

TEMPLATE 1 – STATUS AND KEY RISKS UPDATES

Guidance: Please complete the tables below as follows

EXAMPLE

PRIORITY	KEY ACTIVITY	ACTIONS OVER THE NEXT YEAR	MEASURES OF SUCCESS	KEY RISKS
Initiative A	X.XX	3-4 succinct bullets on the actions that will be achieved by September 2018. <i>This can include:</i> - Introduction to legislation - Implementation activities - Key stakeholder engagement - Program outcomes	3-4 succinct bullets on what the expected outcomes will be for the initiative, once implemented. <i>This can include:</i> - Outputs/Outcomes E.g. Better integration of services, increased access to services, Reduced wait times, Improved funding models, etc. If possible, include mention of when outputs/outcomes are expected.	3-4 succinct bullets on the key risks associated with the initiative. NOTE: This section has been pre-populated with the risks from the August 15th MYAP Priorities report. Please edit as necessary and where appropriate focus on risks to delivery.

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1. Helping You and Your Family

PRIORITY	KEY ACTIVITY	ACTIONS OVER THE NEXT YEAR	MEASURES OF SUCCESS	KEY RISKS
Fair Housing Plan	4.51	-	-	•
Autism	4.63			• Impact on families • Service continuity • Long wait-times for services • Phased approach to integration of services in schools
Early Years and Child Care	4.67			• Continued federal funding • Capacity to create spaces, including capacity of child care providers to increase spaces, and system's ability to address any potential impact from minimum wage increases (includes risk of increased parent fees) • Retention and recruitment of child care workers (compensation issues)

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PRIORITY	KEY ACTIVITY	ACTIONS OVER THE NEXT YEAR	MEASURES OF SUCCESS	KEY RISKS
				• Maintaining the quality of licensed child care during expansion • Potential misalignment of location of demand for spaces and the availability of capital space across the province ▪ Accountability around funding and space creation
Ontario's Fair Hydro	15.21			• The model assumes GA refinancing does not have a fiscal impact. • Ability to keep rates in line with CPI over the next 4 years as committed to by the government, which could increase fiscal pressure. • Auditor General may issue adverse opinion. • The structure is unique which increases the risk or unknown factors impacting its performance.

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				According to a legal opinion by former Supreme Court Justice Binnie, there is a moderately high risk that the proposed change would be characterized as an unconstitutional tax because future consumers are being required to subsidize current consumers.
Seniors Strategy/Long-Term Care	4.27			- Short timeline to develop cross-government strategy and obtain necessary approvals (policy, TB/MBC, and potentially LRC) in advance of anticipated announcement in FES - Ensuring related initiatives are aligned in terms of objectives, delivery, and public communications, and represent most effective and evidence-based options for supporting

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				Ontario's seniors, in light of limited timeframes for policy analysis and development. • Potential need for additional investment in new initiatives proposed by ministries, and the release of a new Strategy will raise stakeholder expectations for new investments (e.g. in home and community care, in long-term care).

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2. Creating Opportunities and Security/Investing in People and Jobs

PRIORITY	KEY ACTIVITY	ACTIONS OVER THE NEXT YEAR	MEASURES OF SUCCESS	KEY RISKS
NAFTA/Trade Issues	1.11 1.12			The federal government is the negotiating lead for NAFTA. PTs will have diverging interests, creating concerns over potential trade-offs in negotiations for regional or sectoral interests.
Fair Workplaces, Better Jobs	4.45			
Small Business Strategy	1.05			Both the Premier and Minister Responsible for Small Business have been recently <u>quoted in the media</u> as making commitments to bring forward measures this fall which will reduce burdens on small businesses. There is a risk that if these measures are not significant and wide-spread, they will not meet the expectations of small businesses.
Cap and Trade	3.03			Continued heightened stakeholder interest, including from the Auditor General and the FAO, in how government invests cap and trade proceeds.
GreenON	3.04			
Federal-Provincial Infrastructure	13.10			Cancellation of FPT DMs meeting (originally scheduled for late June) may result in lack of clarity on Phase Two program parameters

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Cannabis	4.56			• Short implementation timeline driven by federal deadlines (July 2018): • Stakeholder concerns/expectations with Ontario's overall approach. • Implications for medical cannabis users • Appropriate balance of policy objectives (public safety, protection of youth/vulnerable population) • Ensuring alignment across impacted ministries (MAG/MoF/MTO/MOHLTC/MCSCS/MIRR).

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3. Strengthening Health Care

PRIORITY	KEY ACTIVITY	ACTIONS OVER THE NEXT YEAR	MEASURES OF SUCCESS	KEY RISKS
LHIN Transformation	7.02			• Potential for disruptions to patient care or employees (though increasingly very unlikely given smooth transition for all 14 LHINs). • Expectations on a broader 'transformation' and improvements among key stakeholders (e.g. professional associations) in the short-term now that transition is complete.
OHIP+ and Other Public Drug Programs	7.16			• Implementation – Ministry is developing approach to address children and youth under age 24 who currently receive drugs via the Exceptional Access Program (EAP). The current EAP approval process is lengthy - requests are reviewed on a case-by-case basis and may require

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				specified clinical criteria to be met. Due to new coverage for OHIP+ the Ministry is proposing to streamline the approvals for EAP drugs. • Financial – as a universal, open-ended program; financial projections to be re-evaluated during program design; MOHLTC has learned MCYS has a small number of clients in specialized programs that receive drug coverage – MOHLTC will assume these costs. • Delivery – approximately 9,000 Social Assistance recipients without an OHIP number; issues related to First Nations enrollment and uncertainty of uptake, “competing” coverage from federal Program; ministry engaging private insurance companies to explore transition from private plans to OHIP+. Early indications they will
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				continue to offer their plans as most plans are made available nation-wide – would result in overlapping coverage.
Mental Health and Addictions (including Opioids)	7.07			• Public and stakeholder concerns and media coverage of opioid-related deaths. • Stakeholder/public expectations for strengthened mental health and addictions services • Additional financial investments likely to be required (above and beyond the ministries' approved allocation)

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4. Investing in Education and Building a Highly Skilled Workforce

PRIORITY	KEY ACTIVITY	ACTIONS OVER THE NEXT YEAR	MEASURES OF SUCCESS	KEY RISKS
Student Well-Being (K-12)	8.05			- Stakeholder Expectations: Assessment changes, particularly to EQAO, could affect public confidence in the education system. - Sector Capacity: Successful implementation will require significant measures to build capacity and promote buy-in, particularly on the part of teachers. “Initiative fatigue” is a risk due to wide array of reforms in schools currently being implemented. - Labour Relations: Implications for teacher and P/VP workload and the limitations in collective agreements around introducing new policies.
Equity in Education (K-12) (Close Achievement Gap for Under-Represented Groups & Supporting Special Needs Students)	8.03 8.04			

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				▪ Data and Measurement: Quality data on various sub-populations and key indicators may be lacking (e.g., indigenous graduation rate, well-being), which makes it difficult to develop programs and policies to improve key indicators. ▪ Alignment: there is a need to strengthen cross-ministry integration of initiatives and resources for focus and coherence (e.g., the Anti-Racism Directorate's framework for the collection of race-based data.)
Access to high-quality post-secondary education (PSE)	8.10 8.11 8.12			• Balancing delivery of multiple initiatives in a sector facing challenges (e.g. some institutions facing sustainability challenges). • Potential for future financial risks related to

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				implementation of initiatives (e.g. increased enrolment due to OSAP changes, French-Language PSE next steps).
Experiential Learning including Career Kick-Start Strategy	8.18 8.23			- Continued engagement/coordination with partners required for delivery. - Measurement of outcomes required to ensure progress towards goals. - There could be financial implications of proposed next steps on apprenticeship; will also need to consider a plan to achieve the related savings target for the Apprenticeship Training Tax Credit (ATTC) (\$63M in 2018-19, and \$17M in 2019-20 and 2020-21).

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Lifelong Learning and Skills Plan	8.17			- Continued engagement/coordination with partners required for delivery. - Measurement of outcomes required to ensure progress towards goals. - Ongoing investment required to implement plan; future financial risks TBD.
Inclusive Skills Development	4.22 4.34 8.20			- Continued engagement/coordination with partners required for delivery. - Broad stakeholder engagement on the Women's Economic Empowerment Strategy may raise stakeholder expectations of new investments.

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5. Building Transit and Transportation

PRIORITY	KEY ACTIVITY	ACTIONS OVER THE NEXT YEAR	MEASURES OF SUCCESS	KEY RISKS
Transit – Inside the GTHA	13.01-13.06			Potential financial impacts arising from legal dispute with Bombardier
Transit & Transportation – Outside the GTHA	13.01-13.06			Stakeholders may expect additional commitments for HSR including more funding (only \$15m for EA)
Other Transit & Transportation	13.01-13.06			- MTO's proposed changes to address drug-impaired driving are highly dependent on the federal government's approval of an Oral Fluid Screening Device, which may not be in place by July 1, 2018, and also creates significant resource challenges for MCSCS - Some projects have funding (e.g., Highway 427 expansion), others do not (e.g., toll

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				collection system for HOT lane on the 427, intercommunity bus)

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6. Building Inclusive Communities and Improving the Justice System

PRIORITY	KEY ACTIVITY	ACTIONS OVER THE NEXT YEAR	MEASURES OF SUCCESS	KEY RISKS
Justice Reforms (Corrections & Policing)	4.43			• High expectations for government to take action given media coverage and criticism about the use of segregation • Significant financial resources and capital required • OPSEU concerns regarding labour implications of healthcare transformation
Basic Income Pilot	5.04			• Ambitious timeline and some unknowns (e.g. time to get participants) • Linkage/overlap/confusion with Income Security Reform • Managing expectations of First Nations partners on the scope and scale of the First Nation Pilot