

Confidential

From: "Nanji, Mahmood (MOF)" <mahmood.nanji@ontario.ca>
To: "Thompson, Scott (MOF)" <scott.thompson@ontario.ca>
Cc: "Orsini, Steve (CAB)" <steve.orsini@ontario.ca>
Date: Tue, 13 Dec 2016 18:28:53 -0500
Attachments: World Bank Canadian case study - update for Ontario SoC.PDF (634.46 kB)

Good evening Scott,

I met with Steve this morning to discuss my return in January 2017 and my role over the next several months.

As I mentioned in my e-mail last week, I proposed to Steve that I continue to work on the World Bank project (Evolution of the Canadian Pension Model) until late Spring 2017. And to that end, given the significant benefits that the project has for Ontario (see page 5 of the attached deck), Ontario should become a project partner with my services being the in-kind contribution. Steve is generally supportive of this arrangement and I would hope you would be as well. With your and Steve's approval, I would prepare the terms of this arrangement.

We also discussed my role beyond June 2017. As Steve and I had previously discussed, I would like to pursue a fellowship at UofT or Queen's in the Summer/Fall 2017. Steve mentioned that this would require EDC approval and that he is prepared to advocate on my behalf. As a member of EDC, I would also hope that you would support my application. I have done some preliminary thinking on this and I would like to focus my teaching/research on Government Transformation: Opportunities and Challenges. This would build on the work of Savoie, Dean, Public Policy Forum, Mowat Centre and Martin Prosperity Institute. I will prepare a one pager outlining the scope of the research.

Please let me know if you want to discuss this further. Given that Steve leaves for holidays this Friday, I would appreciate it if we could reach an agreement in principle by Friday, December 16th so that there is a mutually agreed plan for my return in the new year.

Thanks once again for your support during this transition period and hopefully, for the proposed arrangements for the new year.

All the best.
Mahmood

Mahmood Nanji | Associate Deputy Minister |
Ontario Ministry of Finance | 375 University Avenue, Suite 700 |
Toronto, ON | M5G 2J5
O: 416:326-9524 | C: 647-202-4558