---|---|---|---|---|---|---|---|---|---|---|-----------------------|--|--|--|--|--|--|--|--|--|--|--|-------------------------------------------------------|
|                                                                                                                            | A                     | M | J | J | A | S | O | N | D | J | F | M | A                     | M | J | J | A | S | O | N | D | J | F | M | A                          | M | J | J | A | S | O | N | D | J | F | M | A                          | M | J | J | A | S | O | N | D | J | F | M |                       |  |  |  |  |  |  |  |  |  |  |  |                                                       |
| <b>04.70  </b> Strengthening Gender-Based Analysis<br><br><b>Pillar:</b> Supporting Opportunities for and Protecting Women |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   | Econ. empower<br>for women |   |   |   |   |   |   |   |   |   |   |   | Econ. empower<br>for women |   |   |   |   |   |   |   |   |   |   |   |                       |  |  |  |  |  |  |  |  |  |  |  | Lead: MSW<br>Supporting: MOF, TBS<br>Risk Categories: |
|                                                                                                                            |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                            |   |   |   |   |   |   |   |   |   |   |   |                            |   |   |   |   |   |   |   |   |   |   |   |                       |  |  |  |  |  |  |  |  |  |  |  | Last updated: 11-09-17                                |
|                                                                                                                            |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                            |   |   |   |   |   |   |   |   |   |   |   |                            |   |   |   |   |   |   |   |   |   |   |   |                       |  |  |  |  |  |  |  |  |  |  |  | Unchanged Risk Status →                               |

## **Area of Action: 04C Fair Society - Supporting Inclusive Communities**

### **Key Activities included:**

- 04.25 Increasing Francophone Immigration in Ontario
- 04.26 Strengthening Ontario's Francophone Culture and Community
- 04.27 Promoting Healthy, Active and Engaged Seniors
- 04.28 Refugee Resettlement Plan
- 04.29 Developing a Cross-Government Approach to Combating Systemic Racism
- 04.31 Increasing Public Education and Awareness of Racism
- 04.32 Transform Ontario's Developmental Services (DS) System
- 04.33 Eliminating Barriers for Ontarians with Disabilities
- 04.34 Employment Strategy for Persons with Disabilities

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 04C Fair Society - Supporting Inclusive Communities

| KEY ACTIVITIES                                                                                                                            | YEAR 1<br>(2014-2015)         | YEAR 2<br>(2015-2016)        | YEAR 3<br>(2016-2017)         | YEAR 4<br>(2017-2018)                                         | YEAR 5<br>(2018-2019)                         | GOVERNANCE AND RISKS                                                                                                                                                      |
|-------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|------------------------------|-------------------------------|---------------------------------------------------------------|-----------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                           | A M J J A S O N D J F M       | A M J J A S O N D J F M      | A M J J A S O N D J F M       | A M J J A S O N D J F M                                       | A M J J A S O N D J F M                       |                                                                                                                                                                           |
| <b>04.25  </b> Increasing Francophone Immigration in Ontario<br><br><b>Pillar:</b> Supporting the Settlement and Integration of Newcomers |                               | Advisory Group Created       | Report submitted              | Francophone - Immigration                                     |                                               | <b>Lead:</b> MFA, MCI<br><b>Risk Category:</b> Stakeholder / Perception<br><br><b>Last updated:</b> 21-07-17<br><br>Unchanged Risk Status →                               |
| <b>04.26  </b> Strengthening Ontario's Francophone Culture and Community<br><br><b>Pillar:</b> Supporting an Inclusive Ontario            | Expand French services/desig. | 400 year celebration         | Expand French services/desig. | Ottawa court-house pilot eval.<br>FLSA design: City of Ottawa | Expand French services/desig.                 | <b>Lead:</b> MFA<br><b>Risk Category:</b> Delivery / Operational<br><br><b>Last updated:</b> 15-09-17<br><br>Unchanged Risk Status →                                      |
|                                                                                                                                           | Francophone lens              | Premier's apology for Reg 17 | Expand French services/desig. | Streamlined - FLSA                                            |                                               |                                                                                                                                                                           |
| <b>04.27  </b> Promoting Healthy, Active and Engaged Seniors<br><br><b>Pillar:</b> Supporting Seniors' Health and Wellness                |                               |                              | SALCA Legislation             | Improve EPC - governance<br>Retirement Homes Act              | Sprinkler Retrofit Complete                   | <b>Lead:</b> MSA<br><b>Supporting:</b> MOHLTC<br><b>Risk Category:</b> Financial<br><br><b>Last updated:</b> 06-10-17<br><br>Unchanged Risk Status →                      |
|                                                                                                                                           |                               |                              |                               | Sprinkler retrofit (PRRT)                                     | Srs Strategy paper launch<br>Seniors Strategy |                                                                                                                                                                           |
| <b>04.28  </b> Refugee Resettlement Plan<br><br><b>Pillar:</b> Supporting the Settlement and Integration of Newcomers                     |                               | Ongoing implementation       | Ontario plan announced        | Resettlement Plan Report Back                                 |                                               | <b>Lead:</b> MCI<br><b>Supporting:</b> MCSS<br><b>Risk Categories:</b> Delivery / Operational, Policy<br><br><b>Last updated:</b> 20-09-16<br><br>Unchanged Risk Status → |
|                                                                                                                                           |                               | Launch adhoc MT/advisory     | Refugee resettlement plan     |                                                               |                                               |                                                                                                                                                                           |

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

Management Attention  
Required

- Monitoring

■ Satisfactory

## Area of Action: 04C Fair Society - Supporting Inclusive Communities

| KEY ACTIVITIES                                                                                                                               | YEAR 1<br>(2014-2015)                                  | YEAR 2<br>(2015-2016)   | YEAR 3<br>(2016-2017)                                               | YEAR 4<br>(2017-2018)                                                                                                                     | YEAR 5<br>(2018-2019)    | GOVERNANCE AND RISKS                                                                                                                                                                                                |
|----------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|-------------------------|---------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                              | A M J J A S O N D J F M                                | A M J J A S O N D J F M | A M J J A S O N D J F M                                             | A M J J A S O N D J F M                                                                                                                   | A M J J A S O N D J F M  |                                                                                                                                                                                                                     |
| <b>04.29</b>   Developing a Cross-Government Approach to Combating Systemic Racism<br><br><b>Pillar:</b> Address and prevent systemic racism |                                                        | Establish ARD           | Ont. Black Youth Action Plan                                        | Anti-Racism - Conference Legislation - Passed<br>Develop ARIA Tool<br>Develop RB Data Framework<br>Anti-Black R-acism Strategy            | Progress Report          | <b>Lead:</b> ARD<br><b>Supporting:</b> MIRR, MCSCS, MAG, MCYS, DGO<br><b>Risk Category:</b> Stakeholder / Perception<br><br><b>Last updated:</b> 07-12-16<br><br>Unchanged Risk Status →                            |
| <b>04.31</b>   Increasing Public Education and Awareness of Racism<br><br><b>Pillar:</b> Address and prevent systemic racism                 |                                                        |                         | Pub Community Meetings<br>Market Research<br>Strategic Plan Release | Pub Ed Engag-ement Sessions<br>Pub Ed Initiatives                                                                                         |                          | <b>Lead:</b> ARD<br><b>Risk Categories:</b> Financial, Stakeholder / Perception<br><br><b>Last updated:</b> 07-12-16<br><br>Unchanged Risk Status →                                                                 |
| <b>04.32</b>   Transform Ontario's Developmental Services (DS) System<br><br><b>Pillar:</b> Supporting an Inclusive Ontario                  | DS investment strategy<br>Eliminate SSAH 2014 Waitlist | Info Update HESP        | Ombudsman report release                                            | Add'l investment budget<br>Report back to Ombudsman Amend DS leg-islation (LEG)<br>End Passport 2014 Waitlist<br>Report back to Ombudsman | Report back to Ombudsman | <b>Lead:</b> MCSS<br><b>Supporting:</b> MAG, MCYS, MEDG, EDU, MOHLTC, MHO, MAESD<br><b>Risk Categories:</b> Financial, Stakeholder / Perception<br><br><b>Last updated:</b> 16-03-17<br><br>Unchanged Risk Status → |

**Milestone Legend:**

Ongoing Activity

Policy Approval

Delivery Milestone

**Key Activity Status Legend:**

Heightened Management Attention Required

Management Attention Required

Monitoring

Satisfactory

## Area of Action: 04C Fair Society - Supporting Inclusive Communities

| KEY ACTIVITIES                                                                                                            | YEAR 1<br>(2014-2015)      | YEAR 2<br>(2015-2016)          | YEAR 3<br>(2016-2017)                                                                 | YEAR 4<br>(2017-2018)                                                                                       | YEAR 5<br>(2018-2019)                                     | GOVERNANCE AND RISKS                                                                                                                                                               |
|---------------------------------------------------------------------------------------------------------------------------|----------------------------|--------------------------------|---------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                           | A M J J A S O N D J F M    | A M J J A S O N D J F M        | A M J J A S O N D J F M                                                               | A M J J A S O N D J F M                                                                                     | A M J J A S O N D J F M                                   |                                                                                                                                                                                    |
| <b>04.33   Eliminating Barriers for Ontarians with Disabilities</b><br><br><b>Pillar:</b> Supporting an Inclusive Ontario | Moran Report Released      | Employment Standard Applied    | Health SDC mandate letter<br>Employment Std Applied all                               | Education std consult<br>Info/comms std rev SDC<br>Education std SDC set up<br>50% Inc Compliance Reporting | Making ON Fully Accessible<br>Intro Certification Program | <b>Lead:</b> ADO<br><b>Supporting:</b> MAG, MGCS<br><b>Risk Category:</b> Policy                                                                                                   |
|                                                                                                                           |                            | 10Yr Accessibility Action Plan | Education Std announced                                                               | Public release emp strategy<br>Education std SDC<br>Employment std review SDC                               | proposed health std rec'd                                 | <b>Last updated:</b> 29-08-17<br><br>Unchanged Risk Status →                                                                                                                       |
| <b>04.34   Employment Strategy for Persons with Disabilities</b><br><br><b>Pillar:</b> Supporting an Inclusive Ontario    | Create Partnership Council | Partnership Council Report     | Consultation with WG<br>Emp Strat for Disable Persons<br>Partnership - Council Report | Supp Emp Phase 1 launch<br>Public release emp strategy                                                      | Public Awareness<br>Supp Emp report back                  | <b>Lead:</b> ADO<br><b>Supporting:</b> MCSS, MAESD, MEDG, EDU, MOHLTC, MIRR, MCYS, MOL, MOI, MGCS, TBS<br><b>Risk Categories:</b> Delivery / Operational, Stakeholder / Perception |
|                                                                                                                           |                            | Supported Employment           | Accessible Emp Std - small bus                                                        | Set up business leader table<br>Employment Strat Update<br>Employment std review SDC                        |                                                           | <b>Last updated:</b> 08-06-17<br><br>Decreased Risk Status ↘                                                                                                                       |

## **Area of Action: 04D Fair Society - Supporting Vibrant Communities**

### **Key Activities included:**

- 04.35 Ontario 150
- 04.36 Promoting Arts and Culture in Ontario
- 04.37 Promoting Tourism and Sport while Ensuring Safety
- 04.38 Ontario Place Revitalization
- 04.39 Encouraging Civic Engagement in Schools
- 04.40 Encouraging Civic Engagement and Volunteerism

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 04D Fair Society - Supporting Vibrant Communities

| KEY ACTIVITIES                                                                                                       | YEAR 1<br>(2014-2015)          | YEAR 2<br>(2015-2016)       | YEAR 3<br>(2016-2017)                             | YEAR 4<br>(2017-2018)         | YEAR 5<br>(2018-2019)       | GOVERNANCE AND RISKS                                                                                                                                                                                  |
|----------------------------------------------------------------------------------------------------------------------|--------------------------------|-----------------------------|---------------------------------------------------|-------------------------------|-----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                      | A M J J A S O N D J F M        | A M J J A S O N D J F M     | A M J J A S O N D J F M                           | A M J J A S O N D J F M       | A M J J A S O N D J F M     |                                                                                                                                                                                                       |
| <b>04.35   Ontario 150</b><br><br><b>Pillar:</b> Promote civic and community engagement                              |                                | Report back: marketing      | Launch & roll-out of program<br>Comms Report Back |                               |                             | <b>Lead:</b> MTCS<br><b>Supporting:</b> MFA<br><b>Risk Categories:</b> Delivery / Operational, Stakeholder / Perception, Timeline<br><br><b>Last updated:</b> 20-09-16<br><br>Unchanged Risk Status → |
|                                                                                                                      |                                | Ontario 150                 |                                                   | Ontario 150 Events            |                             |                                                                                                                                                                                                       |
|                                                                                                                      |                                |                             |                                                   |                               |                             |                                                                                                                                                                                                       |
| <b>04.36   Promoting Arts and Culture in Ontario</b><br><br><b>Pillar:</b> Celebrate and promote Ontario             |                                | Ontario Culture Strategy    | Ontario Culture Strategy                          | Arts Policy - Framework       |                             | <b>Lead:</b> MTCS<br><b>Risk Category:</b> Policy<br><br><b>Last updated:</b> 14-09-17<br><br>Unchanged Risk Status →                                                                                 |
|                                                                                                                      |                                |                             |                                                   |                               |                             |                                                                                                                                                                                                       |
|                                                                                                                      |                                |                             |                                                   |                               |                             |                                                                                                                                                                                                       |
| <b>04.37   Promoting Tourism and Sport while Ensuring Safety</b><br><br><b>Pillar:</b> Celebrate and promote Ontario | Strengthening Ontario's Trails | Trails Strategy Released    | Tourism Action Plan<br>Tourism Framework Released | Develop Rowan's Law Rec'd     |                             | <b>Lead:</b> MTCS<br><b>Risk Category:</b> Policy<br><br><b>Last updated:</b> 13-03-17<br><br>Unchanged Risk Status →                                                                                 |
|                                                                                                                      |                                | Cottage Leases              | Game ON Strategy Released                         |                               |                             |                                                                                                                                                                                                       |
|                                                                                                                      |                                |                             |                                                   |                               |                             |                                                                                                                                                                                                       |
| <b>04.38   Ontario Place Revitalization</b><br><br><b>Pillar:</b> Celebrate and promote Ontario                      | Project Announced              | Ont. Place Vision announced | Ont. Place Negotiation                            | Ont. Place: open Park & Trail | Trail Construction Complete | <b>Lead:</b> MTCS<br><b>Risk Category:</b> Policy<br><br><b>Last updated:</b> 08-06-17<br><br>Increased Risk Status ↗                                                                                 |
|                                                                                                                      | Trail Construction Begins      | Vision Announced            |                                                   | West Island Procmt Step 1     | Anchor Tenant Announced     |                                                                                                                                                                                                       |
|                                                                                                                      |                                |                             |                                                   | West Island - Procurement     | West Island Procmt Step 2   |                                                                                                                                                                                                       |
| <b>04.39   Encouraging Civic Engagement in Schools</b><br><br><b>Pillar:</b> Promote civic and community engagement  |                                |                             |                                                   |                               | Exp. Learning Policy Doc    | <b>Lead:</b> EDU<br><b>Risk Category:</b> Delivery / Operational<br><br><b>Last updated:</b> 16-10-17<br><br>Unchanged Risk Status →                                                                  |
|                                                                                                                      |                                |                             |                                                   |                               |                             |                                                                                                                                                                                                       |
|                                                                                                                      |                                |                             |                                                   |                               |                             |                                                                                                                                                                                                       |

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

Management Attention  
Required

- Monitoring

 Satisfactory

## Area of Action: 04D Fair Society - Supporting Vibrant Communities

| KEY ACTIVITIES                                                                                                            | YEAR 1<br>(2014-2015) |   |   |   |   |   |   |   |   |   |   |   | YEAR 2<br>(2015-2016) |   |   |   |   |   |   |   |   |   |   |   | YEAR 3<br>(2016-2017) |   |   |   |   |   |   |   |   |   |   |   | YEAR 4<br>(2017-2018)                                                                                                              |   |   |   |   |   |   |   |   |   |   |   | YEAR 5<br>(2018-2019) |   |   |   |   |   |   |   |   |   |   |   | GOVERNANCE AND RISKS                                                                                                                                              |
|---------------------------------------------------------------------------------------------------------------------------|-----------------------|---|---|---|---|---|---|---|---|---|---|---|-----------------------|---|---|---|---|---|---|---|---|---|---|---|-----------------------|---|---|---|---|---|---|---|---|---|---|---|------------------------------------------------------------------------------------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|-----------------------|---|---|---|---|---|---|---|---|---|---|---|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                           | A                     | M | J | J | A | S | O | N | D | J | F | M | A                     | M | J | J | A | S | O | N | D | J | F | M | A                     | M | J | J | A | S | O | N | D | J | F | M | A                                                                                                                                  | M | J | J | A | S | O | N | D | J | F | M | A                     | M | J | J | A | S | O | N | D | J | F | M |                                                                                                                                                                   |
| <b>04.40  </b> Encouraging Civic Engagement and Volunteerism<br><br><b>Pillar:</b> Promote civic and community engagement |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   | Support OVN for 150<br><br>LG Visionaries Prize |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   | <b>Lead:</b> MCI<br><b>Supporting:</b> MTCS<br><b>Risk Category:</b> Stakeholder / Perception<br><br><b>Last updated:</b> 20-09-16<br><br>Unchanged Risk Status → |

## **Area of Action: 04E Fair Society - Promoting Safety, Justice and Consumer Protection**

### **Key Activities included:**

- 04.41 Digital Innovation and Modernizing the Justice System
- 04.42 Corrections Reform
- 04.43 Strategy for a Safer Ontario and Police Oversight Review
- 04.44 Auto Insurance Modernization
- 04.45 Changing Workplaces Review and Increasing Minimum Wage
- 04.46 Promoting Occupational Health & Safety
- 04.47 Supporting Ontario's First Responders (Posttraumatic Stress Disorder)
- 04.48 Modernize Payday Loan Legislation
- 04.49 Protecting Condominium Buyers and Owners
- 04.50 Enhancing Protections for Home Owners
- 04.51 Housing Affordability
- 04.52 Enhancing Consumer Protections
- 04.53 Forensic Oversight Model
- 04.54 Providing Clarity for Parentage Laws
- 04.55 Other Public Safety Modernization
- 04.56 Cannabis
- 04.57 Eliminating Violence in the Workplace
- 04.58 Youth Justice

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

Management Attention  
Required

- Monitoring

■ Satisfactory

**Area of Action: 04E Fair Society - Promoting Safety, Justice and Consumer Protection**

| KEY ACTIVITIES                                                                                                      | YEAR 1<br>(2014-2015)   | YEAR 2<br>(2015-2016)                        | YEAR 3<br>(2016-2017)                            | YEAR 4<br>(2017-2018)                                                                                                                 | YEAR 5<br>(2018-2019)    | GOVERNANCE AND RISKS                                                                                                                                                                                  |
|---------------------------------------------------------------------------------------------------------------------|-------------------------|----------------------------------------------|--------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|--------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                     | A M J J A S O N D J F M | A M J J A S O N D J F M                      | A M J J A S O N D J F M                          | A M J J A S O N D J F M                                                                                                               | A M J J A S O N D J F M  |                                                                                                                                                                                                       |
| <b>04.41   Digital Innovation and Modernizing the Justice System</b><br><b>Pillar: Safety and Access to Justice</b> |                         | SFO Announced in Budget<br>Child Support Leg | SFO Prep<br>POA Reform Leg                       | e-Scheduling OCJ Pilot<br>FIPPA Court - Response<br>CJC Report Back<br>Community Justice<br>Safe Zones Announcement<br>e-filing Civil |                          | <b>Lead:</b> MAG<br><b>Supporting:</b> MGCS<br><b>Risk Categories:</b> Delivery / Operational, Financial, Stakeholder / Perception<br><b>Last updated:</b> 31-08-17<br>Unchanged Risk Status →        |
|                                                                                                                     |                         | Child Support Online Service                 |                                                  | Law Society Act<br>Family Law - Support<br>Safe Zones                                                                                 |                          |                                                                                                                                                                                                       |
|                                                                                                                     |                         |                                              | Monitor Online Services                          | CJC Needs Assessments                                                                                                                 |                          |                                                                                                                                                                                                       |
| <b>04.42   Corrections Reform</b><br><b>Pillar: Safety and Access to Justice</b>                                    |                         | Transf. Correctional Services                | Bail and Remand Changes<br>Segregation - Changes | Corrections Leg (TBC)<br>Corrections - Segregation<br>Release Interim Report                                                          | Health Transformation RB | <b>Lead:</b> MCSCS, MAG<br><b>Supporting:</b> MIRR<br><b>Risk Categories:</b> Delivery / Operational, Financial, Stakeholder / Perception<br><b>Last updated:</b> 05-05-17<br>Unchanged Risk Status → |
|                                                                                                                     |                         |                                              | Appoint Indep Advisor                            | Release Final Report<br>Corrections RB                                                                                                |                          |                                                                                                                                                                                                       |

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

Management Attention  
Required

■ Monitoring

■ Satisfactory

**Area of Action: 04E Fair Society - Promoting Safety, Justice and Consumer Protection**

| KEY ACTIVITIES                                                                                                             | YEAR 1<br>(2014-2015)   | YEAR 2<br>(2015-2016)   | YEAR 3<br>(2016-2017)   | YEAR 4<br>(2017-2018)   | YEAR 5<br>(2018-2019)   | GOVERNANCE AND RISKS                                                                                                                                                                           |
|----------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                            | A M J J A S O N D J F M | A M J J A S O N D J F M | A M J J A S O N D J F M | A M J J A S O N D J F M | A M J J A S O N D J F M |                                                                                                                                                                                                |
| <b>04.43   Strategy for a Safer Ontario and Police Oversight Review</b><br><br><b>Pillar: Safety and Access to Justice</b> |                         |                         |                         |                         |                         | <b>Lead:</b> MCSCS, MAG<br><b>Supporting:</b> ARD<br><b>Risk Categories:</b> Financial, Stakeholder / Perception, Timeline<br><br><b>Last updated:</b> 05-05-17<br><br>Unchanged Risk Status → |
| <b>04.44   Auto Insurance Modernization</b><br><br><b>Pillar: Protecting Consumers</b>                                     |                         |                         |                         |                         |                         | <b>Lead:</b> MOF<br><b>Supporting:</b> MOHLTC, MAG, MTO<br><b>Risk Categories:</b><br><br><b>Last updated:</b> 05-06-17<br><br>Unchanged Risk Status →                                         |
| <b>04.45   Changing Workplaces Review and Increasing Minimum Wage</b><br><br><b>Pillar: Labour Law Reform</b>              |                         |                         |                         |                         |                         | <b>Lead:</b> MOL<br><b>Risk Category:</b> Governance<br><br><b>Last updated:</b> 02-06-17<br><br>Unchanged Risk Status →                                                                       |

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

Management Attention Required

■ Monitoring

 Satisfactory

## Area of Action: 04E Fair Society - Promoting Safety, Justice and Consumer Protection

| KEY ACTIVITIES                                                                                                           | YEAR 1<br>(2014-2015)   | YEAR 2<br>(2015-2016)   | YEAR 3<br>(2016-2017)   | YEAR 4<br>(2017-2018)   | YEAR 5<br>(2018-2019)   | GOVERNANCE AND RISKS                                                                                                                                                   |
|--------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                          | A M J J A S O N D J F M | A M J J A S O N D J F M | A M J J A S O N D J F M | A M J J A S O N D J F M | A M J J A S O N D J F M |                                                                                                                                                                        |
| <b>04.46   Promoting Occupational Health &amp; Safety</b><br><b>Pillar: Labour Law Reform</b>                            |                         |                         |                         |                         |                         | <b>Lead: MOL</b><br><b>Risk Category: Stakeholder / Perception</b><br><b>Last updated: 09-11-16</b><br>Unchanged Risk Status →                                         |
| <b>04.47   Supporting Ontario's First Responders (Posttraumatic Stress Disorder)</b><br><b>Pillar: Labour Law Reform</b> |                         |                         |                         |                         |                         | <b>Lead: MOL</b><br><b>Risk Category: Stakeholder / Perception</b><br><b>Last updated: 20-09-16</b><br>Unchanged Risk Status →                                         |
| <b>04.48   Modernize Payday Loan Legislation</b><br><b>Pillar: Protecting Consumers</b>                                  |                         |                         |                         |                         |                         | <b>Lead: MGCS</b><br><b>Supporting: MOF</b><br><b>Risk Categories: Financial, Stakeholder / Perception</b><br><b>Last updated: 20-09-16</b><br>Unchanged Risk Status → |
| <b>04.49   Protecting Condominium Buyers and Owners</b><br><b>Pillar: Protecting Consumers</b>                           |                         |                         |                         |                         |                         | <b>Lead: MGCS</b><br><b>Risk Categories: Financial, Timeline</b><br><b>Last updated: 20-09-16</b><br>Unchanged Risk Status →                                           |

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 04E Fair Society - Promoting Safety, Justice and Consumer Protection

| KEY ACTIVITIES                                                                                  | YEAR 1<br>(2014-2015)   | YEAR 2<br>(2015-2016)        | YEAR 3<br>(2016-2017)                                                        | YEAR 4<br>(2017-2018)                                                                                                                                                                                                                                                                                                                                                                            | YEAR 5<br>(2018-2019)      | GOVERNANCE AND RISKS                                                                                                                                                                                                                 |
|-------------------------------------------------------------------------------------------------|-------------------------|------------------------------|------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                 | A M J J A S O N D J F M | A M J J A S O N D J F M      | A M J J A S O N D J F M                                                      | A M J J A S O N D J F M                                                                                                                                                                                                                                                                                                                                                                          | A M J J A S O N D J F M    |                                                                                                                                                                                                                                      |
| <b>04.50   Enhancing Protections for Home Owners</b><br><br><b>Pillar: Protecting Consumers</b> |                         | Payday Loans New Legislation | Introduced New Legislation<br>Home Warranties Taron<br>Door to Door Approval | Consumer Real Est / Travel Intro Leg (Taron)<br>Taron Phase 2 Consultations                                                                                                                                                                                                                                                                                                                      | Taron Phase 2 Report-back  | <b>Lead:</b> MGCS<br><b>Risk Categories:</b> Financial, Stakeholder / Perception, Timeline<br><br><b>Last updated:</b> 20-09-16<br><br>Unchanged Risk Status →                                                                       |
| <b>04.51   Housing Affordability</b><br><br><b>Pillar: Protecting Consumers</b>                 |                         |                              | Land Transfer Tax Changes                                                    | Site Specific Changes RB Coordinated - Review<br>RFA - remaining regs in effect<br>DC Rebate Program launch<br>RTA legislation passed<br>Housing Forum<br>Fair Housing Plan<br>OMB Leg. Introduced<br>OMB Reform<br>Intro RTA leg<br>CPR Plan Release<br>Housing Approvals Round<br>RFA - LOU changes take effect<br>Lands Program - Wave 1 sites<br>Standard lease reg<br>Housing Affordability | Lands Program - W1&2 close | <b>Lead:</b> MMA, MOF, MHO, MOI<br><b>Supporting:</b> MTCS, MOECC, MNRF, OMAFRA, MTO<br><b>Risk Categories:</b> Delivery / Operational, Stakeholder / Perception<br><br><b>Last updated:</b> 02-06-17<br><br>Decreased Risk Status ↘ |

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

Management Attention  
Required

- Monitoring

■ Satisfactory

**Area of Action: 04E Fair Society - Promoting Safety, Justice and Consumer Protection**

| KEY ACTIVITIES                                                                                     | YEAR 1<br>(2014-2015)   | YEAR 2<br>(2015-2016)     | YEAR 3<br>(2016-2017)                                                                        | YEAR 4<br>(2017-2018)                                                                                                                                                      | YEAR 5<br>(2018-2019)         | GOVERNANCE AND RISKS                                                                                                                                                                            |
|----------------------------------------------------------------------------------------------------|-------------------------|---------------------------|----------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                    | A M J J A S O N D J F M | A M J J A S O N D J F M   | A M J J A S O N D J F M                                                                      | A M J J A S O N D J F M                                                                                                                                                    | A M J J A S O N D J F M       |                                                                                                                                                                                                 |
| <b>04.52   Enhancing Consumer Protections</b><br><b>Pillar:</b> Protecting Consumers               |                         |                           | Protect Rwrds<br>Pts Royal Assent                                                            | Door to Door Approval<br>Tickets speculation act<br>Loyalty Points<br>Intro Leg (Tarion)<br>Door to Door Sales<br>Consumer Real Est / Travel<br>Consumer Real Est / Travel | Tarion Phase 2 Consultations  | <b>Lead:</b> MGCS<br><b>Risk Categories:</b> Financial, Stakeholder / Perception<br><b>Last updated:</b> 21-03-17<br>Unchanged Risk Status →                                                    |
| <b>04.53   Forensic Oversight Model</b><br><b>Pillar:</b> Protecting Consumers                     |                         | Est. Motherisk Commission |                                                                                              | Forensics oversight<br>Final Motherisk Report to AG<br>Leg Approval                                                                                                        | Edu & Training Implementation | <b>Lead:</b> MCSCS<br><b>Supporting:</b> MAG, MCYS, MOHLTC<br><b>Risk Categories:</b> Delivery / Operational, Financial, Governance<br><b>Last updated:</b> 21-03-17<br>Unchanged Risk Status → |
| <b>04.54   Providing Clarity for Parentage Laws</b><br><b>Pillar:</b> Safety and Access to Justice |                         |                           | Parentage Approvals<br>Legislation - Introduced<br>MGCS Forms Updated<br>Parentage Approvals | Online Registration Available                                                                                                                                              |                               | <b>Lead:</b> MAG, MGCS<br><b>Risk Category:</b> Delivery / Operational<br><b>Last updated:</b> 21-03-17<br>Unchanged Risk Status →                                                              |

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 04E Fair Society - Promoting Safety, Justice and Consumer Protection

| KEY ACTIVITIES                                                                                      | YEAR 1<br>(2014-2015)        | YEAR 2<br>(2015-2016)      | YEAR 3<br>(2016-2017)                                                              | YEAR 4<br>(2017-2018)                                                                         | YEAR 5<br>(2018-2019)       | GOVERNANCE AND RISKS                                                                                                                                             |
|-----------------------------------------------------------------------------------------------------|------------------------------|----------------------------|------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|-----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                     | A M J J A S O N D J F M      | A M J J A S O N D J F M    | A M J J A S O N D J F M                                                            | A M J J A S O N D J F M                                                                       | A M J J A S O N D J F M     |                                                                                                                                                                  |
| <b>04.55   Other Public Safety Modernization</b><br><br><b>Pillar:</b> Safety and Access to Justice | Animal Welfare Working Group | Fire Protection & Prev Act | Fire Safety - Technical Table                                                      | PNERP Reg & Enviro Registries<br><br>Animal Welfare Policy<br>PNERP Master Plan Updated       |                             | <b>Lead:</b> MCSCS<br><b>Risk Categories:</b> Financial, Stakeholder / Perception, Timeline<br><br><b>Last updated:</b> 21-03-17                                 |
|                                                                                                     |                              |                            |                                                                                    | PNERP Advisory Group Report<br>PNERP Policy Approval                                          |                             | Unchanged Risk Status →                                                                                                                                          |
| <b>04.56   Cannabis</b><br><br><b>Pillar:</b> Safety and Access to Justice                          |                              |                            | Engage Federal Partners<br><br>Cannabis Pol Approval<br>Fed Task Force Report Back | Cannabis Report Back<br>Cannabis Leg-islation<br>Cannabis Reg-ulation<br>Vulnerable Road User | Cannabis Leg-/Regs in force | <b>Lead:</b> MAG<br><b>Supporting:</b> MOHLTC, MCSCS, MCYS, MOF, MTO<br><b>Risk Categories:</b> Financial, Policy, Timeline<br><br><b>Last updated:</b> 08-06-17 |
|                                                                                                     |                              |                            | Drug Impaired Driving 1<br><br>Drug Impaired Driving                               |                                                                                               |                             | Increased Risk Status ↗                                                                                                                                          |
| <b>04.57   Eliminating Violence in the Workplace</b><br><br><b>Pillar:</b> Labour Law Reform        |                              |                            | Workplace Safety Funding Ann.                                                      |                                                                                               |                             | <b>Lead:</b> MOL<br><b>Supporting:</b> MOHLTC, EDU<br><b>Risk Categories:</b> Delivery / Operational, Governance<br><br><b>Last updated:</b> 31-05-17            |
|                                                                                                     |                              |                            |                                                                                    |                                                                                               |                             | Unchanged Risk Status →                                                                                                                                          |
| <b>04.58   Youth Justice</b><br><br><b>Pillar:</b> Safety and Access to Justice                     |                              |                            | Outcomes Framework                                                                 |                                                                                               |                             | <b>Lead:</b> MCYS<br><b>Risk Categories:</b><br><br><b>Last updated:</b> 21-03-17                                                                                |
|                                                                                                     |                              |                            |                                                                                    |                                                                                               |                             | Unchanged Risk Status →                                                                                                                                          |

## **Area of Action: 04F Fair Society - Supporting Children, Youth and Families**

### **Key Activities included:**

- 04.06 Expanding Access to Child Care and Child & Family Programs On and Off Reserve
- 04.59 Child and Youth Services Legislation Reform
- 04.60 Child Welfare Reform, including Permanency and Residential Services
- 04.61 Children and Youth Mental Health Transformation (CYMH)
- 04.62 Special Needs Strategy
- 04.63 Ontario Autism Program
- 04.64 Ontario's Youth Action Plan
- 04.65 Collective Impact for At-Risk Youth
- 04.66 Middle Years Strategy
- 04.67 Early Years and Child Care Plan (including Commitment for 100,000 More Children Aged 0-4 to Access Licensed Child Care)
- 04.68 Creation of Ontario Early Years Child and Family Centres (OEYCFCs)

**Milestone Legend:**

Ongoing Activity

Policy Approval

Delivery Milestone

**Key Activity Status Legend:**

Heightened Management Attention Required

Management Attention Required

Monitoring

Satisfactory

## Area of Action: 04F Fair Society - Supporting Children, Youth and Families

| KEY ACTIVITIES                                                                                                                                            | YEAR 1<br>(2014-2015)        | YEAR 2<br>(2015-2016)          | YEAR 3<br>(2016-2017)   | YEAR 4<br>(2017-2018)                       | YEAR 5<br>(2018-2019)     | GOVERNANCE AND RISKS                                                                                   |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|--------------------------------|-------------------------|---------------------------------------------|---------------------------|--------------------------------------------------------------------------------------------------------|
|                                                                                                                                                           | A M J J A S O N D J F M      | A M J J A S O N D J F M        | A M J J A S O N D J F M | A M J J A S O N D J F M                     | A M J J A S O N D J F M   |                                                                                                        |
| <b>04.06  </b> Expanding Access to Child Care and Child & Family Programs On and Off Reserve<br><br><b>Pillar:</b> Better Outcomes for Children and Youth |                              |                                | Off Reserve Programs →  | Child Care A-ffordability<br>TB Report Back |                           | <b>Lead:</b> EDU<br><b>Supporting:</b> MIRR<br><b>Risk Category:</b> Stakeholder / Perception          |
|                                                                                                                                                           |                              |                                | TB Report Back          |                                             |                           | <b>Last updated:</b> 16-10-17                                                                          |
|                                                                                                                                                           |                              |                                | On Reserve Programs →   | Child Care on Reserve RB                    |                           | Unchanged Risk Status →                                                                                |
| <b>04.59  </b> Child and Youth Services Legislation Reform<br><br><b>Pillar:</b> Better Outcomes for Children and Youth                                   | CFSA review sub              | Targeted CFSA consultations →  | CFSA Report Back        | CYFSA Introduced                            | CYFSA Passed              | <b>Lead:</b> MCYS<br><b>Risk Categories:</b> Delivery / Operational, Financial                         |
|                                                                                                                                                           |                              |                                |                         |                                             | Perm. & adoption RB       | <b>Last updated:</b> 09-06-17                                                                          |
|                                                                                                                                                           |                              |                                | CFSA policy - approval  | Jordan's Principle Report                   |                           | Unchanged Risk Status →                                                                                |
| <b>04.60  </b> Child Welfare Reform, including Permanency and Residential Services<br><br><b>Pillar:</b> Better Outcomes for Children and Youth           | Report of the 5Year Review   | Implementation of strategy     | CFSA Report Back        | CYFSA Introduced                            | Residential - Services    | <b>Lead:</b> MCYS<br><b>Risk Category:</b> Financial                                                   |
|                                                                                                                                                           |                              | Permanency S-strategy approval | CFSA policy - approval  |                                             | Perm. & adoption RB       | <b>Last updated:</b> 31-03-17                                                                          |
|                                                                                                                                                           |                              |                                |                         |                                             |                           | Unchanged Risk Status →                                                                                |
| <b>04.61  </b> Children and Youth Mental Health Transformation (CYMH)<br><br><b>Pillar:</b> Better Outcomes for Children and Youth                        | ID of first 14 lead agencies | Identify final lead agencies   | CYFSA Introduced        | Assume funding responsibility               | Lead Agencies implemented | <b>Lead:</b> MCYS<br><b>Supporting:</b> MIRR, MOHLTC<br><b>Risk Category:</b> Stakeholder / Perception |
|                                                                                                                                                           |                              |                                |                         | CYMH Funding Model                          |                           | <b>Last updated:</b> 21-03-17                                                                          |
|                                                                                                                                                           |                              |                                |                         |                                             |                           | Unchanged Risk Status →                                                                                |

**Milestone Legend:**

Ongoing Activity

Policy Approval

Delivery Milestone

**Key Activity Status Legend:**

Heightened Management Attention Required

Management Attention Required

Monitoring

Satisfactory

## Area of Action: 04F Fair Society - Supporting Children, Youth and Families

| KEY ACTIVITIES                                                                                                  | YEAR 1<br>(2014-2015)                              | YEAR 2<br>(2015-2016)                                                            | YEAR 3<br>(2016-2017)        | YEAR 4<br>(2017-2018)                                                                                                                                   | YEAR 5<br>(2018-2019)    | GOVERNANCE AND RISKS                                                                                                                                                                                   |
|-----------------------------------------------------------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------------------------------|------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                 | A M J J A S O N D J F M                            | A M J J A S O N D J F M                                                          | A M J J A S O N D J F M      | A M J J A S O N D J F M                                                                                                                                 | A M J J A S O N D J F M  |                                                                                                                                                                                                        |
| <b>04.62   Special Needs Strategy</b><br><br><b>Pillar:</b> Supporting Children with Complex Needs              | Implementation                                     |                                                                                  |                              | Funding transfer to MCYS<br>New contracts for SHPS<br>Establish Advisory Group                                                                          | Contracts transferred to | <b>Lead:</b> MCYS<br><b>Supporting:</b> MCSS, EDU, MOHLTC<br><b>Risk Categories:</b> Financial, Stakeholder / Perception, Timeline<br><br><b>Last updated:</b> 21-03-17<br><br>Unchanged Risk Status → |
| <b>04.63   Ontario Autism Program</b><br><br><b>Pillar:</b> Supporting Children with Complex Needs              |                                                    | Autism plan - policy approval                                                    |                              | ABA Oversight RB<br>EA training<br>OAP Implementation Begins<br>School Pilots Begin<br>Autism RB<br>Service Delivery Engagements<br>New DFO implemented |                          | <b>Lead:</b> MCYS<br><b>Supporting:</b> MCSS, MEDG, EDU, MOHLTC, MAESD<br><b>Risk Category:</b> Stakeholder / Perception<br><br><b>Last updated:</b> 09-06-17<br><br>Decreased Risk Status ↘           |
| <b>04.64   Ontario's Youth Action Plan</b><br><br><b>Pillar:</b> Better Outcomes for Children and Youth         | 2014 Stepping up annual report<br>Youth Employment | OYAP 2.0 Budget announcement<br>OYAP 2.0 Launch<br>OYAP - Prevent Youth Violence | Ont. Black Youth Action Plan | 2016 Stepping up annual report<br>Identity-Based Data collection                                                                                        | 2017 Stepping up AR      | <b>Lead:</b> MCYS<br><b>Supporting:</b> MCI, EDU, MTCS<br><b>Risk Category:</b> Stakeholder / Perception<br><br><b>Last updated:</b> 21-03-17<br><br>Unchanged Risk Status →                           |
| <b>04.65   Collective Impact for At-Risk Youth</b><br><br><b>Pillar:</b> Better Outcomes for Children and Youth |                                                    |                                                                                  |                              | Implement demonstration sites                                                                                                                           |                          | <b>Lead:</b> MCYS<br><b>Risk Category:</b> Financial<br><br><b>Last updated:</b> 21-03-17<br><br>Unchanged Risk Status →                                                                               |

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 04F Fair Society - Supporting Children, Youth and Families

| KEY ACTIVITIES                                                                                                                                                                                      | YEAR 1<br>(2014-2015)              | YEAR 2<br>(2015-2016)                             | YEAR 3<br>(2016-2017)                                                                                   | YEAR 4<br>(2017-2018)                                                                                                                                                                                                                                                                              | YEAR 5<br>(2018-2019)   | GOVERNANCE AND RISKS                                                                                                                                                                                                   |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|---------------------------------------------------|---------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                                     | A M J J A S O N D J F M            | A M J J A S O N D J F M                           | A M J J A S O N D J F M                                                                                 | A M J J A S O N D J F M                                                                                                                                                                                                                                                                            | A M J J A S O N D J F M |                                                                                                                                                                                                                        |
| <b>04.66   Middle Years Strategy</b><br><br><b>Pillar:</b> Better Outcomes for Children and Youth                                                                                                   |                                    |                                                   |                                                                                                         | Middle Years Strategy app NP                                                                                                                                                                                                                                                                       |                         | <b>Lead:</b> MCYS<br><b>Supporting:</b> EDU, MTCS<br><b>Risk Category:</b> Financial<br><br><b>Last updated:</b> 21-03-17<br><br>Unchanged Risk Status →                                                               |
| <b>04.67   Early Years and Child Care Plan (including Commitment for 100,000 More Children Aged 0-4 to Access Licensed Child Care)</b><br><br><b>Pillar:</b> Better Outcomes for Children and Youth | FDK Rollout<br><br>New legislation | Phase 1 Regulations                               | Child Care T-transformation Child Care and EY<br>Add Child Care Spaces Start<br><br>Phase 2 Regulations | RB workforce & affordability<br>Innovation fund launch<br>Workforce Study Report<br>Release of 2018 allocations<br>Implement OE-YCFCs<br>FPT Framework<br><br>Implement 6-12 programs<br>EY&CC framework release<br>Affordability Interim Report<br>Marketing campaign<br>Child Care on Reserve RB | RB on special needs     | <b>Lead:</b> EDU<br><b>Supporting:</b> MOHLTC, MCYS, MTCS, MIRR, MSW, MOL, MAESD, MOI<br><b>Risk Categories:</b> Delivery / Operational, Financial<br><br><b>Last updated:</b> 02-06-17<br><br>Unchanged Risk Status → |
| <b>04.68   Creation of Ontario Early Years Child and Family Centres (OEYCFCs)</b><br><br><b>Pillar:</b> Better Outcomes for Children and Youth                                                      |                                    | Plan announced<br><br>Best Start Child & Fam Cen. |                                                                                                         | Implement OE-YCFCs<br><br>Sign bilateral                                                                                                                                                                                                                                                           |                         | <b>Lead:</b> EDU<br><b>Supporting:</b> MCYS, MOHLTC<br><b>Risk Category:</b> Policy<br><br><b>Last updated:</b> 16-10-17<br><br>Increased Risk Status ↗                                                                |

## **Area of Action: 05 Poverty Reduction and Social Inclusion**

### **Key Activities included:**

- 05.01 Low Income Health Benefit (LIHB)
- 05.02 Social Assistance Reform (SA Reform)
- 05.03 Electricity Support Programs for Vulnerable Consumers
- 05.04 Basic Income Pilot
- 05.05 Long-Term Affordable Housing Strategy
- 05.06 Poverty Reduction Strategy
- 05.07 New Local Poverty Reduction Fund
- 05.08 Develop a Food Security Strategy

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 05 Poverty Reduction and Social Inclusion

| KEY ACTIVITIES                                                                                                                                                                   | YEAR 1<br>(2014-2015)   | YEAR 2<br>(2015-2016)                          | YEAR 3<br>(2016-2017)                                                                                                                                                        | YEAR 4<br>(2017-2018)                                                                                                                                                     | YEAR 5<br>(2018-2019)                                        | GOVERNANCE AND RISKS                                                                                                                                                                                         |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                  | A M J J A S O N D J F M | A M J J A S O N D J F M                        | A M J J A S O N D J F M                                                                                                                                                      | A M J J A S O N D J F M                                                                                                                                                   | A M J J A S O N D J F M                                      |                                                                                                                                                                                                              |
| <b>05.01   Low Income Health Benefit (LIHB)</b><br><br><b>Pillar:</b> Continuing to break the Cycle for Children and Youth                                                       |                         |                                                | Healthy Smiles Ontario Launch                                                                                                                                                | Report Back: LIHB                                                                                                                                                         | LIHB Program Launch                                          | <b>Lead:</b> MOHLTC<br><b>Supporting:</b> MOF, MCYS, MHO, EDU, PRSO, MCSS<br><b>Risk Categories:</b> Financial, Stakeholder / Perception<br><br><b>Last updated:</b> 08-06-17<br><br>Decreased Risk Status ↘ |
| <b>05.02   Social Assistance Reform (SA Reform)</b><br><br><b>Pillar:</b> Moving Towards Employment and Income Security                                                          | SAMS launched           |                                                | Working Group consideration<br><br>Child support exemption<br>Launch of ODSP card<br>Approval ISR WG<br>Announce Facilitator<br>Improved Med. Review Process<br>DSSAB Review | ISR WG roadmap release<br>Release Working Group roadmap<br>Announce ISR plan<br>WG Roadmap/report rcd<br>Income Security Reform implem<br><br>Public response WG m-v plan |                                                              | <b>Lead:</b> MCSS<br><b>Supporting:</b> MIRR, MOF, MOHLTC, MHO, MAESD, TBS, PRSO, MCYS<br><b>Risk Category:</b> Financial<br><br><b>Last updated:</b> 17-03-17<br><br>Unchanged Risk Status →                |
| <b>05.03   Electricity Support Programs for Vulnerable Consumers</b><br><br><b>Pillar:</b> New approaches to provide consistent and predictable support for vulnerable Ontarians | OESP                    | Debt Retirement Charge ends<br><br>OESP Begins |                                                                                                                                                                              | Expanded OESP Implemented<br><br>Enhanced RRRP, DRP, and FNDC                                                                                                             | OESP auto en-roll. SA recip.<br><br>Small businesses' energy | <b>Lead:</b> ENERGY<br><b>Risk Categories:</b> Delivery / Operational, Financial<br><br><b>Last updated:</b> 16-06-17<br><br>Unchanged Risk Status →                                                         |

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

Management Attention  
Required

- Monitoring

■ Satisfactory

## Area of Action: 05 Poverty Reduction and Social Inclusion

| KEY ACTIVITIES                                                                                                            | YEAR 1<br>(2014-2015)                        | YEAR 2<br>(2015-2016)                                                                                                | YEAR 3<br>(2016-2017)                                                                                                                                                                                                                                     | YEAR 4<br>(2017-2018)                                                                                                                                | YEAR 5<br>(2018-2019)        | GOVERNANCE AND RISKS                                                                                                                                                                                       |
|---------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|----------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                           | A M J J A S O N D J F M                      | A M J J A S O N D J F M                                                                                              | A M J J A S O N D J F M                                                                                                                                                                                                                                   | A M J J A S O N D J F M                                                                                                                              | A M J J A S O N D J F M      |                                                                                                                                                                                                            |
| <b>05.04   Basic Income Pilot</b><br><br><b>Pillar:</b> Moving Towards Employment and Income Security                     |                                              |                                                                                                                      | Discussion paper developed<br>Announce Special Advisor<br>Basic Income pilot design<br>Announce BI - pilot<br>First apps mailed out<br>BI governance<br>Public engagement                                                                                 | Phase 1 implementation<br>Phase 2 implementation<br>BI pre phase 2 RB<br>First BI payments made<br>Pilot eval (to pilot end)<br>FN Pilot co-creation | BI post Pilot RB (2020)      | <b>Lead:</b> PRSO, MCSS<br><b>Supporting:</b> MOF<br><b>Risk Categories:</b> Delivery / Operational, Timeline<br><br><b>Last updated:</b> 08-06-17<br><br>Decreased Risk Status                            |
| <b>05.05   Long-Term Affordable Housing Strategy</b><br><br><b>Pillar:</b> At Home in Ontario: A Goal to End Homelessness | Create Expert Advisory Panel<br>Update LTAHS | Expert Panel Report released<br>LTAHS Consultation released<br>LTAHS Report Back<br>Budget announcement - investment | LTAHS Update Report Back<br>LTAHS Leg Amendments<br>FPT Meeting<br>Announce LTAHS<br>Supportive i- mplement.<br>Announce CHPI funding model<br>Intro Prom Afford Hsg leg<br>RTA Amendments<br>Portable Housing Benefit<br>New Nat Housing strat announced | LTAHS spring update<br>GHG Reduction Retro-fits<br>Intro RTA leg<br>LTAHS: Indigenous Strat<br>LTAHS: RGI U- pdate<br>LTAHS Update - Fall RB         | Introduce social housing leg | <b>Lead:</b> MHO<br><b>Supporting:</b> MCYS, MOHLTC, TBS, MCSCS, MIRR, MMA, PRSO, MCSS<br><b>Risk Category:</b> Stakeholder / Perception<br><br><b>Last updated:</b> 20-09-16<br><br>Unchanged Risk Status |

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 05 Poverty Reduction and Social Inclusion

| KEY ACTIVITIES                                                                                                                                              | YEAR 1<br>(2014-2015)                                                   | YEAR 2<br>(2015-2016)                 | YEAR 3<br>(2016-2017)                 | YEAR 4<br>(2017-2018)                                                       | YEAR 5<br>(2018-2019)   | GOVERNANCE AND RISKS                                                                                                                              |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------|---------------------------------------|---------------------------------------|-----------------------------------------------------------------------------|-------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                             | A M J J A S O N D J F M                                                 | A M J J A S O N D J F M               | A M J J A S O N D J F M               | A M J J A S O N D J F M                                                     | A M J J A S O N D J F M |                                                                                                                                                   |
| <b>05.06   Poverty Reduction Strategy</b><br><br><b>Pillar:</b> Investing in What Works: Using Evidence to Measure Success                                  | Annual Report                                                           | Annual Report                         | Annual Report                         | Annual Report                                                               |                         | <b>Lead:</b> PRSO<br><b>Supporting:</b> MCYS, MHO, TBS, MOHLTC, MOF, EDU, MIRR, MAESD, MCSCS, MSW<br><b>Risk Category:</b> Delivery / Operational |
|                                                                                                                                                             | Poverty Reduc-<br>tion Strategy RB<br>5 Year Poverty<br>Reduction Strat |                                       | PRs Strat: Child Poverty              |                                                                             |                         | <b>Last updated:</b> 12-09-16                                                                                                                     |
|                                                                                                                                                             |                                                                         |                                       |                                       |                                                                             |                         | Unchanged Risk Status →                                                                                                                           |
| <b>05.07   New Local Poverty Reduction Fund</b><br><br><b>Pillar:</b> Investing in What Works: Using Evidence to Measure Success                            | Local Pov Reduc.<br>Fund RB                                             | Call for proposals<br>and evaluations | Call for proposals<br>and evaluations | Local Pov Red<br>Fund RB<br>Call for proposals<br>and evaluations           |                         | <b>Lead:</b> PRSO<br><b>Supporting:</b> MCYS, MHO, MIRR<br><b>Risk Categories:</b> Governance, Stakeholder / Perception                           |
|                                                                                                                                                             |                                                                         | Implement pr-<br>jects                | Implement pr-<br>jects                | Implement pr-<br>jects                                                      |                         | <b>Last updated:</b> 01-09-16                                                                                                                     |
|                                                                                                                                                             |                                                                         |                                       |                                       | Local Poverty<br>Reduction Fund                                             |                         | Unchanged Risk Status →                                                                                                                           |
| <b>05.08   Develop a Food Security Strategy</b><br><br><b>Pillar:</b> New approaches to provide consistent and predictable support for vulnerable Ontarians |                                                                         |                                       |                                       | targeted<br>engagement<br>Food Security<br>Strat<br>Strategy ann-<br>ounced |                         | <b>Lead:</b> PRSO<br><b>Supporting:</b> MOHLTC, OMAFRA, MIRR, MCYS, MCSS<br><b>Risk Categories:</b> Financial, Policy, Stakeholder / Perception   |
|                                                                                                                                                             |                                                                         |                                       |                                       | Strategy fra-<br>mework released                                            |                         | <b>Last updated:</b> 16-02-17                                                                                                                     |
|                                                                                                                                                             |                                                                         |                                       |                                       |                                                                             |                         | Decreased Risk Status ↘                                                                                                                           |

## **Area of Action: 06 Modernizing Government and Fiscal Balance**

### **Key Activities included:**

- 06.01 Information and Information Technology Review
- 06.02 Digital Government
- 06.03 Transfer Payment Accountability Modernization
- 06.04 ServiceOntario Modernization
- 06.05 Move Towards an Evidence-based Decision-making Framework
- 06.06 Combatting Tax Avoidance / Underground Economy
- 06.07 Ontario Lottery & Gaming (OLG) Modernization
- 06.08 Renewing the Public Service
- 06.09 Benefits Transformation

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 06 Modernizing Government and Fiscal Balance

| KEY ACTIVITIES                                                                                                                     | YEAR 1<br>(2014-2015)   | YEAR 2<br>(2015-2016)                               | YEAR 3<br>(2016-2017)                                                                                                                                                                        | YEAR 4<br>(2017-2018)                                   | YEAR 5<br>(2018-2019)   | GOVERNANCE AND RISKS                                                                                                                                                                                                     |
|------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-----------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------|-------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                    | A M J J A S O N D J F M | A M J J A S O N D J F M                             | A M J J A S O N D J F M                                                                                                                                                                      | A M J J A S O N D J F M                                 | A M J J A S O N D J F M |                                                                                                                                                                                                                          |
| <b>06.01  </b> Information and Information Technology Review<br><br><b>Pillar:</b> Major Transformation and Efficiency Initiatives |                         | I&IT Baseline Benchmark<br>PRRT Boulder Submission  | Ongoing Implementation                                                                                                                                                                       |                                                         |                         | <b>Lead:</b> TBS<br><b>Supporting:</b> DGO, MOHLTC, EDU, MTO, MGCS, MCSS, MCSCS<br><b>Risk Category:</b> Stakeholder / Perception<br><b>Last updated:</b> 23-08-16<br>Unchanged Risk Status →                            |
|                                                                                                                                    |                         |                                                     |                                                                                                                                                                                              |                                                         |                         |                                                                                                                                                                                                                          |
|                                                                                                                                    |                         |                                                     |                                                                                                                                                                                              |                                                         |                         |                                                                                                                                                                                                                          |
| <b>06.02  </b> Digital Government<br><br><b>Pillar:</b> Major Transformation and Efficiency Initiatives                            |                         | Digital Government Board<br>PRRT Boulder Submission | Cabinet Approval for DGAP<br>Release Action Plan<br>Digital Policy Framework<br>Digital Government Action<br>Finalize signature projects<br>Digital Checkpoint<br>Signature Digital Projects | Chief Digital Officer Starts<br>Digital Talent Strategy |                         | <b>Lead:</b> DGO<br><b>Supporting:</b> TBS, CAB, MAESD, MGCS, MOHLTC<br><b>Risk Categories:</b> Delivery / Operational, Governance, Stakeholder / Perception<br><b>Last updated:</b> 30-08-16<br>Unchanged Risk Status → |
|                                                                                                                                    |                         |                                                     |                                                                                                                                                                                              |                                                         |                         |                                                                                                                                                                                                                          |
|                                                                                                                                    |                         |                                                     |                                                                                                                                                                                              |                                                         |                         |                                                                                                                                                                                                                          |
| <b>06.03  </b> Transfer Payment Accountability Modernization<br><br><b>Pillar:</b> Major Transformation and Efficiency Initiatives |                         | PRRT Boulder Submission<br>Report back to TB/MBC    | Common Budget/Payment Pilot<br>Internal Comms: Common Reg<br>Common Reg Pilot Complete<br>Launch Common Reg<br>External Comms: Common Reg                                                    |                                                         |                         | <b>Lead:</b> TBS<br><b>Supporting:</b> DGO<br><b>Risk Categories:</b> Delivery / Operational, Policy<br><b>Last updated:</b> 23-06-16<br>Unchanged Risk Status →                                                         |
|                                                                                                                                    |                         |                                                     |                                                                                                                                                                                              |                                                         |                         |                                                                                                                                                                                                                          |
|                                                                                                                                    |                         |                                                     |                                                                                                                                                                                              |                                                         |                         |                                                                                                                                                                                                                          |

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

Management Attention  
Required

- Monitoring

■ Satisfactory

## Area of Action: 06 Modernizing Government and Fiscal Balance

| KEY ACTIVITIES                                                                                                                                               | YEAR 1<br>(2014-2015)   | YEAR 2<br>(2015-2016)   | YEAR 3<br>(2016-2017)   | YEAR 4<br>(2017-2018)   | YEAR 5<br>(2018-2019)   | GOVERNANCE AND RISKS                                                                                                                                                                                      |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                              | A M J J A S O N D J F M | A M J J A S O N D J F M | A M J J A S O N D J F M | A M J J A S O N D J F M | A M J J A S O N D J F M |                                                                                                                                                                                                           |
| <b>06.04  </b> ServiceOntario Modernization<br><br><b>Pillar:</b> Major Transformation and Efficiency Initiatives                                            |                         |                         |                         |                         |                         | <b>Lead:</b> MGCS<br><b>Supporting:</b> MOHLTC, MTO, MOF, TBS, MAG, MCSS, DGO<br><b>Risk Categories:</b> Governance, Policy, Timeline<br><br><b>Last updated:</b> 30-08-16<br><br>Unchanged Risk Status → |
| <b>06.05  </b> Move Towards an Evidence-based Decision-making Framework<br><br><b>Pillar:</b> Strengthening the Management and Efficiency of Public Services |                         |                         |                         |                         |                         | <b>Lead:</b> TBS<br><b>Supporting:</b> DGO<br><b>Risk Categories:</b> Delivery / Operational, Policy<br><br><b>Last updated:</b> 13-03-17<br><br>Unchanged Risk Status →                                  |
| <b>06.06  </b> Combatting Tax Avoidance / Underground Economy<br><br><b>Pillar:</b> Underground Economy and Tax Fairness                                     |                         |                         |                         |                         |                         | <b>Lead:</b> MOF<br><b>Supporting:</b> MAG<br><b>Risk Category:</b> Financial<br><br><b>Last updated:</b> 15-06-17<br><br>Unchanged Risk Status →                                                         |
| <b>06.07  </b> Ontario Lottery & Gaming (OLG) Modernization<br><br><b>Pillar:</b> Major Transformation and Efficiency Initiatives                            |                         |                         |                         |                         |                         | <b>Lead:</b> MOF<br><b>Risk Category:</b> Policy<br><br><b>Last updated:</b> 18-01-17<br><br>Unchanged Risk Status →                                                                                      |

**Milestone Legend:**

Ongoing Activity

Policy Approval

Delivery Milestone

**Key Activity Status Legend:**

Heightened Management Attention Required

Management Attention Required

Monitoring

Satisfactory

## Area of Action: 06 Modernizing Government and Fiscal Balance

| KEY ACTIVITIES                                                                                                                  | YEAR 1<br>(2014-2015)   | YEAR 2<br>(2015-2016)   | YEAR 3<br>(2016-2017)   | YEAR 4<br>(2017-2018)      | YEAR 5<br>(2018-2019)   | GOVERNANCE AND RISKS                                                                                        |
|---------------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------------------|-------------------------|----------------------------|-------------------------|-------------------------------------------------------------------------------------------------------------|
|                                                                                                                                 | A M J J A S O N D J F M | A M J J A S O N D J F M | A M J J A S O N D J F M | A M J J A S O N D J F M    | A M J J A S O N D J F M |                                                                                                             |
| <b>06.08  </b> Renewing the Public Service<br><br><b>Pillar:</b> Strengthening the Management and Efficiency of Public Services |                         |                         | Future of the OPS Paper | Employee Engagement Survey |                         | <b>Lead:</b> TBS<br><b>Supporting:</b> MGCS<br><b>Risk Category:</b> Policy                                 |
|                                                                                                                                 |                         |                         |                         |                            |                         | <b>Last updated:</b> 18-01-17                                                                               |
|                                                                                                                                 |                         |                         |                         |                            |                         | Unchanged Risk Status →                                                                                     |
| <b>06.09  </b> Benefits Transformation<br><br><b>Pillar:</b> Major Transformation and Efficiency Initiatives                    |                         | Boulder submission      | Introduce legislation   | Benefits Transformation    |                         | <b>Lead:</b> MOF<br><b>Supporting:</b> MCSS, MGCS<br><b>Risk Categories:</b> Delivery / Operational, Policy |
|                                                                                                                                 |                         | Pol approval BT leg     |                         |                            |                         | <b>Last updated:</b> 18-01-17                                                                               |
|                                                                                                                                 |                         |                         |                         |                            |                         | Unchanged Risk Status →                                                                                     |

## **Area of Action: 07 Health System Transformation**

### **Key Activities included:**

- 07.01 Improving Wait Times
- 07.02 LHIN Transformation
- 07.03 Residential Care for Seniors (i.e., Long-term Care Homes)
- 07.04 Palliative/End of Life Care
- 07.05 Home and Community Care
- 07.06 Caring for Vulnerable Populations (e.g., People with Disabilities and Indigenous Populations)
- 07.07 Mental Health and Addictions Services and Supports (including Strategy)
- 07.08 Accountability and Information Sharing (e.g., Open Health and Patient Ombudsman)
- 07.09 Digital Health
- 07.10 Health Promotion (e.g., Smoking, Alcohol Use, Menu Labelling and Healthy Kids)
- 07.11 Public Health (e.g., Immunization 2020 and Vaccines)
- 07.12 Supporting Health Human Resources (e.g., OMA, Midwives and Other Labour Agreements)
- 07.13 Modernizing the Regulatory Framework for Health Care Professionals
- 07.14 Health System Sustainability (e.g., Drug Reform, Capital Investments, Community Labs and PRRT Savings Initiatives)
- 07.15 Other Health Initiatives
- 07.16 OHIP+ and Other Public Drug Programs

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

Management Attention  
Required

- Monitoring

■ Satisfactory

## Area of Action: 07 Health System Transformation

| KEY ACTIVITIES                                                                                                                                                                      | YEAR 1<br>(2014-2015)   | YEAR 2<br>(2015-2016)                          | YEAR 3<br>(2016-2017)                                                                                                                                              | YEAR 4<br>(2017-2018)                                                                                                                      | YEAR 5<br>(2018-2019)                                                         | GOVERNANCE AND RISKS                                                                                                                                                             |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                     | A M J J A S O N D J F M | A M J J A S O N D J F M                        | A M J J A S O N D J F M                                                                                                                                            | A M J J A S O N D J F M                                                                                                                    | A M J J A S O N D J F M                                                       |                                                                                                                                                                                  |
| <b>07.01   Improving Wait Times</b><br><br><b>Pillar:</b> Access: Provide timely access to the right care                                                                           |                         | Primary Care Access                            | Specialist wait times (PRRT)                                                                                                                                       | Health results table<br>Health Results Table<br>Budget announcement<br>eConsult expansion plan                                             |                                                                               | <b>Lead:</b> MOHLTC<br><b>Risk Category:</b> Delivery / Operational<br><br><b>Last updated:</b> 22-08-17<br><br>Unchanged Risk Status →                                          |
| <b>07.02   LHIN Transformation</b><br><br><b>Pillar:</b> Access: Provide timely access to the right care                                                                            | Patients First          | Discussion paper release<br><br>Patients First | LHIN Renewal: Patients First<br>Introduction of legislation<br>Reintroduction of legislation<br>passage of I-legislation<br>transition info update<br>LHIN Renewal | HESP reportback<br>LHIN Implementation update<br>LRC- Proc OIC<br>Transition begins<br>Transition complete<br>LRC- regs<br>HESP reportback |                                                                               | <b>Lead:</b> MOHLTC<br><b>Risk Category:</b> Stakeholder / Perception<br><br><b>Last updated:</b> 25-08-17<br><br>Decreased Risk Status ↘                                        |
| <b>07.03   Residential Care for Seniors (i.e., Long-term Care Homes)</b><br><br><b>Pillar:</b> Connect: Deliver coordinated and integrated care in the community and closer to home |                         |                                                | LTCH inspection consult.<br>Annual co-pay increase<br>LTC Home Modernization                                                                                       | LTCHA Amendments<br>co-pay evergreening (LRC)<br>LTCHA Amendments<br>voucher demo project                                                  | ALC Placement REG<br>Annual co-pay increase<br>Staff increases in LTCH (PRRT) | <b>Lead:</b> MOHLTC<br><b>Supporting:</b> MSA<br><b>Risk Categories:</b> Financial, Stakeholder / Perception<br><br><b>Last updated:</b> 25-08-17<br><br>Unchanged Risk Status → |

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 07 Health System Transformation

| KEY ACTIVITIES                                                                                                                                                                     | YEAR 1<br>(2014-2015)                  |   |   |   |   |   |   |   |   |   |   |   | YEAR 2<br>(2015-2016)                                                         |   |   |   |   |   |   |   |   |   |   |   | YEAR 3<br>(2016-2017)                                                                                                                   |   |   |   |   |   |   |   |   |   |   |   | YEAR 4<br>(2017-2018)                                                                                 |   |   |   |   |   |   |   |   |   |   |   | YEAR 5<br>(2018-2019)                                                                                 |  |  |  |  |  |  |  |  |  |  |                        | GOVERNANCE AND RISKS                                                                                             |  |  |  |  |  |  |  |  |  |  |                       |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|---|---|---|---|---|---|---|---|---|---|---|-------------------------------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|-----------------------------------------------------------------------------------------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|-------------------------------------------------------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|-------------------------------------------------------------------------------------------------------|--|--|--|--|--|--|--|--|--|--|------------------------|------------------------------------------------------------------------------------------------------------------|--|--|--|--|--|--|--|--|--|--|-----------------------|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|--|
|                                                                                                                                                                                    | A                                      | M | J | J | A | S | O | N | D | J | F | M | A                                                                             | M | J | J | A | S | O | N | D | J | F | M | A                                                                                                                                       | M | J | J | A | S | O | N | D | J | F | M | A                                                                                                     | M | J | J | A | S | O | N | D | J | F | M |                                                                                                       |  |  |  |  |  |  |  |  |  |  |                        |                                                                                                                  |  |  |  |  |  |  |  |  |  |  |                       |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| <b>07.04   Palliative/End of Life Care</b><br><br><b>Pillar:</b> Access: Provide timely access to the right care                                                                   | <div>MAID Supreme Court Decision</div> |   |   |   |   |   |   |   |   |   |   |   | <div>PA Fraser Consultations</div> <div>PA Fraser Report Released</div>       |   |   |   |   |   |   |   |   |   |   |   | <div>Palliative/End Life Strategy SCC Decision takes effect</div> <div>MAID Leg Introduced</div> <div>Medical Assistance in Dying</div> |   |   |   |   |   |   |   |   |   |   |   | <div>Dementia supports rollout</div> <div>MAID CCS Implementation</div> <div>LRC-NP prescribing</div> |   |   |   |   |   |   |   |   |   |   |   | <div>regional MAID models</div>                                                                       |  |  |  |  |  |  |  |  |  |  |                        | <div>Lead: MOHLTC</div> <div>Risk Category: Stakeholder / Perception</div>                                       |  |  |  |  |  |  |  |  |  |  |                       |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|                                                                                                                                                                                    |                                        |   |   |   |   |   |   |   |   |   |   |   |                                                                               |   |   |   |   |   |   |   |   |   |   |   |                                                                                                                                         |   |   |   |   |   |   |   |   |   |   |   |                                                                                                       |   |   |   |   |   |   |   |   |   |   |   |                                                                                                       |  |  |  |  |  |  |  |  |  |  | Last updated: 23-08-17 |                                                                                                                  |  |  |  |  |  |  |  |  |  |  | Decreased Risk Status |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|                                                                                                                                                                                    |                                        |   |   |   |   |   |   |   |   |   |   |   |                                                                               |   |   |   |   |   |   |   |   |   |   |   |                                                                                                                                         |   |   |   |   |   |   |   |   |   |   |   |                                                                                                       |   |   |   |   |   |   |   |   |   |   |   |                                                                                                       |  |  |  |  |  |  |  |  |  |  |                        |                                                                                                                  |  |  |  |  |  |  |  |  |  |  |                       |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| <b>07.05   Home and Community Care</b><br><br><b>Pillar:</b> Access: Provide timely access to the right care                                                                       | <div>Cabinet Approval - roadmap</div>  |   |   |   |   |   |   |   |   |   |   |   | <div>Panel Recommendations Roadmap release</div> <div>PSW wage increase</div> |   |   |   |   |   |   |   |   |   |   |   | <div>Dementia Consultation</div>                                                                                                        |   |   |   |   |   |   |   |   |   |   |   | <div>Dementia Strategy launch</div> <div>Transfer HCC to LHINS</div>                                  |   |   |   |   |   |   |   |   |   |   |   | <div>Update HCC Roadmap</div>                                                                         |  |  |  |  |  |  |  |  |  |  |                        | <div>Lead: MOHLTC</div> <div>Supporting: MSA</div> <div>Risk Categories: Delivery / Operational, Financial</div> |  |  |  |  |  |  |  |  |  |  |                       |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|                                                                                                                                                                                    |                                        |   |   |   |   |   |   |   |   |   |   |   |                                                                               |   |   |   |   |   |   |   |   |   |   |   |                                                                                                                                         |   |   |   |   |   |   |   |   |   |   |   |                                                                                                       |   |   |   |   |   |   |   |   |   |   |   |                                                                                                       |  |  |  |  |  |  |  |  |  |  | Last updated: 31-05-17 |                                                                                                                  |  |  |  |  |  |  |  |  |  |  | Unchanged Risk Status |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|                                                                                                                                                                                    |                                        |   |   |   |   |   |   |   |   |   |   |   |                                                                               |   |   |   |   |   |   |   |   |   |   |   |                                                                                                                                         |   |   |   |   |   |   |   |   |   |   |   |                                                                                                       |   |   |   |   |   |   |   |   |   |   |   |                                                                                                       |  |  |  |  |  |  |  |  |  |  |                        |                                                                                                                  |  |  |  |  |  |  |  |  |  |  |                       |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| <b>07.06   Caring for Vulnerable Populations (e.g., People with Disabilities and Indigenous Populations)</b><br><br><b>Pillar:</b> Access: Provide timely access to the right care |                                        |   |   |   |   |   |   |   |   |   |   |   |                                                                               |   |   |   |   |   |   |   |   |   |   |   | <div>Northern FN - Action Plan</div> <div>Health SDC mandate letter</div>                                                               |   |   |   |   |   |   |   |   |   |   |   | <div>Health SDC kickoff</div> <div>Signing of NAN Charter</div>                                       |   |   |   |   |   |   |   |   |   |   |   | <div>Indigenous Engagement RB</div> <div>proposed health std rec'd</div> <div>Future Agreements</div> |  |  |  |  |  |  |  |  |  |  |                        | <div>Lead: MOHLTC</div> <div>Supporting: MSA</div> <div>Risk Category: Stakeholder / Perception</div>            |  |  |  |  |  |  |  |  |  |  |                       |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|                                                                                                                                                                                    |                                        |   |   |   |   |   |   |   |   |   |   |   |                                                                               |   |   |   |   |   |   |   |   |   |   |   |                                                                                                                                         |   |   |   |   |   |   |   |   |   |   |   |                                                                                                       |   |   |   |   |   |   |   |   |   |   |   |                                                                                                       |  |  |  |  |  |  |  |  |  |  | Last updated: 22-08-17 |                                                                                                                  |  |  |  |  |  |  |  |  |  |  | Unchanged Risk Status |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|                                                                                                                                                                                    |                                        |   |   |   |   |   |   |   |   |   |   |   |                                                                               |   |   |   |   |   |   |   |   |   |   |   |                                                                                                                                         |   |   |   |   |   |   |   |   |   |   |   |                                                                                                       |   |   |   |   |   |   |   |   |   |   |   |                                                                                                       |  |  |  |  |  |  |  |  |  |  |                        |                                                                                                                  |  |  |  |  |  |  |  |  |  |  |                       |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

Management Attention  
Required

- Monitoring

■ Satisfactory

## Area of Action: 07 Health System Transformation

| KEY ACTIVITIES                                                                                                                                                                                             | YEAR 1<br>(2014-2015)   | YEAR 2<br>(2015-2016)   | YEAR 3<br>(2016-2017)   | YEAR 4<br>(2017-2018)   | YEAR 5<br>(2018-2019)   | GOVERNANCE AND RISKS                                                                                                                                                                                    |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                                            | A M J J A S O N D J F M | A M J J A S O N D J F M | A M J J A S O N D J F M | A M J J A S O N D J F M | A M J J A S O N D J F M |                                                                                                                                                                                                         |
| <b>07.07   Mental Health and Addictions Services and Supports (including Strategy)</b><br><br><b>Pillar:</b> Connect: Deliver coordinated and integrated care in the community and closer to home          |                         |                         |                         |                         |                         | <b>Lead:</b> MOHLTC<br><b>Supporting:</b> MCYS, MCSS, MHO, MIRR, MOL<br><b>Risk Categories:</b> Financial, Stakeholder / Perception<br><br><b>Last updated:</b> 13-10-17<br><br>Unchanged Risk Status → |
| <b>07.08   Accountability and Information Sharing (e.g., Open Health and Patient Ombudsman)</b><br><br><b>Pillar:</b> Connect: Deliver coordinated and integrated care in the community and closer to home |                         |                         |                         |                         |                         | <b>Lead:</b> MOHLTC<br><b>Supporting:</b> DGO<br><b>Risk Categories:</b> Delivery / Operational, Stakeholder / Perception<br><br><b>Last updated:</b> 13-07-17<br><br>Unchanged Risk Status →           |
| <b>07.09   Digital Health</b><br><br><b>Pillar:</b> Connect: Deliver coordinated and integrated care in the community and closer to home                                                                   |                         |                         |                         |                         |                         | <b>Lead:</b> MOHLTC<br><b>Risk Categories:</b> Delivery / Operational, Financial, Stakeholder / Perception<br><br><b>Last updated:</b> 25-08-17<br><br>Decreased Risk Status ↘                          |

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 07 Health System Transformation

| KEY ACTIVITIES                                                                                                                                                                                                                       | YEAR 1<br>(2014-2015)                                       | YEAR 2<br>(2015-2016)                                                                    | YEAR 3<br>(2016-2017)                                    | YEAR 4<br>(2017-2018)                                                    | YEAR 5<br>(2018-2019)   | GOVERNANCE AND RISKS                                                                                                                            |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------|------------------------------------------------------------------------------------------|----------------------------------------------------------|--------------------------------------------------------------------------|-------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                                                                      | A M J J A S O N D J F M                                     | A M J J A S O N D J F M                                                                  | A M J J A S O N D J F M                                  | A M J J A S O N D J F M                                                  | A M J J A S O N D J F M |                                                                                                                                                 |
| <b>07.10   Health Promotion</b> (e.g., Smoking, Alcohol Use, Menu Labelling and Healthy Kids)<br><br><b>Pillar:</b> Inform: Provide education, information and transparency to support informed decision making                      | ECig & Menthol Tobacco<br>SFOA regulation in effect         | Medical Marijuana & Ecig Consult Alcohol Pol Framework<br>Alcohol policy consult. launch | E-cig sales to minors<br>Smoking cessation strategy      | Healthy kids report-back                                                 |                         | <b>Lead:</b> MOHLTC<br><b>Supporting:</b> MCYS<br><b>Risk Categories:</b> Policy, Stakeholder / Perception<br><br><b>Last updated:</b> 13-10-17 |
|                                                                                                                                                                                                                                      |                                                             | FASD Strategy<br>Smoke-Free ON & ECig Options                                            | Menu labelling in effect<br>Alcohol Strategy Report Back | SFO Refresh<br>Introduce New SFOA                                        |                         | Unchanged Risk Status →                                                                                                                         |
| <b>07.11   Public Health</b> (e.g., Immunization 2020 and Vaccines)<br><br><b>Pillar:</b> Inform: Provide education, information and transparency to support informed decision making                                                |                                                             | Expansion Immun. Programs Immunization 2020 launch<br><br>travel vaccines, shingles, HPV | expanded shingles, HPV                                   | school vaccine effect. date                                              |                         | <b>Lead:</b> MOHLTC<br><b>Risk Categories:</b> Delivery / Operational, Stakeholder / Perception<br><br><b>Last updated:</b> 23-08-17            |
|                                                                                                                                                                                                                                      |                                                             |                                                                                          |                                                          |                                                                          |                         | Unchanged Risk Status →                                                                                                                         |
| <b>07.12   Supporting Health Human Resources</b> (e.g., OMA, Midwives and Other Labour Agreements)<br><br><b>Pillar:</b> Protect: Make decisions based on value and quality to sustain the healthcare system for generations to come | 10point plan implemented<br><br>Physician Services Payments | Reconciliation measures begin                                                            | midwives HRTD begins<br><br>approval of - midwives       | PSB negotiations begin<br>midwives TB - approval<br>binding arb - negot. |                         | <b>Lead:</b> MOHLTC<br><b>Risk Categories:</b> Financial, Stakeholder / Perception<br><br><b>Last updated:</b> 25-08-17                         |
|                                                                                                                                                                                                                                      |                                                             |                                                                                          |                                                          |                                                                          |                         | Unchanged Risk Status →                                                                                                                         |

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

**Management Attention  
Required**

- Monitoring

 Satisfactory

## Area of Action: 07 Health System Transformation

| KEY ACTIVITIES                                                                                                                                                                                                                                                      | YEAR 1<br>(2014-2015)         | YEAR 2<br>(2015-2016)                                     | YEAR 3<br>(2016-2017)                                                                             | YEAR 4<br>(2017-2018)                                                                                                                                                                                   | YEAR 5<br>(2018-2019)   | GOVERNANCE AND RISKS                                                                                                                      |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|-----------------------------------------------------------|---------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                                                                                                     | A M J J A S O N D J F M       | A M J J A S O N D J F M                                   | A M J J A S O N D J F M                                                                           | A M J J A S O N D J F M                                                                                                                                                                                 | A M J J A S O N D J F M |                                                                                                                                           |
| <b>07.13  </b> Modernizing the Regulatory Framework for Health Care Professionals<br><br><b>Pillar:</b> Protect: Make decisions based on value and quality to sustain the healthcare system for generations to come                                                 |                               |                                                           | Sexual Abuse Taskforce intro SATF amendments<br>RN Prescribing                                    | CHF/HARPA<br>Enhancing Emergency Services<br>Dental Hygienists Reg CHF/HARPA Intro<br>RN leg intro<br>NP prescribing<br>Intro of leg for EESO NP/Physio X-Ray Prescribing<br>Diagnostic Sonographers NP |                         | <b>Lead:</b> MOHLTC<br><b>Risk Category:</b> Stakeholder / Perception<br><br><b>Last updated:</b> 23-08-17<br><br>Decreased Risk Status ↘ |
| <b>07.14  </b> Health System Sustainability (e.g., Drug Reform, Capital Investments, Community Labs and PRRT Savings Initiatives)<br><br><b>Pillar:</b> Protect: Make decisions based on value and quality to sustain the healthcare system for generations to come | Health Innov Council's Recom. | OHIP's Travellers Program                                 | Comm. lab report back<br>community lab leg intro<br>Community lab reform<br>Pharma reconciliation | Comm. lab report back<br>value-based - procurement<br>Sector Supply Chain Mgmt                                                                                                                          |                         | <b>Lead:</b> MOHLTC<br><b>Risk Category:</b> Financial<br><br><b>Last updated:</b> 18-05-17<br><br>Unchanged Risk Status →                |
| <b>07.15  </b> Other Health Initiatives<br><br><b>Pillar:</b> Other - Health                                                                                                                                                                                        | Funding Infertility Services  | IVF Age Limit<br>IVF Reportback<br>Insured Sex--Reassign. |                                                                                                   |                                                                                                                                                                                                         |                         | <b>Lead:</b> MOHLTC<br><b>Risk Categories:</b><br><br><b>Last updated:</b> 19-09-16<br><br>Unchanged Risk Status →                        |

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 07 Health System Transformation

| KEY ACTIVITIES                                                                           | YEAR 1<br>(2014-2015) |   |   |   |   |   |   |   |   |   |   |   | YEAR 2<br>(2015-2016)      |   |   |   |   |   |   |   |   |   |   |   | YEAR 3<br>(2016-2017) |   |   |   |   |   |   |   |   |   |   |   | YEAR 4<br>(2017-2018) |   |   |   |   |   |   |   |   |   |   |                          | YEAR 5<br>(2018-2019) |  |  |  |  |  |  |  |  |  |  |  | GOVERNANCE AND RISKS                                                               |  |  |  |  |  |  |  |  |  |  |                         |
|------------------------------------------------------------------------------------------|-----------------------|---|---|---|---|---|---|---|---|---|---|---|----------------------------|---|---|---|---|---|---|---|---|---|---|---|-----------------------|---|---|---|---|---|---|---|---|---|---|---|-----------------------|---|---|---|---|---|---|---|---|---|---|--------------------------|-----------------------|--|--|--|--|--|--|--|--|--|--|--|------------------------------------------------------------------------------------|--|--|--|--|--|--|--|--|--|--|-------------------------|
|                                                                                          | A                     | M | J | J | A | S | O | N | D | J | F | M | A                          | M | J | J | A | S | O | N | D | J | F | M | A                     | M | J | J | A | S | O | N | D | J | F | M | A                     | M | J | J | A | S | O | N | D | J | F | M                        |                       |  |  |  |  |  |  |  |  |  |  |  |                                                                                    |  |  |  |  |  |  |  |  |  |  |                         |
| <b>07.16   OHIP+ and Other Public Drug Programs</b><br><br><b>Pillar:</b> Other - Health |                       |   |   |   |   |   |   |   |   |   |   |   |                            |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   | OHIP+ biweeklies →    |   |   |   |   |   |   |   |   |   |   |                          |                       |  |  |  |  |  |  |  |  |  |  |  | <b>Lead:</b> MOHLTC<br><b>Risk Categories:</b> Financial, Stakeholder / Perception |  |  |  |  |  |  |  |  |  |  |                         |
|                                                                                          | Pharmacy Fees ▲       |   |   |   |   |   |   |   |   |   |   |   | Low-Income Threshold Chg ▲ |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   | OHIP+ IT ready        |   |   |   |   |   |   |   |   |   |   |                          |                       |  |  |  |  |  |  |  |  |  |  |  |                                                                                    |  |  |  |  |  |  |  |  |  |  |                         |
|                                                                                          |                       |   |   |   |   |   |   |   |   |   |   |   |                            |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   | OHIP+ announcement ▲  |   |   |   |   |   |   |   |   |   |   |                          | OHIP+ TB/MBC ▲        |  |  |  |  |  |  |  |  |  |  |  |                                                                                    |  |  |  |  |  |  |  |  |  |  |                         |
|                                                                                          |                       |   |   |   |   |   |   |   |   |   |   |   |                            |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   | OHIP+ launch ▼           |                       |  |  |  |  |  |  |  |  |  |  |  |                                                                                    |  |  |  |  |  |  |  |  |  |  | Decreased Risk Status ↘ |
|                                                                                          |                       |   |   |   |   |   |   |   |   |   |   |   |                            |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   | OHIP+ LRC                |                       |  |  |  |  |  |  |  |  |  |  |  |                                                                                    |  |  |  |  |  |  |  |  |  |  |                         |
|                                                                                          |                       |   |   |   |   |   |   |   |   |   |   |   |                            |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   | OHIP+ stakeholder mtgs → |                       |  |  |  |  |  |  |  |  |  |  |  |                                                                                    |  |  |  |  |  |  |  |  |  |  |                         |

## **Area of Action: 08 Developing a Highly Skilled Workforce**

### **Key Activities included:**

- 08.01 Renewed Math Strategy (to Improve Progress Toward Achievement Goal of 75% Success Rate on Elementary EQAO Math Assessments)
- 08.02 Science, Engineering and Technology Strategy
- 08.03 Close the Achievement Gap for Underrepresented Groups (including Data Collection)
- 08.04 Supporting Children with Special Education Needs (including Special Education Strategy)
- 08.05 Well-Being Strategy for Education (to Enhance Mental and Physical Health of Students)
- 08.06 60 Minutes of Physical Activity
- 08.07 Education Funding, including Grants for Student Needs (GSN) and School Board Efficiencies and Modernization (SBEM) Strategy and Capital Funding
- 08.08 Protecting Students Legislation (Reintroduction of Bill to Implement LeSage Report Recommendations)
- 08.09 Policy Matters Related to Collective Bargaining
- 08.10 OSAP Transformation
- 08.11 Access Strategy to Address Non-Financial Barriers to Postsecondary Education
- 08.12 University and College Reform
- 08.13 Major Capacity Expansion
- 08.14 Postsecondary International Education Strategy
- 08.15 French Language Postsecondary Education
- 08.16 Employment and Training Services Integration (ETSI) Implementation
- 08.17 Ontario Lifelong Learning and Skills Plan
- 08.18 Modernized Apprenticeship System
- 08.19 Ontario College of Trades
- 08.20 Ontario's Immigration Strategy, including Ontario Immigration Act (OIA) and Ontario Immigrant Nominee Program (OINP)
- 08.21 Highly Skilled Workforce Strategy Implementation
- 08.22 Labour Market Information
- 08.23 Experiential Learning and Mentorship (including Career Kick-Start Strategy)
- 08.24 Promotion of Multiple Career Pathways
- 08.25 Strategic Investment in Human Capital
- 08.26 Skills and Competencies
- 08.27 More Flexible Labour Market Transfers
- 08.28 Modernizing the Office of the Fairness Commissioner
- 08.29 Achieving Excellence for the Whole Learner

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

Management Attention Required

- Monitoring

■ Satisfactory

## Area of Action: 08 Developing a Highly Skilled Workforce

| KEY ACTIVITIES                                                                                                                                                                                                                   | YEAR 1<br>(2014-2015)   | YEAR 2<br>(2015-2016)   | YEAR 3<br>(2016-2017)                               | YEAR 4<br>(2017-2018)                                                   | YEAR 5<br>(2018-2019)                 | GOVERNANCE AND RISKS                                                                                                                                                                                                |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------------------|-----------------------------------------------------|-------------------------------------------------------------------------|---------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                                                                  | A M J J A S O N D J F M | A M J J A S O N D J F M | A M J J A S O N D J F M                             | A M J J A S O N D J F M                                                 | A M J J A S O N D J F M               |                                                                                                                                                                                                                     |
| <b>08.01  </b> Renewed Math Strategy (to Improve Progress Toward Achievement Goal of 75% Success Rate on Elementary EQAO Math Assessments)<br><br><b>Pillar:</b> A Renewed Vision for Education in Ontario: Achieving Excellence |                         |                         | Roll-out of strategy<br>Announcement of strategy    |                                                                         |                                       | <b>Lead:</b> EDU<br><b>Risk Categories:</b> Delivery / Operational, Stakeholder / Perception<br><br><b>Last updated:</b> 16-10-17<br><br>Unchanged Risk Status →                                                    |
| <b>08.02  </b> Science, Engineering and Technology Strategy<br><br><b>Pillar:</b> A Renewed Vision for Education in Ontario: Achieving Excellence                                                                                |                         |                         |                                                     | Science and - Innov. Resources                                          |                                       | <b>Lead:</b> EDU<br><b>Risk Category:</b> Financial<br><br><b>Last updated:</b> 23-02-17<br><br>Unchanged Risk Status →                                                                                             |
| <b>08.03  </b> Close the Achievement Gap for Underrepresented Groups (including Data Collection)<br><br><b>Pillar:</b> A Renewed Vision for Education in Ontario: Ensuring Equity                                                |                         |                         |                                                     | Begin Education Equity plan<br>Identity-based Data Report               |                                       | <b>Lead:</b> EDU<br><b>Supporting:</b> ARD, MCYS<br><b>Risk Categories:</b> Financial, Stakeholder / Perception<br><br><b>Last updated:</b> 09-06-17<br><br>Unchanged Risk Status →                                 |
| <b>08.04  </b> Supporting Children with Special Education Needs (including Special Education Strategy)<br><br><b>Pillar:</b> A Renewed Vision for Education in Ontario: Ensuring Equity                                          |                         |                         | Provincial s-chools<br>Provincial school next steps | Governance CJ-L Leg                                                     |                                       | <b>Lead:</b> EDU<br><b>Supporting:</b> MCYS<br><b>Risk Category:</b> Financial<br><br><b>Last updated:</b> 16-10-17<br><br>Decreased Risk Status ↘                                                                  |
| <b>08.05  </b> Well-Being Strategy for Education (to Enhance Mental and Physical Health of Students)<br><br><b>Pillar:</b> A Renewed Vision for Education in Ontario: Promoting Well-being                                       |                         |                         | Strategy development<br>Discussion d-ocument        | Next Steps A-nnouncement<br>Budget initiatives<br>Indigenous indicators | Climate Surveys<br>Index Establ-ished | <b>Lead:</b> EDU<br><b>Supporting:</b> MCYS, MOHLTC, MTCS<br><b>Risk Categories:</b> Delivery / Operational, Stakeholder / Perception, Timeline<br><br><b>Last updated:</b> 13-03-17<br><br>Unchanged Risk Status → |

**Milestone Legend:**  
→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**  
■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 08 Developing a Highly Skilled Workforce

| KEY ACTIVITIES                                                                                                                                                                                                                                              | YEAR 1<br>(2014-2015)           | YEAR 2<br>(2015-2016)               | YEAR 3<br>(2016-2017)                                                                                                                   | YEAR 4<br>(2017-2018)                                                                                                                         | YEAR 5<br>(2018-2019)          | GOVERNANCE AND RISKS                                                                                                                                                    |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|-------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                                                                                             | A M J J A S O N D J F M         | A M J J A S O N D J F M             | A M J J A S O N D J F M                                                                                                                 | A M J J A S O N D J F M                                                                                                                       | A M J J A S O N D J F M        |                                                                                                                                                                         |
| <b>08.06  </b> 60 Minutes of Physical Activity<br><br><b>Pillar:</b> A Renewed Vision for Education in Ontario: Promoting Well-being                                                                                                                        |                                 |                                     |                                                                                                                                         | Healthy Kids RB<br>▲                                                                                                                          |                                | <b>Lead:</b> EDU<br><b>Supporting:</b> MOHLTC, MTCS, MCYS, MMA, MTO<br><b>Risk Category:</b> Policy<br><br><b>Last updated:</b> 20-09-16<br><br>Unchanged Risk Status → |
| <b>08.07  </b> Education Funding, including Grants for Student Needs (GSN) and School Board Efficiencies and Modernization (SBEM) Strategy and Capital Funding<br><br><b>Pillar:</b> A Renewed Vision for Education in Ontario: Enhancing Public Confidence | Education Funding: 2015-16<br>▲ | 2016-17 GSN<br>▲<br><br>2016-17 GSN | School renewal announcement<br>▲                                                                                                        | Rural Education Strategy<br>GSN 2017-18<br>▲<br><br>Phase-in of - SBEM complete<br>▲<br><br>GSN 2018-2019<br>▲<br><br>Rural Education RB<br>▲ | Transportation funding RB<br>▲ | <b>Lead:</b> EDU<br><b>Supporting:</b> MOI<br><b>Risk Category:</b> Financial<br><br><b>Last updated:</b> 16-10-17<br><br>Unchanged Risk Status →                       |
| <b>08.08  </b> Protecting Students Legislation (Reintroduction of Bill to Implement LeSage Report Recommendations)<br><br><b>Pillar:</b> A Renewed Vision for Education in Ontario: Enhancing Public Confidence                                             |                                 |                                     | Reintroduction of bill<br>Bill 200 re-introduced<br>▲<br><br>Policy and LRC committee items<br>▲                                        |                                                                                                                                               |                                | <b>Lead:</b> EDU<br><b>Risk Category:</b> Stakeholder / Perception<br><br><b>Last updated:</b> 13-03-17<br><br>Unchanged Risk Status →                                  |
| <b>08.09  </b> Policy Matters Related to Collective Bargaining<br><br><b>Pillar:</b> A Renewed Vision for Education in Ontario: Enhancing Public Confidence                                                                                                 |                                 |                                     | SBCBA<br>▲<br><br>FDK staffing review<br>Consultation on SBCBA review<br>▲<br><br>CPL PPM Issued<br>▲<br><br>Benefits Trusts begin<br>▲ |                                                                                                                                               |                                | <b>Lead:</b> EDU<br><b>Risk Categories:</b> Stakeholder / Perception, Timeline<br><br><b>Last updated:</b> 23-02-17<br><br>Decreased Risk Status ↘                      |

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 08 Developing a Highly Skilled Workforce

| KEY ACTIVITIES                                                                                                                                                                | YEAR 1<br>(2014-2015)   | YEAR 2<br>(2015-2016)    | YEAR 3<br>(2016-2017)                                 | YEAR 4<br>(2017-2018)                         | YEAR 5<br>(2018-2019)       | GOVERNANCE AND RISKS                                                                                                                                                                        |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|--------------------------|-------------------------------------------------------|-----------------------------------------------|-----------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                               | A M J J A S O N D J F M | A M J J A S O N D J F M  | A M J J A S O N D J F M                               | A M J J A S O N D J F M                       | A M J J A S O N D J F M     |                                                                                                                                                                                             |
| <b>08.10   OSAP Transformation</b><br><br><b>Pillar:</b> High-Quality and Sustainable Postsecondary Education System                                                          |                         | PRRT Report back         | 17-18 OSAP Application Launch                         | OSAP changes<br>Phase 1 (17-18) OSAP reform   | Implement net billing       | <b>Lead:</b> MAESD<br><b>Supporting:</b> MCYS, MOHLTC, MOF<br><b>Risk Categories:</b> Delivery / Operational, Financial<br><br><b>Last updated:</b> 05-06-17<br><br>Unchanged Risk Status → |
|                                                                                                                                                                               |                         | OSAP Transformation      |                                                       | 18-19 OSAP Application Launch                 | Phase 2 (18-19) OSAP reform |                                                                                                                                                                                             |
|                                                                                                                                                                               |                         |                          |                                                       |                                               |                             |                                                                                                                                                                                             |
| <b>08.11   Access Strategy to Address Non-Financial Barriers to Postsecondary Education</b><br><br><b>Pillar:</b> High-Quality and Sustainable Postsecondary Education System |                         |                          | Working group meetings →                              | MT update<br>Implement Year 1                 |                             | <b>Lead:</b> MCYS, MAESD, EDU<br><b>Risk Category:</b> Financial<br><br><b>Last updated:</b> 06-06-17<br><br>Decreased Risk Status ↘                                                        |
|                                                                                                                                                                               |                         |                          |                                                       | Year 2 planning                               |                             |                                                                                                                                                                                             |
|                                                                                                                                                                               |                         |                          |                                                       |                                               |                             |                                                                                                                                                                                             |
| <b>08.12   University and College Reform</b><br><br><b>Pillar:</b> High-Quality and Sustainable Postsecondary Education System                                                | UFF Cabinet - Approval  | UFF Sector Consultation  | College Sector Consultation                           | SMA2 Discussions →<br>Implement funding model | Implement Tuition Framework | <b>Lead:</b> MAESD<br><b>Supporting:</b> MRIS<br><b>Risk Categories:</b> Financial, Policy, Stakeholder / Perception<br><br><b>Last updated:</b> 05-06-17<br><br>Unchanged Risk Status →    |
|                                                                                                                                                                               |                         |                          | New Funding - Approach<br>Strategic Mandate Agreement | MT update                                     | SMA2 Completion             |                                                                                                                                                                                             |
|                                                                                                                                                                               |                         |                          |                                                       |                                               |                             |                                                                                                                                                                                             |
| <b>08.13   Major Capacity Expansion</b><br><br><b>Pillar:</b> High-Quality and Sustainable Postsecondary Education System                                                     | Capacity Expansion Next | Major Capacity Expansion | Launch MCE-II                                         | MCE-II Decision                               |                             | <b>Lead:</b> MAESD<br><b>Risk Categories:</b> Financial, Stakeholder / Perception, Timeline<br><br><b>Last updated:</b> 06-06-17<br><br>Unchanged Risk Status →                             |
|                                                                                                                                                                               |                         |                          | Major Capacity Expansion                              |                                               |                             |                                                                                                                                                                                             |
|                                                                                                                                                                               |                         |                          |                                                       |                                               |                             |                                                                                                                                                                                             |

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 08 Developing a Highly Skilled Workforce

| KEY ACTIVITIES                                                                                                                                        | YEAR 1<br>(2014-2015)   | YEAR 2<br>(2015-2016)                                          | YEAR 3<br>(2016-2017)                           | YEAR 4<br>(2017-2018)                                                                                                                                           | YEAR 5<br>(2018-2019)   | GOVERNANCE AND RISKS                                                                                                                                                                          |
|-------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|----------------------------------------------------------------|-------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                       | A M J J A S O N D J F M | A M J J A S O N D J F M                                        | A M J J A S O N D J F M                         | A M J J A S O N D J F M                                                                                                                                         | A M J J A S O N D J F M |                                                                                                                                                                                               |
| <b>08.14  </b> Postsecondary International Education Strategy<br><br><b>Pillar:</b> High-Quality and Sustainable Postsecondary Education System       |                         | Stakeholder Consultation →<br>International Student Strategy ▲ |                                                 | Int PSE Strat RB ▲                                                                                                                                              |                         | <b>Lead:</b> MAESD<br><b>Supporting:</b> EDU, MEDG, MCI, MIT, MFA<br><b>Risk Category:</b> Financial<br><br><b>Last updated:</b> 06-06-17<br>Unchanged Risk Status →                          |
|                                                                                                                                                       |                         |                                                                |                                                 |                                                                                                                                                                 |                         |                                                                                                                                                                                               |
|                                                                                                                                                       |                         |                                                                |                                                 |                                                                                                                                                                 |                         |                                                                                                                                                                                               |
| <b>08.15  </b> French Language Postsecondary Education<br><br><b>Pillar:</b> High-Quality and Sustainable Postsecondary Education System              |                         |                                                                | Establish planning board ▲<br>Policy approval ▼ | Implementation committee →<br>French Language Univ Leg<br>ULF legislation<br>Planning board report ▲<br>Release report and next steps<br>ULF transitional board |                         | <b>Lead:</b> MAESD<br><b>Supporting:</b> MFA<br><b>Risk Category:</b> Financial<br><br><b>Last updated:</b> 06-06-17<br>Unchanged Risk Status →                                               |
|                                                                                                                                                       |                         |                                                                |                                                 |                                                                                                                                                                 |                         |                                                                                                                                                                                               |
|                                                                                                                                                       |                         |                                                                |                                                 |                                                                                                                                                                 |                         |                                                                                                                                                                                               |
| <b>08.16  </b> Employment and Training Services Integration (ETSI) Implementation<br><br><b>Pillar:</b> Employment and Training System Transformation |                         | Youth Jobs Strategy Renewal RFP for ETSI Key System ▲          | CAN-ON Job Grant 2 Year ▲                       | CAN-ON Job Grant implemented ▲<br>Supp Emp Phase 1 launch                                                                                                       | Supp Emp report back ▲  | <b>Lead:</b> MAESD<br><b>Supporting:</b> MCYS, MCSS<br><b>Risk Category:</b> Delivery / Operational<br><br><b>Last updated:</b> 06-06-17<br>Unchanged Risk Status →                           |
|                                                                                                                                                       |                         |                                                                |                                                 |                                                                                                                                                                 |                         |                                                                                                                                                                                               |
|                                                                                                                                                       |                         |                                                                |                                                 |                                                                                                                                                                 |                         |                                                                                                                                                                                               |
| <b>08.17  </b> Ontario Lifelong Learning and Skills Plan<br><br><b>Pillar:</b> Employment and Training System Transformation                          |                         |                                                                | Adult education ▲                               | Implement plan →<br>Adult Ed Report Back ▲                                                                                                                      |                         | <b>Lead:</b> MAESD<br><b>Supporting:</b> EDU, MCI<br><b>Risk Categories:</b> Delivery / Operational, Stakeholder / Perception<br><br><b>Last updated:</b> 06-06-17<br>Unchanged Risk Status → |
|                                                                                                                                                       |                         |                                                                |                                                 |                                                                                                                                                                 |                         |                                                                                                                                                                                               |
|                                                                                                                                                       |                         |                                                                |                                                 |                                                                                                                                                                 |                         |                                                                                                                                                                                               |

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

Management Attention  
Required

- Monitoring

■ Satisfactory

## Area of Action: 08 Developing a Highly Skilled Workforce

| KEY ACTIVITIES                                                                                                                                                                                                                                 | YEAR 1<br>(2014-2015)                                            | YEAR 2<br>(2015-2016)                               | YEAR 3<br>(2016-2017)                                                      | YEAR 4<br>(2017-2018)                                                     | YEAR 5<br>(2018-2019)   | GOVERNANCE AND RISKS                                                                                                                                                                    |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|-----------------------------------------------------|----------------------------------------------------------------------------|---------------------------------------------------------------------------|-------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                                                                                | A M J J A S O N D J F M                                          | A M J J A S O N D J F M                             | A M J J A S O N D J F M                                                    | A M J J A S O N D J F M                                                   | A M J J A S O N D J F M |                                                                                                                                                                                         |
| <b>08.18  </b> Modernized Apprenticeship System<br><br><b>Pillar:</b> Employment and Training System Transformation                                                                                                                            |                                                                  |                                                     |                                                                            | Stakeholder engagement<br>Apprenticeship mod update<br>Apprenticeship mod |                         | <b>Lead:</b> MAESD<br><b>Supporting:</b> EDU, MOL, MOF<br><b>Risk Category:</b> Financial<br><br><b>Last updated:</b> 05-06-17<br><br>Unchanged Risk Status →                           |
| <b>08.19  </b> Ontario College of Trades<br><br><b>Pillar:</b> Employment and Training System Transformation                                                                                                                                   |                                                                  | Dean Report recommendation<br>Strengthening the OCT | College of Trades/Dean Rev Introduce legislation<br>Bentley Recommendation |                                                                           |                         | <b>Lead:</b> MOL<br><b>Supporting:</b> MAESD, MCSS, MCYS, EDU, MCI, MOECC<br><b>Risk Category:</b> Policy<br><br><b>Last updated:</b> 20-09-16<br><br>Unchanged Risk Status →           |
| <b>08.20  </b> Ontario's Immigration Strategy, including Ontario Immigration Act (OIA) and Ontario Immigrant Nominee Program (OINP)<br><br><b>Pillar:</b> Working with the Federal Government to Maximize the Economic Benefits of Immigration | '14 Immigration Progress Report<br>Auditor General Report on PNP | Launch new OINP streams<br>Passage of OIA           | 15 Immigration Progress Report<br>OINP modernization                       | In Demand Workers<br>OIA regulations<br>Can-On Immigration                |                         | <b>Lead:</b> MCI<br><b>Supporting:</b> MIA, MFA<br><b>Risk Categories:</b> Delivery / Operational, Policy, Timeline<br><br><b>Last updated:</b> 20-09-16<br><br>Unchanged Risk Status → |

**Milestone Legend:**  
→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**  
■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 08 Developing a Highly Skilled Workforce

| KEY ACTIVITIES                                                                                                                                     | YEAR 1<br>(2014-2015)   | YEAR 2<br>(2015-2016)                                    | YEAR 3<br>(2016-2017)                                                                                                                                           | YEAR 4<br>(2017-2018)                                                                                                           | YEAR 5<br>(2018-2019)   | GOVERNANCE AND RISKS                                                                                                                                                                     |
|----------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|----------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|-------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                    | A M J J A S O N D J F M | A M J J A S O N D J F M                                  | A M J J A S O N D J F M                                                                                                                                         | A M J J A S O N D J F M                                                                                                         | A M J J A S O N D J F M |                                                                                                                                                                                          |
| <b>08.21   Highly Skilled Workforce Strategy Implementation</b><br><br><b>Pillar:</b> Highly Skilled Workforce Strategy                            |                         | 2015 Talent and Skills Summit<br>Appointing Expert Panel | Stakeholder Consultation<br>Implement Recommend.<br>HSW Report Back<br>Government Response<br>Final Report<br>Status Update: HSWs<br>Establish PPT and projects |                                                                                                                                 |                         | <b>Lead:</b> MAESD<br><b>Supporting:</b> MCSS, MCYS, MEDG, EDU, MCI, MIRR, TBS, MIA, MRIS<br><b>Risk Category:</b> Financial<br><b>Last updated:</b> 05-06-17<br>Unchanged Risk Status → |
|                                                                                                                                                    |                         | Releasing Draft Vision                                   |                                                                                                                                                                 |                                                                                                                                 |                         |                                                                                                                                                                                          |
| <b>08.22   Labour Market Information</b><br><br><b>Pillar:</b> Employment and Training System Transformation                                       |                         | Launch LEPC - pilots<br>LMI Strategy: Report Back        | Phase 2 Implementation                                                                                                                                          | Implement LMI website                                                                                                           |                         | <b>Lead:</b> MAESD<br><b>Supporting:</b> MOF<br><b>Risk Category:</b> Governance<br><b>Last updated:</b> 06-06-17<br>Unchanged Risk Status →                                             |
|                                                                                                                                                    |                         |                                                          | Phase 3 Implementation                                                                                                                                          |                                                                                                                                 | LMI website             |                                                                                                                                                                                          |
| <b>08.23   Experiential Learning and Mentorship (including Career Kick-Start Strategy)</b><br><br><b>Pillar:</b> Highly Skilled Workforce Strategy |                         | Experience Ontario                                       | Experiential Learning<br>Experience Ontario MT Update<br>Adult education                                                                                        | Implement Career Kick-Start<br>Apprenticeship mod update<br>Apprenticeship mod<br>Expand SHSM - program<br>Adult Ed Report Back |                         | <b>Lead:</b> EDU, MAESD<br><b>Supporting:</b> TBS<br><b>Risk Categories:</b> Delivery / Operational, Financial<br><b>Last updated:</b> 16-10-17<br>Unchanged Risk Status →               |
|                                                                                                                                                    |                         |                                                          |                                                                                                                                                                 |                                                                                                                                 |                         |                                                                                                                                                                                          |

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 08 Developing a Highly Skilled Workforce

| KEY ACTIVITIES                                                                                                            | YEAR 1<br>(2014-2015)                                                     |   |   |   |   |   |   |   |   |   |   |   | YEAR 2<br>(2015-2016)                                                                              |   |   |   |   |   |   |   |   |   |   |   | YEAR 3<br>(2016-2017)                                                                              |   |   |   |   |   |   |   |   |   |   |   | YEAR 4<br>(2017-2018)                                                                                        |   |   |   |   |   |   |   |   |   |   |   | YEAR 5<br>(2018-2019)                                                                           |  |  |  |  |  |  |  |  |  |  |  | GOVERNANCE AND RISKS |
|---------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|----------------------------------------------------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|----------------------------------------------------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|--------------------------------------------------------------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|-------------------------------------------------------------------------------------------------|--|--|--|--|--|--|--|--|--|--|--|----------------------|
|                                                                                                                           | A                                                                         | M | J | J | A | S | O | N | D | J | F | M | A                                                                                                  | M | J | J | A | S | O | N | D | J | F | M | A                                                                                                  | M | J | J | A | S | O | N | D | J | F | M | A                                                                                                            | M | J | J | A | S | O | N | D | J | F | M |                                                                                                 |  |  |  |  |  |  |  |  |  |  |  |                      |
| <b>08.24  </b> Promotion of Multiple Career Pathways<br><br><b>Pillar:</b> Highly Skilled Workforce Strategy              |                                                                           |   |   |   |   |   |   |   |   |   |   |   |                                                                                                    |   |   |   |   |   |   |   |   |   |   |   |                                                                                                    |   |   |   |   |   |   |   |   |   |   |   | <div>Apprenticeship mod update</div> <div>Apprenticeship mod</div> <div>Guidance and career curriculum</div> |   |   |   |   |   |   |   |   |   |   |   | <b>Lead:</b> MAESD<br><b>Supporting:</b> EDU<br><b>Risk Category:</b> Financial                 |  |  |  |  |  |  |  |  |  |  |  |                      |
|                                                                                                                           |                                                                           |   |   |   |   |   |   |   |   |   |   |   |                                                                                                    |   |   |   |   |   |   |   |   |   |   |   |                                                                                                    |   |   |   |   |   |   |   |   |   |   |   |                                                                                                              |   |   |   |   |   |   |   |   |   |   |   | <b>Last updated:</b> 06-06-17                                                                   |  |  |  |  |  |  |  |  |  |  |  |                      |
|                                                                                                                           |                                                                           |   |   |   |   |   |   |   |   |   |   |   |                                                                                                    |   |   |   |   |   |   |   |   |   |   |   |                                                                                                    |   |   |   |   |   |   |   |   |   |   |   |                                                                                                              |   |   |   |   |   |   |   |   |   |   |   | Unchanged Risk Status →                                                                         |  |  |  |  |  |  |  |  |  |  |  |                      |
| <b>08.25  </b> Strategic Investment in Human Capital<br><br><b>Pillar:</b> Highly Skilled Workforce Strategy              |                                                                           |   |   |   |   |   |   |   |   |   |   |   |                                                                                                    |   |   |   |   |   |   |   |   |   |   |   | <div>Amend JPF guidelines</div> <div>Establish First Look Strategy</div>                           |   |   |   |   |   |   |   |   |   |   |   |                                                                                                              |   |   |   |   |   |   |   |   |   |   |   | <b>Lead:</b> MAESD<br><b>Supporting:</b> TBS<br><b>Risk Category:</b> Financial                 |  |  |  |  |  |  |  |  |  |  |  |                      |
|                                                                                                                           |                                                                           |   |   |   |   |   |   |   |   |   |   |   |                                                                                                    |   |   |   |   |   |   |   |   |   |   |   |                                                                                                    |   |   |   |   |   |   |   |   |   |   |   |                                                                                                              |   |   |   |   |   |   |   |   |   |   |   | <b>Last updated:</b> 06-06-17                                                                   |  |  |  |  |  |  |  |  |  |  |  |                      |
|                                                                                                                           |                                                                           |   |   |   |   |   |   |   |   |   |   |   |                                                                                                    |   |   |   |   |   |   |   |   |   |   |   |                                                                                                    |   |   |   |   |   |   |   |   |   |   |   |                                                                                                              |   |   |   |   |   |   |   |   |   |   |   | Unchanged Risk Status →                                                                         |  |  |  |  |  |  |  |  |  |  |  |                      |
| <b>08.26  </b> Skills and Competencies<br><br><b>Pillar:</b> Highly Skilled Workforce Strategy                            |                                                                           |   |   |   |   |   |   |   |   |   |   |   |                                                                                                    |   |   |   |   |   |   |   |   |   |   |   | <div>Adult education</div>                                                                         |   |   |   |   |   |   |   |   |   |   |   | <div>Adult Ed Report Back</div>                                                                              |   |   |   |   |   |   |   |   |   |   |   | <b>Lead:</b> MAESD<br><b>Supporting:</b> EDU<br><b>Risk Category:</b> Financial                 |  |  |  |  |  |  |  |  |  |  |  |                      |
|                                                                                                                           |                                                                           |   |   |   |   |   |   |   |   |   |   |   |                                                                                                    |   |   |   |   |   |   |   |   |   |   |   |                                                                                                    |   |   |   |   |   |   |   |   |   |   |   |                                                                                                              |   |   |   |   |   |   |   |   |   |   |   | <b>Last updated:</b> 06-06-17                                                                   |  |  |  |  |  |  |  |  |  |  |  |                      |
|                                                                                                                           |                                                                           |   |   |   |   |   |   |   |   |   |   |   |                                                                                                    |   |   |   |   |   |   |   |   |   |   |   |                                                                                                    |   |   |   |   |   |   |   |   |   |   |   |                                                                                                              |   |   |   |   |   |   |   |   |   |   |   | Unchanged Risk Status →                                                                         |  |  |  |  |  |  |  |  |  |  |  |                      |
| <b>08.27  </b> More Flexible Labour Market Transfers<br><br><b>Pillar:</b> Highly Skilled Workforce Strategy              | <div>Feds sign LMDA MOU with PTs</div> <div>PT principles developed</div> |   |   |   |   |   |   |   |   |   |   |   |                                                                                                    |   |   |   |   |   |   |   |   |   |   |   | <div>Stakeholder engagement</div> <div>FLMM Ministers Meeting</div> <div>Develop ON position</div> |   |   |   |   |   |   |   |   |   |   |   |                                                                                                              |   |   |   |   |   |   |   |   |   |   |   | <b>Lead:</b> MAESD<br><b>Supporting:</b> MIA, MCSS<br><b>Risk Categories:</b> Financial, Policy |  |  |  |  |  |  |  |  |  |  |  |                      |
|                                                                                                                           |                                                                           |   |   |   |   |   |   |   |   |   |   |   |                                                                                                    |   |   |   |   |   |   |   |   |   |   |   |                                                                                                    |   |   |   |   |   |   |   |   |   |   |   |                                                                                                              |   |   |   |   |   |   |   |   |   |   |   | <b>Last updated:</b> 06-06-17                                                                   |  |  |  |  |  |  |  |  |  |  |  |                      |
|                                                                                                                           |                                                                           |   |   |   |   |   |   |   |   |   |   |   |                                                                                                    |   |   |   |   |   |   |   |   |   |   |   |                                                                                                    |   |   |   |   |   |   |   |   |   |   |   |                                                                                                              |   |   |   |   |   |   |   |   |   |   |   | Unchanged Risk Status →                                                                         |  |  |  |  |  |  |  |  |  |  |  |                      |
| <b>08.28  </b> Modernizing the Office of the Fairness Commissioner<br><br><b>Pillar:</b> Other - Highly Skilled Workforce |                                                                           |   |   |   |   |   |   |   |   |   |   |   | <div>Burden Reduction Bill</div> <div>TB Sub on recommendations</div> <div>Report on mandate</div> |   |   |   |   |   |   |   |   |   |   |   | <div>Recruitment of Commissioner</div> <div>Burden Reduction Bill Intro</div>                      |   |   |   |   |   |   |   |   |   |   |   |                                                                                                              |   |   |   |   |   |   |   |   |   |   |   | <b>Lead:</b> MCI<br><b>Risk Category:</b> Delivery / Operational                                |  |  |  |  |  |  |  |  |  |  |  |                      |
|                                                                                                                           |                                                                           |   |   |   |   |   |   |   |   |   |   |   |                                                                                                    |   |   |   |   |   |   |   |   |   |   |   |                                                                                                    |   |   |   |   |   |   |   |   |   |   |   |                                                                                                              |   |   |   |   |   |   |   |   |   |   |   | <b>Last updated:</b> 20-09-16                                                                   |  |  |  |  |  |  |  |  |  |  |  |                      |
|                                                                                                                           |                                                                           |   |   |   |   |   |   |   |   |   |   |   |                                                                                                    |   |   |   |   |   |   |   |   |   |   |   |                                                                                                    |   |   |   |   |   |   |   |   |   |   |   |                                                                                                              |   |   |   |   |   |   |   |   |   |   |   | Unchanged Risk Status →                                                                         |  |  |  |  |  |  |  |  |  |  |  |                      |

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 08 Developing a Highly Skilled Workforce

| KEY ACTIVITIES                                                                                                    | YEAR 1<br>(2014-2015) |   |   |   |   |   |   |   |   |   |   |   | YEAR 2<br>(2015-2016) |   |   |   |   |   |   |   |   |   |   |   | YEAR 3<br>(2016-2017) |   |   |   |   |   |   |   |   |   |   |   | YEAR 4<br>(2017-2018) |   |   |   |   |   |   |   |   |   |   |   | YEAR 5<br>(2018-2019)       |  |  |  |  |  |  |  |  |  |  |  | GOVERNANCE AND RISKS             |  |  |  |  |  |  |  |  |  |  |  |                         |
|-------------------------------------------------------------------------------------------------------------------|-----------------------|---|---|---|---|---|---|---|---|---|---|---|-----------------------|---|---|---|---|---|---|---|---|---|---|---|-----------------------|---|---|---|---|---|---|---|---|---|---|---|-----------------------|---|---|---|---|---|---|---|---|---|---|---|-----------------------------|--|--|--|--|--|--|--|--|--|--|--|----------------------------------|--|--|--|--|--|--|--|--|--|--|--|-------------------------|
|                                                                                                                   | A                     | M | J | J | A | S | O | N | D | J | F | M | A                     | M | J | J | A | S | O | N | D | J | F | M | A                     | M | J | J | A | S | O | N | D | J | F | M | A                     | M | J | J | A | S | O | N | D | J | F | M |                             |  |  |  |  |  |  |  |  |  |  |  |                                  |  |  |  |  |  |  |  |  |  |  |  |                         |
| <b>08.29  </b> Achieving Excellence for the Whole Learner<br><br><b>Pillar:</b> Highly Skilled Workforce Strategy |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   | Capacity building<br>→      |  |  |  |  |  |  |  |  |  |  |  | Lead: EDU<br>Risk Categories:    |  |  |  |  |  |  |  |  |  |  |  |                         |
|                                                                                                                   |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   | Plan + consultations<br>▲   |  |  |  |  |  |  |  |  |  |  |  | New Report Card Implemented<br>▲ |  |  |  |  |  |  |  |  |  |  |  | Last updated: 25-08-17  |
|                                                                                                                   |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   | Gr 9 Redesign Pilots<br>▼   |  |  |  |  |  |  |  |  |  |  |  |                                  |  |  |  |  |  |  |  |  |  |  |  | Unchanged Risk Status → |
|                                                                                                                   |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   | Consultations and EOAO<br>→ |  |  |  |  |  |  |  |  |  |  |  |                                  |  |  |  |  |  |  |  |  |  |  |  |                         |

## **Area of Action: 09 National Leadership and Intergovernmental Affairs**

### **Key Activities included:**

- 09.01 Continued Engagement with Federal Government to Secure Support for Ontario's Priorities
- 09.02 Continue Strong Collaboration with Canada's Premiers on Strengthening the Economic Union
- 09.03 Tackle Canada's Productivity Gap, including via Canada's Premiers' Economic Productivity and Innovation Working Group (EPIWG)
- 09.04.1 International Missions: North America
- 09.04.2 International Missions: Europe
- 09.04.3 International Missions: Asia and Emerging Markets
- 09.05 Develop and Maintain an Active Central Canadian Partnership with Quebec

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

Management Attention Required

- Monitoring

■ Satisfactory

## Area of Action: 09 National Leadership and Intergovernmental Affairs

| KEY ACTIVITIES                                                                                                                                                                                                        | YEAR 1<br>(2014-2015)                                                      | YEAR 2<br>(2015-2016)                                                                       | YEAR 3<br>(2016-2017)                                                                                      | YEAR 4<br>(2017-2018)                                                                                   | YEAR 5<br>(2018-2019)                                                                                         | GOVERNANCE AND RISKS                                                                                                                        |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------|---------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                                                       | A M J J A S O N D J F M                                                    | A M J J A S O N D J F M                                                                     | A M J J A S O N D J F M                                                                                    | A M J J A S O N D J F M                                                                                 | A M J J A S O N D J F M                                                                                       |                                                                                                                                             |
| <b>09.01  </b> Continued Engagement with Federal Government to Secure Support for Ontario's Priorities<br><br><b>Pillar:</b> Intergovernmental Engagement (National Leadership)                                       | <div>Meeting with PM</div>                                                 | <div>ON Budget In-tergovernmental</div> <div>2016 Federal Budget<br/>Federal Election</div> | <div>Negotiations on key files</div> <div>Federal/Pro-vincial Updates</div> <div>2017 Federal Budget</div> |                                                                                                         |                                                                                                               | <div>Lead: MIA<br/>Supporting: MIT<br/>Risk Category: Policy</div> <div>Last updated: 13-03-17</div> <div>Unchanged Risk Status →</div>     |
| <b>09.02  </b> Continue Strong Collaboration with Canada's Premiers on Strengthening the Economic Union<br><br><b>Pillar:</b> Intergovernmental Engagement (National Leadership)                                      | <div>2014 Premiers Meeting</div> <div>2015 Premiers Meeting (Winter)</div> | <div>2015 Premiers Meeting</div> <div>2016 Premiers Meeting (Winter)</div>                  | <div>2016 Premiers Meeting</div> <div>2017 Premiers Meeting (Winter)</div>                                 | <div>Report In re: CoF</div> <div>2017 Premiers Meeting</div> <div>2018 Premiers Meeting (Winter)</div> | <div>Report In</div> <div>2018 Premiers Meeting</div> <div>2019 Premiers Meeting (Winter)<br/>Report In</div> | <div>Lead: MIA<br/>Risk Category: Policy</div> <div>Last updated: 13-03-17</div> <div>Unchanged Risk Status →</div>                         |
| <b>09.03  </b> Tackle Canada's Productivity Gap, including via Canada's Premiers' Economic Productivity and Innovation Working Group (EPIWG)<br><br><b>Pillar:</b> Intergovernmental Engagement (National Leadership) |                                                                            | <div>EPIWG Creation by Premiers</div>                                                       | <div>EPIWG Update</div>                                                                                    | <div>EPIWG Update</div> <div>EPIWG Update</div>                                                         | <div>EPIWG Update</div>                                                                                       | <div>Lead: MIA<br/>Risk Categories: Governance, Policy, Timeline</div> <div>Last updated: 13-03-17</div> <div>Unchanged Risk Status →</div> |
| <b>09.04.1  </b> International Missions: North America<br><br><b>Pillar:</b> Intergovernmental Engagement (National Leadership)                                                                                       | <div>Council of the Federation</div>                                       | <div>Mission to US</div> <div>COF-CONAGO-NGA</div> <div>CGL Governors' Summit</div>         | <div>COF-CONAGO-NGA<br/>Alberta</div> <div>Mexico Climate Summit</div>                                     | <div>COF-CONAGO-NGA</div>                                                                               | <div>COF-CONAGO-NGA</div>                                                                                     | <div>Lead: MIA, MIT<br/>Risk Category: Policy</div> <div>Last updated: 12-09-16</div> <div>Increased Risk Status ↗</div>                    |

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 09 National Leadership and Intergovernmental Affairs

| KEY ACTIVITIES                                                                                                                                                  | YEAR 1<br>(2014-2015)        | YEAR 2<br>(2015-2016)      | YEAR 3<br>(2016-2017)      | YEAR 4<br>(2017-2018)      | YEAR 5<br>(2018-2019)      | GOVERNANCE AND RISKS                                                                                                                                |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|----------------------------|----------------------------|----------------------------|----------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                 | A M J J A S O N D J F M      | A M J J A S O N D J F M    | A M J J A S O N D J F M    | A M J J A S O N D J F M    | A M J J A S O N D J F M    |                                                                                                                                                     |
| <b>09.04.2   International Missions: Europe</b><br><br><b>Pillar:</b> Intergovernmental Engagement (National Leadership)                                        |                              |                            | FR/GER                     |                            |                            | <b>Lead:</b> MIA, MIT<br><b>Risk Categories:</b> Delivery / Operational, Policy<br><br><b>Last updated:</b> 12-09-16<br><br>Increased Risk Status ↗ |
|                                                                                                                                                                 |                              |                            | Mission to Israel          |                            |                            |                                                                                                                                                     |
|                                                                                                                                                                 |                              |                            |                            |                            |                            |                                                                                                                                                     |
| <b>09.04.3   International Missions: Asia and Emerging Markets</b><br><br><b>Pillar:</b> Intergovernmental Engagement (National Leadership)                     | TPP Negotiations             | Signing of TPP             | Mission to J-apan/Korea    |                            |                            | <b>Lead:</b> MIA, MIT<br><b>Risk Category:</b> Policy<br><br><b>Last updated:</b> 12-09-16<br><br>Increased Risk Status ↗                           |
|                                                                                                                                                                 | Renminbi Trading Hub Toronto | 2nd Mission to China       | Mission to J-apan/Korea    |                            |                            |                                                                                                                                                     |
|                                                                                                                                                                 | 1st Mission to China         | Mission to India           | 3rd Mission to China       |                            |                            |                                                                                                                                                     |
| <b>09.05   Develop and Maintain an Active Central Canadian Partnership with Quebec</b><br><br><b>Pillar:</b> Intergovernmental Engagement (National Leadership) | 4th ON-QC Ca-binet Meeting   | 5th ON-QC Ca-binet Meeting | 6th ON-QC Ca-binet Meeting | 7th ON-QC Ca-binet Meeting | 8th ON-QC Ca-binet Meeting | <b>Lead:</b> MIA<br><b>Supporting:</b> MFA<br><b>Risk Category:</b> Policy<br><br><b>Last updated:</b> 13-03-17<br><br>Unchanged Risk Status →      |
|                                                                                                                                                                 | Premier Couillard Bilateral  | ON-QC Joint - CAB Meeting  |                            | Report In                  | Report In                  |                                                                                                                                                     |
|                                                                                                                                                                 |                              |                            |                            |                            |                            |                                                                                                                                                     |

## **Area of Action: 10 Open, Transparent, Accountable Government**

### **Key Activities included:**

- 10.01 Implement the Open Information Strategy
- 10.02 Implement the Open Data Strategy
- 10.03 Implement the Open Dialogue Strategy
- 10.04 Implement the Agency 2.0 Strategy
- 10.05 Reform Ontario's Election Legislation
- 10.06 Public Sector and MPP Accountability and Transparency Act (PSMATA)
- 10.07 Provincial Advocate for Children and Youth Act

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

Management Attention  
Required

■ Monitoring

 Satisfactory

## Area of Action: 10 Open, Transparent, Accountable Government

| KEY ACTIVITIES                                                                                | YEAR 1<br>(2014-2015)                                             | YEAR 2<br>(2015-2016)                                                                                                                         | YEAR 3<br>(2016-2017)                                                                            | YEAR 4<br>(2017-2018)                                | YEAR 5<br>(2018-2019)   | GOVERNANCE AND RISKS                                                                                                                                                                                  |
|-----------------------------------------------------------------------------------------------|-------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------|------------------------------------------------------|-------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                               | A M J J A S O N D J F M                                           | A M J J A S O N D J F M                                                                                                                       | A M J J A S O N D J F M                                                                          | A M J J A S O N D J F M                              | A M J J A S O N D J F M |                                                                                                                                                                                                       |
| <b>10.01  </b> Implement the Open Information Strategy<br><br><b>Pillar:</b> Open Government  |                                                                   | Post Online OG Project Tracker<br><br>Publish OICs online                                                                                     | Publish OICs online<br><br>Implement plan on Open Info. Ministries implement OG                  |                                                      |                         | <b>Lead:</b> TBS<br><b>Risk Category:</b> Policy<br><br><b>Last updated:</b> 12-09-16<br><br>Unchanged Risk Status →                                                                                  |
| <b>10.02  </b> Implement the Open Data Strategy<br><br><b>Pillar:</b> Open Government         |                                                                   | Consultations on ODD                                                                                                                          | Develop strategy<br>TB/MBC approval and release<br>Release of Open Data<br>Training on Directive | ODD comes into effect<br>Create internet data portal |                         | <b>Lead:</b> TBS<br><b>Supporting:</b> MOF<br><b>Risk Categories:</b> Delivery / Operational, Financial, Stakeholder / Perception<br><br><b>Last updated:</b> 23-08-16<br><br>Unchanged Risk Status → |
| <b>10.03  </b> Implement the Open Dialogue Strategy<br><br><b>Pillar:</b> Open Government     |                                                                   | Launch demonstration projects<br>Launch consultation directory                                                                                | Public engagement framework                                                                      |                                                      |                         | <b>Lead:</b> TBS<br><b>Supporting:</b> MOF<br><b>Risk Categories:</b> Delivery / Operational, Policy, Stakeholder / Perception<br><br><b>Last updated:</b> 13-10-16<br><br>Decreased Risk Status ↘    |
| <b>10.04  </b> Implement the Agency 2.0 Strategy<br><br><b>Pillar:</b> Agency Five-Point Plan | Ongoing Mandate<br>NAAD in effect<br>Mandatory Appointee Training | 30% of mandate reviews done<br>High Risk Reporting begins<br>Governance documents posted<br>Agencies Completed Reduced Public mandate letters | Agency chair-s/CEOS                                                                              |                                                      |                         | <b>Lead:</b> TBS<br><b>Risk Categories:</b> Delivery / Operational, Policy<br><br><b>Last updated:</b> 04-04-16<br><br>Unchanged Risk Status →                                                        |

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

**Management Attention Required**

- Monitoring

■ Satisfactory

## Area of Action: 10 Open, Transparent, Accountable Government

| KEY ACTIVITIES                                                                                                                                      | YEAR 1<br>(2014-2015)   | YEAR 2<br>(2015-2016)   | YEAR 3<br>(2016-2017)   | YEAR 4<br>(2017-2018)   | YEAR 5<br>(2018-2019)   | GOVERNANCE AND RISKS                                                                                                                                             |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                     | A M J J A S O N D J F M | A M J J A S O N D J F M | A M J J A S O N D J F M | A M J J A S O N D J F M | A M J J A S O N D J F M |                                                                                                                                                                  |
| <b>10.05   Reform Ontario's Election Legislation</b><br><br><b>Pillar:</b> Election Reform                                                          |                         |                         |                         |                         |                         | <b>Lead:</b> MIA<br><b>Supporting:</b> MAG<br><b>Risk Category:</b> Timeline<br><br><b>Last updated:</b> 15-05-17<br><br>Unchanged Risk Status →                 |
| <b>10.06   Public Sector and MPP Accountability and Transparency Act (PSMATA)</b><br><br><b>Pillar:</b> Transparency and Accountability Initiatives |                         |                         |                         |                         |                         | <b>Lead:</b> TBS<br><b>Risk Categories:</b> Delivery / Operational, Stakeholder / Perception<br><br><b>Last updated:</b> 22-03-16<br><br>Unchanged Risk Status → |
| <b>10.07   Provincial Advocate for Children and Youth Act</b><br><br><b>Pillar:</b> Transparency and Accountability Initiatives                     |                         |                         |                         |                         |                         | <b>Lead:</b> MCYS<br><b>Risk Categories:</b> Delivery / Operational, Financial<br><br><b>Last updated:</b> 30-03-17<br><br>Unchanged Risk Status →               |

## **Area of Action: 11 Enabling Retirement Security**

### **Key Activities included:**

11.01 Collaboration with F/P/T Partners to Finalize the Technical Details of the CPP Enhancement

11.02 Pension Reforms

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

Management Attention  
Required

■ Monitoring

 Satisfactory

## Area of Action: 11 Enabling Retirement Security

| KEY ACTIVITIES                                                                                                                                  | YEAR 1<br>(2014-2015)     | YEAR 2<br>(2015-2016)        | YEAR 3<br>(2016-2017)                                                                                                                                                           | YEAR 4<br>(2017-2018)                            | YEAR 5<br>(2018-2019)     | GOVERNANCE AND RISKS                                                                                                                   |
|-------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------|---------------------------|----------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                 | A M J J J A S O N D J F M | A M J J J A S O N D J F M    | A M J J J A S O N D J F M                                                                                                                                                       | A M J J J A S O N D J F M                        | A M J J J A S O N D J F M |                                                                                                                                        |
| <b>11.01  </b> Collaboration with F/P/T Partners to Finalize the Technical Details of the CPP Enhancement<br><br><b>Pillar:</b> CPP Enhancement |                           |                              | Federal Consultations<br>Feds introduce CPP leg<br>FPT Finance - Ministers<br>FPT Finance - Ministers<br>COF Discussions<br>Decision to close ORPP<br>Finalize CPP tech details |                                                  |                           | <b>Lead:</b> MOF<br><b>Risk Category:</b> Policy<br><br><b>Last updated:</b> 24-04-17<br><br>Unchanged Risk Status →                   |
| <b>11.02  </b> Pension Reforms<br><br><b>Pillar:</b> Retirement Security                                                                        |                           | Temp Pension Solvency Relief | Consult on Framework<br>Review Solvency Framework                                                                                                                               | Pension Solvency legislation<br>Pension Solvency |                           | <b>Lead:</b> MOF<br><b>Risk Category:</b> Stakeholder / Perception<br><br><b>Last updated:</b> 24-04-17<br><br>Unchanged Risk Status → |

## **Area of Action: 12 Ring of Fire**

### **Key Activities included:**

- 12.01 Facilitating Private Sector Investment and Mineral Development in the Ring of Fire and Maximizing Ring of Fire Economic Development Opportunities for Ontario, including Federal Support
- 12.02 Partnering with Industry and First Nations to Advance Environmental Approvals that will Facilitate Future Potential Development
- 12.03 Phase 2 of Ring of Fire Regional Framework Agreement Negotiations with Matawa-member First Nations Communities
- 12.04 Community Benefits Fund and Facilitating Socio-economic Benefits for First Nations.
- 12.05 Planning and Constructing Ring of Fire Road Network that Meets the Needs of First Nations and Industry

**Milestone Legend:**  
→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**  
■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 12 Ring of Fire

| KEY ACTIVITIES                                                                                                                                                                                                                                               | YEAR 1<br>(2014-2015)                               | YEAR 2<br>(2015-2016)                                                    | YEAR 3<br>(2016-2017)                                                                   | YEAR 4<br>(2017-2018)                                                                                                                                                 | YEAR 5<br>(2018-2019)      | GOVERNANCE AND RISKS                                                                                                                                                                                              |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------|--------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                                                                                              | A M J J A S O N D J F M                             | A M J J A S O N D J F M                                                  | A M J J A S O N D J F M                                                                 | A M J J A S O N D J F M                                                                                                                                               | A M J J A S O N D J F M    |                                                                                                                                                                                                                   |
| <b>12.01  </b> Facilitating Private Sector Investment and Mineral Development in the Ring of Fire and Maximizing Ring of Fire Economic Development Opportunities for Ontario, including Federal Support<br><br><b>Pillar:</b> Maximizing Benefits to Ontario | DevCo established                                   | Federal Initiatives announced                                            | Neskantaga FN Housing Funding<br>Webequie FN - Housing<br>Secure participation in DevCo | ISD Broadband Decision                                                                                                                                                | Nickel Mine - Construction | <b>Lead:</b> MNDM<br><b>Supporting:</b> MEDG, MTO, MNRF, TBS, MOI<br><b>Risk Categories:</b> Delivery / Operational, Stakeholder / Perception<br><br><b>Last updated:</b> 13-03-17<br><br>Unchanged Risk Status → |
| <b>12.02  </b> Partnering with Industry and First Nations to Advance Environmental Approvals that will Facilitate Future Potential Development<br><br><b>Pillar:</b> Maximizing Benefits to Ontario                                                          | Emt Monitoring work started                         | Noront EA TOR Approval                                                   | Noront EA Discussions<br>EA Enhancements Agreement                                      | Ring of Fire EAs<br>Release of 3 Draft CBLUPs<br>SJC agreement<br>Reg Env Monitoring Framework<br>EA Commences<br>Policy Approval of SJC<br>Release of 1 Draft CBLUPs | Permitting & Design        | <b>Lead:</b> MNDM<br><b>Supporting:</b> MOECC, MNRF, MOI<br><b>Risk Categories:</b> Governance, Policy, Timeline<br><br><b>Last updated:</b> 13-03-17<br><br>Unchanged Risk Status →                              |
| <b>12.03  </b> Phase 2 of Ring of Fire Regional Framework Agreement Negotiations with Matawa-member First Nations Communities<br><br><b>Pillar:</b> Partnerships with First Nations                                                                          | Regional Framework<br>Phase 2 of negotiations start | Secure Federal Support<br>Matawa Concept Papers<br>Ont Strategic WrkPlan | AIP Response<br>AIP offer to FNs                                                        | Report back: RBS/RRS<br>Willing Community Approach<br>Re-commence - RFA neg.                                                                                          | Revenue Sharing Agreement  | <b>Lead:</b> MNDM<br><b>Supporting:</b> MIRR<br><b>Risk Categories:</b> Delivery / Operational, Financial, Stakeholder / Perception<br><br><b>Last updated:</b> 14-03-17<br><br>Unchanged Risk Status →           |

**Milestone Legend:**  
→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**  
■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 12 Ring of Fire

| KEY ACTIVITIES                                                                                                                                                      | YEAR 1<br>(2014-2015) |   |   |   |   |   |   |   |   |   |   |   | YEAR 2<br>(2015-2016)                                              |   |   |   |   |   |   |   |   |   |   |   | YEAR 3<br>(2016-2017)                                                             |   |   |   |   |   |   |   |   |   |   |   | YEAR 4<br>(2017-2018)                                                                              |   |   |   |   |   |   |   |   |   |   |   | YEAR 5<br>(2018-2019)                                               |  |  |  |  |  |  |  |  |  |  |  | GOVERNANCE AND RISKS                                                                                                                                                                                         |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---|---|---|---|---|---|---|---|---|---|---|--------------------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|-----------------------------------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|----------------------------------------------------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|---------------------------------------------------------------------|--|--|--|--|--|--|--|--|--|--|--|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                     | A                     | M | J | J | A | S | O | N | D | J | F | M | A                                                                  | M | J | J | A | S | O | N | D | J | F | M | A                                                                                 | M | J | J | A | S | O | N | D | J | F | M | A                                                                                                  | M | J | J | A | S | O | N | D | J | F | M |                                                                     |  |  |  |  |  |  |  |  |  |  |  |                                                                                                                                                                                                              |
| <b>12.04  </b> Community Benefits Fund and Facilitating Socio-economic Benefits for First Nations.<br><br><b>Pillar:</b> Partnerships with First Nations            |                       |   |   |   |   |   |   |   |   |   |   |   |                                                                    |   |   |   |   |   |   |   |   |   |   |   | <div>Agreement on CBF Approach</div> <div>CBF Established</div>                   |   |   |   |   |   |   |   |   |   |   |   | <div>RoF CBF Approvals</div> <div>CBF Interim Projects</div>                                       |   |   |   |   |   |   |   |   |   |   |   | <div>RoF Update 2017</div> <div>ISED Broadband Decision</div>       |  |  |  |  |  |  |  |  |  |  |  | <b>Lead:</b> MNDM<br><b>Supporting:</b> MIRR, MOI<br><b>Risk Categories:</b> Delivery / Operational, Financial, Stakeholder / Perception<br><br><b>Last updated:</b> 13-03-17<br><br>Unchanged Risk Status → |
|                                                                                                                                                                     |                       |   |   |   |   |   |   |   |   |   |   |   |                                                                    |   |   |   |   |   |   |   |   |   |   |   | <div>Webequie FN - Housing Funding</div> <div>Neskantaga FN Housing Funding</div> |   |   |   |   |   |   |   |   |   |   |   |                                                                                                    |   |   |   |   |   |   |   |   |   |   |   | <div>Broadband An- nouncement</div> <div>Broadband Agmt. Neg.</div> |  |  |  |  |  |  |  |  |  |  |  |                                                                                                                                                                                                              |
|                                                                                                                                                                     |                       |   |   |   |   |   |   |   |   |   |   |   |                                                                    |   |   |   |   |   |   |   |   |   |   |   |                                                                                   |   |   |   |   |   |   |   |   |   |   |   |                                                                                                    |   |   |   |   |   |   |   |   |   |   |   |                                                                     |  |  |  |  |  |  |  |  |  |  |  |                                                                                                                                                                                                              |
| <b>12.05  </b> Planning and Constructing Ring of Fire Road Network that Meets the Needs of First Nations and Industry<br><br><b>Pillar:</b> Building Infrastructure |                       |   |   |   |   |   |   |   |   |   |   |   | <div>ROFIDC Ind. - Study</div> <div>Approach to - Road Dev'p</div> |   |   |   |   |   |   |   |   |   |   |   | <div>Corridor Identif.</div> <div>ROFIDC Ind - Study Complete</div>               |   |   |   |   |   |   |   |   |   |   |   | <div>Ont. Technical Road Pre-Work</div> <div>ISED Broadband Decision</div> <div>EA Commences</div> |   |   |   |   |   |   |   |   |   |   |   | <div>Early Works - Projects</div>                                   |  |  |  |  |  |  |  |  |  |  |  | <b>Lead:</b> MNDM<br><b>Supporting:</b> MNRF, MTO, MOI<br><b>Risk Categories:</b> Financial, Stakeholder / Perception, Timeline<br><br><b>Last updated:</b> 31-03-17<br><br>Unchanged Risk Status →          |
|                                                                                                                                                                     |                       |   |   |   |   |   |   |   |   |   |   |   | <div>Community study commences</div>                               |   |   |   |   |   |   |   |   |   |   |   | <div>Community - Study Complete</div>                                             |   |   |   |   |   |   |   |   |   |   |   | <div>TPA with FNs</div> <div>Winter Road Upgrade</div>                                             |   |   |   |   |   |   |   |   |   |   |   | <div>Permitting &amp; Design</div>                                  |  |  |  |  |  |  |  |  |  |  |  |                                                                                                                                                                                                              |
|                                                                                                                                                                     |                       |   |   |   |   |   |   |   |   |   |   |   |                                                                    |   |   |   |   |   |   |   |   |   |   |   |                                                                                   |   |   |   |   |   |   |   |   |   |   |   |                                                                                                    |   |   |   |   |   |   |   |   |   |   |   |                                                                     |  |  |  |  |  |  |  |  |  |  |  |                                                                                                                                                                                                              |

## **Area of Action: 13 Transit, Transportation and Infrastructure**

### **Key Activities included:**

- 13.01.1 Transit inside the GTHA - GO Regional Express Rail, Rail Rationalization, and High Speed Rail
- 13.01.2 Transit in the GTHA - Metrolinx Next Wave & Priority Transit Projects
- 13.02.1 \$15B for outside of the GTHA - Stage 1 Investments
- 13.02.2 \$15B for outside of the GTHA - Stage 2 Investments
- 13.02.3 \$15B for outside of the GTHA - Stage 3 Investments
- 13.03.1 Transit: Metrolinx First Wave Investments
- 13.03.2 Transit: Other Major Transit Investments
- 13.04 Highways and Managed/High Occupancy Toll (HOT) Lanes
- 13.05 Road Safety
- 13.06 Other Key Transit and Transportation Initiatives
- 13.07 Creating Long-Term Infrastructure Plan
- 13.08 Managing Real Estate
- 13.09 Expanding Broadband Infrastructure
- 13.10 Federal - Provincial Infrastructure

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

Management Attention  
Required

- Monitoring

 Satisfactory

## Area of Action: 13 Transit, Transportation and Infrastructure

| KEY ACTIVITIES                                                                                                                                              | YEAR 1<br>(2014-2015)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             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| <b>13.01.1  </b> Transit inside the GTHA - GO Regional Express Rail, Rail Rationalization, and High Speed Rail<br><br><b>Pillar:</b> Moving Ontario Forward | <div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><div></div><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|   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                       |  |  |  |  |  |  |  |  |  |  |  |                      |

**Milestone Legend:**  
→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**  
■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 13 Transit, Transportation and Infrastructure

| KEY ACTIVITIES                                                                                                                    | YEAR 1<br>(2014-2015)    | YEAR 2<br>(2015-2016)                                                                                           | YEAR 3<br>(2016-2017)                                             | YEAR 4<br>(2017-2018)                                | YEAR 5<br>(2018-2019)                                                                                                                                                                               | GOVERNANCE AND RISKS                                                                                                                                                                                  |
|-----------------------------------------------------------------------------------------------------------------------------------|--------------------------|-----------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                   | A M J J A S O N D J F M  | A M J J A S O N D J F M                                                                                         | A M J J A S O N D J F M                                           | A M J J A S O N D J F M                              | A M J J A S O N D J F M                                                                                                                                                                             |                                                                                                                                                                                                       |
| <b>13.02.2   \$15B for outside of the GTHA - Stage 2 Investments</b><br><br><b>Pillar:</b> Moving Ontario Forward                 |                          | Consult on Stage 2 Investments →<br><br>Moving Ontario Fwd – Stage 2 ▲<br><br>Inside and O-<br>outside the GTHA | Implement Stage 2 Investments →<br><br>Launch new O-CIF program ▲ |                                                      | OCIF Funding \$300M/yr ▲                                                                                                                                                                            | <b>Lead:</b> MOI<br><b>Supporting:</b> OMAFRA, MEDG, MMA, MNDM, MTO<br><b>Risk Category:</b> Timeline<br><br><b>Last updated:</b> 12-09-16<br><br>Unchanged Risk Status →                             |
|                                                                                                                                   |                          |                                                                                                                 |                                                                   | Highway expansion →                                  |                                                                                                                                                                                                     |                                                                                                                                                                                                       |
| <b>13.02.3   \$15B for outside of the GTHA - Stage 3 Investments</b><br><br><b>Pillar:</b> Moving Ontario Forward                 |                          | Consult on Stage 3 Investments →                                                                                |                                                                   |                                                      |                                                                                                                                                                                                     | <b>Lead:</b> MOI<br><b>Supporting:</b> OMAFRA, MEDG, MMA, MNDM, MTO<br><b>Risk Categories:</b> Stakeholder / Perception, Timeline<br><br><b>Last updated:</b> 30-08-16<br><br>Unchanged Risk Status → |
|                                                                                                                                   |                          |                                                                                                                 |                                                                   | Implement Stage 3 Investments →                      |                                                                                                                                                                                                     |                                                                                                                                                                                                       |
| <b>13.03.1   Transit: Metrolinx First Wave Investments</b><br><br><b>Pillar:</b> Other Key Transit and Transportation Initiatives | Crosstown Construction → | UP Express c-complete ▲<br><br>Initiate Finch LRT procurement ▼                                                 | Construct Crosstown Station ▲                                     | Finch LRT co-nstruction begins ▲                     |                                                                                                                                                                                                     | <b>Lead:</b> MTO<br><b>Supporting:</b> MOI<br><b>Risk Categories:</b> Delivery / Operational, Financial<br><br><b>Last updated:</b> 23-05-17<br><br>Unchanged Risk Status →                           |
|                                                                                                                                   |                          |                                                                                                                 |                                                                   |                                                      |                                                                                                                                                                                                     |                                                                                                                                                                                                       |
| <b>13.03.2   Transit: Other Major Transit Investments</b><br><br><b>Pillar:</b> Other Key Transit and Transportation Initiatives  |                          |                                                                                                                 | Complete Brampton Zum BRT ▲<br><br>TTC PRESTO Device Rollout ▼    | Finish Mississauga Trnstwy ▲<br><br>TYSSE Completion | Complete TTC PRESTO Implm. ▲<br>Complete Union Revitalization<br>Ottawa LRT Stage 1 Complete ▲<br><br>Complete Waterloo RT (pt. 1) ▲<br>Complete Durham Hwy 2 BRT<br>Ottawa LRT Stage 2 Constrctn ▲ | <b>Lead:</b> MTO<br><b>Supporting:</b> MOI<br><b>Risk Category:</b> Financial<br><br><b>Last updated:</b> 23-05-17<br><br>Unchanged Risk Status →                                                     |
|                                                                                                                                   |                          |                                                                                                                 |                                                                   |                                                      |                                                                                                                                                                                                     |                                                                                                                                                                                                       |

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

Management Attention  
Required

- Monitoring

■ Satisfactory

## Area of Action: 13 Transit, Transportation and Infrastructure

| KEY ACTIVITIES                                                                                                                             | YEAR 1<br>(2014-2015)   | YEAR 2<br>(2015-2016)   | YEAR 3<br>(2016-2017)   | YEAR 4<br>(2017-2018)   | YEAR 5<br>(2018-2019)   | GOVERNANCE AND RISKS                                                                                                                                                                                      |
|--------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                            | A M J J A S O N D J F M | A M J J A S O N D J F M | A M J J A S O N D J F M | A M J J A S O N D J F M | A M J J A S O N D J F M |                                                                                                                                                                                                           |
| <b>13.04   Highways and Managed/High Occupancy Toll (HOT) Lanes</b><br><br><b>Pillar:</b> Other Key Transit and Transportation Initiatives |                         |                         |                         |                         |                         | <b>Lead:</b> MTO<br><b>Supporting:</b> MOECC, MOI<br><b>Risk Categories:</b> Delivery / Operational, Policy, Stakeholder / Perception<br><br><b>Last updated:</b> 01-06-17<br><br>Unchanged Risk Status → |
| <b>13.05   Road Safety</b><br><br><b>Pillar:</b> Other Key Transit and Transportation Initiatives                                          |                         |                         |                         |                         |                         | <b>Lead:</b> MTO<br><b>Supporting:</b> MOI<br><b>Risk Category:</b> Timeline<br><br><b>Last updated:</b> 12-09-16<br><br>Unchanged Risk Status →                                                          |

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

Management Attention  
Required

- Monitoring

■ Satisfactory

## Area of Action: 13 Transit, Transportation and Infrastructure

| KEY ACTIVITIES                                                                                                                         | YEAR 1<br>(2014-2015)                                     | YEAR 2<br>(2015-2016)                         | YEAR 3<br>(2016-2017)                        | YEAR 4<br>(2017-2018)                                                                                                                                          | YEAR 5<br>(2018-2019)                           | GOVERNANCE AND RISKS                                                                                                                                                               |
|----------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|-----------------------------------------------|----------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                        | A M J J A S O N D J F M                                   | A M J J A S O N D J F M                       | A M J J A S O N D J F M                      | A M J J A S O N D J F M                                                                                                                                        | A M J J A S O N D J F M                         |                                                                                                                                                                                    |
| <b>13.06   Other Key Transit and Transportation Initiatives</b><br><br><b>Pillar:</b> Other Key Transit and Transportation Initiatives |                                                           |                                               | Intercommunity Bus<br>Consult: Intercomm Bus | Intercommunity Bus RB<br>Accessible transit - municipal<br>Metrolinx review<br>GTA West Panel Report<br>Draft Updated Metrolinx RTP<br>Finalize Updated Mx RTP | GGH Transportation Plan<br>Fare integration     | <b>Lead:</b> MTO, MOI<br><b>Supporting:</b> MNDM<br><b>Risk Category:</b> Timeline<br><br><b>Last updated:</b> 02-06-17<br><br>Unchanged Risk Status →                             |
|                                                                                                                                        |                                                           |                                               | Additional Transit Projects                  | NOMTS Release<br>GGH Vision<br>Shortline Railway Support<br>Presto Products RB<br>NOMTS                                                                        | Fare Integration<br>GGH Network - Options/Eval. |                                                                                                                                                                                    |
| <b>13.07   Creating Long-Term Infrastructure Plan</b><br><br><b>Pillar:</b> Infrastructure Plan                                        |                                                           |                                               | Consultations<br>JPA in force                | LTIP Framework<br>Table 1st LT infra. Plan<br>LTIP Released                                                                                                    | Tabling first Plan deadline                     | <b>Lead:</b> MOI<br><b>Supporting:</b> MEDG, MOECC<br><b>Risk Categories:</b> Delivery / Operational, Timeline<br><br><b>Last updated:</b> 30-08-16<br><br>Unchanged Risk Status → |
|                                                                                                                                        |                                                           |                                               | LTIP Framework                               | LTIP Released                                                                                                                                                  |                                                 |                                                                                                                                                                                    |
| <b>13.08   Managing Real Estate</b><br><br><b>Pillar:</b> Real Estate                                                                  | MacDonald Block redevelopment<br>MacDonald Block Approval | Approve FCPA legislation<br>Report back: PRRT |                                              |                                                                                                                                                                |                                                 | <b>Lead:</b> MOI<br><b>Supporting:</b> MOECC<br><b>Risk Categories:</b> Financial, Governance<br><br><b>Last updated:</b> 15-06-16<br><br>Unchanged Risk Status →                  |

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

**■ Heightened Management Attention Required**

Management Attention  
Required

■ Monitoring

 Satisfactory

## Area of Action: 13 Transit, Transportation and Infrastructure

| KEY ACTIVITIES                                                                               | YEAR 1<br>(2014-2015) |   |   |   |   |   |   |   |   |   |   |   | YEAR 2<br>(2015-2016) |   |   |   |   |   |   |   |   |   |   |   | YEAR 3<br>(2016-2017)   |   |   |   |   |   |   |   |   |   |   |   | YEAR 4<br>(2017-2018)  |   |   |   |   |   |   |   |   |   |   |   | YEAR 5<br>(2018-2019)   |  |  |  |  |  |  |  |  |  |  |  | GOVERNANCE AND RISKS                                                                                      |
|----------------------------------------------------------------------------------------------|-----------------------|---|---|---|---|---|---|---|---|---|---|---|-----------------------|---|---|---|---|---|---|---|---|---|---|---|-------------------------|---|---|---|---|---|---|---|---|---|---|---|------------------------|---|---|---|---|---|---|---|---|---|---|---|-------------------------|--|--|--|--|--|--|--|--|--|--|--|-----------------------------------------------------------------------------------------------------------|
|                                                                                              | A                     | M | J | J | A | S | O | N | D | J | F | M | A                     | M | J | J | A | S | O | N | D | J | F | M | A                       | M | J | J | A | S | O | N | D | J | F | M | A                      | M | J | J | A | S | O | N | D | J | F | M |                         |  |  |  |  |  |  |  |  |  |  |  |                                                                                                           |
| <b>13.09  </b> Expanding Broadband Infrastructure<br><br><b>Pillar:</b> Infrastructure Plan  |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   | NOHFC Funding Announced |   |   |   |   |   |   |   |   |   |   |   |                        |   |   |   |   |   |   |   |   |   |   |   |                         |  |  |  |  |  |  |  |  |  |  |  | <b>Lead:</b> MOI<br><b>Supporting:</b> MEDG, MNDM<br><b>Risk Categories:</b>                              |
|                                                                                              |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   | SWIFT Funding Announced |   |   |   |   |   |   |   |   |   |   |   |                        |   |   |   |   |   |   |   |   |   |   |   |                         |  |  |  |  |  |  |  |  |  |  |  | <b>Last updated:</b> 13-10-16                                                                             |
|                                                                                              |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                         |   |   |   |   |   |   |   |   |   |   |   |                        |   |   |   |   |   |   |   |   |   |   |   |                         |  |  |  |  |  |  |  |  |  |  |  | Increased Risk Status  |
| <b>13.10  </b> Federal - Provincial Infrastructure<br><br><b>Pillar:</b> Infrastructure Plan |                       |   |   |   |   |   |   |   |   |   |   |   | 2016 Federal Budget   |   |   |   |   |   |   |   |   |   |   |   | 2017 Federal Budget     |   |   |   |   |   |   |   |   |   |   |   | Negotiations           |   |   |   |   |   |   |   |   |   |   |   | Final Agrmt - Phase 2   |  |  |  |  |  |  |  |  |  |  |  | <b>Lead:</b> MOI<br><b>Supporting:</b> MTO, MOECC, MMA, MHO<br><b>Risk Category:</b> Policy               |
|                                                                                              |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                         |   |   |   |   |   |   |   |   |   |   |   | Receipt of Draft Agrmt |   |   |   |   |   |   |   |   |   |   |   | Fed-Prov Infrastructure |  |  |  |  |  |  |  |  |  |  |  | <b>Last updated:</b> 01-06-17                                                                             |
|                                                                                              |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                         |   |   |   |   |   |   |   |   |   |   |   |                        |   |   |   |   |   |   |   |   |   |   |   |                         |  |  |  |  |  |  |  |  |  |  |  | Unchanged Risk Status  |

## **Area of Action: 14 Unlocking the Value of Provincial Assets**

### **Key Activities included:**

- 14.01 Premiers Advisory Council (PAC): Hydro Assets
- 14.02 Premiers Advisory Council: Beer Retailing and Distribution in Ontario
- 14.03 Premiers Advisory Council: Wine and Spirits Sector Reform
- 14.04 Real Estate and Other Government Assets: GM Shares, LCBO Head Office Lands, OPG HQ, Lakeview, Seaton
- 14.05 Establishing and Operating the Trillium Trust

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

Management Attention  
Required

■ Monitoring

 Satisfactory

## Area of Action: 14 Unlocking the Value of Provincial Assets

| KEY ACTIVITIES                                                                                                                                                                                               | YEAR 1<br>(2014-2015)                                                               | YEAR 2<br>(2015-2016)                                                                                                                                                                           | YEAR 3<br>(2016-2017)                                                                                                         | YEAR 4<br>(2017-2018)                                                                                | YEAR 5<br>(2018-2019)                                               | GOVERNANCE AND RISKS                                                                                                                                                                                      |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                                              | A M J J A S O N D J F M                                                             | A M J J A S O N D J F M                                                                                                                                                                         | A M J J A S O N D J F M                                                                                                       | A M J J A S O N D J F M                                                                              | A M J J A S O N D J F M                                             |                                                                                                                                                                                                           |
| <p><b>14.01  </b> Premiers Advisory Council (PAC): Hydro Assets</p> <p><b>Pillar:</b> Examining How to Get the Most Value From Crown Corporations</p>                                                        | <p>PAC Announced</p> <p>PAC Initial - Report</p>                                    | <p>Hydro One final recommendation</p> <p>Hydro One IPO</p> <p>PWU &amp; SEP share agreements</p> <p>Brampton Merger &amp; Purchase</p> <p>COO negotiating mandate</p> <p>Hydro One Check In</p> | <p>COO term sheet</p> <p>Year 2 H1 Share Transactions</p> <p>Brampton Merger Fin. Close</p> <p>TB/MBC approval/release</p>    | <p>Year 3 H1 Share Transactions</p>                                                                  | <p>Year 4 H1 Share Transactions</p> <p>Tax Changes: Support LDC</p> | <p><b>Lead:</b> ENERGY, MOF<br/><b>Supporting:</b> CAB<br/><b>Risk Categories:</b> Financial, Stakeholder / Perception</p> <p><b>Last updated:</b> 12-09-16</p> <p>Decreased Risk Status </p>             |
| <p><b>14.02  </b> Premiers Advisory Council: Beer Retailing and Distribution in Ontario</p> <p><b>Pillar:</b> Examining How to Get the Most Value From Crown Corporations</p>                                | <p>PAC Announced</p> <p>PAC Initial - Report</p> <p>ON Alcohol Policy Framework</p> | <p>New Beer Charge Introduced</p> <p>First Grocery Stores Selected</p> <p>Beer and Retail Distribution</p>                                                                                      | <p>Beer Charge - Increase</p>                                                                                                 | <p>Beer Price Restrictions End</p> <p>Beer Charge - Increase</p> <p>Beer in 150 - grocery stores</p> | <p>Beer Tax Rev. up by \$100M/yr</p> <p>Beer Charge - Increase</p>  | <p><b>Lead:</b> MOF<br/><b>Supporting:</b> MAG, CAB<br/><b>Risk Category:</b> Policy</p> <p><b>Last updated:</b> 12-09-16</p> <p>Increased Risk Status </p>                                               |
| <p><b>14.03  </b> Premiers Advisory Council: Wine and Spirits Sector Reform</p> <p><b>Pillar:</b> Examining How to Get the Most Value From Crown Corporations</p>                                            | <p>PAC Announced</p> <p>Update on Beverage Alcohol</p> <p>PAC Initial - Report</p>  | <p>Final Rec. on Wine/Spirits</p>                                                                                                                                                               | <p>Tax and markup changes</p> <p>Tax and markup changes</p> <p>First wine store allocations</p> <p>Wine in Grocery Stores</p> | <p>Increase minimum price</p> <p>Tax and markup changes</p>                                          |                                                                     | <p><b>Lead:</b> MOF<br/><b>Supporting:</b> OMAFRA, MAG, CAB, MGCS<br/><b>Risk Category:</b> Financial</p> <p><b>Last updated:</b> 22-04-16</p> <p>Unchanged Risk Status </p>                              |
| <p><b>14.04  </b> Real Estate and Other Government Assets: GM Shares, LCBO Head Office Lands, OPG HQ, Lakeview, Seaton</p> <p><b>Pillar:</b> Examining How to Get the Most Value From Crown Corporations</p> | <p>Final Sale of GM Shares</p>                                                      | <p>Ongoing evaluations</p> <p>Final sale of LCBO head Off.</p>                                                                                                                                  |                                                                                                                               |                                                                                                      | <p>Trillium Trust Deposits</p>                                      | <p><b>Lead:</b> MOF<br/><b>Supporting:</b> ENERGY, MEDG, MOI<br/><b>Risk Categories:</b> Delivery / Operational, Financial, Policy</p> <p><b>Last updated:</b> 13-10-16</p> <p>Unchanged Risk Status </p> |

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

**Management Attention  
Required**

■ Monitoring

 Satisfactory

## Area of Action: 14 Unlocking the Value of Provincial Assets

| KEY ACTIVITIES                                                                                                                                            | YEAR 1<br>(2014-2015)                                                 |   |   |   |   |   |   |   |   |   |   |   | YEAR 2<br>(2015-2016)            |   |   |   |   |   |   |   |   |   |   |   | YEAR 3<br>(2016-2017)              |   |   |   |   |   |   |   |   |   |   |   | YEAR 4<br>(2017-2018) |   |   |   |   |   |   |   |   |   |   |   | YEAR 5<br>(2018-2019)               |  |  |  |  |  |  |  |  |  |  |                        | GOVERNANCE AND RISKS                                                                                                                    |  |  |  |  |  |  |  |  |  |  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|----------------------------------|---|---|---|---|---|---|---|---|---|---|---|------------------------------------|---|---|---|---|---|---|---|---|---|---|---|-----------------------|---|---|---|---|---|---|---|---|---|---|---|-------------------------------------|--|--|--|--|--|--|--|--|--|--|------------------------|-----------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|--|--|--|--|--|--|
|                                                                                                                                                           | A                                                                     | M | J | J | A | S | O | N | D | J | F | M | A                                | M | J | J | A | S | O | N | D | J | F | M | A                                  | M | J | J | A | S | O | N | D | J | F | M | A                     | M | J | J | A | S | O | N | D | J | F | M |                                     |  |  |  |  |  |  |  |  |  |  |                        |                                                                                                                                         |  |  |  |  |  |  |  |  |  |  |
| <div>14.05   Establishing and Operating the Trillium Trust</div> <div>Pillar: Unlocking Value and Directing the Proceeds to the Trillium Trust (TT)</div> | <div>Trillium Trust announced</div> <div>TT taxes first deposit</div> |   |   |   |   |   |   |   |   |   |   |   | <div>Ongoing Announcements</div> |   |   |   |   |   |   |   |   |   |   |   | <div>H1 Proceeds - Report In</div> |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   | <div>H1 IPO Proceeds Deposits</div> |  |  |  |  |  |  |  |  |  |  |                        | <div>Lead: MOF</div> <div>Supporting: TBS</div> <div>Risk Categories: Delivery / Operational, Financial, Stakeholder / Perception</div> |  |  |  |  |  |  |  |  |  |  |
|                                                                                                                                                           |                                                                       |   |   |   |   |   |   |   |   |   |   |   |                                  |   |   |   |   |   |   |   |   |   |   |   |                                    |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                                     |  |  |  |  |  |  |  |  |  |  | Last updated: 13-03-17 |                                                                                                                                         |  |  |  |  |  |  |  |  |  |  |
| Unchanged Risk Status →                                                                                                                                   |                                                                       |   |   |   |   |   |   |   |   |   |   |   |                                  |   |   |   |   |   |   |   |   |   |   |   |                                    |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                                     |  |  |  |  |  |  |  |  |  |  |                        |                                                                                                                                         |  |  |  |  |  |  |  |  |  |  |

## **Area of Action: 15 Planning, Land and Resources**

### **Key Activities included:**

- 15.01 Building Code Regulation
- 15.02 Reviewing Municipal Governance
- 15.03 Coordinated Plan Review
- 15.04 Driving Growth in Northern Ontario
- 15.05 Northern Livestock Pilot
- 15.06 Pollinator Health Action Plan
- 15.07 Great Lakes Protection
- 15.08 Develop a New Strategy for Waste Diversion
- 15.09 Environmental Conservation - Protecting Ontario's Environment, Ecosystems and Resources
- 15.10 Ontario-Quebec Electricity Trading
- 15.11 Long-Term Energy Plan (LTEP) and Related Initiatives
- 15.12 Agreement on a Canadian Energy Strategy (CES) while Promoting Concrete Actions on Climate Change that Position Canada to Meet Aggressive GHG Reduction Targets and Enhance Economic Performance
- 15.13 Energy East Pipeline
- 15.14 Industrial Rate Supports (IRS)
- 15.15 Reducing Diesel Use for Electricity Generation in Remote First Nation Communities and Ensuring First Nations Benefit from Grid Connection
- 15.16 Promoting the Adoption of Renewable Energy
- 15.17 World Foods
- 15.18 Next Agricultural Framework (i.e., Growing Forward)
- 15.19 Strengthening Ontario's Mining Sector
- 15.20 Improvements to Water Taking
- 15.21 Ontario's Fair Hydro Plan
- 15.22 Supporting Forestry
- 15.23 Ontario Municipal Board Review
- 15.24 Nuclear Refurbishments

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 15 Planning, Land and Resources

| KEY ACTIVITIES                                                                                                         | YEAR 1<br>(2014-2015)         | YEAR 2<br>(2015-2016)          | YEAR 3<br>(2016-2017)                                                                                          | YEAR 4<br>(2017-2018)                                                                                                                | YEAR 5<br>(2018-2019)                 | GOVERNANCE AND RISKS                                                                                                                      |
|------------------------------------------------------------------------------------------------------------------------|-------------------------------|--------------------------------|----------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                        | A M J J A S O N D J F M       | A M J J A S O N D J F M        | A M J J A S O N D J F M                                                                                        | A M J J A S O N D J F M                                                                                                              | A M J J A S O N D J F M               |                                                                                                                                           |
| <b>15.01   Building Code Regulation</b><br><br><b>Pillar:</b> Building, strengthening and supporting communities       | Elliot Lake - Report Released |                                | Building Code Amendments                                                                                       | New BC Reg (REG)<br>Building Code Act Bill Intro<br><br>Elliot Lake                                                                  | Consultations<br>New BC Reg in Effect | <b>Lead:</b> MMA, MHO<br><b>Supporting:</b> MOECC<br><b>Risk Categories:</b> Financial, Policy, Stakeholder / Perception                  |
|                                                                                                                        |                               |                                |                                                                                                                |                                                                                                                                      |                                       | <b>Last updated:</b> 18-11-16                                                                                                             |
|                                                                                                                        |                               |                                |                                                                                                                |                                                                                                                                      |                                       | Unchanged Risk Status →                                                                                                                   |
| <b>15.02   Reviewing Municipal Governance</b><br><br><b>Pillar:</b> Building, strengthening and supporting communities |                               | Reform Municipal Elections Act | Review Municipal Leg.<br>MEA Legislation Introduced<br>Municipal Leg. Introduced<br>Regional Chairs Amendments | Municipal Revenue - Hotels                                                                                                           | Heads of Reg. Councils Elected        | <b>Lead:</b> MMA, MAG<br><b>Supporting:</b> MTCS, MOF<br><b>Risk Categories:</b> Delivery / Operational, Policy, Stakeholder / Perception |
|                                                                                                                        |                               |                                |                                                                                                                |                                                                                                                                      |                                       | <b>Last updated:</b> 01-06-17                                                                                                             |
|                                                                                                                        |                               |                                |                                                                                                                |                                                                                                                                      |                                       | Unchanged Risk Status →                                                                                                                   |
| <b>15.03   Coordinated Plan Review</b><br><br><b>Pillar:</b> Building, strengthening and supporting communities        |                               | Coordinated - Review Prov      | Consultation                                                                                                   | Growing the - Greenbelt RB<br>Coordinated - Review<br>Site Specific Changes RB<br>Consult on G-rowing Greenbelt<br>Growing Greenbelt |                                       | <b>Lead:</b> MMA<br><b>Supporting:</b> MNRF, MOECC, MHO<br><b>Risk Category:</b> Timeline                                                 |
|                                                                                                                        |                               |                                |                                                                                                                |                                                                                                                                      |                                       | <b>Last updated:</b> 23-06-16                                                                                                             |
|                                                                                                                        |                               |                                |                                                                                                                |                                                                                                                                      |                                       | Unchanged Risk Status →                                                                                                                   |

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

■ Heightened Management

■ Heightened Management Attention Required

Management Attention  
Required

- Monitoring

■ Satisfactory

## Area of Action: 15 Planning, Land and Resources

| KEY ACTIVITIES                                                                                                                | YEAR 1<br>(2014-2015)                              | YEAR 2<br>(2015-2016)                                                                          | YEAR 3<br>(2016-2017)                                                                               | YEAR 4<br>(2017-2018)                                                                                                         | YEAR 5<br>(2018-2019)                                     | GOVERNANCE AND RISKS                                                                                                                                                                                       |
|-------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                               | A M J J A S O N D J F M                            | A M J J A S O N D J F M                                                                        | A M J J A S O N D J F M                                                                             | A M J J A S O N D J F M                                                                                                       | A M J J A S O N D J F M                                   |                                                                                                                                                                                                            |
| <b>15.04  </b> Driving Growth in Northern Ontario<br><br><b>Pillar:</b> Building, strengthening and supporting communities    |                                                    | Mod. Aggregate Resources Act                                                                   | GPNO - 5 Year Progress Update<br>OMAFRA Strat-egy for N.<br><br>GPNO - PD&G<br><br>Wood Stove Prog. | Report back: RBS/RRS<br><br>NOMTS Release<br><br>Livestock Pilot Report Back<br>Resource Benefit Report Back NOMTS            |                                                           | <b>Lead:</b> MNDM<br><b>Supporting:</b> MNRF, MOF, MEDG, MRIS, MOECC, MTO, MMA, MIRR, OMAFRA, MOI, MHO<br><b>Risk Category:</b> Policy<br><br><b>Last updated:</b> 23-08-16<br><br>Unchanged Risk Status → |
| <b>15.05  </b> Northern Livestock Pilot<br><br><b>Pillar:</b> Developing and governing land and agriculture                   |                                                    | Livestock Pilot in Clay Belt                                                                   | Consultations                                                                                       | North Livestock Report Back<br>Livestock Pilot Report Back<br>North Livestock Pilot Launch<br><br>North Livestock Action Plan | 2 Research P-projects<br><br>Resource and Tools Developed | <b>Lead:</b> OMAFRA<br><b>Supporting:</b> MNDM, MNRF, MIRR, MOECC<br><b>Risk Categories:</b> Governance, Stakeholder / Perception<br><br><b>Last updated:</b> 22-12-16<br><br>Unchanged Risk Status →      |
| <b>15.06  </b> Pollinator Health Action Plan<br><br><b>Pillar:</b> Protecting Ontario's environment, ecosystems and resources | Consultations<br><br>ON Pollinator Health Strategy |                                                                                                | Public Release of Action Plan                                                                       |                                                                                                                               |                                                           | <b>Lead:</b> OMAFRA<br><b>Supporting:</b> MOECC, MNRF<br><b>Risk Categories:</b> Financial, Governance, Stakeholder / Perception<br><br><b>Last updated:</b> 12-09-16<br><br>Unchanged Risk Status →       |
| <b>15.07  </b> Great Lakes Protection<br><br><b>Pillar:</b> Protecting Ontario's environment, ecosystems and resources        |                                                    | World Water Day Report<br>Great Lakes Leg. Royal Assent<br><br>Lake Erie Nu-trient Targets set | Implementation                                                                                      | Domestic Action Plan                                                                                                          | GLPA Report on Progress                                   | <b>Lead:</b> MOECC<br><b>Risk Category:</b> Policy<br><br><b>Last updated:</b> 22-03-16<br><br>Unchanged Risk Status →                                                                                     |

**Milestone Legend:**  
→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**  
■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 15 Planning, Land and Resources

| KEY ACTIVITIES                                                                                                                                                                          | YEAR 1<br>(2014-2015)        | YEAR 2<br>(2015-2016)                                                                            | YEAR 3<br>(2016-2017)                                          | YEAR 4<br>(2017-2018)                                                                                                                                                              | YEAR 5<br>(2018-2019)          | GOVERNANCE AND RISKS                                                                                                                                                                                 |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|--------------------------------------------------------------------------------------------------|----------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                         | A M J J A S O N D J F M      | A M J J A S O N D J F M                                                                          | A M J J A S O N D J F M                                        | A M J J A S O N D J F M                                                                                                                                                            | A M J J A S O N D J F M        |                                                                                                                                                                                                      |
| <b>15.08  </b> Develop a New Strategy for Waste Diversion<br><br><b>Pillar:</b> Protecting Ontario's environment, ecosystems and resources                                              |                              | Waste Free Ontario Act intro.                                                                    | Proc of RRCEA and WDTA New Oversight Body in Place             | Organics Action Plan                                                                                                                                                               | New Materials Reg. Designation | <b>Lead:</b> MOECC<br><b>Risk Categories:</b> Delivery / Operational, Governance<br><br><b>Last updated:</b> 13-03-17<br><br>Unchanged Risk Status →                                                 |
|                                                                                                                                                                                         |                              | Resource Recovery Framework                                                                      | Bldg Circ Econ Strategy                                        |                                                                                                                                                                                    |                                |                                                                                                                                                                                                      |
|                                                                                                                                                                                         |                              |                                                                                                  |                                                                |                                                                                                                                                                                    |                                |                                                                                                                                                                                                      |
| <b>15.09  </b> Environmental Conservation - Protecting Ontario's Environment, Ecosystems and Resources<br><br><b>Pillar:</b> Protecting Ontario's environment, ecosystems and resources | Overview For-estry Sector    | Spring Black Bear Hunt Pilot                                                                     | Conservation Auth Act Review<br>Draft Wetland Cons. Strategy   | Intro - Forest Fire Prev Act<br>Intro - CAA Ams                                                                                                                                    |                                | <b>Lead:</b> MNRF<br><b>Risk Categories:</b> Policy, Stakeholder / Perception<br><br><b>Last updated:</b> 13-03-17<br><br>Unchanged Risk Status →                                                    |
|                                                                                                                                                                                         |                              |                                                                                                  | Forest Fire Prev Act                                           | Intro - Forest Fires Prev am                                                                                                                                                       |                                |                                                                                                                                                                                                      |
|                                                                                                                                                                                         |                              |                                                                                                  |                                                                |                                                                                                                                                                                    |                                |                                                                                                                                                                                                      |
| <b>15.10  </b> Ontario-Quebec Electricity Trading<br><br><b>Pillar:</b> Managing Ontario's Energy Resources                                                                             | Negotiations<br>MOU Approval |                                                                                                  | Electricity Trade Agreement                                    | ON-QC Trade, Storage etc. RB Quebec RFP w-ith US States                                                                                                                            |                                | <b>Lead:</b> ENERGY<br><b>Supporting:</b> MIA, MOECC<br><b>Risk Categories:</b> Delivery / Operational, Stakeholder / Perception<br><br><b>Last updated:</b> 06-06-17<br><br>Unchanged Risk Status → |
|                                                                                                                                                                                         |                              |                                                                                                  | Hydro Quebec and IESO                                          | IESO ON-QC I-ntertie Report                                                                                                                                                        |                                |                                                                                                                                                                                                      |
|                                                                                                                                                                                         |                              |                                                                                                  |                                                                |                                                                                                                                                                                    |                                |                                                                                                                                                                                                      |
| <b>15.11  </b> Long-Term Energy Plan (LTEP) and Related Initiatives<br><br><b>Pillar:</b> Managing Ontario's Energy Resources                                                           | LTEP Progress                | Sustainable - Electricity Supply<br>ON Conservation First Agenda<br>Conservation First Leg Intro | Home Energy - Retrofit Launch<br>IESO doc. in-itiates planning | LTEP (Part 2)<br>ON-QC Trade, Storage etc. RB<br>LTEP Freq. Reg.<br>Public release of 2017 LTEP<br>IESO OEB Imp. Plans to Min.<br>LTEP and IES-O/OEB Imp. Dir.<br>Approval of LTEP |                                | <b>Lead:</b> ENERGY<br><b>Supporting:</b> MOECC<br><b>Risk Categories:</b> Delivery / Operational, Stakeholder / Perception<br><br><b>Last updated:</b> 05-06-17<br><br>Increased Risk Status ↗      |
|                                                                                                                                                                                         |                              | Unlock Value in Electricity                                                                      |                                                                |                                                                                                                                                                                    |                                |                                                                                                                                                                                                      |
|                                                                                                                                                                                         |                              | Integrated Power Syst Planning                                                                   |                                                                |                                                                                                                                                                                    |                                |                                                                                                                                                                                                      |

**Milestone Legend:**

Ongoing Activity

Policy Approval

Delivery Milestone

**Key Activity Status Legend:**

Heightened Management Attention Required

Management Attention Required

Monitoring

Satisfactory

## Area of Action: 15 Planning, Land and Resources

| KEY ACTIVITIES                                                                                                                                                                                                                                                           | YEAR 1<br>(2014-2015)                | YEAR 2<br>(2015-2016)                                                                                 | YEAR 3<br>(2016-2017)                                     | YEAR 4<br>(2017-2018)                                                                                                                                                                          | YEAR 5<br>(2018-2019)                  | GOVERNANCE AND RISKS                                                                                                                                                                                                    |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|-------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                                                                                                          | A M J J A S O N D J F M              | A M J J A S O N D J F M                                                                               | A M J J A S O N D J F M                                   | A M J J A S O N D J F M                                                                                                                                                                        | A M J J A S O N D J F M                |                                                                                                                                                                                                                         |
| <b>15.12  </b> Agreement on a Canadian Energy Strategy (CES) while Promoting Concrete Actions on Climate Change that Position Canada to Meet Aggressive GHG Reduction Targets and Enhance Economic Performance<br><br><b>Pillar:</b> Managing Ontario's Energy Resources |                                      | <div>Finalize CES at COF</div> <div>Climate Change Summit (QC)</div> <div>Transmission Language</div> | <div>Report back at COF</div>                             | <div>Report back at COF</div>                                                                                                                                                                  |                                        | <div>Lead: ENERGY, MIA</div> <div>Supporting: MOECC</div> <div>Risk Categories: Delivery / Operational, Governance, Stakeholder / Perception</div> <div>Last updated: 13-03-17</div> <div>Unchanged Risk Status →</div> |
| <b>15.13  </b> Energy East Pipeline<br><br><b>Pillar:</b> Managing Ontario's Energy Resources                                                                                                                                                                            | <div>Initial Application Filed</div> | <div>Updated Appl-ication</div>                                                                       | <div>NETS Hearing</div> <div>Energy East - Pipeline</div> |                                                                                                                                                                                                | <div>Project Begins Construction</div> | <div>Lead: ENERGY</div> <div>Risk Category: Policy</div> <div>Last updated: 12-09-16</div> <div>Increased Risk Status ↗</div>                                                                                           |
| <b>15.14  </b> Industrial Rate Supports (IRS)<br><br><b>Pillar:</b> Managing Ontario's Energy Resources                                                                                                                                                                  |                                      | <div>Program Evaluation</div> <div>Program Extension Approved</div>                                   | <div>NIERP Program</div>                                  | <div>New NIERP launch</div>                                                                                                                                                                    |                                        | <div>Lead: ENERGY, MNM</div> <div>Supporting: MOF</div> <div>Risk Category: Policy</div> <div>Last updated: 12-09-16</div> <div>Increased Risk Status ↗</div>                                                           |
| <b>15.15  </b> Reducing Diesel Use for Electricity Generation in Remote First Nation Communities and Ensuring First Nations Benefit from Grid Connection<br><br><b>Pillar:</b> Managing Ontario's Energy Resources                                                       |                                      | <div>Neg. fed-prov cost-share</div>                                                                   | <div>Watay project announced</div>                        | <div>Electricific. - readiness prog.</div> <div>Watay file leave to construct</div> <div>Fed. support for Pik. line</div> <div>First Nations Microgrids</div> <div>Watay connect. of Pik</div> | <div>Watay proj construction</div>     | <div>Lead: ENERGY</div> <div>Supporting: MIRR</div> <div>Risk Categories:</div> <div>Last updated: 29-09-17</div> <div>Unchanged Risk Status →</div>                                                                    |

**Milestone Legend:**  
→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**  
■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Area of Action: 15 Planning, Land and Resources

| KEY ACTIVITIES                                                                                                                         | YEAR 1<br>(2014-2015)                                                                      | YEAR 2<br>(2015-2016)         | YEAR 3<br>(2016-2017)                                                                                                | YEAR 4<br>(2017-2018)                                                                   | YEAR 5<br>(2018-2019)    | GOVERNANCE AND RISKS                                                                                                                  |
|----------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-------------------------------|----------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|--------------------------|---------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                        | A M J J A S O N D J F M                                                                    | A M J J A S O N D J F M       | A M J J A S O N D J F M                                                                                              | A M J J A S O N D J F M                                                                 | A M J J A S O N D J F M  |                                                                                                                                       |
| <b>15.16   Promoting the Adoption of Renewable Energy</b><br><br><b>Pillar:</b> Managing Ontario's Energy Resources                    | FIT 3 Ex. Co-ntracts Awarded<br>LRP I Quali. App. Announced<br><br>FIT 3 Contracts Awarded | LRP I Contracts Awarded       | FIT 4 Contracts Awarded<br>LRP I Review<br>LRP II RFQ L-aunched<br>LRP II Annou-nced by Minister<br>LRP II Suspended | microFIT Pro-gram Ends<br>Ph. 1 Net Me-tering Reg<br>FIT 5 Contracts Awarded            | Ph. 2 Net Me-tering Reg. | <b>Lead:</b> ENERGY<br><b>Supporting:</b> IESO<br><b>Risk Categories:</b><br><b>Last updated:</b> 18-11-16<br>Increased Risk Status ↗ |
|                                                                                                                                        | Amendments C-rop Insurance Act                                                             | World Food S-ategy            |                                                                                                                      | Tier 2 – Public consultation<br>Public report back / Delivery<br><br>Tier 1 - Promotion |                          | <b>Lead:</b> OMAFRA<br><b>Risk Category:</b> Policy<br><b>Last updated:</b> 22-12-16<br>Unchanged Risk Status →                       |
| <b>15.18   Next Agricultural Framework (i.e., Growing Forward)</b><br><br><b>Pillar:</b> Developing and governing land and agriculture |                                                                                            |                               | Organization Applications<br>Processor Cost-Share Funding<br>TO Food Makers Funding Ann.                             | Ont-Can Bilateral agreement<br>FPT Ministers Call<br>FPT Ministers sign the MFA         | Implementation of NPF    | <b>Lead:</b> OMAFRA<br><b>Risk Category:</b> Policy<br><b>Last updated:</b> 16-06-17<br>Unchanged Risk Status →                       |
|                                                                                                                                        |                                                                                            |                               | Fed-Prov Agri Policy Framework<br>Producer Cost-Share Funding                                                        |                                                                                         |                          |                                                                                                                                       |
| <b>15.19   Strengthening Ontario's Mining Sector</b><br><br><b>Pillar:</b> Building, strengthening and supporting communities          | Strat Overview Mining Sector                                                               | Mineral Deve-lopment Strategy | Report Back - Mineral Dev Strat<br>Mining Innovation Summit<br>Mines& Money Conference                               |                                                                                         |                          | <b>Lead:</b> MNDM<br><b>Supporting:</b> MNRF<br><b>Risk Categories:</b><br><b>Last updated:</b> 07-09-16<br>Unchanged Risk Status →   |
|                                                                                                                                        |                                                                                            |                               |                                                                                                                      |                                                                                         |                          |                                                                                                                                       |

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

**■ Heightened Management Attention Required**

Management Attention  
Required

- Monitoring

 Satisfactory

## Area of Action: 15 Planning, Land and Resources

| KEY ACTIVITIES                                                                                                               | YEAR 1<br>(2014-2015) |   |   |   |   |   |   |   |   |   |   |   | YEAR 2<br>(2015-2016) |   |   |   |   |   |   |   |   |   |   |   | YEAR 3<br>(2016-2017)                          |   |   |   |   |   |   |   |   |   |   |   | YEAR 4<br>(2017-2018)                             |   |   |   |   |   |   |   |   |   |   |   | YEAR 5<br>(2018-2019)                                                                                              |  |  |  |  |  |  |  |  |  |  |  | GOVERNANCE AND RISKS                               |  |  |  |  |  |  |  |  |  |  |  |                                                    |
|------------------------------------------------------------------------------------------------------------------------------|-----------------------|---|---|---|---|---|---|---|---|---|---|---|-----------------------|---|---|---|---|---|---|---|---|---|---|---|------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|---------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|--------------------------------------------------------------------------------------------------------------------|--|--|--|--|--|--|--|--|--|--|--|----------------------------------------------------|--|--|--|--|--|--|--|--|--|--|--|----------------------------------------------------|
|                                                                                                                              | A                     | M | J | J | A | S | O | N | D | J | F | M | A                     | M | J | J | A | S | O | N | D | J | F | M | A                                              | M | J | J | A | S | O | N | D | J | F | M | A                                                 | M | J | J | A | S | O | N | D | J | F | M |                                                                                                                    |  |  |  |  |  |  |  |  |  |  |  |                                                    |  |  |  |  |  |  |  |  |  |  |  |                                                    |
| <b>15.20  </b> Improvements to Water Taking<br><br><b>Pillar:</b> Protecting Ontario's environment, ecosystems and resources |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   | Water Taking Permits<br>Drinking Water Quality |   |   |   |   |   |   |   |   |   |   |   | Moratorium on new permits                         |   |   |   |   |   |   |   |   |   |   |   |                                                                                                                    |  |  |  |  |  |  |  |  |  |  |  | Lead: MOECC<br>Supporting: MOF<br>Risk Categories: |  |  |  |  |  |  |  |  |  |  |  |                                                    |
|                                                                                                                              |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   | Water-taking Permits                           |   |   |   |   |   |   |   |   |   |   |   |                                                   |   |   |   |   |   |   |   |   |   |   |   |                                                                                                                    |  |  |  |  |  |  |  |  |  |  |  | Last updated: 24-10-16                             |  |  |  |  |  |  |  |  |  |  |  |                                                    |
|                                                                                                                              |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                                                |   |   |   |   |   |   |   |   |   |   |   |                                                   |   |   |   |   |   |   |   |   |   |   |   |                                                                                                                    |  |  |  |  |  |  |  |  |  |  |  | Unchanged Risk Status →                            |  |  |  |  |  |  |  |  |  |  |  |                                                    |
| <b>15.21  </b> Ontario's Fair Hydro Plan<br><br><b>Pillar:</b> Managing Ontario's Energy Resources                           |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   | CCAP Update                                    |   |   |   |   |   |   |   |   |   |   |   | Price Mitigation<br>8% Price Mitig Leg introduced |   |   |   |   |   |   |   |   |   |   |   | OFHP- GA Refinancing Imp<br>OFHP Reg. Bundle (3 of 3)<br>OFHP Reg. Bundle (2 of 3)<br>Add'l Price Mitig Leg Introd |  |  |  |  |  |  |  |  |  |  |  | OESP auto en-roll. SA recip.                       |  |  |  |  |  |  |  |  |  |  |  | Lead: ENERGY<br>Risk Categories: Financial, Policy |
|                                                                                                                              |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   | 8% Price Mitigation                            |   |   |   |   |   |   |   |   |   |   |   | 8% Price Mitig Implemented                        |   |   |   |   |   |   |   |   |   |   |   | OFHP Reg. Bundle (1 of 3)<br>ON-QC Trade, Storage etc. RB                                                          |  |  |  |  |  |  |  |  |  |  |  |                                                    |  |  |  |  |  |  |  |  |  |  |  | Last updated: 14-06-17                             |
|                                                                                                                              |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                                                |   |   |   |   |   |   |   |   |   |   |   |                                                   |   |   |   |   |   |   |   |   |   |   |   |                                                                                                                    |  |  |  |  |  |  |  |  |  |  |  |                                                    |  |  |  |  |  |  |  |  |  |  |  | Increased Risk Status ↗                            |
| <b>15.22  </b> Supporting Forestry<br><br><b>Pillar:</b> Developing and governing land and agriculture                       |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   | Forest Fires Prev                              |   |   |   |   |   |   |   |   |   |   |   | Additional Roads Funding                          |   |   |   |   |   |   |   |   |   |   |   |                                                                                                                    |  |  |  |  |  |  |  |  |  |  |  | Lead: MNRF<br>Risk Category: Policy                |  |  |  |  |  |  |  |  |  |  |  |                                                    |
|                                                                                                                              |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                                                |   |   |   |   |   |   |   |   |   |   |   | Distribute Roads Funding                          |   |   |   |   |   |   |   |   |   |   |   |                                                                                                                    |  |  |  |  |  |  |  |  |  |  |  | Last updated: 24-10-16                             |  |  |  |  |  |  |  |  |  |  |  |                                                    |
|                                                                                                                              |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                                                |   |   |   |   |   |   |   |   |   |   |   |                                                   |   |   |   |   |   |   |   |   |   |   |   |                                                                                                                    |  |  |  |  |  |  |  |  |  |  |  | Unchanged Risk Status →                            |  |  |  |  |  |  |  |  |  |  |  |                                                    |
| 50 Million Trees                                                                                                             |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   |                                                |   |   |   |   |   |   |   |   |   |   |   |                                                   |   |   |   |   |   |   |   |   |   |   |   |                                                                                                                    |  |  |  |  |  |  |  |  |  |  |  |                                                    |  |  |  |  |  |  |  |  |  |  |  |                                                    |

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

**■ Heightened Management Attention Required**

**Management Attention  
Required**

- Monitoring

 Satisfactory

## Area of Action: 15 Planning, Land and Resources

| KEY ACTIVITIES                                                                                                         | YEAR 1<br>(2014-2015)         |   |   |   |   |   |   |   |   |   |   |   | YEAR 2<br>(2015-2016)                                                                 |   |   |   |   |   |   |   |   |   |   |   | YEAR 3<br>(2016-2017)                                                                                                                                 |   |   |   |   |   |   |   |   |   |   |   | YEAR 4<br>(2017-2018)                                                                     |   |   |   |   |   |   |   |   |   |   |   | YEAR 5<br>(2018-2019)                                                |   |   |   |   |   |   |   |   |   |   |   | GOVERNANCE AND RISKS                                                                             |
|------------------------------------------------------------------------------------------------------------------------|-------------------------------|---|---|---|---|---|---|---|---|---|---|---|---------------------------------------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|-------------------------------------------------------------------------------------------------------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|-------------------------------------------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|----------------------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|--------------------------------------------------------------------------------------------------|
|                                                                                                                        | A                             | M | J | J | A | S | O | N | D | J | F | M | A                                                                                     | M | J | J | A | S | O | N | D | J | F | M | A                                                                                                                                                     | M | J | J | A | S | O | N | D | J | F | M | A                                                                                         | M | J | J | A | S | O | N | D | J | F | M | A                                                                    | M | J | J | A | S | O | N | D | J | F | M |                                                                                                  |
| <b>15.23   Ontario Municipal Board Review</b><br><br><b>Pillar:</b> Building, strengthening and supporting communities |                               |   |   |   |   |   |   |   |   |   |   |   |                                                                                       |   |   |   |   |   |   |   |   |   |   |   |                                                                                                                                                       |   |   |   |   |   |   |   |   |   |   |   | EBR Postings of Bill →<br><br>OMB Leg. Introduced<br><br><br>→ EBR & Reg Registry Posting |   |   |   |   |   |   |   |   |   |   |   | Monitor & Measure →<br><br>Bill and Regs in Effect                   |   |   |   |   |   |   |   |   |   |   |   | <b>Lead:</b> MMA<br><b>Supporting:</b> MAG<br><b>Risk Category:</b> Financial                    |
|                                                                                                                        |                               |   |   |   |   |   |   |   |   |   |   |   |                                                                                       |   |   |   |   |   |   |   |   |   |   |   | OMB Review C-consultation Plan ▲                                                                                                                      |   |   |   |   |   |   |   |   |   |   |   | ▲                                                                                         |   |   |   |   |   |   |   |   |   |   |   |                                                                      |   |   |   |   |   |   |   |   |   |   |   | <b>Last updated:</b> 20-12-16                                                                    |
|                                                                                                                        |                               |   |   |   |   |   |   |   |   |   |   |   |                                                                                       |   |   |   |   |   |   |   |   |   |   |   | OMB Reform ▼                                                                                                                                          |   |   |   |   |   |   |   |   |   |   |   |                                                                                           |   |   |   |   |   |   |   |   |   |   |   |                                                                      |   |   |   |   |   |   |   |   |   |   |   | Unchanged Risk Status →                                                                          |
| <b>15.24   Nuclear Refurbishments</b><br><br><b>Pillar:</b> Managing Ontario's Energy Resources                        | Bruce Power - Refurb update ▲ |   |   |   |   |   |   |   |   |   |   |   | Amended (BPRIA)<br>Update on IESO and Bruce Power<br>Ongoing Pickering Operation<br>▲ |   |   |   |   |   |   |   |   |   |   |   | Finalize Bruce Implementation<br>Implementation Update<br>Darlington I-plementation<br>▼<br>TB/MBC Approval of OEB Plan<br>1st Darlington Unit Refurb |   |   |   |   |   |   |   |   |   |   |   | OPG Licence - Renewal<br>▼<br>2nd Darlington Unit Approval                                |   |   |   |   |   |   |   |   |   |   |   | 2nd Darlington Unit Refurb<br>▼<br>Pickering Licence Exp/approv<br>▲ |   |   |   |   |   |   |   |   |   |   |   | <b>Lead:</b> ENERGY<br><b>Supporting:</b> IESO<br><b>Risk Category:</b> Stakeholder / Perception |
|                                                                                                                        |                               |   |   |   |   |   |   |   |   |   |   |   | Darlington R-efurbishment<br>Update on Da-rlington Refurb<br>▼                        |   |   |   |   |   |   |   |   |   |   |   |                                                                                                                                                       |   |   |   |   |   |   |   |   |   |   |   |                                                                                           |   |   |   |   |   |   |   |   |   |   |   |                                                                      |   |   |   |   |   |   |   |   |   |   |   | <b>Last updated:</b> 26-05-17                                                                    |
|                                                                                                                        |                               |   |   |   |   |   |   |   |   |   |   |   |                                                                                       |   |   |   |   |   |   |   |   |   |   |   |                                                                                                                                                       |   |   |   |   |   |   |   |   |   |   |   |                                                                                           |   |   |   |   |   |   |   |   |   |   |   |                                                                      |   |   |   |   |   |   |   |   |   |   |   | Unchanged Risk Status →                                                                          |