

PD&G Committee Priorities Report

Cabinet Office, Policy & Delivery June 14, 2017

CABINET CONFIDENTIAL

Spring Sitting Accomplishments: legislative

12 bills introduced

- 3 still in the House

17 bills passed

- above average (13 bills)
- includes one of the largest gov't bills ever (Bill 89)

129 regulations

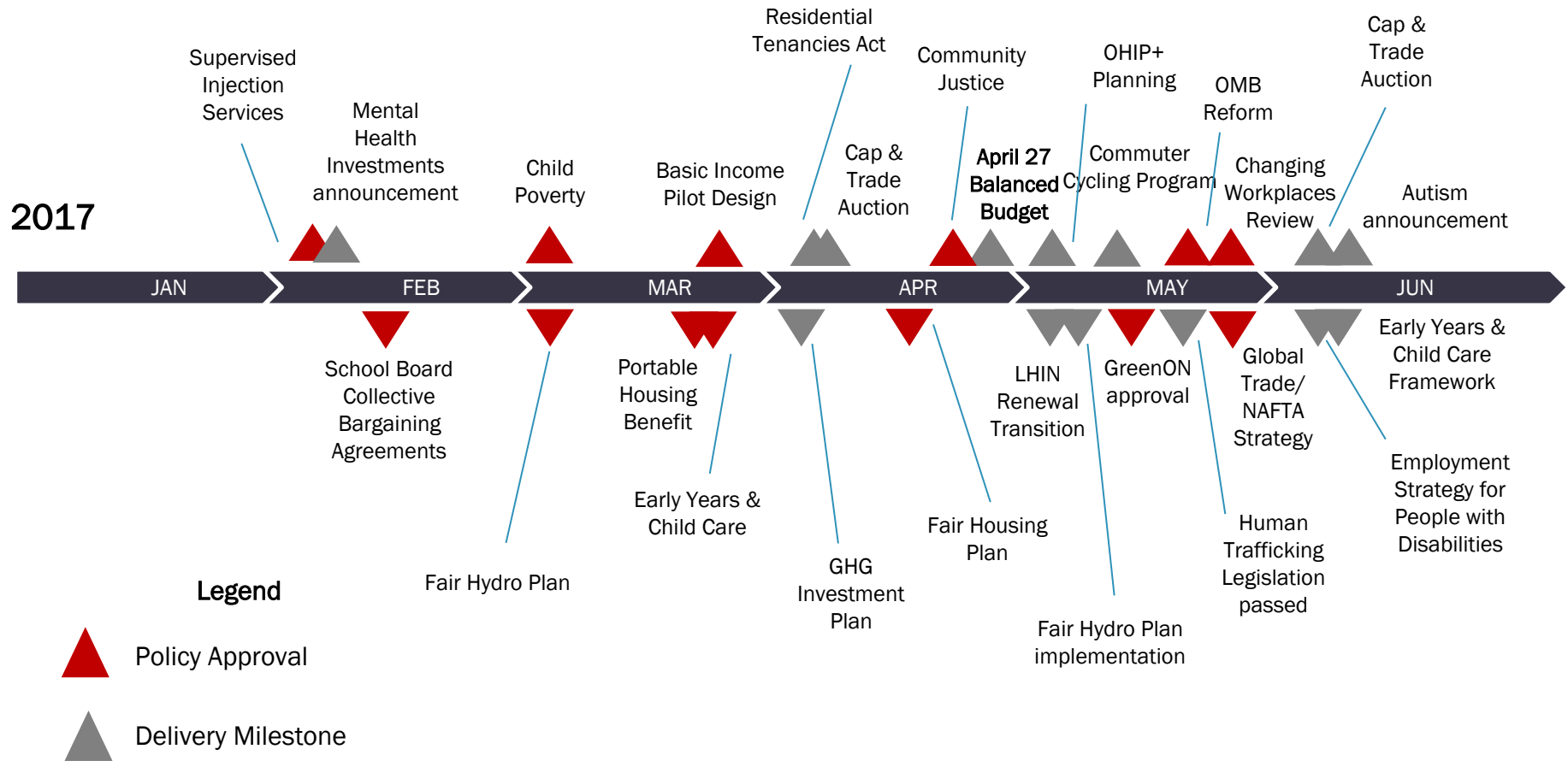
- new, amending, revoking

1188 Orders in Council

- 51 non-appointment

Passed/Royal Assent in Spring 2017 (Jan 1 st – Jun 1 st)		
	Fall 2016 Bills (8)	Spring 2017 Bills (9)
	• MEDG – Burden Reduction (Bill 27, March 22) • MNRF/MNDM – Aggregates & Mining (Bill 39, May 10) • MGCS – Putting Consumers First (Bill 59, April 13) • MTO – Safer School Zones (Bill 65, May 30) • MMA – Modernizing Municipal Leg (Bill 68, May 30) • MOHLTC/MAG – MAID (Bill 84, May 10) • MOHLTC/MSA – Protecting Patients (Bill 87, May 30) • MCYS – Children, Youth & Families (Bill 89, June 1)	• EDU – School Boards Bargaining (Bill 92, March 27) • ENERGY – Vulnerable Consumers (Bill 95, February 22) • MSW/MAG – Anti-Human Trafficking (Bill 96, May 30) • TBS – Supply Act (Bill 111, March 30) • ARD – Anti-Racism (Bill 114, June 1) • MHO – Rental Fairness (Bill 124, May 30) • MOF – Stronger, Healthier Ontario (Budget) (Bill 127, May 17) • ENERGY – Fair Hydro (Bill 132, June 1) • MOF – Budget Measures (Housing/Seniors) (Bill 134, June 1)

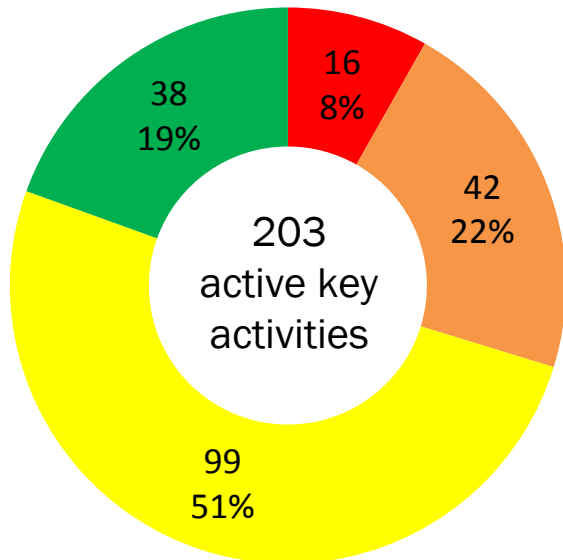
Spring Sitting Accomplishments: major policy & delivery milestones



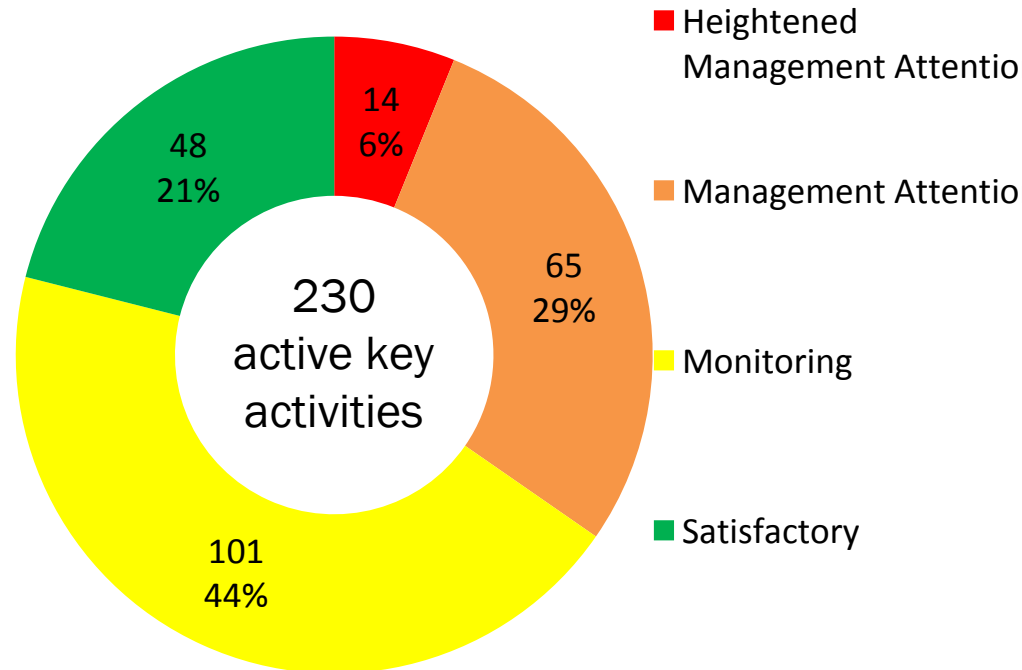
Now and then:

Key activities & overall risk status

June 2016



Today



- Heightened Management Attention
- Management Attention
- Monitoring
- Satisfactory

2017 ONTARIO BUDGET – A STRONGER, HEALTHIER ONTARIO

Through our plan to balance the budget, support economic growth and invest in key public services, we will foster greater opportunity for more individuals and businesses; helping them get ahead and stay ahead. Ontario is committed to ensuring that everyone shares in the prosperity we are building together.

HELPING YOU AND YOUR FAMILY

With a growing economy and a balanced budget, the Ontario government is making investments in key services like health care and education that matter most to people, while at the same time lowering costs for necessities like electricity and child care.



CREATING OPPORTUNITIES AND SECURITY INVESTING IN PEOPLE AND JOBS

The Province is creating opportunities for people to find jobs and for business to grow and prosper in the new economy by developing a highly skilled workforce, investing in infrastructure, supporting business innovation and growth, and expanding exports.



PUBLIC SERVICES YOU CAN COUNT ON

STRENGTHENING HEALTH CARE

Universal access to public health care is part of the social fabric of Ontario that gives everyone a chance to succeed. Ontarians rely on high-quality, publicly funded health care to be there when and where they need it. The government is investing to reduce wait times, improve access to care and enhance the patient experience



INVESTING IN EDUCATION

Ontario's highly educated workforce is one of its greatest strengths. Ontario's world-class education system provides learners, young and old, with opportunities to access high-quality education and training programs, giving them the knowledge and skills they need for success in the modern economy.



BUILDING TRANSIT & TRANSPORTATION

To ensure Ontario remains a competitive and attractive place to live, work and invest, the Province will continue to build the next generation of transportation infrastructure. The government is working towards its goal of providing a world-class transit and transportation system that moves people and goods safely and efficiently to support a globally competitive economy and a high quality of life.



BUILDING INCLUSIVE COMMUNITIES & IMPROVING THE JUSTICE SYSTEM

All Ontarians should have the opportunity to realize their full potential and participate in society. Ontario's social services will be strengthened to help ensure that people have more stable and secure incomes, more affordable and adequate housing, and more support for adults with developmental disabilities. Ontario's justice system transformed to protect the interests of all people – victims, the public and the accused – while keeping communities safe.



RESTORING BALANCE: ONTARIO'S ECONOMIC AND FISCAL STRENGTH

The 2017 Budget plan delivers on the government's 2010 Budget commitment to restore balance in 2017-18. The Province is also projecting balanced budgets in both 2018-19 and 2019-20. A stronger economy, together with a balanced budget, is positioning Ontario for long-term fiscal sustainability.



Helping You and Your Family

Priority	What we've accomplished	Where we're going	Key Risks	
Fair Housing Plan	• Ontario's Fair Housing Plan announced (April 20) • Tax measures, including non-resident speculation, in effect April 21 • Approvals Roundtable established June 6 • Measures to expand rent control included in amended <i>Residential Tenancies Act</i>	• Development Charge Rebate Program under development (Fall 2017) • Housing Supply Team to be created • Minister-chaired Housing Forum rolling out • Affordable Housing Lands Program (summer, beginning with Toronto) • Protecting tenants from sharp increases in rental costs	• High stakeholder sensitivity • Challenge to balance measures to protect tenants and increase supply	04.51
Autism	• Ontario Autism Program (OAP) launched in June 2017 • Continuing engagement with stakeholders and families	• Reduced wait times for autism services • Intensity of services tailored to need • Direct funding approach available • Supports for Ontarians with autism across lifespan • Better integration of autism services in schools	• Long wait times for service will likely continue • Reductions in service under new clinical assessment process possible • New direct funding approach will likely result in less funding for parents than \$10k transitional payments	04.63
Early Years & Child Care	• Release of <i>Renewed Early Years and Child Care Policy Framework</i> 2017 • Bilateral agreement with federal government • Operating investment of \$1.37 billion in 2017-18	• Move toward universally accessible child care • Double current capacity of licensed child care for children aged 0-4 • Measures to ensure affordability • Improvements to quality and responsiveness • Implementation of after-school programs and Ontario Early Years Child and Family Centres	Implementation: • System capacity to expand while also ensuring quality may be challenging • Use of funding and space creation will need to be closely monitored • Significant elements with high stakeholder expectations still pending (e.g. compensation of child care workers and child care affordability)	04.67

Helping You and Your Family

Priority	What we've accomplished	Where we're going	Key Risks	
Ontario's Fair Hydro Plan/ Long-Term Energy Plan	• <i>The Fair Hydro Plan Act, 2017</i> received Royal Assent (June 1) • OESP benefits were expanded by 50% (May 1) • Industrial Conservation Initiative (ICI) expanded (April) • Consultations on 2017 Long-Term Energy Plan (LTEP)	• Implementation of global adjustment refinancing mechanism • Establishing the Affordability Fund • Changes to Rural and Remote Rate Protection (RRRP) • Establishment of additional Distribution Rate Protection and the on-reserve First Nations Delivery Credit • Finalizing LTEP as 20-year road map (Fall 2017)	• Rate reductions are on average • Constitutional risk remains (i.e., tax vs charge) • The Global Adjustment refinancing structure is complex and untested • Complexity and length of deferral/recovery increases risk • Accounting is challenging and may result in impacts on the fiscal plan • LTEP needs to prioritize reducing rates, GHG reductions and economic benefits	15.21
Seniors Strategy/ Long-Term Care	• Released Ontario's Action Plan for Seniors in 2015 • Passed the <i>Seniors Active Living Centres Act</i> that gives centres more flexibility to use their resources in ways that make sense for local seniors • Launched the Age-Friendly Community Planning Grant Program • Invested in over 900 projects through the Seniors Community Grant Program • Provided free access to the shingles vaccine for seniors age 65-70	• Developing a new, whole-of-government provincial Seniors Strategy to launch in Fall 2017 to better support seniors to remain active, healthy and engaged in their communities • The Strategy will include new, high-profile initiatives while also highlighting existing initiatives into a coherent, integrated strategy	• Will require an integrated, whole-of-government approach to policy development, communications, and delivery/implementation • Compressed timelines for policy development decision-making • Financial implications not yet known, and not within current fiscal plan	04.27

Creating Opportunities and Security/ Investing in People and Jobs

Priority	What we've accomplished	Where we're going	Key Risks	
NAFTA/ Trade Issues	- Initial negotiating mandate - John Gero appointed special trade advisor - Initial meeting of FPT officials - Premier's mission to Washington DC, and ongoing US engagement	- NAFTA negotiations expected to begin in late summer/early fall - Ongoing FPT engagement on strategy, tactics, offensive and defensive interests	- Provinces/territories may have diverging interests - ON must engage proactively since Federal government can conclude negotiations over objections - Financial exposure and implications not yet known	01.11 01.12
Cap and Trade	- First Cap and Trade auction raised \$472M on March 22; Second auction results June 13 - Investment plan approved for use of proceeds	- Upcoming auctions Sept. 6 and Nov. 29 2017 - Linking agreement planned to be in place by 2018 - Post 2020 program design including caps and allocation approach for free allowances	- Uncertain proceeds from future auctions - Timing considerations for both completion of linking agreement with California and Quebec markets, and decision to join linked WCI market following consideration of program developments in California	03.03
GreenON	GreenON established and program design approved in Spring 2017	- GreenON – home energy concierge & website launch (July 2017) - New GreenON programs (Summer/Fall 2017)	- Ability to implement programs quickly and yield results - Proceeds to fund suite of programs	03.04
Fair Workplaces, Better Jobs	Introduced the <i>Fair Workplaces, Better Jobs Act</i>, 2017 in response to Changing Workplaces review	- Undertaking consultations over summer - New minimum wage increases begin January 2018 (\$14/hr) - Regulations to implement many measures for 2018 and 2019	- Disproportionate impact on small business - Reduced flexibility for employers, increased costs and potentially reduced competitiveness	04.45

Creating Opportunities and Security/ Investing in People and Jobs

Priority	What we've accomplished	Where we're going	Key Risks	
Cannabis	• Vision to promote public health/safety, and protect vulnerable population approved • Ongoing FPT engagement	• Public/stakeholder consultations beginning July 2017 • Legislation Fall 2017, including a retail model • Implementation July 2018	• Federal implementation timeline (July 1, 2018) • Stakeholders concerns e.g. public health • Need to balance policy aims, protect youth and reduce illegal market	04.56
Federal-Provincial Infrastructure	• FPT discussions on Federal "Investing in Canada" \$81B including program design • Potential allocation scenarios considered	• FPT engagement on implementation of Federal Plan • PortLands Flood protection commitment	• Federal program design not yet known. Could limit funding by requiring outcomes-based funding, incrementality, or cost sharing • Federal variances from estimates will impact fiscal plan	13.10
Small Business Strategy	• <i>Burden Reduction Bill</i> 2016 proclaimed, policy approved for 2017 Bill • Scale-Up Venture Fund and Scale-Up Voucher program; • Small Business Innovation Challenge	• Small Business Strategy (FES) - 5 point plan to consider tax credits/deferrals, procurement opportunities, expand peer to peer lending including possible government fund, clemency, and fee reductions	• Need to balance small business supports with scale-up supports • No consistent definition of small business	01.05

Strengthening Health Care

Priority	What we've accomplished	Where we're going	Key Risks	
LHIN Transformation (Appendix 1)	- Passed the <i>Patients First Act</i>, 2016 to will help patients and their families obtain better access to a more local and integrated health care system - As of June 9, 2017, 11 of 14 LHINs have seamlessly transitioned into their new role overseeing home and community care with no major issues or negative patient/stakeholder impacts	- As of June 21, 2017, all 14 LHINs will have completed transition - As LHIN 'transition' is complete, ministry will leverage new health system structure to deliver real 'transformation,' which will include more integrated local planning, and improved access to primary care and specialists	- Strong stakeholder expectations for health system 'transformation' once transition is complete - Patient expectations for faster access to high-quality health care in the immediate future	07.02
OHIP+ and Other Public Drug Programs	- Raised the low-income income thresholds for the Ontario Drug Benefit Program, allowing more than 170,000 seniors to become newly eligible for lower drug costs - Added more than 1,000 drugs to the Ontario Drug Program Formulary since 2009	- Starting January 1, 2018, government will provide free prescription medication coverage for all children and youth under age 25 through OHIP+, as announced in the 2017 Budget - Continuing to work with FPT partners to expand access to prescription drugs and advance Ontario's vision of universal pharmacare	- Strong public and stakeholder expectations for seamless implementation of OHIP+ as of January 1, 2018 - Ongoing stakeholder expectations to expand access to prescription drugs for other populations (e.g. low-income adults) - Need to mitigate the risk of families receiving more limited prescription drug coverage under OHIP+ compared to private benefit plans	07.16

Strengthening Health Care

Priority	What we've accomplished	Where we're going	Key Risks
Mental Health and Addictions (including Opioids)	- Released "Open Minds, Healthy Minds: Ontario's Comprehensive Mental Health and Addictions Strategy" in 2011 - Announced an additional investment of \$140 million in February 2017 to advance the expansion of important evidence-based mental health and addictions initiatives - Taken action to address opioid misuse, abuse, and overdose, through launching Ontario's opioid strategy in 2016, expanding access to life-saving naloxone kits, and announcing support for supervised injection services in Toronto and Ottawa	- Launching a new Ministers' Table on Mental Wellness to advance an integrated, cross-government approach to mental health and addictions system transformation - Reporting back to Cabinet in Fall 2017 for approval of broader, long-term system transformation (e.g. governance, funding reform, improved access to services) - Subject to necessary approvals in Summer 2017, proceeding with new initiatives under Ontario's opioid strategy to prevent and treat opioid misuse, abuse, addictions, and overdose	- Growing public and stakeholder concerns about opioid crisis and strong expectations for improved access to mental health and addictions services in general, particularly as government approaches the final years of the 10-year Comprehensive Mental Health and Addictions Strategy - Stakeholders may expect additional investments – not in fiscal plan

07.07

Investing in Education and Building a Highly Skilled Workforce

Priority	What we've accomplished	Where we're going	Key Risks	
Student Well-Being (K-12)	- Announced \$49M over the next three years to continue and improve programming to support students' cognitive, emotional, social and physical development - Ongoing engagement to develop indicators for well-being	- Shared, uniform measures of well-being developed to drive progress around enhanced mental and physical health and a positive sense of self and belonging - Programs in place that improve key indicators and create safe, accepting, and healthy school environments	- Need to ensure that existing data sets within the government and externally are leveraged - Potential to connect to other ministries' initiatives to avoid duplication and maximize investments - Indicators not yet been determined	08.05
Equity in Education (K-12) (Close the Achievement Gap for Under-represented Groups & Supporting Special Needs Students)	- Beginning to explore identity-based data collection - More funding for special education in funding formula	- All students inspired to reach full potential, regardless of circumstances, race, gender, etc. - Using information, data and research to address systemic barriers	- Focus on sub-populations may create stakeholder concern - Currently a lack of quality data - Need to integrate initiatives and resources across ministries	08.03
				08.04
Access to high-quality postsecondary education (PSE)	- Launched re-designed Ontario Student Assistance Program (OSAP) - Worked with colleges and universities to reform their funding models	- Continuing to implement OSAP changes - Developing a strategy to address non-financial barriers to PSE access - Developing new Strategic Mandate Agreements with colleges and universities - Supporting Aboriginal Institutes as distinct and complementary pillar of PSE system	Balancing delivery of multiple policy goals/initiatives in the sector while addressing sector challenges (e.g. financial sustainability of institutions)	08.10
				08.11
				08.12

Investing in Education and Building a Highly Skilled Workforce

Priority	What we've accomplished	Where we're going	Key Risks	
Experiential Learning including Career Kick-Start Strategy	• Launched Experience Ontario pilot program • Supported youth through apprenticeship and Specialist High Skills Majors (SHSM) programs	• Investing in new Career Kick-Start Strategy to close the experience gap for students • Working with partners to identify opportunities to modernize the apprenticeship system	• Delivery requires collaboration and partnership among different partners (e.g. colleges, universities, employers)	08.18 08.23
Lifelong Learning and Skills Plan	• Ongoing transformation and modernization of employment and training programs • Expanded access to OSAP for mature students	• Investment and enhancements to the adult education and essential skills system, including an expansion and improvement of the Literacy and Basic Skills program	• Delivery requires coordinated efforts across a range of partners and service providers to support the diverse needs and pathways of adult learners	08.17
Inclusive Skills Development	• Developed and released a provincial employment strategy for people with disabilities • Provided support to newcomers to integrate into the labour market through settlement and integration programs (e.g. Ontario Bridge Training program)	• Implementing the provincial employment strategy for people with disabilities • Engaging with stakeholders on approaches to improve women's economic empowerment	• Significant cross-sectoral engagement required, along with commitment in sectors where the government does not have levers (e.g. employers) • Stakeholders likely to be supportive but will want to see delivery on commitments and actions	04.22 04.34 08.20

Building Transit and Transportation

Priority	What we've accomplished	Where we're going	Key Risks
Transit – Inside the GTHA	- Completed Brampton Zum BRT and Mississauga Transitway - Launched Finch LRT procurement - Increased service levels across GO rail network, including 2 way, all day, 30 minute - Initiated procurement of Hurontario & Hamilton LRT - Announced LRT vehicle procurement agreement	- Complete negotiations with CN - Hurontario and Finch LRT construction to begin - Complete Union Station revitalization - Fare integration to ease cross boundary travel - Complete Durham Hwy 2 BRT - Implement Regional Express Rail - inside GTHA	- Community engagement, project management and cost control - Expectations of stakeholders/partners (e.g., City of Toronto and other mayors) - Viability of new technology - Some costs built into fiscal plan (e.g., planning and design work for Next Wave projects), some costs are not and unknown (e.g. CN negotiations, fare integration)
Transit & Transportation – Outside the GTHA	- Released High Speed Rail (HSR) Report - Re-launched connecting link program - Initiated procurement of enabling works RER - Expanded GO service to communities such as Kitchener-Waterloo, Bowmanville and Niagara Falls	- Committed \$15M to EA for HSR - Complete Waterloo Rapid Transit and Ottawa LRT Stage 1 - Expansion of Highway 417 - Continued engagement with London on rapid transit - Implement Regional Express Rail - outside GTHA	- Delivery timelines - Some costs built into fiscal plan (e.g. rapid transit projects, EA for HSR), some costs are unknown at this time (e.g. capital costs for HSR)
Other Transit & Transportation	- UP Express operational - Launched HOT Pilot on QEW - Completed 407East Phase 1 - Road safety measures (increased penalties for distracted driving, measures to protect cyclists and students) - Herb Gray parkway completed - Significant investment in highways and bridges	- Introduce HOT lanes on Hwy 427 - Additional road safety measures - Intercommunity bus strategy - Report from GTA West panel - Continued investments in #CycleON	- Balance investments within GTHA and the rest of the province - Some costs built into fiscal plan (e.g., Highway 427 expansion), some costs are not and unknown (e.g. intercommunity bus)

Building Inclusive Communities and Improving the Justice System

Priority	What we've accomplished	Where we're going	Key Risks	
Justice Reforms (Corrections & Policing)	- Howard Sapers appointed to review corrections; interim report on segregation released May 2017 - Justice Tulloch review of police oversight bodies released April 2017	- Sapers' final report expected late summer 2017, informing new legislation for corrections sector - Strategy for a Safer Ontario (SSO) and reform for police oversight bodies released, with legislation for Fall 2017	- High stakeholder and public expectations to deliver corrections reform, SSO, and Police Oversight Reform - Significant investments required – not in fiscal plan - Challenging culture to shift	04.43
Basic Income Pilot	Publicly announced the launch of a Basic Income Pilot on April 24, 2017 – pilot design was informed by expert advice and extensive consultation with stakeholders	- Pilot will start in late spring in Hamilton and Thunder Bay. The pilot will expand to include Lindsay as well as a parallel First Nations Basic Income Pilot and will last three years (to March 2020) - The pilot will be fully evaluated to assess whether a basic income can better support vulnerable workers, improve health and education outcomes for people on low incomes, and help ensure that everyone shares in Ontario's economic growth	- Government will need to consider how to ensure alignment between the Basic Income Pilot, and the public commitment to develop a multi-year plan for social assistance reform (income security reform) - Ambitious timelines to implement pilot and evaluation approach	05.04