Levers	**Tuesday March 14, 8:00pm**

A. Approved-in-Principle Levers [low to medium risk]

Approved-in-Principle Levers	**O/C**	**2016-17**	**2017-18**	**2018-19**	**2019-20**	**2020-21**	**Description**
SA - 2/3 funding	O		-	(115)	(226)	(289)	Funding adjustment to reflect new approach to fund 2/3 of social assistance forecast pressures based on updated, lower forecast. Remaining 1/3 to be tracked against the Cfund. Approach taken in preliminary allocation was to fund 2/3 of pressures in 2017-18 and 1/3 of pressures in 2020-21, but forecasted pressures were higher than they are now. High risk given total social sector levers, ministry will not achieve reduced forecast.
Lower mental health, ODB rebate and lower unemployment rate	O		(46)	(47)	(48)	(50)	Assumptions: - Flatline $35M higher ODB rebate reported in 2016-17. - Reduction of 100 ODSP cases each year due to potential increased provincial and federal investment in mental health in 2017 (ODSP caseload grows by about 12,000 per year. 100 cases represents 0.8% of the annual increase). $1.4M in 2018-19, $2.8M in 2019-20 and $4.2M in 2020-21 based on assumed cost per case of $14,000 per year. - Lower unemployment rate by 0.1 percentage points, to align with private sector forecast (MCSS's forecast is based on 6.4% unemployment rate in 2018 and CIBC is forecasting 6.3%). MCSS estimates that a 1 percentage point variance in the unemployment rate impacts the Ontario Works expenditures by 4% (roughly $100M per year) so a 0.1 percentage point decrease reduces Ontario Works expenditure by roughly $10M per year.
Energy - Affordability Fund	O		(50)	(50)	-	-	Current multi-year profile for the Affordability Fund is $100M in 2016-17 and $50M in 2017-18 and 2018-19. Option to risk manage the additional $50M in 2017-18 and 2018-19 pending confirmation of program eligibility and demand.
Energy - Price Mitigation Programs	O		(100)	-	-	-	Program start in Q2.
Cap Trade / GGRA	C		(100)	-	-	-	Fiscal benefit of allocating proceeds to provincial assets. Amount in 2017-18 assumes $100M for PSE retrofits goes to colleges.
Infrastructure Ontario Loan Loss Provision	O		(10)	(10)	(10)	(10)	Removing $10M annual loan valuation allowance approved through PRRT that IO included to more accurately reflect the credit risk of its loan portfolio.
Major Capacity Expansion-Round 2 (Brampton/Milton)	C	-	(6)	(54)	33	(45)	Potential to delay for a year (start in 2018-19 instead) the Round 2 call for proposal currently underway.
Unallocated University Capital Expansion	C	-	-	(32)	-	-	Remove capacity expansion capital funding in plan that is not currently tied to any projects.
Flow Honda, Ford early	O	29	(29)	-	-	-	Flow first tranch of Honda, Ford investments in 2016-17 (note: moved up from 'scalable' lever bucket below; removed from scalable options tab in workbook).
OCB accrual (one time savings)	O		(160)	-	-	-	Opportunity to recognize a one-time revenue in the notional OCB accrual for prior years that have yet to be claimed. Amount to be confirmed with OPCD and MCYS.
Subtotal (A) up-to		***29***	***(501)***	***(308)***	***(252)***	***(394)***	

B. Taking Down Scalable Levers [low to medium risk]

Taking Down Scalable Levers	**O/C**	**2016-17**	**2017-18**	**2018-19**	**2019-20**	**2020-21**	**Description**
Going Global	O		-	-	(10)	(10)	Do not approve continuation of budget initiative funding for Going Global / Int. Missions. Potential risk to 14 FTEs made permanent through 2017-18 PRRT and future business continuity / planning. The ministry can be directed to report back in 2018-19 PRRT.
Refugee Settlement	O		-	-	(5)	(5)	Do no approve continuation of funding for refugee supports. Pressure caused by recent refugee surge may not require ongoing supports.The ministry can be directed to report back in 2018-19 PRRT.
Youth Jobs Strategy	O		(40)	(40)	(40)	(40)	To be risk managed.
BGI	O		(11)	(15)	(7)	(3)	Ministry to manage internally or not proceed with initiatives.
Project Momentum	O		(10)	(10)	(10)	(10)	Treat possible $10M annually for Toyota as a risk.
Project Momentum	O		(35)	(35)	(35)	(24)	Assume only $10M annually required for possible deal with Toyota.
Subtotal (B) up to		***-***	***(96)***	***(100)***	***(107)***	***(92)***	

C. Further Scalable Levers [higher risk]

Further Scalable Levers	**O/C**	**2016-17**	**2017-18**	**2018-19**	**2019-20**	**2020-21**	**Description**
SA rate incr (1.5%)	O		(15)	(25)	(26)	(27)	Reflect savings from decreasing rate increase from 2% to 1.5%.
SA rate incr (1.0%)	O		(15)	(25)	(26)	(27)	Reflect savings from decreasing rate increase from 1.5% to 1.0%. Savings are incremental to above levers (moving to 1.5% increase).
Childcare Spaces - reduce	O/C		-	(210)	(380)	(520)	Flatline operating funding for wage enhancement and fee subsidy at $160M a year. Full capital funding. (TBC - pending confirmation from EDU).
Criminal Justice	O/C		(30)	(70)	(75)	(75)	Would limit MAG/MCSCS to annualization of initial approval from November. Any additional funding is being tracked as a risk.
Subtotal (C) up to		***-***	***(60)***	***(330)***	***(507)***	***(649)***	

D. Contingency & Prudence Levers [higher risk]

Contingency & Prudence Levers	**O/C**	**2016-17**	**2017-18**	**2018-19**	**2019-20**	**2020-21**	**Description**
Program Review Targets	O/C		-	(500)	(500)	(500)	A $500M savings target in 2018-19 onward (in addition to the existing year-end savings target).
Further Program Review targets	O/C		(100)	(500)	(1,000)	(1,000)	When combined with the Expand Program Review option in category (B) above, the total Program Review savings targets would be $0.1B / $1.5B / $1.5B / $1.5B in 2017-18 through 2020-21 (in addition to year-end savings targets of $1.2B / $1.2B / $1.1B / $1.2B).
Program Implementation Review	O/C		(250)	250	-	-	Review implementation schedules with the objective of transferring 2017-18 expense to 2018-19.
Reduce contingency fund	O/C		-	(208)	(558)	(579)	Would reduce balance to $600M annually, apart from Moving Ont. Forward component. Including Moving Ont Forward, contingency fund level would be $600M / $906M / $1,265M / $1,434M. Risks being tracked include compensation pressures of $0.3B / $0.7B / $1.4B / $2.2B (excluding OMA). Exceeding the contingency fund balance introducing the possibility that the fiscal plan would need to be revised to accomodate these pressures.
Cap Trade / GGRA	C		-	(300)	(300)	(300)	Assume additional funding can be allocated to RER and/or school retrofits. When combined with option in part (A), overall reduction is ($100M) / ($300M) / ($300M) / ($300M).
HOOPP and CAATPP Valuation Allowance	O		-	(765)	(914)	(914)	Amend governance structures for HOOPP and CAATPP to a model that supports the recognition of the full net pension asset.
Subtotal Levers (D) up to		***-***	***(350)***	***(2,023)***	***(3,272)***	***(3,293)***	

All Levers = (A) + (B) + (C) + (D)		***29***	***(1,007)***	***(2,761)***	***(4,138)***	***(4,428)***	

Items bolded and italicized are new relative to the last update.