

# Memorandum

To: THE AUDIT COMMITTEE OF  
THE BOARD OF DIRECTORS  
of the Independent Electricity System Operator

From: Susan Nicholson  
Corporate Controller

Date: March 17, 2015

Re: Item 5 - Accounting Standards and Statutory Financial Statements

The merger of the Independent Electricity System Operator (IESO) and the Ontario Power Authority (OPA) created a need to establish one accounting standard for the amalgamated entity (IESO).

## **BACKGROUND**

### **Pre-merger Standards**

Prior to the merger, IESO and OPA followed different accounting standards. IESO followed Public Sector Accounting Standard Board (PSA) standards for government organizations as an Other Government Organization (OGO) whereas OPA followed PSA standards plus the 4200 series of CPA Canada Public Sector Accounting Handbook standards applicable to government not-for-profit organizations (GNFPO).

The main users of the amalgamated IESO financial statements will be the Ministry, OEFC and banks, OEB, and the provincial controller's office. Either standard would satisfy the needs of our financial statements users. The recommended standard aligns with the Province's accounting policy and consolidation requirements.

## **RATIONALE**

### **Type of Government Enterprise**

In determining what standard should be applied to IESO, we evaluated our organization type. The different types of organizations are summarized in the table below.

The activities of the amalgamated IESO are heavily characterized by the market operations. Based on a review of Canadian and select American system operators (Alberta, New York, New England), none of these entities meet the tests above as private counterparties. As such, IESO will be considered an OGO and will not qualify as a GNFPO. This is consistent with the organization type of the pre-merger IESO.

## **RECOMMENDATION**

### **PSAB or IFRS**

The IESO should adopt PSA standards, excluding section 4200.

OGOs have a choice of adopting either PSA standards or IFRS. If an OGO considers itself a publicly accountable enterprise (e.g. LCBO) then it could voluntarily adopt IFRS. Otherwise, an OGO should adopt PSA standards. The IESO is not an independent publicly accountable enterprise and therefore it should adopt PSA standards.

In recent discussions with both the Office of the Provincial Controller and our external auditors KPMG, there was agreement that PSA standards are the most applicable for the IESO.

| <b>Government Organization</b>                         | <b>Description</b>                                                                                                                                                                                                                                                                                                      | <b>Accounting Standards</b>                        |
|--------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------|
| <b>Government</b>                                      | <ul style="list-style-type: none"> <li>Federal, provincial, territorial &amp; local governments</li> </ul>                                                                                                                                                                                                              | PSA standards                                      |
| <b>Government business enterprises (GBEs)</b>          | <ul style="list-style-type: none"> <li>Separate legal entity;</li> <li>Delegated financial and operational authority;</li> <li>Sells goods &amp; services outside the reporting entity; and</li> <li>Can maintain operations &amp; meet liabilities from revenues received from outside the reporting entity</li> </ul> | International Financial Reporting Standards (IFRS) |
| <b>Government not-for-profit organizations (GNFPO)</b> | <ul style="list-style-type: none"> <li>Normally without transferable ownership interests;</li> <li>Organized &amp; operated exclusively for a not-for-profit purpose; and</li> <li>Has counterparts outside the public sector</li> </ul>                                                                                | PSA including section 4200                         |
| <b>Other government organizations (OGOs)</b>           | <ul style="list-style-type: none"> <li>Is not a government; and</li> <li>Does not meet the criteria of a GBE, or GNFPO</li> </ul>                                                                                                                                                                                       | PSA standards or IFRS                              |

## IMPACT ON FINANCIAL REPORTING

It was noted at the Audit Committee meeting in February that the financial statement presentation was different between the pre-merger organizations. The presentation of the pre-merger IESO financial statements and notes are aligned with the recommended PSA standards.

### **Highlights of some major difference in PSA Standards in comparison to PSA +4200 formerly used by the OPA:**

|                                         | <b>PSA Standards</b>                                                                                                                                                                                                                                                                                   |
|-----------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Statement of financial position</b>  | <ul style="list-style-type: none"><li>○ Net debt<sup>1</sup> is derived from the net of financial assets<sup>2</sup> and liabilities</li><li>○ Accumulated surplus or deficit resulted from sum of net debt and non-financial assets<sup>3</sup></li></ul>                                             |
| <b>Statement of Operations</b>          | <ul style="list-style-type: none"><li>○ Budget is required to be presented</li><li>○ Expenses reported by segment with disclosure of expenses by object (type).</li><li>○ Accumulated surplus is presented by sum of current year net income and previous year's accumulated surplus balance</li></ul> |
| <b>Statement of changes in net debt</b> | <ul style="list-style-type: none"><li>○ Prior year balance and budget are required to be presented</li></ul>                                                                                                                                                                                           |
| <b>Statement of cash flows</b>          | <ul style="list-style-type: none"><li>○ Separate capital activities are presented</li></ul>                                                                                                                                                                                                            |

The attachment below shows the “unaudited” opening statement of financial position for the amalgamated entity as of January 1, 2015, including the adjusting entries to remove market transactions relating to the Global Adjustment and to increase the Other Post-Employment Benefit (OPEB) liability in accordance with the actuarial calculation.

As discussed in February, the market transactions relating to Global Adjustment will be moved to the market accounting process and the reporting of these transactions will be captured within the Monthly Market Report, which will provide transparency on this information. This removes these transactions from the corporate assets and liabilities. It is also in line with one of the significant accounting policies of the pre-merger IESO which is the “financial statements do not include the financial transactions of market participants with the IESO-administered markets.”

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<sup>1</sup> Net debt provides a measure of the future revenues required to pay for past transactions and events.

<sup>2</sup> Financial assets are defined as “assets that could be used to discharge existing liabilities or finance future operations and are not for consumption in the normal course of operations.”

<sup>3</sup> Non-financial asset is any asset acquired, constructed or developed that does not normally provide resources to discharge existing liabilities, but:

- Is normally employed to delivered government services;
- May be consumed in the normal course of operations.
- Is not for sale in the normal course of operations.

The attached statement of operations and accumulated deficit depicts the amalgamated entity using the December 31, 2014 financial information and presents expenses by object within each segment.

A handwritten signature in cursive script that reads "Susan Nicholson".

Susan Nicholson

Attachment

## ATTACHMENT

### Independent Electricity System Operator Statement of Financial Position (unaudited) As at (in thousands of Canadian dollars)

|                                          | IESO<br>Dec. 31, 2014 | OPA<br>Dec. 31, 2014 | Adjusting<br>Entries   | IESO<br>Jan. 1, 2015 |
|------------------------------------------|-----------------------|----------------------|------------------------|----------------------|
| <b>FINANCIAL ASSETS</b>                  |                       |                      |                        |                      |
| Cash and cash equivalents                | 11,886                | 138,812              | (42,036)               | 108,662              |
| Accounts receivable                      | 17,813                | 539,485              | (538,700) <sup>4</sup> | 18,598               |
| Long-term investments                    | 33,979                | -                    | -                      | 33,979               |
| <b>TOTAL FINANCIAL ASSETS</b>            | <b>63,678</b>         | <b>678,297</b>       | <b>(580,736)</b>       | <b>161,239</b>       |
| <b>LIABILITIES</b>                       |                       |                      |                        |                      |
| Accounts payable and accrued liabilities | 25,862                | 479,889              | (398,809) <sup>5</sup> | 106,942              |
| Accrued interest on debt                 | 364                   | -                    | -                      | 364                  |
| Deferred rent                            | -                     | 114                  | -                      | 114                  |
| Debt                                     | 129,000               | -                    | -                      | 129,000              |
| Other financial liabilities – RPP        | -                     | 181,927              | (181,927) <sup>6</sup> | -                    |
| Contract deposits                        | -                     | 16,978               | -                      | 16,978               |
| Accrued pension liability                | 36,943                | -                    | -                      | 36,943               |
| Accrued OPEB liability                   | 79,914                | -                    | 6,567 <sup>7</sup>     | 86,481               |
| <b>TOTAL LIABILITIES</b>                 | <b>272,083</b>        | <b>678,908</b>       | <b>(574,169)</b>       | <b>376,822</b>       |
| <b>NET DEBT</b>                          | <b>(208,405)</b>      | <b>(611)</b>         | <b>(6,567)</b>         | <b>(215,583)</b>     |
| <b>NON-FINANCIAL ASSETS</b>              |                       |                      |                        |                      |
| Net tangible capital assets              | 95,051                | 4,498                | -                      | 99,549               |
| Prepaid expenses                         | 5,468                 | 702                  | -                      | 6,170                |
| <b>TOTAL NON-FINANCIAL ASSETS</b>        | <b>100,519</b>        | <b>5,200</b>         | <b>-</b>               | <b>105,719</b>       |
| <b>ACCUMULATED DEFICIT</b>               |                       |                      |                        |                      |
| Accumulated deficit from operations      | (114,248)             | 91                   | (2,069)                | (116,226)            |
| Accumulated remeasurement losses         | 6,362                 | -                    | -                      | 6,362                |
| Invested in capital assets               | -                     | 4,498                | (4,498) <sup>8</sup>   | -                    |
| <b>ACCUMULATED DEFICIT</b>               | <b>(107,886)</b>      | <b>4,589</b>         | <b>(6,567)</b>         | <b>(109,864)</b>     |

<sup>4</sup> Market receivables as of December 31, 2014

<sup>5</sup> Market payables as of December 31, 2014

<sup>6</sup> RPP payables as of December 31, 2014

<sup>7</sup> Increase in OPEB liability as of January 1, 2015

<sup>8</sup> Move to accumulated deficit from operations

Independent Electricity System Operator  
Statement of Operations and Accumulated Deficit (unaudited)  
Restated for the year ended December 31 (in thousands of Canadian dollars)

|                                                                | 2014<br>Budget   | 2014<br>Actual   | 2013<br>Actual  |
|----------------------------------------------------------------|------------------|------------------|-----------------|
| <b>WHOLESALE MARKET OPERATIONS</b>                             |                  |                  |                 |
| System fees                                                    | 186,916          | 189,754          | 191,617         |
| Other revenue                                                  | 3,291            | 6,254            | 4,863           |
| Interest and investment income                                 | 1,012            | 2,816            | 2,395           |
| <b>Wholesale market operations revenue</b>                     | <b>191,219</b>   | <b>198,824</b>   | <b>198,875</b>  |
| Compensation and benefits                                      | 110,400          | 116,727          | 109,709         |
| Professional and consulting                                    | 25,744           | 20,035           | 19,762          |
| Operating and administration                                   | 30,557           | 31,374           | 31,053          |
| <b>Wholesale market operating expenses</b>                     | <b>166,701</b>   | <b>168,136</b>   | <b>160,524</b>  |
| Amortization                                                   | 20,051           | 16,582           | 17,172          |
| Net interest                                                   | 1,189            | 1,375            | 912             |
| <b>Wholesale market expenses</b>                               | <b>187,941</b>   | <b>186,093</b>   | <b>178,608</b>  |
| IESO-OPA amalgamation expenses                                 | -                | 10,883           | -               |
| <b>Wholesale market operations annual surplus</b>              | <b>3,278</b>     | <b>1,848</b>     | <b>20,267</b>   |
| <b>MARKET SANCTIONS AND PAYMENT ADJUSTMENTS</b>                |                  |                  |                 |
| <b>Market sanctions and payment adjustments</b>                | <b>-</b>         | <b>2,687</b>     | <b>3,191</b>    |
| Compensation and benefits                                      | 2,568            | 2,592            | 2,591           |
| Professional and consulting                                    | 1,515            | 1,677            | 1,244           |
| Operating and administration                                   | -                | 94               | 21              |
| <b>Customer education and market enforcement expenses</b>      | <b>4,083</b>     | <b>4,363</b>     | <b>3,856</b>    |
| <b>Market sanctions and payment adjustments annual deficit</b> | <b>(4,083)</b>   | <b>(1,676)</b>   | <b>(665)</b>    |
| <b>SMART METERING ENTITY</b>                                   |                  |                  |                 |
| <b>Smart metering charge</b>                                   | <b>45,207</b>    | <b>45,735</b>    | <b>30,144</b>   |
| Compensation and benefits                                      | 3,378            | 2,909            | 2,634           |
| Professional and consulting                                    | 22,530           | 16,169           | 17,650          |
| Operating and administration                                   | 1,683            | 2,931            | 850             |
| <b>Smart metering operating expenses</b>                       | <b>27,591</b>    | <b>22,009</b>    | <b>21,134</b>   |
| Amortization                                                   | 3,905            | 4,543            | 3,836           |
| Net interest                                                   | 1,831            | 1,317            | 1,561           |
| <b>Smart metering expenses</b>                                 | <b>33,327</b>    | <b>27,869</b>    | <b>26,531</b>   |
| <b>Smart metering entity annual surplus</b>                    | <b>11,880</b>    | <b>17,866</b>    | <b>3,613</b>    |
| <b>ANNUAL SURPLUS</b>                                          | <b>11,075</b>    | <b>18,038</b>    | <b>23,215</b>   |
| ACC. DEFICIT FROM OPERATIONS, BEGINNING OF PERIOD              | (127,697)        | (127,697)        | (122,126)       |
| <b>ACC. DEFICIT FROM OPERATIONS, END OF PERIOD</b>             | <b>(116,622)</b> | <b>(109,659)</b> | <b>(98,911)</b> |