

2017 Document: Scalable Initiatives Illustrative Example

WORKING DRAFT

March 14, 2017 3:00pm

Contents

- Through PRRT presentations, ministries provided Scalable Initiatives that could be incorporated into the 2017 Document.
- **Part 1** provides a brief recap of what the government has done up until now, including 2017-18 PRRT approvals-in-principle.
- **Part 2** provides a summary of the Scalable Initiatives proposed by ministries and an illustrative example of what could be funded within a specific envelope.

DOCUMENT 2017

Through our plan to balance the budget, support economic growth and invest in key public services, we will foster greater opportunity for more individuals and businesses; helping them get ahead and stay ahead. Ontario is committed to ensuring that everyone shares in the prosperity we are building together.

RESTORING BALANCE: ONTARIO'S ECONOMIC AND FISCAL STRENGTH



Ontario's plan to create jobs and grow the economy is working. The plan has strengthened Ontario's economy and restored the Province's finances to balance. The government has achieved this while making strategic investments to support people, communities and public services.

HELPING YOU AND YOUR FAMILY

With economic growth and a balanced budget, Ontario will continue to invest in the things that matter most to people: helping with the affordability of everyday costs; improving convenience, choice and consumer protection; and, providing high quality programs and services for families with children or aging parents.



- Everyday Costs (Electricity Relief, Auto Insurance System Reform, Consumer Protection, First Time Homebuyers Rebate)
- Children (Child Care, Full Day Kindergarten)
- Students (Tuition Changes)
- Seniors (Long-Term Care, New Elderly Persons' Centres, CPP enhancement)

CREATING OPPORTUNITIES



INVESTING IN PEOPLE

Ontario is creating opportunities for people by investing in the development of their talents and skills. The government is helping more people participate in today's workforce and be prepared for success in tomorrow's economy.

- Highly Skilled Workforce
- Black Youth Action Plan
- Employment Strategy for People with Disabilities
- Helping Newcomers Integrate
- Adult Education
- Second Career
- Youth Jobs Strategy
- Skills Development
- Women in Business

INVESTING IN JOBS

Ontario is creating a more innovation-driven economy, helping firms scale up into global leaders, ensuring businesses have the talent they need to prosper and modernizing regulations to lower the cost of doing business. Our plans to stay at the forefront of the global shift to a low-carbon economy and transformative technologies will create jobs and economic growth.

- Artificial Intelligence
- Sharing Economy Low-Carbon Economy
- Regional Development
- BGI
- LTIP
- FinTech
- JPF
- Int'l Trade

PUBLIC SERVICES YOU CAN COUNT ON

STRENGTHENING HEALTH CARE

Ontario continues to make improvements to the health system to deliver high-quality health care that puts patients and their families first. Ontario's plan is providing faster access to the right care, better home and community care, the information patients need to stay healthy and a health care system that's sustainable for generations to come

- Health Funding (3%)
- Primary Care
- Capital
- Alcohol Strategy
- Dementia
- Mental Health
- Hospitals
- Supervised Injection Services
- First Nations Health Action Plan



INVESTING IN EDUCATION

Ontario's strength has always been its people. The government is investing to help create barrier-free access to education for all and to ensure students are learning the skills they need to succeed now and in the economy of the future.

- Specialized Education
- Full Day Kindergarten Class Sizes
- New OSAP enhancements
- Labour Peace
- First Nations primary, secondary and post-secondary education
- Capital



BUILDING TRANSIT & TRANSPORTATION

The government continues to invest in reliable transportation infrastructure to help move people and goods to support a competitive economy and better connect communities. Ontario is building stronger public transit systems that will offer more travel options for commuters and families.

- Regional Transit Projects
- Hwy Expansion
- PRESTO
- GO Transit
- Moving Ontario Forward
- Municipal Projects
- Asset Optimization
- Trillium Trust



PROTECTING SOCIAL SERVICES AND IMPROVING THE JUSTICE SYSTEM

Everyone should have the opportunity to realize their full potential and participate equally in society. Ontario is strengthening its social services and exploring how the income security system can be more responsive to realities of the modern labour market. The government continues to work on improving the criminal justice system to make it faster and fairer while keeping communities safe.

- Social Assistance
- Autism Program
- LTAHS
- Basic Income
- Refugee Integration and Settlement
- Transitioning Adults with Special Needs
- Action Plan for Reconciliation
- Corrections Reform
- New Judge Appointments
- Court Modernization
- Capital



WORKING WITH OUR PARTNERS

Working with municipal, Indigenous and other government partners across the federation, Ontario has taken action to enhance everyday life, prosperity and competitiveness. Fair and constructive partnerships are key to achieve lasting solutions to the complex challenges facing Canadians.

- Partnerships with municipalities and Indigenous communities (i.e., Gas Tax, Tobacco Partnership)
- Health Care Funding
- Infrastructure Phase II
- Labour Market Transfers
- Federal – Provincial Fiscal Imbalance



Part 1: RECAP

A brief recap of recent and current government investments (commitments already made in and since the 2016 Budget), including 2017-18 PRRT approvals-in-principle.

The government has worked hard to make every day life more affordable for Ontarians. Recent and current initiatives include:

- **Electricity prices** – Lowering electricity bills by an average of 25% for residential customers.
- **OSAP** reform – making average tuition free for students with financial need and improving affordability for middle-class families.
- **Drive Clean** – eliminating the \$30 fee for vehicle emissions tests.
- **UP Express** – Reduced one-way fare from \$19 to \$9.
- **Natural Gas** Grant Program – expanding access to communities that do not currently have service.

\$ Millions	2017-18	2018-19	2019-20	2020-21	Total
Approved Initiatives	1,867	1,980	1,967	2,004	7,818

CREATING OPPORTUNITIES

The province is harnessing this growth in the economy to create more opportunity and security while preparing its workforce for the economy of tomorrow. Recent and current initiatives include:

- **Going Global** – expanding the province’s presence in global markets.
- **Project Momentum / Jobs and Prosperity Fund** – support for Ontario’s auto industry.
- **Business Growth Initiative** – fostering the development of transformative technologies (5G, connected vehicles, artificial intelligence).
- **Education Labour Agreements** – extending collective agreements to August 2019.
- **Postsecondary Major Capacity Expansion / Strategic Investment Fund** – access to high-quality programs closer to home.
- **College 50 Year Commemoration** – investment in instructional equipment to support student learning.

\$ Millions	2017-18	2018-19	2019-20	2020-21	Total
Approved Initiatives	1,651	2,022	2,019	1,971	7,662

BUILDING INCLUSIVE COMMUNITIES AND IMPROVING THE JUSTICE SYSTEM

Ontario continues to deliver health care that put patients first, promote access to education, invest in transportation infrastructure, and provide supports for families with low-incomes and special needs. Recent and current initiatives include:

- **Health** investments – for hospitals, stem-cell treatments, mental health, shingles vaccinations, hospices, and the First Nations health action plan.
- Additional **School Renewal** funding – ensuring safe and modern places to learn.
- **Transportation** investments – including increased GO rail and bus services, regional express rail, SmartTrack, municipal transit and highway expansion along with increasing the municipal share of Provincial gas tax.
- **Truth and Reconciliation** – actions co - developed and implemented with Indigenous partners.
- **Social Services** investments – in Autism, Child Welfare Reform, Affordable Housing, along with exempting child support payments from benefit calculations.
- **Ontario Youth Action Plan** – Addressing youth violence and resilience through youth-led grassroots groups.
- A new **Ontario Black Youth Action Plan** targeted at increasing access to supports and opportunities for Black children, youth and their families to address outcomes disparities.
- **Criminal Justice System Reform** investments – for immediate actions to improve conditions of confinement, reduce time to trial and enhance the bail and remand system.

\$ Millions	2017-18	2018-19	2019-20	2020-21	Total
Approved Initiatives	1,588	2,296	2,505	2,949	9,336

Our government is making the largest infrastructure investment in Ontario's history — more than \$160 billion over 12 years, starting in 2014-15. Projects expected to come into service/**under construction** over the next 4 years include:

- **Approximately 37 hospital projects valued at more than \$10 billion** including the Halton Healthcare Services - Milton District Hospital Redevelopment, CAMH - Phase 1C Client Care Building and Centre for Discovery and Knowledge Exchange
- **7 projects in the justice sector** valued at more than \$1.6 billion including Brampton courthouse addition, Phase Two of Ontario Provincial Police Modernization and the New Toronto Courthouse
- **19 projects in the transportation sector** value at more than \$7.6 billion including the GO East Rail Maintenance Facility, Hwy 407 East Phase 2 and Hwy 427 Extension
- **Repair and renewal projects benefiting more than 2,100 schools.** The Province committed an additional \$1.1 billion to school renewal over 2 years, bringing total repairs and renewal investments to \$2.3 billion over 4 years.
- **Approximately 15 post secondary education projects**, in addition to \$490M in provincial commitments to projects funded under the joint Provincial, Federal and Post-Secondary Institutions Strategic Investment Fund **and Major Capacity Expansion.**

Part 2: SCALABLE INITIATIVES

Context

- For illustrative purposes, the following slides provide a summary of scalable options that could be funded from within this envelope:

\$ Millions	2017-18	2018-19	2019-20	2020-21	Total
Fiscal Impact	815.0	1,363.2	1,662.2	1,783.3	5,623.7

- If levers/reductions are applied to the assumed amounts for the Business Growth Initiative (BGI), **Going Global**, Project Momentum, Youth Jobs Strategy **and Refugee Settlement initiatives**, the envelope is reduced to:

\$ Millions	2017-18	2018-19	2019-20	2020-21	Total
Fiscal Impact	728.7	1,273.5	1,579.7	1,716.3	5,298.1

- If further levers/reductions are applied to the assumed amounts for the **Childcare Spaces**, **Income Security Reform** and **Criminal Justice System Reforms**, the envelope is reduced to:

\$ Millions	2017-18	2018-19	2019-20	2020-21	Total
Fiscal Impact	668.7	943.5	1,072.7	1,067.3	3,752.1

HELPING YOU AND YOUR FAMILY

Initiative	Buys	Does not buy										
Childcare spaces	- Capital and ongoing operating funding for 100,000 new child care spaces for infants, toddlers, and pre-schoolers: 38,000 in schools and the broader public sector 7,000 in communities 55,000 through operating fee subsidy - A new application-based innovation fund that communities/employers/home child care agencies can access) starting in 2018.											
	<table><tr><td>\$M</td><td>2017-18</td><td>2018-19</td><td>2019-20</td><td>2020-21</td></tr><tr><td>Estimated fiscal impact</td><td>160.0</td><td>451.8</td><td>634.4</td><td>714.6</td></tr></table>	\$M	2017-18	2018-19	2019-20	2020-21	Estimated fiscal impact	160.0	451.8	634.4	714.6	
	\$M	2017-18	2018-19	2019-20	2020-21							
Estimated fiscal impact	160.0	451.8	634.4	714.6								
Further Lever: Reduce operating funding for wage enhancement and fee subsidies to \$160M a year (at 2017-18 proposed funding level) and provide full capital funding.												
	<table><tr><td>\$M</td><td>2017-18</td><td>2018-19</td><td>2019-20</td><td>2020-21</td></tr><tr><td>Estimated fiscal impact</td><td>160.0</td><td>241.8</td><td>254.4</td><td>194.6</td></tr></table>	\$M	2017-18	2018-19	2019-20	2020-21	Estimated fiscal impact	160.0	241.8	254.4	194.6	
\$M	2017-18	2018-19	2019-20	2020-21								
Estimated fiscal impact	160.0	241.8	254.4	194.6								
Seniors Investments	- Extend current funding for Senior Community Grant - Fund 50% of cost per suite to install automated sprinklers in small/rural retirement homes 40 <u>new</u> Elderly Persons Centres	- Increased funding for the Senior Community Grant - Additional funding for <u>current</u> Elderly Persons Centres										
	<table><tr><td>\$M</td><td>2017-18</td><td>2018-19</td><td>2019-20</td><td>2020-21</td></tr><tr><td>Estimated fiscal impact</td><td>10.6</td><td>14.1</td><td>7.1</td><td>3.9</td></tr></table>	\$M	2017-18	2018-19	2019-20	2020-21	Estimated fiscal impact	10.6	14.1	7.1	3.9	
\$M	2017-18	2018-19	2019-20	2020-21								
Estimated fiscal impact	10.6	14.1	7.1	3.9								

CREATING OPPORTUNITIES

Initiative	Buys	Does not buy										
Highly-Skilled Workforce	- Transformation of adult education and essential skills, including new dual credit opportunities and literacy, numeracy and essential skills enhancements - Expansion of experiential learning and essential skills programming for K-12 and PSE students - Establishment of demonstration and strategic productivity funds - Investments in: - Apprenticeship modernization - International Postsecondary Education Strategy - New funding model for Aboriginal Institutes - New mental health supports for post-secondary students including funding for institutions to hire mental health service workers - Additional supports for universities and colleges with financial sustainability challenges - Investments in Education Sector: - Well-Being Strategy, to collect demographic data to inform policy making and increased mental health supports. - Transportation options for Youth In-Care students and establishment of education liaisons in Children’s Aid Societies - Operating funding to support additional investments in the ongoing renewal of schools across the province to ensure safe and modern places to learn. <table><tr><th>\$M</th><th>2017-18</th><th>2018-19</th><th>2019-20</th><th>2020-21</th></tr><tr><td>Estimated fiscal impact</td><td>175.5</td><td>198.6</td><td>208.0</td><td>179.6</td></tr></table>	\$M	2017-18	2018-19	2019-20	2020-21	Estimated fiscal impact	175.5	198.6	208.0	179.6	Further exposure to science , technology , engineering and math (STEM) fields for K-12 students
\$M	2017-18	2018-19	2019-20	2020-21								
Estimated fiscal impact	175.5	198.6	208.0	179.6								
Youth Jobs Strategy	Investments in existing youth programing, e.g. Youth Job Connection and Youth Job Link <table><tr><th>\$M</th><th>2017-18</th><th>2018-19</th><th>2019-20</th><th>2020-21</th></tr><tr><td>Estimated fiscal impact</td><td>39.9</td><td>39.9</td><td>39.9</td><td>39.9</td></tr></table>	\$M	2017-18	2018-19	2019-20	2020-21	Estimated fiscal impact	39.9	39.9	39.9	39.9	- Does not maintain previous enhanced funding levels for existing youth programing - Lever: no additional funding would be available for the strategy beyond current base (~\$170M) – treat additional amount as a risk
\$M	2017-18	2018-19	2019-20	2020-21								
Estimated fiscal impact	39.9	39.9	39.9	39.9								
OSAP	- Enhancements to fully exempt RESP contributions - Increased support for Indigenous learners <table><tr><th>\$M</th><th>2017-18</th><th>2018-19</th><th>2019-20</th><th>2020-21</th></tr><tr><td>Estimated fiscal impact</td><td>40.0</td><td>50.0</td><td>52.0</td><td>55.0</td></tr></table>	\$M	2017-18	2018-19	2019-20	2020-21	Estimated fiscal impact	40.0	50.0	52.0	55.0	Additional year to complete income verification
\$M	2017-18	2018-19	2019-20	2020-21								
Estimated fiscal impact	40.0	50.0	52.0	55.0								

CREATING OPPORTUNITIES (CONTINUED)

Initiative	Buys	Does not buy																				
Business Growth Initiatives (BGI)	- Out-year funding for: - Small Business Innovation Challenge - Scale-Up Vouchers - Quantum Valley Ideas Lab <table><tr><td>\$M</td><td>2017-18</td><td>2018-19</td><td>2019-20</td><td>2020-21</td></tr><tr><td>Estimated Fiscal Impact</td><td>11.2</td><td>14.6</td><td>7.3</td><td>3.2</td></tr></table>	\$M	2017-18	2018-19	2019-20	2020-21	Estimated Fiscal Impact	11.2	14.6	7.3	3.2	- Graduating Loans program - Scale Up Wrap-Around Services - Advanced Manufacturing Innovation Network Top-Up - Additional transformative technologies: Cybersecurity Pilot; Smart Cities - Lever: no new funding – ministry would manage BGI initiative from within its ministry allocation or not proceed with initiatives										
\$M	2017-18	2018-19	2019-20	2020-21																		
Estimated Fiscal Impact	11.2	14.6	7.3	3.2																		
Going Global / Export Trades Strategy	- Investments in trade services to grow small/medium businesses - Extension of Going Global & international trade missions Budget initiative to support long-term planning - Locally Engaged Staff (LES) from Global Affairs Canada <table><tr><td>\$M</td><td>2017-18</td><td>2018-19</td><td>2019-20</td><td>2020-21</td></tr><tr><td>Estimated Fiscal Impact</td><td>11.6</td><td>11.0</td><td>21.0</td><td>26.2</td></tr></table> - Lever: do not continue budget initiative funding past 2018-19 <table><tr><td>\$M</td><td>2017-18</td><td>2018-19</td><td>2019-20</td><td>2020-21</td></tr><tr><td>Estimated Fiscal Impact</td><td>11.6</td><td>11.0</td><td>11.0</td><td>16.2</td></tr></table>	\$M	2017-18	2018-19	2019-20	2020-21	Estimated Fiscal Impact	11.6	11.0	21.0	26.2	\$M	2017-18	2018-19	2019-20	2020-21	Estimated Fiscal Impact	11.6	11.0	11.0	16.2	More funding for the Ontario Chamber of Commerce for the Global Growth Fund
\$M	2017-18	2018-19	2019-20	2020-21																		
Estimated Fiscal Impact	11.6	11.0	21.0	26.2																		
\$M	2017-18	2018-19	2019-20	2020-21																		
Estimated Fiscal Impact	11.6	11.0	11.0	16.2																		
Project Momentum	- Investment in Toyota <table><tr><td>\$M</td><td>2017-18</td><td>2018-19</td><td>2019-20</td><td>2020-21</td></tr><tr><td>Estimated Fiscal Impact</td><td>45.3</td><td>45.3</td><td>45.3</td><td>34.0</td></tr></table> - Lever: assume only \$10M annually required for Toyota deal <table><tr><td>\$M</td><td>2017-18</td><td>2018-19</td><td>2019-20</td><td>2020-21</td></tr><tr><td>Estimated Fiscal Impact</td><td>10.3</td><td>10.3</td><td>10.3</td><td>10.0</td></tr></table>	\$M	2017-18	2018-19	2019-20	2020-21	Estimated Fiscal Impact	45.3	45.3	45.3	34.0	\$M	2017-18	2018-19	2019-20	2020-21	Estimated Fiscal Impact	10.3	10.3	10.3	10.0	Lever: no new funding – treat possible \$10M annually for Toyota as a risk
\$M	2017-18	2018-19	2019-20	2020-21																		
Estimated Fiscal Impact	45.3	45.3	45.3	34.0																		
\$M	2017-18	2018-19	2019-20	2020-21																		
Estimated Fiscal Impact	10.3	10.3	10.3	10.0																		
Ontario150 Capital Funding		- Extension of the Ontario150 Community Capital Fund - Creation of a new Tourism, Culture, Recreation Ontario150 Capital Fund – focused on new builds or major revitalization projects																				

STRENGTHENING HEALTH CARE

MOHLTC approved in principle PRRT includes year-over-year growth at 3% including investments in hospitals (2.8% growth annually), physician services budget (2.5% growth annually), stem cell treatments, mental health and other priorities

\$ Millions	2017-18	2018-19	2019-20	2020-21	Total
Health at 3% growth	549	1,188	1,775	2,407	5,919

In addition to growth included in the 3% plan, the ministry has requested incremental funding for items listed below without scalable options:

Initiative	Buys	Does Not Buy
Compensation for Allied Health Professionals	Increased compensation for team-based primary care workers: nurses, dieticians, pharmacists, administrative staff	
Supporting Seniors and Dementia Strategy	- New beds and more dementia supports and information - For long-term care home residents: improved safety and quality of life, special equipment, expanded High Intensity Needs Fund	Capital funding for years 5-10 of the Enhanced Long-Term Care Renewal Strategy
Community Mental Health and Addiction	- New structured psychotherapy sites, addiction prevention and treatment services, mobile crisis response teams and supportive housing units <i>If health accord reached up to \$40M more in 2017-18 for mental health services (no fiscal impact)</i>	Full implementation of the Mental Health Advisory Council recommendations.
Vaccinations		Expanded use of vaccines including funding more effective flu vaccines
Northern Travel Grant Enhance		Increased payments for lodging to support access and equity
Alcohol Strategy		Screening, intervention, youth addiction and community services; holistic support workers; Fetal Alcohol Spectrum Disorder (FASD) screening

\$M	2017-18	2018-19	2019-20	2020-21
Total Estimated costs	52.1	107.3	166.0	228.2

STRENGTHENING HEALTH CARE (CONTINUED)

Initiative	Buys	Does Not Buy										
Fetal Alcohol Spectrum Disorder (FASD)	- Public education campaign - One-stop access to information/training 56 workers to support approximately 2,500 individuals - Parent support networks - Access to limited culturally appropriate initiatives	- Support for an additional 900 individuals - Advisory Group - Research initiatives - Increased access to support services developed by Indigenous partners.										
	<table><tr><td>\$M</td><td>2017-18</td><td>2018-19</td><td>2019-20</td><td>2020-21</td></tr><tr><td>Estimated fiscal impact</td><td>5.8</td><td>5.3</td><td>6.2</td><td>5.7</td></tr></table>		\$M	2017-18	2018-19	2019-20	2020-21	Estimated fiscal impact	5.8	5.3	6.2	5.7
	\$M		2017-18	2018-19	2019-20	2020-21						
Estimated fiscal impact	5.8	5.3	6.2	5.7								

BUILDING TRANSIT & TRANSPORTATION

Initiative	Buys	Does not buy								
GO Transit	- Support for the operating needs of: - New infrastructure coming into service - Customer service requirements to manage increased operations - New rail trips as part of the Regional Express Rail “Quick Wins” - Other general operating expenses	- Three-year fare freeze - New TTC fare integration initiative								
	<table><tr><th>\$M</th><th>2017-18</th><th>2018-19</th><th>2019-20</th><th>2020-21</th></tr><tr><td>Estimated fiscal impact</td><td>24.2</td><td>47.4</td><td>75.2</td><td>79.8</td></tr></table>		\$M	2017-18	2018-19	2019-20	2020-21	Estimated fiscal impact	24.2	47.4
\$M	2017-18	2018-19	2019-20	2020-21						
Estimated fiscal impact	24.2	47.4	75.2	79.8						

BUILDING INCLUSIVE COMMUNITIES AND IMPROVING THE JUSTICE SYSTEM

Initiative	Buys	Does not buy										
Developmental Services , including investment in complex special needs	- Eliminate backlog of adults with complex special needs in children's system over two years - Transition Crown Wards and individuals with urgent needs in 2017-18 - Establish one transition home <table><tr><th>\$M</th><th>2017-18</th><th>2018-19</th><th>2019-20</th><th>2020-21</th></tr><tr><td>Estimated fiscal impact</td><td>134.7</td><td>170.9</td><td>179.9</td><td>191.6</td></tr></table>	\$M	2017-18	2018-19	2019-20	2020-21	Estimated fiscal impact	134.7	170.9	179.9	191.6	- Funding to address backlog of other inappropriately housed individuals needing developmental services - Additional transition homes - Investments in transformative initiatives - Adequate response to Ombudsman recommendations
\$M	2017-18	2018-19	2019-20	2020-21								
Estimated fiscal impact	134.7	170.9	179.9	191.6								
Income Security Reform	2% across the board rate increase and asset limits increases <table><tr><th>\$M</th><th>2017-18</th><th>2018-19</th><th>2019-20</th><th>2020-21</th></tr><tr><td>Estimated fiscal impact</td><td>71.4</td><td>134.7</td><td>140.3</td><td>142.2</td></tr></table>	\$M	2017-18	2018-19	2019-20	2020-21	Estimated fiscal impact	71.4	134.7	140.3	142.2	Harmonization of mandatory health benefits in Social Assistance
\$M	2017-18	2018-19	2019-20	2020-21								
Estimated fiscal impact	71.4	134.7	140.3	142.2								
Refugee Settlement	Continued funding for refugee settlement and integration supports at current levels after 2018-19 <table><tr><th>\$M</th><th>2017-18</th><th>2018-19</th><th>2019-20</th><th>2020-21</th></tr><tr><td>Estimated fiscal impact</td><td>0.0</td><td>0.0</td><td>4.5</td><td>4.5</td></tr></table>	\$M	2017-18	2018-19	2019-20	2020-21	Estimated fiscal impact	0.0	0.0	4.5	4.5	Lever: do no approve continuation of funding; ministry can be directed to report back in 2018-19 PRRT
\$M	2017-18	2018-19	2019-20	2020-21								
Estimated fiscal impact	0.0	0.0	4.5	4.5								
Multicultural Community Capacity Grant	Establish new grant to support civic and community engagement and capacity building projects over two years <table><tr><th>\$M</th><th>2017-18</th><th>2018-19</th><th>2019-20</th><th>2020-21</th></tr><tr><td>Estimated fiscal impact</td><td>0.1</td><td>2.4</td><td>0.0</td><td>0.0</td></tr></table>	\$M	2017-18	2018-19	2019-20	2020-21	Estimated fiscal impact	0.1	2.4	0.0	0.0	Ongoing funding after two years
\$M	2017-18	2018-19	2019-20	2020-21								
Estimated fiscal impact	0.1	2.4	0.0	0.0								

BUILDING INCLUSIVE COMMUNITIES AND IMPROVING THE JUSTICE SYSTEM

Initiative	Buys	Does not buy									
Criminal Justice System Reforms	- Initiatives to reduce recidivism and improve reintegration of inmates into the community, including: - Renewed staffing models; - Modernized recruitment; - Capital investments; and - Analytics modernization.	- Additional investments beyond the announced initiatives - Funding will be required in the future to respond to recommendations in Howard Sapers, Independent Advisor on Corrections, report expected Spring 2017.									
	<table><tr><th>\$M</th><th>2017-18</th><th>2018-19</th><th>2019-20</th><th>2020-21</th></tr><tr><td>Estimated fiscal impact</td><td>30.0</td><td>70.0</td><td>75.0</td><td>75.0</td></tr></table>	\$M	2017-18	2018-19	2019-20	2020-21	Estimated fiscal impact	30.0	70.0	75.0	75.0
\$M	2017-18	2018-19	2019-20	2020-21							
Estimated fiscal impact	30.0	70.0	75.0	75.0							