

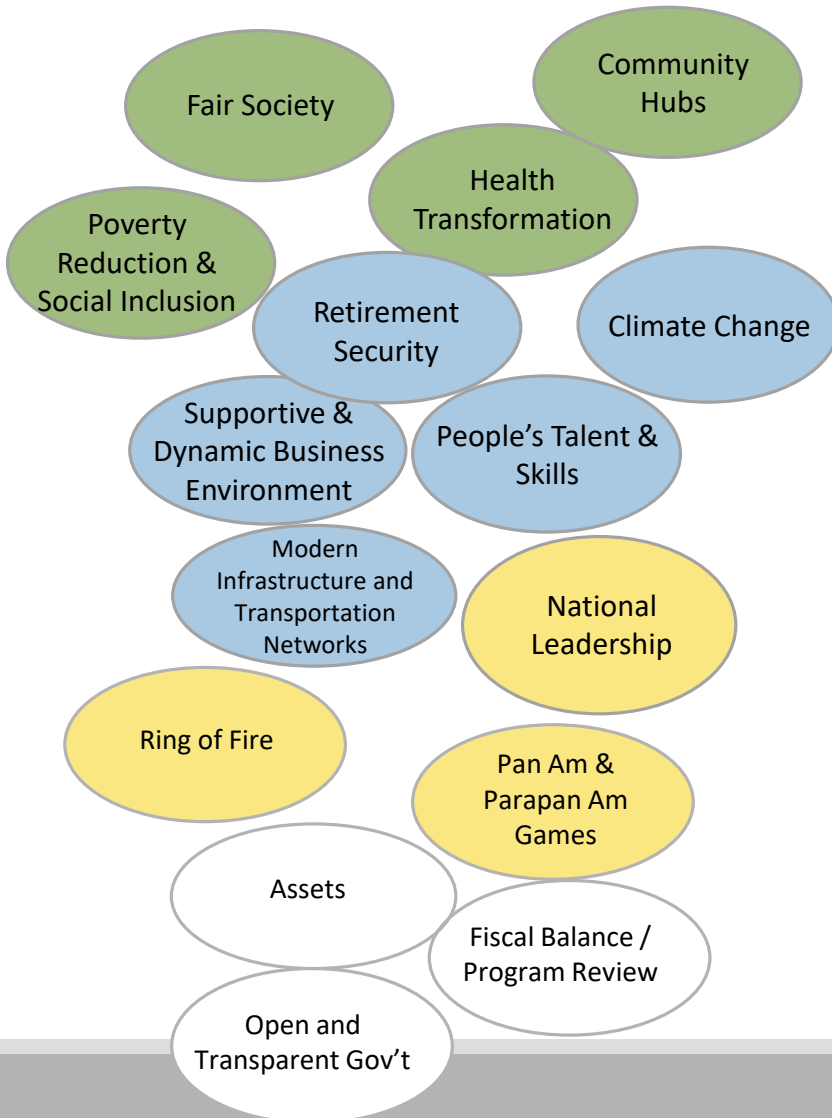
Review of the Government's Multi-year Action Plan

APRIL 18, 2018

CONFIDENTIAL ADVICE TO CABINET

Major Areas of Action

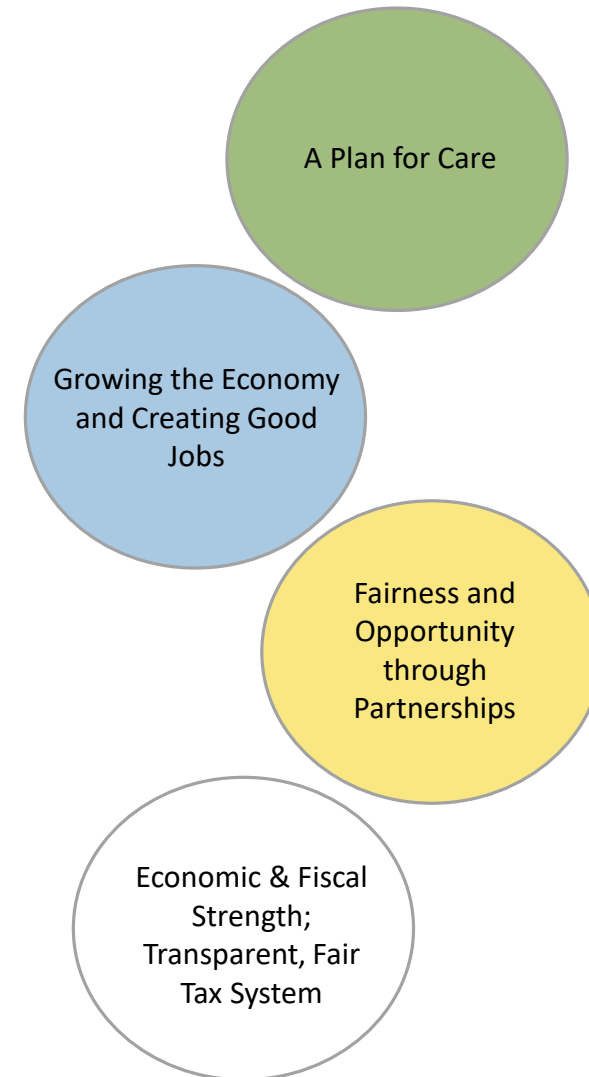
2014 / 2015



2016 / 2017

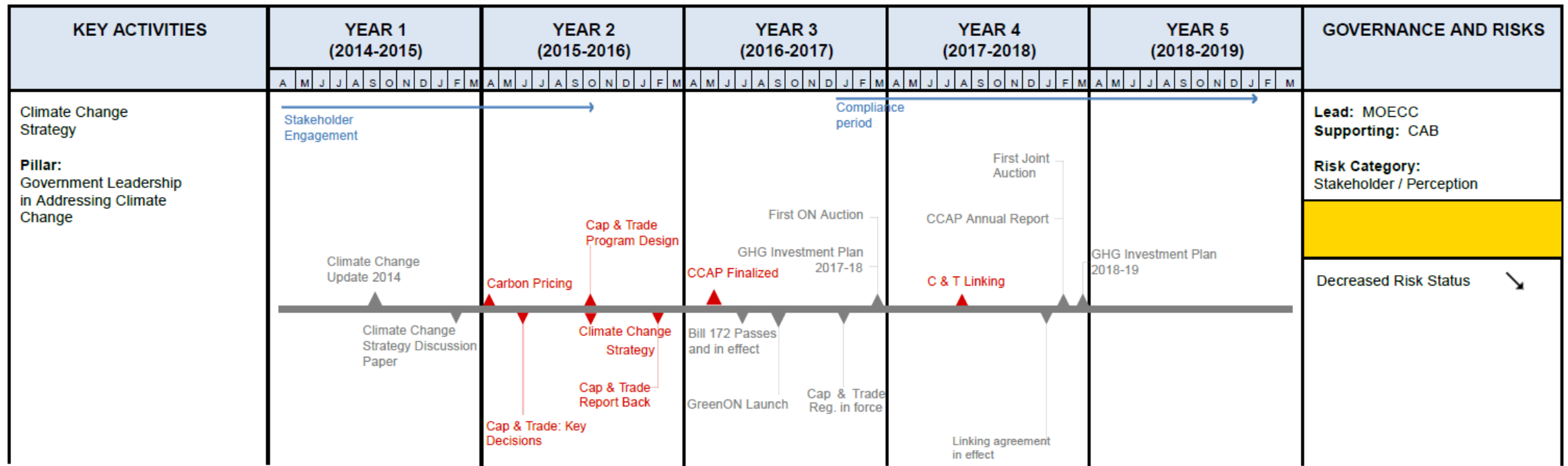


2018



The Multi-Year Action Plan (MYAP)

Climate Change Strategy



Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

6 RISK CATEGORIES

FINANCIAL ♦ GOVERNANCE ♦ STAKEHOLDER/ PERCEPTION ♦ DELIVERY/ OPERATIONAL ♦ POLICY ♦ TIMELINE

A Plan for Care

Milestones

- It's Never Okay: An Action Plan to Stop Sexual Violence and Harassment
- Plan to welcome refugees, including Syrian refugees
- Patients First: Action Plan for Health Care
- Patients First: A Roadmap to Strengthen Home and Community Care
- Ontario's first Patient Ombudsman
- Enhanced Ontario Youth Action Plan

- Community Hubs Resource Network
- Social Purpose Real Estate Strategy
- Ontario Black Youth Action Plan
- AccessTalent: Ontario's Employment Strategy for People with Disabilities
- Aging with Confidence: Ontario's Action Plan for Seniors
- Commitment to create 100,000 licensed child care spaces
- Renewed Early Years and Child Care Policy Framework
- Ontario Autism Program
- *Child, Youth, and Family Act*
- Portable Housing Benefit expanded
- *Anti-Racism Act* and Strategy
- Rural or Remote Electricity Rate Protection
- Basic Income Pilot
- Income Security Reform Roadmap
- Promoting Gender Inclusivity on Government Forms and Identification

2014

- Developmental Services Transformation begins
- *Child Care Modernization Act*, including the new *Child Care and Early Years Act*

2015

2016

- Healthy Smiles Ontario
- First Nations Health Action Plan
- Opioid Strategy
- Launched Ontario Electricity Support Program
- Walking Together: Ontario's Long-Term Strategy to End Violence Against Indigenous Women
- Ontario's Strategy to End Human Trafficking

2017

2018

- Women's Economic Empowerment Strategy
- OHIP+ begins
- Bill: Plan for Care and Opportunity Act
- Renewed Action on Ontario's Mental Health and Addictions Strategy
- Income Security Reform Implementation
- *Rowan's Law Act (Concussion Safety)*

A Plan for Care

Outcomes



CHILDREN and YOUTH

- Decreased the number of children **living in poverty** by 24% and children living in deep poverty by 37%
- Increased **licensed child care** spaces by 38% to more than 406,000
- Contributed to a 46% **decline in the youth crime** rate
- Improved outcomes for more than 10,000 **Black children and youth** in Ontario through initiatives to eliminate systemic, race-based disparities



VULNERABLE POPULATIONS

- Improved services for **survivors of domestic violence**, including funding for Sexual Assault and Domestic Violence Treatment Centres, access to safe beds in shelter and transitional housing supports
- Removing long-standing barriers that have kept **women** from benefitting equally from Ontario's economy
- Addressed integration needs of **refugees**, refugees claimants and other vulnerable **newcomers**



HEALTH CARE

- Improved access to **high-quality care**, including inter-professional primary care, home and community care, culturally-appropriate supports for Indigenous individuals and communities, mental health and addictions supports, and life-saving harm reduction supports
- Helped Ontarians to make informed choices and to **stay healthy** by strengthening Ontario's public immunization programs, updating public health requirements, and modernizing smoking/vaping legislation



SOCIAL INCLUSION

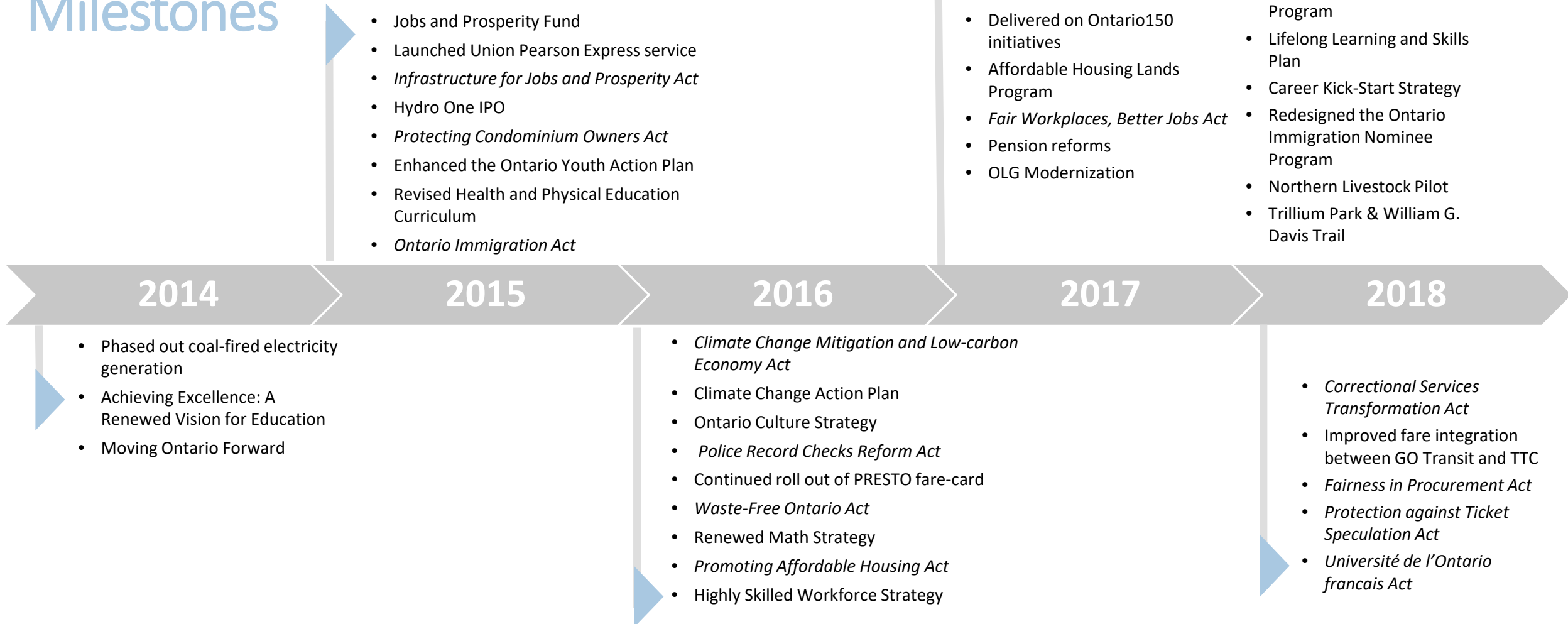
- Over 550 people have joined the **Community Hubs** Resource Network, resulting in stronger planning and sharing of best practices
- Promoted inclusive and equitable treatment by providing **gender neutral** health cards, driver's licenses and birth certificates
- Ensured equal recognition of all **parents** under the law
- Transformed the **developmental services** sector to better support approximately 47,000 individuals, to enable choice and active participation in the community
- Provided over 500,000 **seniors** opportunities to volunteer, stay active and continue life-long learning

A Plan for Care

2018 Budget Measures



Growing the Economy and Creating Good Jobs Milestones



Growing the Economy and Creating Good Jobs Outcomes



BUSINESS

- **Saved businesses** over \$152M through measures to cut **red tape** and reduced small business Corporate Income Tax rate by 22%
- Created 36,000 private-sector jobs and attracted over \$7.1B in total investments through the **Jobs and Prosperity Fund**
- Enhanced client access to Ontario's **mining lands** data and improved ability to manage **mining claims** online
- Played a key role in **negotiating** the new Canadian Free Trade Agreement
- Supported **global trade**: identified \$702M in export sales opportunities, took 790 companies to market
- Brought in \$32.3B for 2016-17 in **Tourism revenue**



CLIMATE CHANGE

- Invested **cap and trade** proceeds into numerous greenhouse gas reducing initiatives, including:
 - rebates and incentives on energy upgrades through the **Green Ontario** Fund for homeowners and businesses
 - **retrofits** in social housing apartment buildings, hospitals, schools, colleges and universities to improve energy efficiency
 - **electric vehicle incentives** and charging infrastructure
 - commercializing new **low-carbon technologies**
 - greenhouse gas **emission reduction** programs for large industries



EDUCATION & EMPLOYMENT

- High school **graduation rate** is 86.5%, up from 68% in 2004
- Ontario is **1st in Reading** on OECD's Program for International Student Assessment (PISA) scores
- Granted free tuition to 225,000 students and more generous grants and loans to 175,000 students through the **new OSAP**
- **Increased minimum wage** to \$14 per hour
- Significant changes to address precarious work, strengthen **employment standards** and reduce barriers to unionization



TRANSIT, ASSETS & INFRASTRUCTURE

- Dedicated \$31.5B to support **public transit, transportation and priority infrastructure**
- Provided funding to 426 municipalities through the **Ontario Community Infrastructure Fund**
- Ontarians can now purchase **beer, wine and cider** at grocery stores
- Broadened **Hydro One** ownership and exceeded \$9B target, enabling reinvestment in transit
- **Ontario's Fair Hydro Plan** reduced electricity bills for residential consumers by an average of 25%

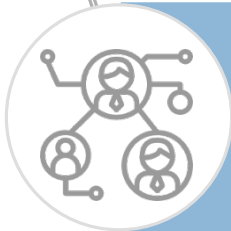
Growing the Economy and Creating Good Jobs

2018 Budget Measures



Building Ontario's Talent Advantage

Announcing new investments totaling \$411 million over 3 years in Ontario's strongest asset – its people, including innovative programming, the new Ontario Apprenticeship Strategy, the first Ontario Training Bank and additional investment in the Ontario Bridge Training Program



Improving Business Competitiveness

*Renewing the Jobs & Prosperity Fund with more than \$900 million over then next 10 years
Increasing Northern Ontario Heritage Fund Corporation funding by \$85 million over 3 years
Providing a total of \$45 million in funding to support the Vector Institute and NextAI
Increasing export markets and building strategic partnerships through the Global Trade Strategy*



Investing in Infrastructure

*Making significant infrastructure investments of about \$230 billion over 14 years, starting in 2014-15
An updated commitment to make significant infrastructure investments of about \$182 billion over the next 10 years will support an average of 140,000 jobs annually
An initial investment of over \$11 billion to support high-speed rail and an additional \$500 million over 3 years to expand broadband connectivity in rural and northern communities*

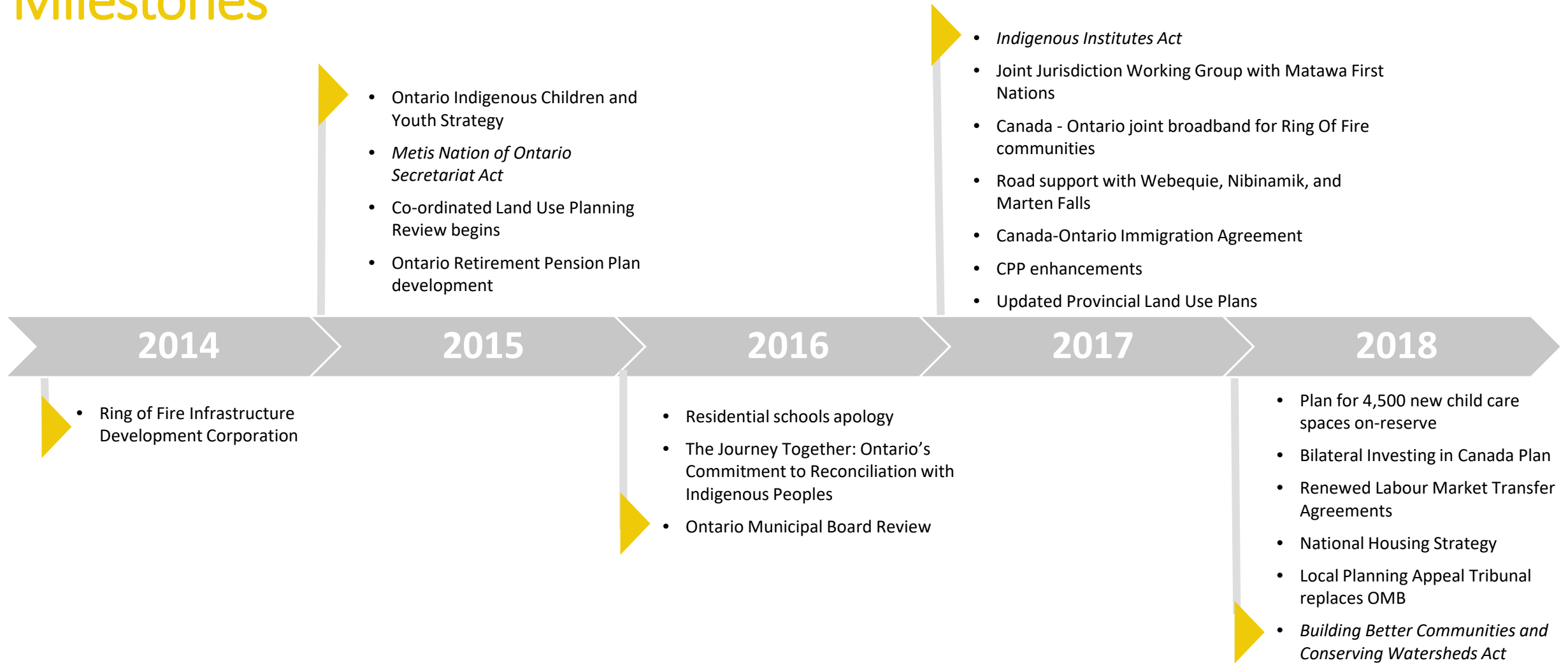


Additional Initiatives

*Investing more than \$120 million over 3 years to help students prepare for high school by ensuring flexible supports are available
Providing over \$250 million over 3 years to address current waitlists for special education assessments and improve access to related programs and services
Providing financial assistance for students with the greater financial need through the new Ontario Students Assistance Program*

Fairness and Opportunity through Partnerships

Milestones



Fairness and Opportunity through Partnerships

Outcomes



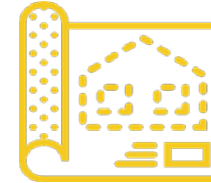
FEDERAL

- Played a leadership role with FPT partners to develop an historic agreement to **enhance the CPP** and improve retirement security for Canadians
- Expanded scope of **labour market** supports that allow Ontario to provide a broader range of employment and training
- Reached an historic agreement with the federal government on a **National Housing Strategy**, which, through collaboration, will support Ontario in its plan to deliver more affordable housing



INDIGENOUS

- Enabled **Indigenous Institutes** to be independent institutions providing postsecondary education to more than 1,000 Indigenous learners annually
- Co-developed the **Urban Indigenous Action Plan** with Indigenous partners
- Helped communities and tribal councils prepare for **Ring of Fire** development



MUNICIPAL

- Supported clearer and more timely decision-making through the **Building Better Communities Act** and replacing the Ontario Municipal Board with the Local Planning Appeal Tribunal
- Enabled local governments to be **more open, flexible and accountable**
- Provided guidance and provincial policies to municipalities to help them manage **growth, build** complete communities, curb sprawl and **protect** the natural environment

Fairness and Opportunity through Partnerships

2018 Budget Measures

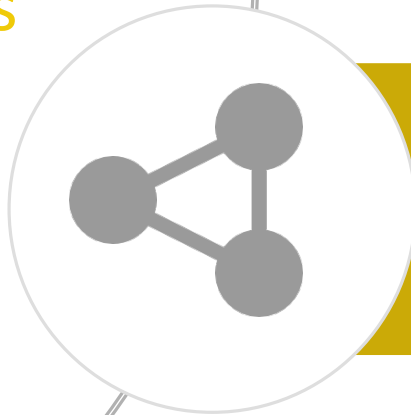


Building stronger relationships with First Nation, Métis and urban Indigenous peoples, while continuing to collaborate with federal, provincial and territorial partners on issues

Continue support for Indigenous Health Care through the Ontario First Nations Health Action Plan

Provide municipalities with ongoing support of more than \$4.2 billion in 2018

Support significant investments in public transit, green infrastructure and recreational/cultural infrastructure



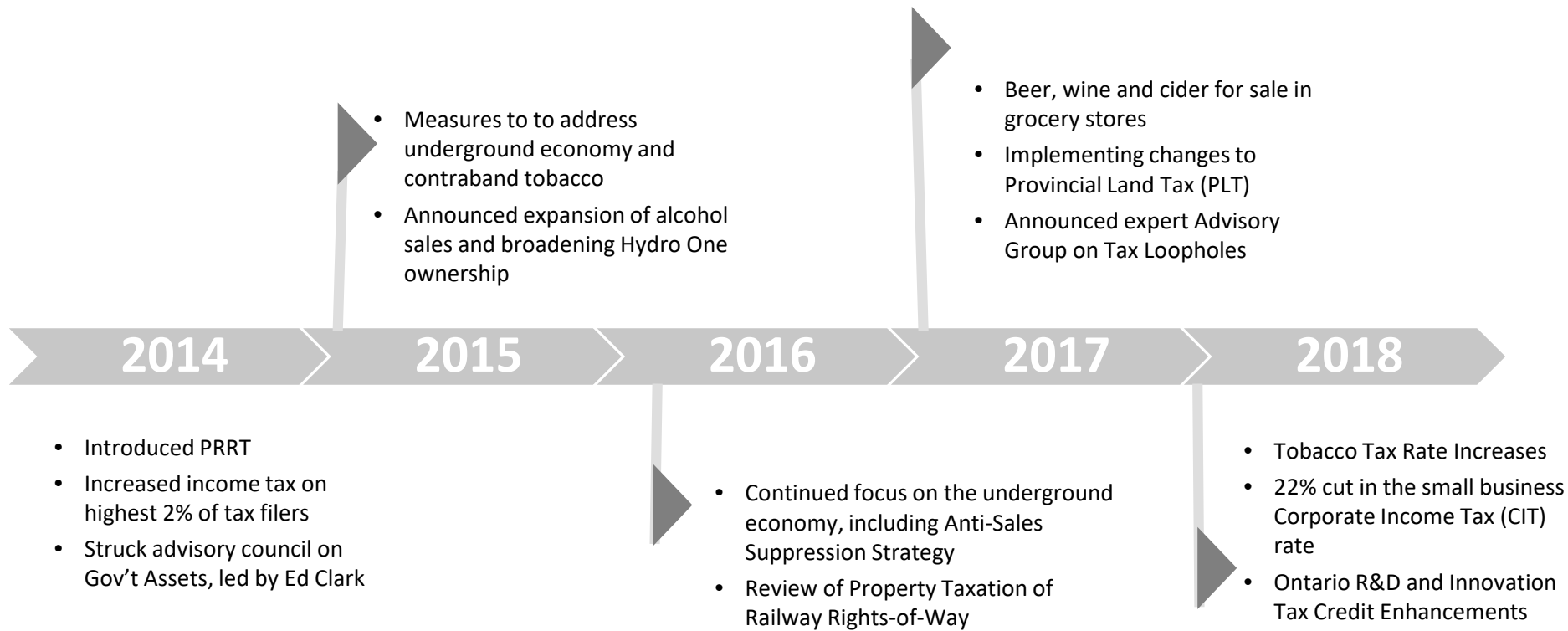
Support a safe and sensible framework for recreational cannabis

Enter into a coordinated agreement on federal excise duty

Provide \$40 million over two years to municipalities to help with implementation costs

Engage with First Nations communities on community-specific approaches

Economic and Fiscal Strength; Transparent, Fair Tax System Milestones



OUTCOMES

- Balanced Budget 2017-18**
- Enhanced government efforts to **transform programs via PRRT**
- Personal Income Tax** made simpler and more transparent
- Mirrored Federal measures for **Income Sprinkling and Small Business Limits**
- Encouraged large companies to continually **invest in R&D** spurring innovation
- Beer tax revenue** up by \$1M annually
- Improved programs and services** through experimentation and evidence (e.g. uptake on health card renewals)

Economic & Fiscal Strength; Transparent, Fair Tax System



A Transparent, Fair Tax System

Increase the fairness and transparency of Ontario's Personal Income Tax and transform tax support to encourage R&D activities

Modernize the property taxation of railway rights-of-way and take measures to support fair and accurate property assessments

Introduce legislation to address the practice of Electronic Sales Suppression and bring Ontario's tobacco rate closer to the national average

2018 Budget Measures



Fiscal Plan

Meet the 2010 Budget commitment to balance the budget in 2017-18 with a projected surplus of \$0.6 billion

Projecting modest deficits of 0.8 declining to 0.7 per cent of GDP

Plan to return to balanced budget by 2024-25 through:

Continued responsible management of program spending

Maintain fairness, accountability and integrity of provincial revenues

Manage the province's borrowing program prudently to minimize interest on debt costs

Work collaboratively with the federal government to ensure that fiscal arrangements are adequate, flexible and sustainable

Maintain a prudent level for the reserve