

Policy and Delivery Risk Tracking (Pilot)

Multi-Year Action Plan (MYAP)

BiWeekly MYAP Slice - ENERGY - 2017-10-23

Key Activities included:

- 01.10 Lowering Business Costs
- 03.01 Ontario's Leadership in addressing Climate Change
- 03.02 Climate Change Action Plan
- 03.05 Increasing the Use of Electric Vehicles
- 03.06 Support Cycling and Walking Initiatives
- 03.07 Increase the Use of Low-carbon Trucks, Buses, and Other Modes of Transportation
- 03.08 Increase the Availability and Use of Lower-carbon Fuel
- 03.09 Help Individuals and Businesses Manage their Energy Use and Save Money
- 03.10 Improve Energy Efficiency, Reduce Emissions, and Set Low-carbon Standards for Buildings and Homes
- 03.15 Collaborate with Indigenous Partners on Climate Change Initiatives
- 04.12 Reconciling Relationships with Indigenous Partners
- 05.03 Electricity Support Programs for Vulnerable Consumers
- 14.01 Premiers Advisory Council (PAC): Hydro Assets
- 14.04 Real Estate and Other Government Assets: GM Shares, LCBO Head Office Lands, OPG HQ, Lakeview, Seaton
- 15.10 Ontario-Quebec Electricity Trading
- 15.11 Long-Term Energy Plan (LTEP) and Related Initiatives
- 15.12 Agreement on a Canadian Energy Strategy (CES) while Promoting Concrete Actions on Climate Change that Position Canada to Meet Aggressive GHG Reduction Targets and Enhance Economic Performance
- 15.13 Energy East Pipeline
- 15.14 Industrial Rate Supports (IRS)
- 15.15 Reducing Diesel Use for Electricity Generation in Remote First Nation Communities and Ensuring First Nations Benefit from Grid Connection
- 15.16 Promoting the Adoption of Renewable Energy
- 15.21 Ontario's Fair Hydro Plan
- 15.24 Nuclear Refurbishments

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

BiWeekly MYAP Slice - ENERGY - 2017-10-23

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
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01.10 Lowering Business Costs Pillar: Lowering Business Costs		Industrial I-initiative		Tax Reductions in 17/18	WSIB Premium Freeze Savings	Lead: MOF Supporting: ENERGY, MOL, TBS Risk Categories:
		Industrial I-initiative		Debt Retirement		Last updated: 12-09-16
						Unchanged Risk Status →
03.01 Ontario's Leadership in addressing Climate Change Pillar: Government Leadership in addressing Climate Change	Alternative fuel rules	Climate Change Summit (QC)	Summit of Americas First Minister's Meeting	UN Conference (COP 23)	UN Conference (COP 24)	Lead: MOECC Supporting: ENERGY, MOF, MTO, MMA, MEDG, OMAFRA, MNRF, MNM, TBS Risk Category: Policy
	Reducing Coal in Industries	UN Climate Conference Paris	UN Conference (COP 22)			Last updated: 23-06-16
						Unchanged Risk Status →
03.02 Climate Change Action Plan Pillar: Government Leadership in addressing Climate Change	50 Million Trees	Multi-ministry engagement		Grasslands Initiative (T2)		Lead: MOECC Supporting: OMAFRA, MEDG, ENERGY, MOF, MMA, MNRF, MNM, MTO Risk Category: Governance
		CCAP Update	CCAP Plan finalized			Last updated: 21-03-17
		2030 GHG Emissions Targets	Wood Stove Prog.		Implement CCAP initiatives	Unchanged Risk Status →

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

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**Management Attention
Required**

- Monitoring

 Satisfactory

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03.05 Increasing the Use of Electric Vehicles Pillar: Climate Change Action Area: Transportation		EV TB/MBC Minute Amendment EV Chargers - Ontario launch	Consultation on Campaign EV Incentive & Investment Prog. Establish EV Facility EV Advancement Prog. Launch	EVHAP Partnership Overnight charge Workplace/Resident EV HST for EV (T2) Green Plate - Program EV Discovery Center EV Consumer/-Dealer Engmt. Vehicle Scrap Program Electric School Bus Pilot		Lead: MOECC, MTO, MOI, MEDG, ENERGY Supporting: MOF, MNRF, EDU Risk Category: Financial Last updated: 13-03-17 Unchanged Risk Status →
		Modernized EV Program Launch	Free Overnight Charging			
03.06 Support Cycling and Walking Initiatives Pillar: Climate Change Action Area: Transportation				Implementation Province-wide Cycling Ntwk ON Munic Com-muter Cycling Cycling Infrst. Investments MUSH Bike Parking	Action Plan 2.0	Lead: MOECC, MTO, MTCS, ENERGY Supporting: MOI Risk Category: Policy Last updated: 31-05-17 Unchanged Risk Status →
03.07 Increase the Use of Low-carbon Trucks, Buses, and Other Modes of Transportation Pillar: Climate Change Action Area: Transportation				Fueling Infra. Green Commercial veh. (T2) Centre Low Carbon Mobility	Trans. Demand Mgt Funding (T2) Fueling Infra. (T2)	Lead: MTO Supporting: MOECC, MOI, ENERGY, MEDG, OMAFRA Risk Categories: Last updated: 13-03-17 Unchanged Risk Status →

Milestone Legend:

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03.10 Improve Energy Efficiency, Reduce Emissions, and Set Low-carbon Standards for Buildings and Homes Pillar: Climate Change Action Area: Buildings and Homes																									Consultation: reduce carbon →												Renewable Natural Gas												Natural Gas																								Lead: MOECC Supporting: MHO, ENERGY, MGCS, MOI Risk Categories:																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
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03.15 Collaborate with Indigenous Partners on Climate Change Initiatives Pillar: Climate Change Action Area: Collaboration with Indigenous Communities																									Develop CC Partnership →												Consult re: partnership →												Target: 50% - diesel red.												First Nations Microgrids												Lead: MOECC, MIRR, ENERGY Risk Categories:																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
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Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

BiWeekly MYAP Slice - ENERGY - 2017-10-23

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
04.12 Reconciling Relationships with Indigenous Partners Pillar: Ontario's Action Plan for Reconciliation: Reconciling Relationships with Indigenous Partners			Enhance COO Particip Supports ON Action Plan for Recon. Change MAA to MIRR	Algonquin Ne-gotiating NP Report back: RBS/RRS	RRS Report Back	Lead: MIRR Supporting: CAB, MNRF, MNDM, ENERGY Risk Categories:
			MTPRSI Indig-enous Particip	Report back: Consult./UNDRIP		Last updated: 20-09-16
			TRC: ON Leading by Ex.			
05.03 Electricity Support Programs for Vulnerable Consumers Pillar: New approaches to provide consistent and predictable support for vulnerable Ontarians	OESP	Debt Retirement Charge ends OESP Begins		Expanded OESP Implemented Enhanced RRRP, DRP, and FNDC	OESP auto en-roll. SA recip. Small busi-nesses' energy	Lead: ENERGY Risk Categories: Delivery / Operational, Financial
						Last updated: 16-06-17
14.01 Premiers Advisory Council (PAC): Hydro Assets Pillar: Examining How to Get the Most Value From Crown Corporations	PAC Announced PAC Initial - Report	Hydro One final recommendation Hydro One IPO PWU & SEP share agreements Brampton Merger & Purchase COO negotiating mandate Hydro One Check In	Year 2 H1 Share Transactions COO term sheet Brampton Merger Fin. Close TB/MBC approval/release	Year 3 H1 Share Transactions	Year 4 H1 Share Transactions Tax Changes: Support LDC	Lead: ENERGY, MOF Supporting: CAB Risk Categories: Financial, Stakeholder / Perception
						Last updated: 12-09-16
14.04 Real Estate and Other Government Assets: GM Shares, LCBO Head Office Lands, OPG HQ, Lakeview, Seaton Pillar: Examining How to Get the Most Value From Crown Corporations	Final Sale of GM Shares	Ongoing evaluations Final sale of LCBO head Off.			Trillium Trust Deposits	Lead: MOF Supporting: ENERGY, MEDG, MOI Risk Categories: Delivery / Operational, Financial, Policy
						Last updated: 13-10-16

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

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BiWeekly MYAP Slice - ENERGY - 2017-10-23

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
15.10 Ontario-Quebec Electricity Trading Pillar: Managing Ontario's Energy Resources	Negotiations					Lead: ENERGY Supporting: MIA, MOECC Risk Categories: Delivery / Operational, Stakeholder / Perception Last updated: 06-06-17 Unchanged Risk Status →
		MOU Approval	Electricity Trade Agreement	ON-QC Trade, Storage etc. RB, Quebec RFP with US States		
			Hydro Quebec and IESO	IESO ON-QC I-ntertie Report		
15.11 Long-Term Energy Plan (LTEP) and Related Initiatives Pillar: Managing Ontario's Energy Resources		LTEP Progress	Province-wide consultation	LTEP (Part 2)		Lead: ENERGY Supporting: MOECC Risk Categories: Delivery / Operational, Stakeholder / Perception Last updated: 05-06-17 Increased Risk Status ↗
		ON Conservation First Agenda	Home Energy - Retrofit Launch	ON-QC Trade, Storage etc. RB, LTEP Freq. Reg.		
		Unlock Value in Electricity	IESO doc. initiates planning	Public release of 2017 LTEP		
15.12 Agreement on a Canadian Energy Strategy (CES) while Promoting Concrete Actions on Climate Change that Position Canada to Meet Aggressive GHG Reduction Targets and Enhance Economic Performance Pillar: Managing Ontario's Energy Resources		Finalize CES at COF	Report back at COF	Report back at COF		Lead: ENERGY, MIA Supporting: MOECC Risk Categories: Delivery / Operational, Governance, Stakeholder / Perception Last updated: 13-03-17 Unchanged Risk Status →
		Climate Change Summit (QC)				
		Transmission Language				
15.13 Energy East Pipeline Pillar: Managing Ontario's Energy Resources	Initial Application Filed	Updated Application	NETS Hearing			Lead: ENERGY Risk Category: Policy Last updated: 12-09-16 Increased Risk Status ↗
			Energy East - Pipeline			
					Project Begins Construction	

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

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BiWeekly MYAP Slice - ENERGY - 2017-10-23

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
15.14 Industrial Rate Supports (IRS) Pillar: Managing Ontario's Energy Resources		Program Evaluation Program Extension Approved	NIERP Program	New NIERP launch		Lead: ENERGY, MNDM Supporting: MOF Risk Category: Policy Last updated: 12-09-16 Increased Risk Status ↗
15.15 Reducing Diesel Use for Electricity Generation in Remote First Nation Communities and Ensuring First Nations Benefit from Grid Connection Pillar: Managing Ontario's Energy Resources		Neg. fed-prov cost-share	Watay project announced	Electrific. - readiness prog. Watay file leave to construct Fed. support for Pik. line First Nations Microgrids Watay connect. of Pik.	Watay proj construction	Lead: ENERGY Supporting: MIRR Risk Categories: → Last updated: 29-09-17 Unchanged Risk Status →
15.16 Promoting the Adoption of Renewable Energy Pillar: Managing Ontario's Energy Resources	FIT 3 Ex. Contracts Awarded LRP I Quali. App. Announced FIT 3 Contracts Awarded	LRP I Contracts Awarded	FIT 4 Contracts Awarded LRP I Review LRP II RFQ L-aunched LRP II Announced by Minister LRP II Suspended	microFIT Program Ends Ph. 1 Net Metering Reg. FIT 5 Contracts Awarded	Ph. 2 Net Metering Reg.	Lead: ENERGY Supporting: IESO Risk Categories: Last updated: 18-11-16 Increased Risk Status ↗

BiWeekly MYAP Slice - ENERGY - 2017-10-23

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
15.21 Ontario's Fair Hydro Plan Pillar: Managing Ontario's Energy Resources		CCAP Update	Price Mitigation 8% Price Mitig Leg introduced	OFHP- GA Refinancing Imp. OFHP Reg. Bundle (3 of 3) OFHP Reg. Bundle (2 of 3) Add'l Price Mitig Leg Introd OFHP Reg. Bundle (1 of 3) ON-QC Trade, Storage etc. RB	OESP auto enroll. SA recip.	Lead: ENERGY Risk Categories: Financial, Policy Last updated: 14-06-17 Increased Risk Status
				8% Price Mitig Implemented		
15.24 Nuclear Refurbishments Pillar: Managing Ontario's Energy Resources	Bruce Power - Refurb update	Amended (BPRIA) Update on IESO and Bruce Power Ongoing Pickering Operation Darlington R-refurbishment Update on Darlington Refurb	Finalize Bruce Implementation TB/MBC Approval of OEB Plan 1st Darlington Unit Refurb	OPG Licence - Renewal 2nd Darlington Unit Approval	2nd Darlington Unit Refurb Pickering Licence Exp/approv	Lead: ENERGY Supporting: IESO Risk Category: Stakeholder / Perception Last updated: 26-05-17 Unchanged Risk Status