

# DRAFT PRIORITIES REPORT

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## **For Discussion Purposes**

2017 Ontario Budget / Multi-Year Action Plan (MYAP) Alignment

Cabinet Office, Policy & Delivery

CONFIDENTIAL ADVICE TO CABINET

# 2017 ONTARIO BUDGET – A STRONGER, HEALTHIER ONTARIO

*Through our plan to balance the budget, support economic growth and invest in key public services, we will foster greater opportunity for more individuals and businesses; helping them get ahead and stay ahead. Ontario is committed to ensuring that everyone shares in the prosperity we are building together.*

## HELPING YOU AND YOUR FAMILY

With a growing economy and a balanced budget, the Ontario government is making investments in key services like health care and education that matter most to people, while at the same time lowering costs for necessities like electricity and child care.



## CREATING OPPORTUNITIES AND SECURITY INVESTING IN PEOPLE AND JOBS

The Province is creating opportunities for people to find jobs and for business to grow and prosper in the new economy by developing a highly skilled workforce, investing in infrastructure, supporting business innovation and growth, and expanding exports.



## PUBLIC SERVICES YOU CAN COUNT ON

### STRENGTHENING HEALTH CARE

Universal access to public health care is part of the social fabric of Ontario that gives everyone a chance to succeed. Ontarians rely on high-quality, publicly funded health care to be there when and where they need it. The government is investing to reduce wait times, improve access to care and enhance the patient experience



### INVESTING IN EDUCATION

Ontario's highly educated workforce is one of its greatest strengths. Ontario's world-class education system provides learners, young and old, with opportunities to access high-quality education and training programs, giving them the knowledge and skills they need for success in the modern economy.



### BUILDING TRANSIT & TRANSPORTATION

To ensure Ontario remains a competitive and attractive place to live, work and invest, the Province will continue to build the next generation of transportation infrastructure. The government is working towards its goal of providing a world-class transit and transportation system that moves people and goods safely and efficiently to support a globally competitive economy and a high quality of life.



### BUILDING INCLUSIVE COMMUNITIES & IMPROVING THE JUSTICE SYSTEM

All Ontarians should have the opportunity to realize their full potential and participate in society. Ontario's social services will be strengthened to help ensure that people have more stable and secure incomes, more affordable and adequate housing, and more support for adults with developmental disabilities. Ontario's justice system transformed to protect the interests of all people – victims, the public and the accused – while keeping communities safe.



## RESTORING BALANCE: ONTARIO'S ECONOMIC AND FISCAL STRENGTH

*The 2017 Budget plan delivers on the government's 2010 Budget commitment to restore balance in 2017-18. The Province is also projecting balanced budgets in both 2018-19 and 2019-20. A stronger economy, together with a balanced budget, is positioning Ontario for long-term fiscal sustainability.*



# **DRAFT Priorities Report - Table of Contents**

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## **Health, Social, Education and Children's Policy**

### **Key Activities included:**

07.14 Health System Sustainability (e.g., Drug Reform, Community Labs and PRRT Savings Initiatives)  
04.67 Early Years and Child Care Plan (including Commitment to Create 100,000 Spaces for Children Aged 0-4)  
08.10 Modernization of Student Financial Assistance  
05.05 Long-Term Affordable Housing Strategy  
04.51 Housing Affordability  
05.04 Basic Income Pilot  
04.63 Ontario's Autism Action Plan  
07.03 Residential Care (i.e., Long-term Care Homes)  
07.01 Improving Wait Times

# **DRAFT Priorities Report - Table of Contents (Continued)**

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## **Economic, Environment, Justice & Intergovernmental Policy**

### **NAFTA/Trade**

#### **Key Activities included:**

01.11 Trade Agreements and Measures

### **Justice**

#### **Key Activities included:**

04.42 Corrections Reform

04.43 Strategy for a Safer Ontario and Police Oversight Review

04.56 Leading Ontario's Approach to the Legalization of Recreational Marijuana

### **Electricity Rate Mitigation**

#### **Key Activities included:**

15.21 Electricity Rate Mitigation

### **Building Transit and Transportation**

#### **Key Activities included:**

13.01.1 Transit inside the GTHA - GO Regional Express Rail

13.01.2 Metrolinx Next Wave Transit Projects

13.02.1 \$15B for outside of the GTHA - Stage 1 Investments

13.02.2 \$15B for outside of the GTHA - Stage 2 Investments

13.02.3 \$15B for outside of the GTHA - Stage 3 Investments

13.03.1 Transit: Metrolinx First Wave Investments

13.03.2 Transit: Other Major Transit Investments

13.04 Highways / High Occupancy Toll (HOT) Lanes

13.05 Road Safety

13.06 Other Key Transit and Transportation Initiatives

## **DRAFT Priorities Report - Table of Contents (Continued)**

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### **Economic, Environment, Justice & Intergovernmental Policy (Continued)**

#### **Climate Change**

##### **Key Activities included:**

- 03.01 Ontario's Leadership in addressing Climate Change
- 03.02 Climate Change Action Plan
- 03.03 Cap and Trade Program
- 03.04 Direct Investments to Reduce Greenhouse Gas Emissions (Use of Proceeds)
- 03.05 Increasing the Use of Electric Vehicles
- 03.06 Support Cycling and Walking Initiatives
- 03.07 Increase the Use of Low-carbon Trucks, Buses, and Other Modes of Transportation
- 03.08 Increase the Availability and Use of Lower-carbon Fuel
- 03.09 Help Individuals and Businesses Manage their Energy Use and Save Money
- 03.10 Improve Energy Efficiency, Reduce Emissions, and Set Low-carbon Standards for Buildings and Homes
- 03.11 Developing a Land Use Carbon Inventory and Maximizing Carbon Storage from Agriculture
- 03.12 Strengthen Climate Change Policies in the Municipal Land Use Planning Process
- 03.13 Organization to Reduce Greenhouse Gas Emissions
- 03.14 Help Industries and the Agri-food Sector Adopt Low-carbon Technologies
- 03.15 Collaborate with Indigenous Partners on Climate Change Initiatives
- 03.16 Support and Research New Carbon Technologies and Encourage Related Innovations
- 03.17 Reduce Emissions and Energy Costs Across Government
- 03.18 Climate Change Adaptation

#### **Business Balance**

##### **Key Activities included:**

- 01.01 Regulatory Modernization (including Open for Business)
- 01.02 Creating an Innovation-driven Economy
- 01.03 Helping Ontario Businesses Scale Up
- 01.06 Financial Services
- 01.16 Transformative Technology/Automated Vehicles
- 11.02 Pension Reforms

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

# Health, Social, Education and Children's Policy

| KEY ACTIVITIES                                                                                                                                                                                                                                 | YEAR 1<br>(2014-2015)          | YEAR 2<br>(2015-2016)        | YEAR 3<br>(2016-2017)                                                                                                 | YEAR 4<br>(2017-2018)                              | YEAR 5<br>(2018-2019)                        | GOVERNANCE AND RISKS                                                                                                                                                                 |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|------------------------------|-----------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|----------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                                                                                | A M J J A S O N D J F M        | A M J J A S O N D J F M      | A M J J A S O N D J F M                                                                                               | A M J J A S O N D J F M                            | A M J J A S O N D J F M                      |                                                                                                                                                                                      |
| <b>07.14   Health System Sustainability</b> (e.g., Drug Reform, Community Labs and PRRT Savings Initiatives)<br><br><b>Pillar:</b> Protect: Make decisions based on value and quality to sustain the healthcare system for generations to come | Health Innov Council's Recom.  | OHIP's Travellers Program    | Comm. lab report back<br>community lab leg intro                                                                      | Comm. lab report back<br>value-based - procurement |                                              | <b>Lead:</b> MOHLTC<br><b>Risk Category:</b> Financial<br><b>Last updated:</b> 17-03-17<br>Unchanged Risk Status →                                                                   |
|                                                                                                                                                                                                                                                | Pharmacy Fees                  | Ontario Public Drug Programs | Community lab reform<br>Pharma reconciliation                                                                         | Sector Supply Chain Mgmt                           |                                              |                                                                                                                                                                                      |
|                                                                                                                                                                                                                                                |                                |                              |                                                                                                                       |                                                    |                                              |                                                                                                                                                                                      |
| <b>04.67   Early Years and Child Care Plan</b> (including Commitment to Create 100,000 Spaces for Children Aged 0-4)<br><br><b>Pillar:</b> Better Outcomes for Children and Youth                                                              | FDK Rollout<br>New legislation | Phase 1 Regulations          | Child Care Transformation<br>Phase 2 Regulations<br>FPT Framework<br>Add Child Care Spaces Start<br>Child Care and EY | Implement 6-12 programs                            |                                              | <b>Lead:</b> EDU<br><b>Supporting:</b> MOHLTC, MCYS, MTCS, MIRR, MSW, MOL, MAESD, MOI<br><b>Risk Category:</b> Financial<br><b>Last updated:</b> 31-03-17<br>Unchanged Risk Status → |
|                                                                                                                                                                                                                                                |                                |                              |                                                                                                                       |                                                    |                                              |                                                                                                                                                                                      |
|                                                                                                                                                                                                                                                |                                |                              |                                                                                                                       |                                                    |                                              |                                                                                                                                                                                      |
| <b>08.10   Modernization of Student Financial Assistance</b><br><br><b>Pillar:</b> High-Quality and Sustainable Postsecondary Education System                                                                                                 |                                | PRRT Report back             |                                                                                                                       | Phase 1 OSAP reform                                | Phase 2 OSAP reform<br>Implement net billing | <b>Lead:</b> MAESD<br><b>Supporting:</b> MCYS, MOHLTC, MOF<br><b>Risk Category:</b> Financial<br><b>Last updated:</b> 22-02-17<br>Unchanged Risk Status →                            |
|                                                                                                                                                                                                                                                |                                | OSAP Transformation          |                                                                                                                       |                                                    |                                              |                                                                                                                                                                                      |
|                                                                                                                                                                                                                                                |                                |                              |                                                                                                                       |                                                    |                                              |                                                                                                                                                                                      |

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

# Health, Social, Education and Children's Policy

| KEY ACTIVITIES                                                                                                            | YEAR 1<br>(2014-2015)                            | YEAR 2<br>(2015-2016)                                                                                            | YEAR 3<br>(2016-2017)                                                                                                                                                                                                  | YEAR 4<br>(2017-2018)                                                                                                                                                              | YEAR 5<br>(2018-2019)        | GOVERNANCE AND RISKS                                                                                                                                                                                         |
|---------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------|------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                           | A M J J A S O N D J F M                          | A M J J A S O N D J F M                                                                                          | A M J J A S O N D J F M                                                                                                                                                                                                | A M J J A S O N D J F M                                                                                                                                                            | A M J J A S O N D J F M      |                                                                                                                                                                                                              |
| <b>05.05   Long-Term Affordable Housing Strategy</b><br><br><b>Pillar:</b> At Home in Ontario: A Goal to End Homelessness | Create Expert Advisory Panel<br><br>Update LTAHS | Budget announce - investment<br>Expert Panel Report released<br>LTAHS Consultation released<br>LTAHS Report Back | LTAHS Update Report Back<br>LTAHS Leg Amendments<br>FPT Meeting<br>Announce LTAHS<br>Supportive i- mplement.<br>Announce CHPI funding model<br>Intro Prom Afford Hsg leg<br>RTA Amendments<br>Portable Housing Benefit | New Nat Housng strat announced<br>Intro RTA leg<br>GHG Reduction Retro-fits<br>LTAHS spring update                                                                                 | Introduce social housing leg | <b>Lead:</b> MHO<br><b>Supporting:</b> MCYS, MOHLTC, TBS, MCSCS, MIRR, MMA, PRSO, MCSS<br><b>Risk Category:</b> Stakeholder / Perception<br><br><b>Last updated:</b> 20-09-16<br><br>Unchanged Risk Status → |
|                                                                                                                           |                                                  |                                                                                                                  |                                                                                                                                                                                                                        |                                                                                                                                                                                    |                              |                                                                                                                                                                                                              |
| <b>04.51   Housing Affordability</b><br><br><b>Pillar:</b> Protecting Consumers                                           |                                                  |                                                                                                                  | Land Transfer Tax Changes                                                                                                                                                                                              | Site Specific Changes RB Coordinated - Review RB<br>Intro RTA leg<br>OMB Reform<br>Review Final- ized/Released<br>OMB Leg. Int- roduced<br>Announcement<br>Housing Affo- rdability |                              | <b>Lead:</b> MMA, MOF, MHO, MOI<br><b>Supporting:</b> MTCS, MOECC, MNRF, OMAFRA, MTO<br><b>Risk Categories:</b><br><br><b>Last updated:</b> 21-03-17<br><br>Unchanged Risk Status →                          |
|                                                                                                                           |                                                  |                                                                                                                  |                                                                                                                                                                                                                        |                                                                                                                                                                                    |                              |                                                                                                                                                                                                              |

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

Management Attention  
Required

- Monitoring

■ Satisfactory

## Health, Social, Education and Children's Policy

| KEY ACTIVITIES                                                                                                                                                          | YEAR 1<br>(2014-2015)   | YEAR 2<br>(2015-2016)         | YEAR 3<br>(2016-2017)                                                                                              | YEAR 4<br>(2017-2018)                                                                                                                                                                                  | YEAR 5<br>(2018-2019)                                    | GOVERNANCE AND RISKS                                                                                                                                                                         |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------------------------|--------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                         | A M J J A S O N D J F M | A M J J A S O N D J F M       | A M J J A S O N D J F M                                                                                            | A M J J A S O N D J F M                                                                                                                                                                                | A M J J A S O N D J F M                                  |                                                                                                                                                                                              |
| <b>05.04   Basic Income Pilot</b><br><br><b>Pillar:</b> Moving Towards Employment and Income Security                                                                   |                         |                               | Discussion paper developed<br>Announce Special Advisor<br>Basic Income pilot design<br>Announcement in Budget 2016 | Phase 1 implementation<br>Phase 2 implementation<br>BI pre phase 2 report back<br>Announce, into BI pilot<br>Income Sec Ref WG report<br>Pilot evaluation<br>FN Pilot co-creation<br>Public engagement |                                                          | <b>Lead:</b> PRSO, MCSS<br><b>Supporting:</b> MOF<br><b>Risk Categories:</b> Delivery / Operational, Financial<br><br><b>Last updated:</b> 03-05-17<br><br>Unchanged Risk Status →           |
|                                                                                                                                                                         |                         |                               |                                                                                                                    |                                                                                                                                                                                                        |                                                          |                                                                                                                                                                                              |
| <b>04.63   Ontario's Autism Action Plan</b><br><br><b>Pillar:</b> Supporting Children with Complex Needs                                                                |                         | Autism plan - policy approval |                                                                                                                    | Implementation begins<br>Autism RB                                                                                                                                                                     |                                                          | <b>Lead:</b> MCYS<br><b>Supporting:</b> MCSS, MEDG, EDU, MOHLTC, MAESD<br><b>Risk Category:</b> Stakeholder / Perception<br><br><b>Last updated:</b> 31-03-17<br><br>Unchanged Risk Status → |
|                                                                                                                                                                         |                         |                               |                                                                                                                    |                                                                                                                                                                                                        |                                                          |                                                                                                                                                                                              |
| <b>07.03   Residential Care (i.e., Long-term Care Homes)</b><br><br><b>Pillar:</b> Connect: Deliver coordinated and integrated care in the community and closer to home |                         |                               | LTCH inspection consult<br>Annual co-pay increase<br>LTC Home Modernization                                        | ALC - new care options<br>co-pay increase (LRC)<br>LTCHA Amendments                                                                                                                                    | Annual co-pay increase<br>Staff increases in LTCH (PRRT) | <b>Lead:</b> MOHLTC<br><b>Supporting:</b> MSA<br><b>Risk Category:</b> Financial<br><br><b>Last updated:</b> 13-03-17<br><br>Unchanged Risk Status →                                         |
|                                                                                                                                                                         |                         |                               |                                                                                                                    |                                                                                                                                                                                                        |                                                          |                                                                                                                                                                                              |
| <b>07.01   Improving Wait Times</b><br><br><b>Pillar:</b> Access: Provide timely access to the right care                                                               |                         | Primary Care Access           | Specialist wait times (PRRT)<br>Health results table                                                               | Health results table<br>Budget announcement                                                                                                                                                            |                                                          | <b>Lead:</b> MOHLTC<br><b>Risk Category:</b> Delivery / Operational<br><br><b>Last updated:</b> 31-03-17<br><br>Unchanged Risk Status →                                                      |
|                                                                                                                                                                         |                         |                               |                                                                                                                    |                                                                                                                                                                                                        |                                                          |                                                                                                                                                                                              |



## NAFTA/Trade

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

**Management Attention Required**

- Monitoring

■ Satisfactory

| KEY ACTIVITIES                                                                             | YEAR 1<br>(2014-2015)                                                                                         |   |   |   |   |   |   |   |   |   |   |   | YEAR 2<br>(2015-2016)                                                                                                                                                         |   |   |   |   |   |   |   |   |   |   |   | YEAR 3<br>(2016-2017)                                                         |   |   |   |   |   |   |   |   |   |   |   | YEAR 4<br>(2017-2018)                                             |   |   |   |   |   |   |   |   |   |   |   | YEAR 5<br>(2018-2019)                                                                          |  |  |  |  |  |  |  |  |  |  |  | GOVERNANCE AND RISKS |
|--------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|-------------------------------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|-------------------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|------------------------------------------------------------------------------------------------|--|--|--|--|--|--|--|--|--|--|--|----------------------|
|                                                                                            | A                                                                                                             | M | J | J | A | S | O | N | D | J | F | M | A                                                                                                                                                                             | M | J | J | A | S | O | N | D | J | F | M | A                                                                             | M | J | J | A | S | O | N | D | J | F | M | A                                                                 | M | J | J | A | S | O | N | D | J | F | M |                                                                                                |  |  |  |  |  |  |  |  |  |  |  |                      |
| <b>01.11   Trade Agreements and Measures</b><br><br><b>Pillar:</b> Reducing Trade Barriers | <div>ON-QC Update to Cabinet</div> <div>Update on internal trade</div> <div>Agreement on Internal Trade</div> |   |   |   |   |   |   |   |   |   |   |   | <div>Ontario-Quebec Trade Agreement</div> <div>Internal Trade exchange approval</div> <div>Internal Trade Mandate &amp; Status</div> <div>Internal Trade update Mandate</div> |   |   |   |   |   |   |   |   |   |   |   | <div>Canada Free - Trade Agreement</div> <div>Buy America - Countervail</div> |   |   |   |   |   |   |   |   |   |   |   | <div>NAFTA Strategy Update</div> <div>NAFTA Strategy Update</div> |   |   |   |   |   |   |   |   |   |   |   | <div>Lead: MIT, MEDG, TBS</div> <div>Supporting: MIA</div> <div>Risk Category: Financial</div> |  |  |  |  |  |  |  |  |  |  |  |                      |
|                                                                                            |                                                                                                               |   |   |   |   |   |   |   |   |   |   |   |                                                                                                                                                                               |   |   |   |   |   |   |   |   |   |   |   |                                                                               |   |   |   |   |   |   |   |   |   |   |   |                                                                   |   |   |   |   |   |   |   |   |   |   |   | <div>Last updated: 21-03-17</div>                                                              |  |  |  |  |  |  |  |  |  |  |  |                      |
|                                                                                            |                                                                                                               |   |   |   |   |   |   |   |   |   |   |   |                                                                                                                                                                               |   |   |   |   |   |   |   |   |   |   |   |                                                                               |   |   |   |   |   |   |   |   |   |   |   |                                                                   |   |   |   |   |   |   |   |   |   |   |   | <div>Unchanged Risk Status</div> <div>→</div>                                                  |  |  |  |  |  |  |  |  |  |  |  |                      |

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

# Justice

| KEY ACTIVITIES                                                                                                                                 | YEAR 1<br>(2014-2015)   | YEAR 2<br>(2015-2016)                    | YEAR 3<br>(2016-2017)                                                                    | YEAR 4<br>(2017-2018)                                                    | YEAR 5<br>(2018-2019)   | GOVERNANCE AND RISKS                                                                                                                                                                                        |
|------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|------------------------------------------|------------------------------------------------------------------------------------------|--------------------------------------------------------------------------|-------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                | A M J J A S O N D J F M | A M J J A S O N D J F M                  | A M J J A S O N D J F M                                                                  | A M J J A S O N D J F M                                                  | A M J J A S O N D J F M |                                                                                                                                                                                                             |
| <b>04.42   Corrections Reform</b><br><b>Pillar:</b> Safety and Access to Justice                                                               |                         | Transf. Cor-<br>rectional Services       | Bail and Remand<br>Changes<br>Segregation -<br>Changes                                   | Release Interim<br>Report<br>Cabinet Report<br>Back<br>Intro Legislation |                         | <b>Lead:</b> MCSCS, MAG<br><b>Supporting:</b> MIRR<br><b>Risk Categories:</b> Delivery /<br>Operational, Financial, Stakeholder<br>/ Perception<br><b>Last updated:</b> 20-03-17<br>Unchanged Risk Status → |
|                                                                                                                                                |                         |                                          | Appoint Indep<br>Advisor                                                                 | Release Final<br>Report<br>Corrections -<br>Segregation                  |                         |                                                                                                                                                                                                             |
| <b>04.43   Strategy for a Safer Ontario<br/>and Police Oversight Review</b><br><b>Pillar:</b> Safety and Access to Justice                     | OPP Billing -<br>Review | Street Checks<br>SSO Scope Ap-<br>proval | SSO RB #1                                                                                | Police Record<br>Checks RB<br>Police Oversight<br>Reform Leg             |                         | <b>Lead:</b> MCSCS, MAG<br><b>Supporting:</b> ARD<br><b>Risk Categories:</b> Policy,<br>Stakeholder / Perception, Timeline<br><b>Last updated:</b> 20-03-17<br>Unchanged Risk Status →                      |
|                                                                                                                                                |                         | Police Record<br>Checks Leg Appr         | Police Oversight<br>Reform                                                               | SSO Report B-<br>ack #2<br>Police Oversight<br>Final                     |                         |                                                                                                                                                                                                             |
| <b>04.56   Leading Ontario's Approach<br/>to the Legalization of Recreational<br/>Marijuana</b><br><b>Pillar:</b> Safety and Access to Justice |                         |                                          | Engage Federal<br>Partners<br>Marijuana Pol<br>Approval<br>Fed Task Force<br>Report Back | Marijuana Report<br>Back 1<br>Develop Mari-<br>juana Framework           |                         | <b>Lead:</b> MAG<br><b>Supporting:</b> MOHLTC, MCSCS,<br>MCYS, MOF, MTO<br><b>Risk Categories:</b> Financial, Policy,<br>Timeline<br><b>Last updated:</b> 21-03-17<br>Unchanged Risk Status →               |
|                                                                                                                                                |                         |                                          | Drug Impaired<br>Driving<br>Drug Impaired<br>Driving                                     | Marijuana Report<br>Back 2                                               |                         |                                                                                                                                                                                                             |

## Electricity Rate Mitigation

| KEY ACTIVITIES                                                                                        | YEAR 1<br>(2014-2015) |   |   |   |   |   |   |   |   |   |   |   | YEAR 2<br>(2015-2016) |   |   |   |   |   |   |   |   |   |   |   | YEAR 3<br>(2016-2017)                                                                                                                     |   |   |   |   |   |   |   |   |   |   |   | YEAR 4<br>(2017-2018)                                                            |   |   |   |   |   |   |   |   |   |   |   | YEAR 5<br>(2018-2019) |  |  |  |  |  |  |  |  |  |  |  | GOVERNANCE AND RISKS                                                                                                     |
|-------------------------------------------------------------------------------------------------------|-----------------------|---|---|---|---|---|---|---|---|---|---|---|-----------------------|---|---|---|---|---|---|---|---|---|---|---|-------------------------------------------------------------------------------------------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|----------------------------------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|-----------------------|--|--|--|--|--|--|--|--|--|--|--|--------------------------------------------------------------------------------------------------------------------------|
|                                                                                                       | A                     | M | J | J | A | S | O | N | D | J | F | M | A                     | M | J | J | A | S | O | N | D | J | F | M | A                                                                                                                                         | M | J | J | A | S | O | N | D | J | F | M | A                                                                                | M | J | J | A | S | O | N | D | J | F | M |                       |  |  |  |  |  |  |  |  |  |  |  |                                                                                                                          |
| <div>15.21   Electricity Rate Mitigation</div> <div>Pillar: Managing Ontario's Energy Resources</div> |                       |   |   |   |   |   |   |   |   |   |   |   |                       |   |   |   |   |   |   |   |   |   |   |   | <div>8% Price Mitig Implemented</div> <div>Price Mitigation</div> <div>8% Price Mitig Leg introduced</div> <div>8% Price Mitigation</div> |   |   |   |   |   |   |   |   |   |   |   | <div>Add'l Price Mitig Leg Introd</div> <div>Add'l Price Mitig Implemented</div> |   |   |   |   |   |   |   |   |   |   |   |                       |  |  |  |  |  |  |  |  |  |  |  | <div>Lead: ENERGY</div> <div>Risk Categories:</div> <div>Last updated: 18-02-17</div> <div>Unchanged Risk Status →</div> |

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

 ■ Heightened Management  
Attention Required

 ■ Management Attention  
Required

■ Monitoring

■ Satisfactory

# Climate Change

| KEY ACTIVITIES                                                                                                                            | YEAR 1<br>(2014-2015)                                 | YEAR 2<br>(2015-2016)                                                                                                                       | YEAR 3<br>(2016-2017)                                                                                                                                                                         | YEAR 4<br>(2017-2018)                                                                                 | YEAR 5<br>(2018-2019)   | GOVERNANCE AND RISKS                                                                                                                                                                                          |
|-------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|-------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                           | A M J J A S O N D J F M                               | A M J J A S O N D J F M                                                                                                                     | A M J J A S O N D J F M                                                                                                                                                                       | A M J J A S O N D J F M                                                                               | A M J J A S O N D J F M |                                                                                                                                                                                                               |
| <b>03.01   Ontario's Leadership in addressing Climate Change</b><br><br><b>Pillar:</b> Government Leadership in addressing Climate Change | Alternative fuel rules<br>Reducing Coal in Industries | Climate Change Summit (QC)<br>Climate Change Strategy<br>UN Climate Conference Paris                                                        | Summit of Americas<br>First Minister's Meeting<br>UN Conference (COP 22)                                                                                                                      | UN Conference (COP 23)                                                                                | UN Conference (COP 24)  | <b>Lead:</b> MOECC<br><b>Supporting:</b> ENERGY, MOF, MTO, MMA, MEDG, OMAFRA, MNRF, MNDM, TBS<br><b>Risk Category:</b> Policy<br><br><b>Last updated:</b> 23-06-16<br><br>Unchanged Risk Status →             |
|                                                                                                                                           |                                                       |                                                                                                                                             |                                                                                                                                                                                               |                                                                                                       |                         |                                                                                                                                                                                                               |
|                                                                                                                                           |                                                       |                                                                                                                                             |                                                                                                                                                                                               |                                                                                                       |                         |                                                                                                                                                                                                               |
| <b>03.02   Climate Change Action Plan</b><br><br><b>Pillar:</b> Government Leadership in addressing Climate Change                        |                                                       | Multi-ministry engagement<br>CCAP Update<br>2030 GHG Emissions Targets<br>GHG impact analysis                                               | CCAP Plan finalized                                                                                                                                                                           | Implement CCAP initiatives                                                                            |                         | <b>Lead:</b> MOECC<br><b>Supporting:</b> OMAFRA, MEDG, ENERGY, MOF, MMA, MNRF, MNDM, MTO<br><b>Risk Categories:</b> Financial, Governance<br><br><b>Last updated:</b> 21-03-17<br><br>Unchanged Risk Status → |
|                                                                                                                                           |                                                       |                                                                                                                                             |                                                                                                                                                                                               |                                                                                                       |                         |                                                                                                                                                                                                               |
|                                                                                                                                           |                                                       |                                                                                                                                             |                                                                                                                                                                                               |                                                                                                       |                         |                                                                                                                                                                                                               |
| <b>03.03   Cap and Trade Program</b><br><br><b>Pillar:</b> Putting a Price on Carbon                                                      |                                                       | Carbon Pricing<br>Cap & Trade: Key Decisions<br>Announcement of carbon pricing<br>Cap & Trade - Program Design<br>Cap & Trade - Report Back | Develop Auction T system<br>Practice auction<br>2016 emissions report deadline<br>2017 Auction #1<br>Bill 172 Passes and in effect<br>2017 allowances deadline<br>Cap and Trade Reg. in force | GIF Update<br>2017 Auction #4<br>2017 Auction #2<br>2017 Auction #3<br>Border carbon adjust. measures |                         | <b>Lead:</b> MOECC<br><b>Supporting:</b> CAB<br><b>Risk Categories:</b> Policy, Stakeholder / Perception, Timeline<br><br><b>Last updated:</b> 14-06-16<br><br>Unchanged Risk Status →                        |
|                                                                                                                                           |                                                       |                                                                                                                                             |                                                                                                                                                                                               |                                                                                                       |                         |                                                                                                                                                                                                               |
|                                                                                                                                           |                                                       |                                                                                                                                             |                                                                                                                                                                                               |                                                                                                       |                         |                                                                                                                                                                                                               |

## Climate Change

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

Management Attention  
Required

- Monitoring

■ Satisfactory

| KEY ACTIVITIES                                                                                                                                                  | YEAR 1<br>(2014-2015)   | YEAR 2<br>(2015-2016)                                                                              | YEAR 3<br>(2016-2017)                                                                                                                                                                                                            | YEAR 4<br>(2017-2018)                                                                                         | YEAR 5<br>(2018-2019)                                        | GOVERNANCE AND RISKS                                                                                                                                                                  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|----------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                 | A M J J A S O N D J F M | A M J J A S O N D J F M                                                                            | A M J J A S O N D J F M                                                                                                                                                                                                          | A M J J A S O N D J F M                                                                                       | A M J J A S O N D J F M                                      |                                                                                                                                                                                       |
| <b>03.04  </b> Direct Investments to Reduce Greenhouse Gas Emissions (Use of Proceeds)<br><br><b>Pillar:</b> Putting a Price on Carbon                          |                         | Modernized EV Program Launch<br>EV Chargers - Ontario launch<br>PRRT<br>Budget announcement of GIF | Proceeds intermits<br>Report back on red. standards<br>MOECC Minister Review<br>TB/MBC approval of CCAP                                                                                                                          | MOECC Minister Review PRRT<br>Annual Report on GGRA                                                           | MOECC Minister Review<br>Annual Report on GGRA<br>PRRT       | <b>Lead:</b> MOECC<br><b>Supporting:</b> MOF, TBS<br><b>Risk Category:</b> Policy<br><br><b>Last updated:</b> 04-04-17<br><br>Unchanged Risk Status →                                 |
| <b>03.05  </b> Increasing the Use of Electric Vehicles<br><br><b>Pillar:</b> Climate Change Action Area: Transportation                                         |                         | EV TB/MBC Minute Amendment<br>EV Chargers - Ontario launch<br>Modernized EV Program Launch         | Consultation on Campaign<br>EVHAP Partnership<br>EV Incentive & Investment Prog<br>Establish EV Facility<br>EV Advancement Prog. Launch<br>Free Overnight Charging<br>EV Charging - Infrastructure Electric and Hydrogen Vehicle | Overnight charge<br>HST for EV (T2)<br>Green Plate - Program<br>EV Awareness & Demos<br>Vehicle Scrap Program | Report back: School Bus Pilot                                | <b>Lead:</b> MOECC, MTO, MOI, MEDG, ENERGY<br><b>Supporting:</b> MOF, MNR, EDU<br><b>Risk Category:</b> Financial<br><br><b>Last updated:</b> 13-03-17<br><br>Unchanged Risk Status → |
| <b>03.06  </b> Support Cycling and Walking Initiatives<br><br><b>Pillar:</b> Climate Change Action Area: Transportation                                         |                         |                                                                                                    | PRRT: Cycling Funding Program<br>Implementation                                                                                                                                                                                  |                                                                                                               |                                                              | <b>Lead:</b> MOECC, MTO, ENERGY<br><b>Supporting:</b> MTCS, MOI<br><b>Risk Categories:</b><br><br><b>Last updated:</b> 13-03-17<br><br>Unchanged Risk Status →                        |
| <b>03.07  </b> Increase the Use of Low-carbon Trucks, Buses, and Other Modes of Transportation<br><br><b>Pillar:</b> Climate Change Action Area: Transportation |                         |                                                                                                    |                                                                                                                                                                                                                                  | Cent. for low carbon mob.<br>Green commercial veh. (T2)<br>Alt. Goods Movement (T2)                           | Trans. Demand Mgt Funding (T2)<br>Green Commercial veh. (T2) | <b>Lead:</b> MTO<br><b>Supporting:</b> MOECC, MOI, ENERGY, MEDG, OMAFRA<br><b>Risk Categories:</b><br><br><b>Last updated:</b> 13-03-17<br><br>Unchanged Risk Status →                |

# Climate Change

**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

Management Attention  
Required

- Monitoring

■ Satisfactory

| KEY ACTIVITIES                                                                                                                                                                            | YEAR 1<br>(2014-2015)   | YEAR 2<br>(2015-2016)   | YEAR 3<br>(2016-2017)                                                                 | YEAR 4<br>(2017-2018)                                                                                | YEAR 5<br>(2018-2019)     | GOVERNANCE AND RISKS                                                                                                                                              |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------------------|---------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|---------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                           | A M J J A S O N D J F M | A M J J A S O N D J F M | A M J J A S O N D J F M                                                               | A M J J A S O N D J F M                                                                              | A M J J A S O N D J F M   |                                                                                                                                                                   |
| <b>03.08  </b> Increase the Availability and Use of Lower-carbon Fuel<br><br><b>Pillar:</b> Climate Change Action<br>Area: Transportation                                                 |                         |                         | Biogas Fuel Pilot report back                                                         | Low Carbon Fuels Stand. (T2)<br>Bio Gas Fuelling Pilot<br>Transportation Fuels                       | Fueling Infra. (T2)       | <b>Lead:</b> MOECC, MTO, ENERGY, OMAFRA<br><b>Supporting:</b> MNRF<br><b>Risk Categories:</b><br><br><b>Last updated:</b> 13-03-17<br><br>Unchanged Risk Status → |
| <b>03.09  </b> Help Individuals and Businesses Manage their Energy Use and Save Money<br><br><b>Pillar:</b> Climate Change Action<br>Area: Buildings and Homes                            |                         |                         | Wood Stove Prog.                                                                      | Wood Stove Prog.<br>Online Clim. Change Tools<br>CCAP Impact on Low Income (T2)<br>Green Button (T2) |                           | <b>Lead:</b> MOECC<br><b>Supporting:</b> MHO, ENERGY<br><b>Risk Categories:</b><br><br><b>Last updated:</b> 13-03-17<br><br>Unchanged Risk Status →               |
| <b>03.10  </b> Improve Energy Efficiency, Reduce Emissions, and Set Low-carbon Standards for Buildings and Homes<br><br><b>Pillar:</b> Climate Change Action<br>Area: Buildings and Homes |                         |                         | Consultation: reduce carbon →<br>Low Carbon Dev. Standards<br>Social Housing Retrofit | Renewable Natural Gas<br>Natural Gas<br>Social Housing Retrofit<br>Home Energy - Rating & Disc       |                           | <b>Lead:</b> MOECC<br><b>Supporting:</b> MHO, ENERGY, MGCS, MOI<br><b>Risk Categories:</b><br><br><b>Last updated:</b> 13-03-17<br><br>Unchanged Risk Status →    |
| <b>03.11  </b> Developing a Land Use Carbon Inventory and Maximizing Carbon Storage from Agriculture<br><br><b>Pillar:</b> Climate Change Action<br>Area: Agriculture, Forests, and Lands |                         |                         | Forest, agri & soil strategy<br>Report back: Grasslands (T2)                          | Grasslands Initiative (T2) →<br>Report Back: Soil Health                                             | Land Use Carbon Inventory | <b>Lead:</b> MNRF, OMAFRA<br><b>Supporting:</b> MOECC<br><b>Risk Categories:</b><br><br><b>Last updated:</b> 13-03-17<br><br>Unchanged Risk Status →              |

**Milestone Legend:**  
→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**  
■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Climate Change

| KEY ACTIVITIES                                                                                                                                                                | YEAR 1<br>(2014-2015)          | YEAR 2<br>(2015-2016)   | YEAR 3<br>(2016-2017)                                                             | YEAR 4<br>(2017-2018)                                                                                                          | YEAR 5<br>(2018-2019)   | GOVERNANCE AND RISKS                                                              |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|-------------------------|-----------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|-------------------------|-----------------------------------------------------------------------------------|
|                                                                                                                                                                               | A M J J A S O N D J F M        | A M J J A S O N D J F M | A M J J A S O N D J F M                                                           | A M J J A S O N D J F M                                                                                                        | A M J J A S O N D J F M |                                                                                   |
| <b>03.12   Strengthen Climate Change Policies in the Municipal Land Use Planning Process</b><br><br><b>Pillar:</b> Climate Change Action Area: Land-Use Planning              | LUP & Appeal System Review<br> |                         | Municipal Challenge Fund<br>Review Municipal Leg.<br>                             |                                                                                                                                |                         | <b>Lead:</b> MOECC, MMA<br><b>Supporting:</b> MOI<br><b>Risk Category:</b> Policy |
|                                                                                                                                                                               |                                |                         |                                                                                   |                                                                                                                                |                         | <b>Last updated:</b> 13-03-17                                                     |
|                                                                                                                                                                               |                                |                         |                                                                                   |                                                                                                                                |                         | Unchanged Risk Status →                                                           |
| <b>03.13   Organization to Reduce Greenhouse Gas Emissions</b><br><br><b>Pillar:</b> Climate Change Action Area: Industry and Business                                        |                                |                         | Consultation Period<br>Policy Approval<br>2017 Auction #1<br>Final Regulation<br> | 2017 Auction #4<br>2017 Auction #2<br>Launch of Website<br>Board Appointments & MOU<br>2017 Auction #3<br>Program Roll out<br> |                         | <b>Lead:</b> MOECC<br><b>Supporting:</b> MEDG<br><b>Risk Categories:</b>          |
|                                                                                                                                                                               |                                |                         |                                                                                   |                                                                                                                                |                         | <b>Last updated:</b> 13-03-17                                                     |
|                                                                                                                                                                               |                                |                         |                                                                                   |                                                                                                                                |                         | Unchanged Risk Status →                                                           |
| <b>03.14   Help Industries and the Agri-food Sector Adopt Low-carbon Technologies</b><br><br><b>Pillar:</b> Climate Change Action Area: Industry and Business                 |                                |                         | Dev. Proceeds Plan<br>                                                            |                                                                                                                                |                         | <b>Lead:</b> MOECC<br><b>Supporting:</b> OMAFRA<br><b>Risk Categories:</b>        |
|                                                                                                                                                                               |                                |                         |                                                                                   |                                                                                                                                |                         | <b>Last updated:</b> 13-03-17                                                     |
|                                                                                                                                                                               |                                |                         |                                                                                   |                                                                                                                                |                         | Unchanged Risk Status →                                                           |
| <b>03.15   Collaborate with Indigenous Partners on Climate Change Initiatives</b><br><br><b>Pillar:</b> Climate Change Action Area: Collaboration with Indigenous Communities |                                |                         | Develop CC Partnership<br>Consult re: partnership<br>Micro-Grids<br>              | Target: 50% - diesel red.<br>First Nations energy proj.<br>                                                                    |                         | <b>Lead:</b> MOECC, MIRR, ENERGY<br><b>Risk Categories:</b>                       |
|                                                                                                                                                                               |                                |                         |                                                                                   |                                                                                                                                |                         | <b>Last updated:</b> 13-03-17                                                     |
|                                                                                                                                                                               |                                |                         |                                                                                   |                                                                                                                                |                         | Unchanged Risk Status →                                                           |

**Milestone Legend:**  
→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**  
■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Climate Change

| KEY ACTIVITIES                                                                                                                                                           | YEAR 1<br>(2014-2015)   | YEAR 2<br>(2015-2016)   | YEAR 3<br>(2016-2017)             | YEAR 4<br>(2017-2018)                                                                                                                                | YEAR 5<br>(2018-2019)                | GOVERNANCE AND RISKS                                                                                                                                         |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------------------|-----------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                          | A M J J A S O N D J F M | A M J J A S O N D J F M | A M J J A S O N D J F M           | A M J J A S O N D J F M                                                                                                                              | A M J J A S O N D J F M              |                                                                                                                                                              |
| <b>03.16  </b> Support and Research New Carbon Technologies and Encourage Related Innovations<br><br><b>Pillar:</b> Climate Change Action Area: Research and Development |                         |                         | Low Carbon B-<br>uilding Skills ▲ | CC Adapt. Pl-<br>an(T2) ▲<br>Establish Global<br>Centre ▲<br>Low Carbon I-<br>nnovation ▼                                                            |                                      | <b>Lead:</b> MRIS, MOECC, MAESD<br><b>Supporting:</b> MOI, MNM<br><b>Risk Categories:</b><br><b>Last updated:</b> 13-03-17<br>Unchanged Risk Status →        |
| <b>03.17  </b> Reduce Emissions and Energy Costs Across Government<br><br><b>Pillar:</b> Climate Change Action Area: Government                                          |                         |                         | EV Charging -<br>Infrastructure ▲ | Heritage Retrofits<br>(T2) ▲<br>Heritage Retrofits<br>(T2) ▲<br>OPS GHG Chal-<br>lenge ▲<br>Low-Carbon Tech<br>in BPS ▼<br>OPS Carbon N-<br>eutral ▼ | Report back:<br>carbon liabilities ▲ | <b>Lead:</b> MOECC<br><b>Supporting:</b> MOI, TBS, MTO,<br>MTCS, MNRF<br><b>Risk Categories:</b><br><b>Last updated:</b> 13-03-17<br>Unchanged Risk Status → |
| <b>03.18  </b> Climate Change Adaptation<br><br><b>Pillar:</b> Government Leadership in<br>addressing Climate Change                                                     |                         |                         |                                   | CC Adapt. Pl-<br>an(T2) ▲                                                                                                                            |                                      | <b>Lead:</b> MOECC<br><b>Risk Categories:</b><br><b>Last updated:</b> 25-10-16<br>Unchanged Risk Status →                                                    |



**Milestone Legend:**

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

# Building Transit and Transportation

| KEY ACTIVITIES                                                                                                    | YEAR 1<br>(2014-2015)                                                                                                                    | YEAR 2<br>(2015-2016)                                                                                                   | YEAR 3<br>(2016-2017)                                                    | YEAR 4<br>(2017-2018)                                                                           | YEAR 5<br>(2018-2019)                          | GOVERNANCE AND RISKS                                                                                                                                                                         |                                                                                                                                   |
|-------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                   | A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M                  | A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M |                                                                          |                                                                                                 |                                                |                                                                                                                                                                                              |                                                                                                                                   |
| <b>13.01.1  </b> Transit inside the GTHA - GO Regional Express Rail<br><br><b>Pillar:</b> Moving Ontario Forward  | <div><div>Moving Ontario Forward</div><div>Transit Investment Strategy</div><div>Ongoing improv/BAs EA on Next Wave projects</div></div> | <div><div>Inside and O-<br/>outside the GTHA</div><div>City of Toronto Strategy</div></div>                             | <div><div>Increased service</div><div>Procurement - decision</div></div> | <div><div></div></div>                                                                          | <div><div></div></div>                         | <div><div>Lead: MTO, MOI<br/>Supporting: MOECC<br/>Risk Categories: Delivery / Operational, Financial, Policy</div><div>Last updated: 23-11-16</div><div>Unchanged Risk Status →</div></div> |                                                                                                                                   |
|                                                                                                                   | <b>13.01.2  </b> Metrolinx Next Wave Transit Projects<br><br><b>Pillar:</b> Moving Ontario Forward                                       | <div><div></div></div>                                                                                                  | <div><div></div></div>                                                   | <div><div>Hurontario LRT procurement</div><div>Hamilton LRT Procurement</div></div>             | <div><div></div></div>                         | <div><div>Hurontario LRT Construction</div></div>                                                                                                                                            | <div><div>Lead: MTO, MOI<br/>Risk Category: Policy</div><div>Last updated: 12-09-16</div><div>Unchanged Risk Status →</div></div> |
|                                                                                                                   |                                                                                                                                          | <b>13.02.1  </b> \$15B for outside of the GTHA - Stage 1 Investments<br><br><b>Pillar:</b> Moving Ontario Forward       | <div><div>Implement Stage 1 Investments</div></div>                      | <div><div>Launch Connecting Links</div><div>Inside and O-<br/>outside the GTHA</div></div>      | <div><div>Launch Natural Gas Loan</div></div>  | <div><div></div></div>                                                                                                                                                                       | <div><div>Increase Conn. Links Funding</div></div>                                                                                |
| <b>13.02.2  </b> \$15B for outside of the GTHA - Stage 2 Investments<br><br><b>Pillar:</b> Moving Ontario Forward |                                                                                                                                          |                                                                                                                         | <div><div>Consult on Stage 2 Investments</div></div>                     | <div><div>Moving Ontario Fwd – Stage 2</div><div>Inside and O-<br/>outside the GTHA</div></div> | <div><div>Launch new O-CIF program</div></div> | <div><div>Implement Stage 2 Investments</div></div>                                                                                                                                          | <div><div>OCIF Funding \$300M/yr</div><div>Highway expansion</div></div>                                                          |

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**

■ Heightened Management Attention Required

Management Attention  
Required

- Monitoring

■ Satisfactory

## Building Transit and Transportation

| KEY ACTIVITIES                                                                                                                    | YEAR 1<br>(2014-2015)       | YEAR 2<br>(2015-2016)                                       | YEAR 3<br>(2016-2017)                                                                          | YEAR 4<br>(2017-2018)                                                          | YEAR 5<br>(2018-2019)                                                                  | GOVERNANCE AND RISKS                                                                                                                                                                                      |
|-----------------------------------------------------------------------------------------------------------------------------------|-----------------------------|-------------------------------------------------------------|------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                   | A M J J A S O N D J F M     | A M J J A S O N D J F M                                     | A M J J A S O N D J F M                                                                        | A M J J A S O N D J F M                                                        | A M J J A S O N D J F M                                                                |                                                                                                                                                                                                           |
| <b>13.02.3  </b> \$15B for outside of the GTHA - Stage 3 Investments<br><br><b>Pillar:</b> Moving Ontario Forward                 |                             | Consult on Stage 3 Investments                              |                                                                                                | Municipal assets plan (REG)                                                    |                                                                                        | <b>Lead:</b> MOI<br><b>Supporting:</b> OMAFRA, MEDG, MMA, MNDM, MTO<br><b>Risk Categories:</b> Stakeholder / Perception, Timeline<br><br><b>Last updated:</b> 30-08-16<br><br>Unchanged Risk Status →     |
| <b>13.03.1  </b> Transit: Metrolinx First Wave Investments<br><br><b>Pillar:</b> Other Key Transit and Transportation Initiatives | Crosstown Construction      | UP Express c-complete<br><br>Initiate Finch LRT procurement | Construct Cr-csstown Station                                                                   | Finch LRT co-nstruction begins                                                 |                                                                                        | <b>Lead:</b> MTO, MOI<br><b>Risk Categories:</b> Delivery / Operational, Financial<br><br><b>Last updated:</b> 13-10-16<br><br>Decreased Risk Status ↘                                                    |
| <b>13.03.2  </b> Transit: Other Major Transit Investments<br><br><b>Pillar:</b> Other Key Transit and Transportation Initiatives  |                             |                                                             | Finish GO - Miss. Trnstwy BRT<br>Complete Brä-mpton Zum BRT<br><br>Complete TTC Presto Rollout | Complete Water-loo RT (pt. 1)                                                  | Complete Dur-ham Hwy 2 BRT<br>Ottawa LRT S-tage 1<br><br>Complete Union Revitalization | <b>Lead:</b> MTO, MOI<br><b>Risk Category:</b> Financial<br><br><b>Last updated:</b> 13-10-16<br><br>Decreased Risk Status ↘                                                                              |
| <b>13.04  </b> Highways / High Occupancy Toll (HOT) Lanes<br><br><b>Pillar:</b> Other Key Transit and Transportation Initiatives  | 407 East Toll Rate approved | Introduction of HOT Lanes<br>Select 407 East Consortium     | Hwy.427 exten. RFP release<br><br>Hwy.407 E. pt. 1 complete<br>Hwy 427 Expä-nstion             | HOT Lanes<br><br>Hwy.407 E. pt. 2A complete<br><br>HOT Lanes Re-report Back #3 |                                                                                        | <b>Lead:</b> MTO<br><b>Supporting:</b> MOECC, MOI<br><b>Risk Categories:</b> Delivery / Operational, Policy, Stakeholder / Perception<br><br><b>Last updated:</b> 23-06-16<br><br>Unchanged Risk Status → |

## Building Transit and Transportation

| KEY ACTIVITIES                                                                                                                         | YEAR 1<br>(2014-2015)                                                              | YEAR 2<br>(2015-2016)                                | YEAR 3<br>(2016-2017)                                                                                                                               | YEAR 4<br>(2017-2018)                                                                                                                                                                  | YEAR 5<br>(2018-2019)                              | GOVERNANCE AND RISKS                                                                                                                                                 |
|----------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                        | A M J J A S O N D J F M                                                            | A M J J A S O N D J F M                              | A M J J A S O N D J F M                                                                                                                             | A M J J A S O N D J F M                                                                                                                                                                | A M J J A S O N D J F M                            |                                                                                                                                                                      |
| <b>13.05   Road Safety</b><br><br><b>Pillar:</b> Other Key Transit and Transportation Initiatives                                      | <div><div>Oversight of Towing Industry</div><div>Making ON Roads Safer</div></div> | <div><div>Bill Passed</div></div>                    | <div><div>MELT: Implement &amp; Reg Approval</div><div>Intercommunity Bus Mandatory Entry Level Training</div><div>Default Speed Limits</div></div> | <div><div>MELT Implementation Date</div><div>Speed limits</div><div>Impl. - Tow Truck Training</div></div>                                                                             | <div><div>Additional Towing reforms II</div></div> | <div><div>Lead: MTO</div><div>Supporting: MOI</div><div>Risk Category: Timeline</div><div>Last updated: 12-09-16</div><div>Unchanged Risk Status →</div></div>       |
| <b>13.06   Other Key Transit and Transportation Initiatives</b><br><br><b>Pillar:</b> Other Key Transit and Transportation Initiatives |                                                                                    | <div><div>Spec Advsr Hgh Speed Rail Appt</div></div> | <div><div>Consult: Intercity Bus Review</div><div>Additional Transit Projects</div></div>                                                           | <div><div>Presto Products RB</div><div>GGH Transportation Plan</div><div>Update Metrolinx RTP</div><div>NOMTS</div><div>Metrolinx review</div><div>High speed rail advisor</div></div> | <div><div>Fare integration</div></div>             | <div><div>Lead: MTO, MOI</div><div>Supporting: MNDM</div><div>Risk Category: Timeline</div><div>Last updated: 01-12-16</div><div>Increased Risk Status ↗</div></div> |

**Milestone Legend:**  
→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**  
■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Business Balance

| KEY ACTIVITIES                                                                                                            | YEAR 1<br>(2014-2015)                                                                                         | YEAR 2<br>(2015-2016)                                                                                                            | YEAR 3<br>(2016-2017)                                                                                   | YEAR 4<br>(2017-2018)                                                                                                           | YEAR 5<br>(2018-2019)   | GOVERNANCE AND RISKS                                                                       |
|---------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|-------------------------|--------------------------------------------------------------------------------------------|
|                                                                                                                           | A M J J A S O N D J F M                                                                                       | A M J J A S O N D J F M                                                                                                          | A M J J A S O N D J F M                                                                                 | A M J J A S O N D J F M                                                                                                         | A M J J A S O N D J F M |                                                                                            |
| <b>01.01   Regulatory Modernization</b><br>(including Open for Business)<br><br><b>Pillar:</b> Business Growth Initiative | Updated regulatory Policy<br><br>Enactment of the BRRA, 2014                                                  | Burden Reduction Working<br><br>City of Toronto Collaboration<br><br>BGI Phase One (OFB 2.0)<br><br>Business Climate Action Plan | Burden Reduction Bill<br><br>Annual Call Out<br><br>Red Tape Challenge Report<br><br>Committee Meetings | Burden Reduction 2017<br><br>Red Tape Challenge Report                                                                          | Burden Reduction Bill   | <b>Lead:</b> MEDG<br><b>Supporting:</b> MGCS<br><b>Risk Category:</b> Financial            |
|                                                                                                                           |                                                                                                               |                                                                                                                                  |                                                                                                         |                                                                                                                                 |                         | <b>Last updated:</b> 10-03-17                                                              |
|                                                                                                                           |                                                                                                               |                                                                                                                                  |                                                                                                         |                                                                                                                                 |                         | Unchanged Risk Status →                                                                    |
| <b>01.02   Creating an Innovation-driven Economy</b><br><br><b>Pillar:</b> Business Growth Initiative                     |                                                                                                               | New Investments in Innovation<br>Strategy Outlined<br><br>Strategy Outlined                                                      | BGI Phase Two Implementation<br><br>Strategy released                                                   | BGI Phase Three                                                                                                                 |                         | <b>Lead:</b> MEDG, MRIS<br><b>Risk Category:</b> Financial                                 |
|                                                                                                                           |                                                                                                               |                                                                                                                                  |                                                                                                         |                                                                                                                                 |                         | <b>Last updated:</b> 13-03-17                                                              |
|                                                                                                                           |                                                                                                               |                                                                                                                                  |                                                                                                         |                                                                                                                                 |                         | Unchanged Risk Status →                                                                    |
| <b>01.03   Helping Ontario Businesses Scale Up</b><br><br><b>Pillar:</b> Business Growth Initiative                       |                                                                                                               | Strategy Outlined<br><br>Crowd-Funding Regime<br><br>Strategy Outlined                                                           | Supporting ON Entrepreneurs<br><br>BGI Phase Two Implementation<br><br>Launch ScaleUp Venture Program   |                                                                                                                                 |                         | <b>Lead:</b> MEDG, MRIS<br><b>Supporting:</b> MIT<br><b>Risk Category:</b> Financial       |
|                                                                                                                           |                                                                                                               |                                                                                                                                  |                                                                                                         |                                                                                                                                 |                         | <b>Last updated:</b> 23-09-16                                                              |
|                                                                                                                           |                                                                                                               |                                                                                                                                  |                                                                                                         |                                                                                                                                 |                         | Decreased Risk Status ↘                                                                    |
| <b>01.06   Financial Services</b><br><br><b>Pillar:</b> Supporting Economic Development in Key Areas of the Economy       | Ongoing support for TFSA<br><br>Regulatory Organization<br>NA-Chinese Currency Hub<br><br>Credit Union Review | CCMR Consultation<br><br>Credit Union Caisses Pop. Act<br><br>Credit union recommendation                                        | FSCO/DICO Mandate Review<br>Accounting Bodies Merger<br><br>FSCO/DICO Mandate Review                    | Financial Planners<br>Coop. capital markets regul.<br>CCMR Legislation Introduced<br><br>New Credit Union Act<br>4 - FISCO/FSRA |                         | <b>Lead:</b> MOF<br><b>Supporting:</b> MIA, TBS, MAG, MEDG<br><b>Risk Category:</b> Policy |
|                                                                                                                           |                                                                                                               |                                                                                                                                  |                                                                                                         |                                                                                                                                 |                         | <b>Last updated:</b> 23-08-16                                                              |
|                                                                                                                           |                                                                                                               |                                                                                                                                  |                                                                                                         |                                                                                                                                 |                         | Unchanged Risk Status →                                                                    |

**Milestone Legend:**  
→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

**Key Activity Status Legend:**  
■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

## Business Balance

| KEY ACTIVITIES                                                                                               | YEAR 1<br>(2014-2015) |   |   |   |   |   |   |   |   |   |   |   | YEAR 2<br>(2015-2016)                                                                                             |   |   |   |   |   |   |   |   |   |   |   | YEAR 3<br>(2016-2017)                                                |   |   |   |   |   |   |   |   |   |   |   | YEAR 4<br>(2017-2018)                                                                 |   |   |   |   |   |   |   |   |   |   |   | YEAR 5<br>(2018-2019) |  |  |  |  |  |  |  |  |  |  |  | GOVERNANCE AND RISKS          |
|--------------------------------------------------------------------------------------------------------------|-----------------------|---|---|---|---|---|---|---|---|---|---|---|-------------------------------------------------------------------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|----------------------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|---------------------------------------------------------------------------------------|---|---|---|---|---|---|---|---|---|---|---|-----------------------|--|--|--|--|--|--|--|--|--|--|--|-------------------------------|
|                                                                                                              | A                     | M | J | J | A | S | O | N | D | J | F | M | A                                                                                                                 | M | J | J | A | S | O | N | D | J | F | M | A                                                                    | M | J | J | A | S | O | N | D | J | F | M | A                                                                                     | M | J | J | A | S | O | N | D | J | F | M |                       |  |  |  |  |  |  |  |  |  |  |  |                               |
| <b>01.16  </b> Transformative Technology/Automated Vehicles<br><br><b>Pillar:</b> Business Growth Initiative |                       |   |   |   |   |   |   |   |   |   |   |   | <div>Testing AVs on ON Roads</div> <div>LRC approval of AV Pilot Reg.</div> <div>AVs Industry Testing Pilot</div> |   |   |   |   |   |   |   |   |   |   |   | <div>AV Innovation Network</div>                                     |   |   |   |   |   |   |   |   |   |   |   |                                                                                       |   |   |   |   |   |   |   |   |   |   |   |                       |  |  |  |  |  |  |  |  |  |  |  | Lead: CAB<br>Risk Categories: |
|                                                                                                              |                       |   |   |   |   |   |   |   |   |   |   |   |                                                                                                                   |   |   |   |   |   |   |   |   |   |   |   |                                                                      |   |   |   |   |   |   |   |   |   |   |   |                                                                                       |   |   |   |   |   |   |   |   |   |   |   |                       |  |  |  |  |  |  |  |  |  |  |  | Last updated: 17-03-17        |
|                                                                                                              |                       |   |   |   |   |   |   |   |   |   |   |   |                                                                                                                   |   |   |   |   |   |   |   |   |   |   |   |                                                                      |   |   |   |   |   |   |   |   |   |   |   |                                                                                       |   |   |   |   |   |   |   |   |   |   |   |                       |  |  |  |  |  |  |  |  |  |  |  | Unchanged Risk Status →       |
| <b>11.02  </b> Pension Reforms<br><br><b>Pillar:</b> Retirement Security                                     |                       |   |   |   |   |   |   |   |   |   |   |   | <div>Temp Pension Solvency Relief</div>                                                                           |   |   |   |   |   |   |   |   |   |   |   | <div>Consult on Framework</div> <div>Review Solvency Framework</div> |   |   |   |   |   |   |   |   |   |   |   | <div>Solvency Fun-<br/>ding Regulations</div> <div>Solvency Fun-<br/>ding Frame</div> |   |   |   |   |   |   |   |   |   |   |   |                       |  |  |  |  |  |  |  |  |  |  |  | Lead: MOF<br>Risk Categories: |
|                                                                                                              |                       |   |   |   |   |   |   |   |   |   |   |   |                                                                                                                   |   |   |   |   |   |   |   |   |   |   |   |                                                                      |   |   |   |   |   |   |   |   |   |   |   |                                                                                       |   |   |   |   |   |   |   |   |   |   |   |                       |  |  |  |  |  |  |  |  |  |  |  | Last updated: 24-04-17        |
|                                                                                                              |                       |   |   |   |   |   |   |   |   |   |   |   |                                                                                                                   |   |   |   |   |   |   |   |   |   |   |   |                                                                      |   |   |   |   |   |   |   |   |   |   |   |                                                                                       |   |   |   |   |   |   |   |   |   |   |   |                       |  |  |  |  |  |  |  |  |  |  |  | Unchanged Risk Status →       |