

Policy and Delivery Risk Tracking (Pilot)

Multi-Year Action Plan (MYAP)

ENERGY - Bi-weekly MYAP Slice - 2017-07-17

Key Activities included:

- 01.10 Lowering Business Costs
- 03.01 Ontario's Leadership in addressing Climate Change
- 03.02 Climate Change Action Plan
- 03.05 Increasing the Use of Electric Vehicles
- 03.06 Support Cycling and Walking Initiatives
- 03.07 Increase the Use of Low-carbon Trucks, Buses, and Other Modes of Transportation
- 03.08 Increase the Availability and Use of Lower-carbon Fuel
- 03.09 Help Individuals and Businesses Manage their Energy Use and Save Money
- 03.10 Improve Energy Efficiency, Reduce Emissions, and Set Low-carbon Standards for Buildings and Homes
- 03.15 Collaborate with Indigenous Partners on Climate Change Initiatives
- 04.12 Reconciling Relationships with Indigenous Partners
- 05.03 Electricity Support Programs for Vulnerable Consumers
- 14.01 Premiers Advisory Council (PAC): Hydro Assets
- 14.04 Real Estate and Other Government Assets: GM Shares, LCBO Head Office Lands, OPG HQ, Lakeview, Seaton
- 15.10 Ontario-Quebec Electricity Trading
- 15.11 Long-Term Energy Plan (LTEP) and Related Initiatives
- 15.12 Agreement on a Canadian Energy Strategy (CES) while Promoting Concrete Actions on Climate Change that Position Canada to Meet Aggressive GHG Reduction Targets and Enhance Economic Performance
- 15.13 Energy East Pipeline
- 15.14 Industrial Rate Supports (IRS)
- 15.15 Ensuring Communities Benefit from Grid Connection or a Reduction in their Dependence on Diesel
- 15.16 Promoting the Adoption of Renewable Energy
- 15.21 Ontario's Fair Hydro Plan
- 15.24 Nuclear Refurbishments

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

■ Satisfactory

ENERGY - Bi-weekly MYAP Slice - 2017-07-17

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
01.10 Lowering Business Costs Pillar: Lowering Business Costs		Industrial I- nitiative		Tax Reductions in 17/18	WSIB Premium Freeze Savings	Lead: MOF Supporting: ENERGY, MOL, TBS Risk Categories:
		Industrial I- nitiative		Debt Retirement		Last updated: 12-09-16 Unchanged Risk Status →
03.01 Ontario's Leadership in addressing Climate Change Pillar: Government Leadership in addressing Climate Change	Alternative fuel rules	Climate Change Summit (QC)	Summit of Am- erica's First Minister's Meeting	UN Conference (COP 23)	UN Conference (COP 24)	Lead: MOECC Supporting: ENERGY, MOF, MTO, MMA, MEDG, OMAFRA, MNRF, MNDM, TBS Risk Category: Policy
	Reducing Coal in Industries	UN Climate C- onference Paris	UN Conference (COP 22)			Last updated: 23-06-16 Unchanged Risk Status →
03.02 Climate Change Action Plan Pillar: Government Leadership in addressing Climate Change		Multi-ministry engagement		Implement CCAP initiatives		Lead: MOECC Supporting: OMAFRA, MEDG, ENERGY, MOF, MMA, MNRF, MNDM, MTO Risk Category: Governance
		CCAP Update	CCAP Plan fi- nalized			Last updated: 21-03-17 Unchanged Risk Status →
	50 Million Trees	2030 GHG Emi- ssions Targets	Wood Stove Prog.			
		GHG impact analysis				

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

■ Satisfactory

ENERGY - Bi-weekly MYAP Slice - 2017-07-17

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
03.05 Increasing the Use of Electric Vehicles Pillar: Climate Change Action Area: Transportation		EV TB/MBC Minute Amendment EV Chargers - Ontario launch	Consultation on Campaign EVHAP Partnership EV Incentive & Investment Prog. Establish EV Facility EV Advancement Prog. Launch Free Overnight Charging EV Charging - Infrastructure Electric and Hydrogen Vehicle Cont EV Charger Prog. (to 2021)	Workplace/Resident EV Green Plate - Program HST for EV (T2) EV Consumer/- Dealer Engmt. Vehicle Scrap Program Electric School Bus Pilot		Lead: MOECC, MTO, MOI, MEDG, ENERGY Supporting: MOF, MNRF, EDU Risk Category: Financial Last updated: 13-03-17 Unchanged Risk Status →
03.06 Support Cycling and Walking Initiatives Pillar: Climate Change Action Area: Transportation				Implementation Province-wide Cycling Ntwk Commuter Cycling Program Cycling Infrst. Investments MUSH Bike Parking	Action Plan 2.0	Lead: MOECC, MTO, MTCS, ENERGY Supporting: MOI Risk Category: Policy Last updated: 31-05-17 Unchanged Risk Status →
03.07 Increase the Use of Low-carbon Trucks, Buses, and Other Modes of Transportation Pillar: Climate Change Action Area: Transportation				Fueling Infra. (T2) Green Commercial veh. (T2) *Green commercial veh. (T2) *Centre Low - Carbon Mobility	Trans. Demand Mgt Funding (T2) Fueling Infra. (T2)	Lead: MTO Supporting: MOECC, MOI, ENERGY, MEDG, OMAFRA Risk Categories: Last updated: 13-03-17 Unchanged Risk Status →

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

■ Monitoring

 Satisfactory

ENERGY - Bi-weekly MYAP Slice - 2017-07-17

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
03.08 Increase the Availability and Use of Lower-carbon Fuel Pillar: Climate Change Action Area: Transportation			Biogas Fuel Pilot report back	Transportation Fuels Bio Gas Fuelling Pilot Low Carbon Fuels Stand.		Lead: MOECC, ENERGY, OMAFRA Supporting: MTO, MNRF Risk Categories: Last updated: 31-05-17 Unchanged Risk Status →
03.09 Help Individuals and Businesses Manage their Energy Use and Save Money Pillar: Climate Change Action Area: Buildings and Homes			Wood Stove Prog.	Social Bench-marking LTEP Wood Stove Prog. Online Clim. Change Tools CCAP Impact on Low Income (T2) Green Button (T2) LTEP		Lead: MOECC Supporting: MHO, ENERGY Risk Categories: Last updated: 13-03-17 Unchanged Risk Status →
03.10 Improve Energy Efficiency, Reduce Emissions, and Set Low-carbon Standards for Buildings and Homes Pillar: Climate Change Action Area: Buildings and Homes			Consultation: reduce carbon → Low Carbon Dev. Standards Social Housing Retrofit	Renewable Natural Gas Natural Gas Social Housing Retrofit Home Energy - Rating & Disc		Lead: MOECC Supporting: MHO, ENERGY, MGCS, MOI Risk Categories: Last updated: 13-03-17 Unchanged Risk Status →
03.15 Collaborate with Indigenous Partners on Climate Change Initiatives Pillar: Climate Change Action Area: Collaboration with Indigenous Communities			Develop CC Partnership → Consult re: partnership →	Target: 50% - diesel red. First Nations energy proj.		Lead: MOECC, MIRR, ENERGY Risk Categories: Last updated: 13-03-17 Unchanged Risk Status →

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

■ Satisfactory

ENERGY - Bi-weekly MYAP Slice - 2017-07-17

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
04.12 Reconciling Relationships with Indigenous Partners Pillar: Ontario's Action Plan for Reconciliation: Reconciling Relationships with Indigenous Partners			ON Action Plan for Reconc. Change MAA to MIRR Enhance COO Particip Supports MTPRSI Indig-enous Particip TRC: ON Leading by Ex.	Algonquin Ne-gotiating NP Report back: RBS/RRS Report back: Consult./UNDRIP		Lead: MIRR Supporting: CAB, MNRF, MNMD, ENERGY Risk Categories: Last updated: 20-09-16 Unchanged Risk Status →
05.03 Electricity Support Programs for Vulnerable Consumers Pillar: New approaches to provide consistent and predictable support for vulnerable Ontarians	OESP	Debt Retirement Charge ends OESP Begins		Expanded OESP Implemented Enhanced RRRP, DRP, and FNDC	Small businesses' energy	Lead: ENERGY Risk Categories: Delivery / Operational, Financial Last updated: 16-06-17 Unchanged Risk Status →
14.01 Premiers Advisory Council (PAC): Hydro Assets Pillar: Examining How to Get the Most Value From Crown Corporations	PAC Announced PAC Initial - Report	Hydro One final recommendation Hydro One IPO PWU & SEP share agreements Brampton Merger & Purchase COO negotiating mandate Hydro One Check In	COO term sheet Year 2 H1 Share Transactions Brampton Merger Fin. Close TB/MBC approval/release	Year 3 H1 Share Transactions	Year 4 H1 Share Transactions Tax Changes: Support LDC	Lead: ENERGY, MOF Supporting: CAB Risk Categories: Financial, Stakeholder / Perception Last updated: 12-09-16 Decreased Risk Status ↘
14.04 Real Estate and Other Government Assets: GM Shares, LCBO Head Office Lands, OPG HQ, Lakeview, Seaton Pillar: Examining How to Get the Most Value From Crown Corporations	Final Sale of GM Shares	Ongoing evaluations Final sale of LCBO head Off.			Trillium Trust Deposits	Lead: MOF Supporting: ENERGY, MEDG, MOI Risk Categories: Delivery / Operational, Financial, Policy Last updated: 13-10-16 Unchanged Risk Status →

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

ENERGY - Bi-weekly MYAP Slice - 2017-07-17

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M													
15.10 Ontario-Quebec Electricity Trading Pillar: Managing Ontario's Energy Resources	Negotiations MOU Approval																								Electricity Trade Agreement Hydro Quebec and IESO												Quebec RFP w-ith US States IESO ON-QC I-ntertie Report																								Lead: ENERGY Supporting: MIA, MOECC Risk Categories: Delivery / Operational, Stakeholder / Perception Last updated: 06-06-17 Unchanged Risk Status →
15.11 Long-Term Energy Plan (LTEP) and Related Initiatives Pillar: Managing Ontario's Energy Resources	LTEP Progress												Sustainable - Electricity Supply ON Conservation First Agenda Conservation First Leg Intro Unlock Value in Electricity Integrated Power Syst Planning												Province-wide consultation Home Energy - Retrofit Launch IESO doc. in-itiates planning												LTEP IESO/OEB Imp. Dir. IESO OEB Imp. Plans to Min. Public release of LTEP Quebec RFP w-ith US States LTEP Freq. Reg. *Approval of LTEP																								Lead: ENERGY Supporting: MOECC Risk Categories: Delivery / Operational, Stakeholder / Perception Last updated: 05-06-17 Increased Risk Status ↗
15.12 Agreement on a Canadian Energy Strategy (CES) while Promoting Concrete Actions on Climate Change that Position Canada to Meet Aggressive GHG Reduction Targets and Enhance Economic Performance Pillar: Managing Ontario's Energy Resources													Finalize CES at COF Climate Change Summit (QC) Transmission Language												Report back at COF												Report back at COF																								Lead: ENERGY, MIA Supporting: MOECC Risk Categories: Delivery / Operational, Governance, Stakeholder / Perception Last updated: 13-03-17 Unchanged Risk Status →
15.13 Energy East Pipeline Pillar: Managing Ontario's Energy Resources	Initial Application Filed												Updated Appl-ication												NETS Hearing Energy East - Pipeline																								Project Begins Construction												Lead: ENERGY Risk Category: Policy Last updated: 12-09-16 Increased Risk Status ↗

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention Required

- Monitoring

■ Satisfactory

ENERGY - Bi-weekly MYAP Slice - 2017-07-17

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
15.14 Industrial Rate Supports (IRS) Pillar: Managing Ontario's Energy Resources		Program Evaluation Program Extension Approved	NIERP Program	New NIERP launch		Lead: ENERGY, MNDR Supporting: MOF Risk Category: Policy Last updated: 12-09-16 Increased Risk Status
15.15 Ensuring Communities Benefit from Grid Connection or a Reduction in their Dependence on Diesel Pillar: Managing Ontario's Energy Resources		Neg. fed-prov cost-share	Watay project announced	Electrific. - readiness prog.	Watay proj construction	Lead: ENERGY Supporting: MIRR Risk Categories: Last updated: 13-03-17 Unchanged Risk Status
15.16 Promoting the Adoption of Renewable Energy Pillar: Managing Ontario's Energy Resources	LRP I Contracts Announced	LRP I Contracts Awarded	LRP I Review LRP II RFQ Launched LRP II Announced by Minister LRP II Suspended			Lead: ENERGY Supporting: IESO Risk Categories: Last updated: 18-11-16 Increased Risk Status
15.21 Ontario's Fair Hydro Plan Pillar: Managing Ontario's Energy Resources		CCAP Update	Price Mitigation 8% Price Mitig Leg introduced 8% Price Mitigation	Fair Hydro Plan Implementation OFHP Reg. Bundle (2 of 2) Add'l Price Mitig Leg Introduced OFHP Reg. Bundle (1 of 2)		Lead: ENERGY Risk Categories: Financial, Policy Last updated: 14-06-17 Increased Risk Status

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

 ■ Heightened Management
Attention Required

 ■ Management Attention
Required

■ Monitoring

■ Satisfactory

ENERGY - Bi-weekly MYAP Slice - 2017-07-17

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M													
15.24 Nuclear Refurbishments Pillar: Managing Ontario's Energy Resources													Amended (BPRIA) Update on IESO and Bruce Power Ongoing Pickering Operation												Implementation Update Darlington I-implementation Finalize Bruce Implementation TB/MBC Approval of OEB Plan 1st Darlington Unit Refurb												OPG Licence - Renewal 2nd Darlington Unit Approval												2nd Darlington Unit Refurb												Lead: ENERGY Supporting: IESO Risk Category: Stakeholder / Perception
	Bruce Power - Refurb update												Darlington R-efurbishment Update on Darlington Refurb																								2nd Darlington Unit Approval												Pickering Licence Exp/approv												Last updated: 26-05-17
																																																													Unchanged Risk Status →