

MULTI-YEAR ACTION PLAN

PD&G - October 19, 2017

Last updated: October 12, 2017 at 2:00 PM

CONFIDENTIAL ADVICE TO CABINET

Key Government Areas of Action

01 Business Climate	02 Community Hubs	03 Environment and Climate Change
04 Fair Society		
04A Ontario's Action Plan for Reconciliation and Working with Indigenous People	04B Ending Violence and Harassment and Supporting Gender Equity	04C Supporting Inclusive Communities
04D Supporting Vibrant Communities	04E Promoting Safety, Justice and Consumer Protection	04F Supporting Children, Youth and Families
05 Poverty Reduction and Social Inclusion	06 Modernizing Government and Fiscal Balance	07 Health System Transformation
08 Developing a Highly Skilled Workforce	09 National Leadership and Intergovernmental Affairs	10 Open, Transparent, Accountable Government
11 Enabling Retirement Security	12 Ring of Fire	13 Transit, Transportation and Infrastructure
14 Unlocking the Value of Provincial Assets	15 Planning, Land and Resources	

Policy and Delivery Risk Tracking (Pilot)

Multi-Year Action Plan (MYAP)

Area of Action: 01 Business Climate

Key Activities included:

- 01.01 Regulatory Modernization (including Open for Business)
- 01.02 Creating an Innovation-driven Economy
- 01.03 Helping Ontario Businesses Scale Up
- 01.04 Jobs and Prosperity Fund
- 01.05 Small Business Strategy (and Supporting Regional Communities)
- 01.06 Financial Services
- 01.07 Sharing Economy
- 01.08 Social Enterprise
- 01.09 Business Law Review
- 01.10 Lowering Business Costs
- 01.11 Trade Agreements and Measures (NAFTA)
- 01.12 Global Trade Strategy
- 01.13 Transformative Technology/Automated Vehicles
- 01.14 Modernizing the Construction Lien Act
- 01.15 Bringing More of Ontario's Scientific Knowledge to the Marketplace and Strengthening Ontario's Research Programs

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

 Satisfactory

Area of Action: 01 Business Climate

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
01.01 Regulatory Modernization (including Open for Business) Pillar: Business Growth Initiative						Lead: MEDG Supporting: MGCS Risk Category: Stakeholder / Perception Last updated: 08-06-17 Decreased Risk Status
01.02 Creating an Innovation-driven Economy Pillar: Business Growth Initiative						Lead: MEDG, MRIS Risk Categories: Financial, Stakeholder / Perception Last updated: 08-06-17 Decreased Risk Status
01.03 Helping Ontario Businesses Scale Up Pillar: Business Growth Initiative						Lead: MEDG, MRIS Supporting: MIT, MRSB Risk Category: Financial Last updated: 08-06-17 Decreased Risk Status

Milestone Legend:

Ongoing Activity

Policy Approval

Delivery Milestone

Key Activity Status Legend:

Heightened Management Attention Required

Management Attention Required

Monitoring

Satisfactory

Area of Action: 01 Business Climate

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
01.04 Jobs and Prosperity Fund Pillar: Strategic Partnerships	ON Strat. Investment JPF Announced (\$2.5B/10 years) Linamar Building ON - Dynamic	NVC Fund Investments Strategic Partnership Stream IBM Canada JLABS Announced Forestry Stream P&H Milling Report back: PRRT JPF \$200M Increase	JPF implementation Cluster Development			Lead: MEDG, MRIS Supporting: OMAFRA, MOF, MTCS, MMA, MNRF, MIT, MNDM, MAESD, TBS Risk Category: Financial Last updated: 14-10-16 Increased Risk Status
01.05 Small Business Strategy (and Supporting Regional Communities) Pillar: Strategic Partnerships		Partnerships for Jobs and Growth Crowd-Funding Regime	Reg. Eco strategies RB	Small Business Strategy Small Business Strategy Regional Strategies - North Small Business Strategy		Lead: MEDG, MRSB Supporting: MRIS, OMAFRA, MOF, MTCS, MMA, MNRF, MNDM Risk Categories: Financial, Policy, Stakeholder / Perception Last updated: 23-06-17 Unchanged Risk Status
01.06 Financial Services Pillar: Supporting Economic Development in Key Areas of the Economy	Ongoing support for TFSA Regulatory Organization NA-Chinese Currency Hub Credit Union Review	Credit Union Caisses Pop. Act CCMR Consultation Credit union recommendation FSCO/DICO Mandate Review	FSRA legislation Accounting Bodies Merger	Co Capital Markets Regul NP CCMR Legislation Introduced FSRA Proclamation Financial Planners		Lead: MOF Supporting: MIA, TBS, MAG, MEDG Risk Category: Policy Last updated: 23-08-16 Unchanged Risk Status

Milestone Legend:
→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:
■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 01 Business Climate

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
01.07 Sharing Economy Pillar: Supporting Economic Development in Key Areas of the Economy		Advisory Committee Airbnb Pilot Announced	Targeted Consultations			Lead: MOF, MGCS Supporting: MEDG, MOL, MMA, MTCS, MTO, ADO Risk Categories: Policy, Stakeholder / Perception, Timeline Last updated: 08-06-17 Decreased Risk Status ↘
01.08 Social Enterprise Pillar: Supporting Economic Development in Key Areas of the Economy	SEDF Investments Outreach and Promotion		First SIB Launched Renewed SE Strategy Investment/Procurement of SE SI Bond Candidates			Lead: MEDG Supporting: MGCS Risk Categories: Delivery / Operational, Financial, Stakeholder / Perception Last updated: 02-06-17 Decreased Risk Status ↘
01.09 Business Law Review Pillar: Supporting Economic Development in Key Areas of the Economy		Report from Stakeholder Members Appointed Advisory Council Established	Early wins in Burden Business Law - ONBIZ	Ongoing Reform Introduce Legislation		Lead: MGCS Supporting: MAG, MOF Risk Category: Delivery / Operational Last updated: 12-09-16 Unchanged Risk Status →
01.10 Lowering Business Costs Pillar: Lowering Business Costs		Industrial Initiative Industrial Initiative		Tax Reductions in 17/18 Debt Retirement	WSIB Premium Freeze Savings	Lead: MOF Supporting: ENERGY, MOL, TBS Risk Categories: Last updated: 12-09-16 Unchanged Risk Status →

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

 Satisfactory

Area of Action: 01 Business Climate

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M					
01.11 Trade Agreements and Measures (NAFTA) Pillar: Reducing Trade Barriers	Agreement on Internal Trade CETA Announcement Update on internal trade ON-QC Update to Cabinet	Internal Trade exchange approval Internal Trade Mandate & Status Internal Trade update Mandate	Canada Free - Trade Agreement Buy America - Countervail	CETA Implementation NAFTA Strategy Update NAFTA Negotiations NAFTA Strategy Update NAFTA Strategy		Lead: MIT, MEDG, TBS Supporting: MIA Risk Categories: Financial, Policy Last updated: 07-09-17 Unchanged Risk Status →
01.12 Global Trade Strategy Pillar: Reducing Trade Barriers			Intl Trade Ministry est	Implementation Global Trade Strategy RB Strategy document released Global Trade Strategy		Lead: MIT Risk Categories: Delivery / Operational, Stakeholder / Perception Last updated: 05-06-17 Unchanged Risk Status →
01.13 Transformative Technology/Automated Vehicles Pillar: Business Growth Initiative		Testing AVs on ON Roads LRC approval of AV Pilot Reg. AVs Industry Testing Pilot	AV Innovation Network	Michigan-ON X-border AV drive		Lead: CAB, MRIS, MTO, MEDG Risk Categories: Last updated: 02-06-17 Unchanged Risk Status →
01.14 Modernizing the Construction Lien Act Pillar: Other Business Climate			Report Release Construction Lien Act Review	Legislation - Introduced		Lead: MAG Risk Category: Policy Last updated: 07-12-16 Unchanged Risk Status →

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

 ■ Heightened Management
Attention Required

 ■ Management Attention
Required

■ Monitoring

■ Satisfactory

Area of Action: 01 Business Climate

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M													
01.15 Bringing More of Ontario's Scientific Knowledge to the Marketplace and Strengthening Ontario's Research Programs Pillar: Research and Science																									AI Institute Create a life sciences WG												Appoint Chief Science Officer																								Lead: MRIS Risk Categories:
																																																													Last updated: 02-06-17
																									Review Ontario Research Fund												Autonomous V-ehicle Report																								Increased Risk Status 

Area of Action: 02 Community Hubs

Key Activities included:

02.01 Governance Model to Guide and Deliver on Policy and Implementation Work Related to Community Hubs

02.02 Integrated Planning

02.03 Integrated Service Delivery (ISD), Transfer Payment Accountability Modernization, Privacy, and Capacity Building

02.04 Public Properties, Health Capital Policy, and Fair Market Value Offset

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

■ Satisfactory

Area of Action: 02 Community Hubs

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M													
02.01 Governance Model to Guide and Deliver on Policy and Implementation Work Related to Community Hubs Pillar: Governance (Community Hubs)	Mandate letter commitment Special Advisor/Advisory												Extension of Special Advisor Release Framework & Plan DM Implementation Committee												One-Year Progress Report C Hubs Framework & plan																																				Lead: MOI Risk Categories: Governance, Policy, Stakeholder / Perception Last updated: 22-06-17 Unchanged Risk Status →
02.02 Integrated Planning Pillar: Integrated Planning													Forums on Integrated Planning Release Summary of Forums												Policy & engagement Scope w partners												Regional Deep Dives																								Lead: MOI Supporting: EDU, MMA Risk Categories: Governance, Policy, Stakeholder / Perception Last updated: 22-06-17 Unchanged Risk Status →
02.03 Integrated Service Delivery (ISD), Transfer Payment Accountability Modernization, Privacy, and Capacity Building Pillar: Client-Focussed Service Delivery													Launch TPAM - pilot projects Resource Network Approvals												Launch Resource Network Community Hubs Summit																								Lead: MOI Supporting: TBS, MCSS Risk Categories: Delivery / Operational, Policy, Stakeholder / Perception Last updated: 13-03-17 Unchanged Risk Status →												
02.04 Public Properties, Health Capital Policy, and Fair Market Value Offset Pillar: Public Properties													Announce Health Policy Changes Approval of FMV offset												EDU Capital - Funding Begins EDU Reg. 444 Changes												Announce Demonstration Launch Demonstration Program																								Lead: MOI, MEDG Supporting: EDU, MOHLTC, MAESD Risk Categories: Delivery / Operational, Financial, Timeline Last updated: 13-03-17 Unchanged Risk Status →

Area of Action: 03 Environment and Climate Change

Key Activities included:

- 03.01 Ontario's Leadership in addressing Climate Change
- 03.02 Climate Change Action Plan
- 03.03 Cap and Trade Program
- 03.04 Direct Investments to Reduce Greenhouse Gas Emissions (Use of Proceeds)
- 03.05 Increasing the Use of Electric Vehicles
- 03.06 Support Cycling and Walking Initiatives
- 03.07 Increase the Use of Low-carbon Trucks, Buses, and Other Modes of Transportation
- 03.08 Increase the Availability and Use of Lower-carbon Fuel
- 03.09 Help Individuals and Businesses Manage their Energy Use and Save Money
- 03.10 Improve Energy Efficiency, Reduce Emissions, and Set Low-carbon Standards for Buildings and Homes
- 03.11 Developing a Land Use Carbon Inventory and Maximizing Carbon Storage from Agriculture
- 03.12 Strengthen Climate Change Policies in the Municipal Land Use Planning Process
- 03.13 Green Ontario Fund
- 03.14 Help Industries and the Agri-food Sector Adopt Low-carbon Technologies
- 03.15 Collaborate with Indigenous Partners on Climate Change Initiatives
- 03.16 Support and Research New Carbon Technologies and Encourage Related Innovations
- 03.17 Reduce Emissions and Energy Costs Across Government
- 03.18 Climate Change Adaptation

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 03 Environment and Climate Change

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS	
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M		
03.01 Ontario's Leadership in addressing Climate Change Pillar: Government Leadership in addressing Climate Change	Alternative fuel rules Reducing Coal in Industries	Climate Change Summit (QC) Climate Change Strategy UN Climate C-onference Paris	Summit of Americas First Minister's Meeting UN Conference (COP 22)	UN Conference (COP 23)	UN Conference (COP 24)	Lead: MOECC Supporting: ENERGY, MOF, MTO, MMA, MEDG, OMAFRA, MNRF, MNDM, TBS Risk Category: Policy Last updated: 23-06-16 Unchanged Risk Status →	
03.02 Climate Change Action Plan Pillar: Government Leadership in addressing Climate Change	50 Million Trees	Multi-ministry engagement CCAP Update 2030 GHG Emissions Targets GHG impact analysis	CCAP Plan finalized Wood Stove Prog.	Grasslands Initiative (T2) Implement CCAP initiatives		Lead: MOECC Supporting: OMAFRA, MEDG, ENERGY, MOF, MMA, MNRF, MNDM, MTO Risk Category: Governance Last updated: 21-03-17 Unchanged Risk Status →	
03.03 Cap and Trade Program Pillar: Putting a Price on Carbon		Carbon Pricing Cap & Trade: Key Decisions Announcement of carbon pricing Cap & Trade - Program Design Cap & Trade - Report Back	Develop Auction IT system Cap & Trade - Reg. in force 2017 allowances deadline Bill 172 Passes and in effect 2016 emissions report deadline Practice auction First ON Auction	GIF Update C & T Linking Border carbon adjust. measures C & T post 2020 reg (TB/LRC) Fourth ON Auction Second ON Auction Third ON Auction 2018 allowances deadline First Joint - Auction Notice C & T Linking C & T post 2020 Compliance period		Lead: MOECC Supporting: CAB Risk Category: Stakeholder / Perception Last updated: 14-06-16 Unchanged Risk Status →	

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

**Management Attention
Required**

- Monitoring

 Satisfactory

Area of Action: 03 Environment and Climate Change

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
03.04 Direct Investments to Reduce Greenhouse Gas Emissions (Use of Proceeds) Pillar: Putting a Price on Carbon		Modernized EV Program Launch EV Chargers - Ontario launch PRRT	Proceeds interments TB/MBC approval of CCAP Budget - GIF items MOECC Minister Evaluation	Budget - CCAP items GHG Investment Plan 2017/18 GHG Investment Plan PRRT MOECC Minister Evaluation GHG Investment Plan 2017/18 RB	PRRT MOECC Minister Evaluation	Lead: MOECC Supporting: MOF, TBS Risk Category: Stakeholder / Perception Last updated: 04-04-17 Unchanged Risk Status →
03.05 Increasing the Use of Electric Vehicles Pillar: Climate Change Action Area: Transportation		EV TB/MBC Minute Amendment EV Chargers - Ontario launch Modernized EV Program Launch	Consultation on Campaign EV Incentive & Investment Prog Establish EV Facility EV Advancement Prog. Launch Free Overnight Charging EV Charging - Infrastructure Electric and Hydrogen Vehicle Cont EV Charger Prog (to 2021)	EVHAP Partnership Overnight charge Workplace/Resident EV HST for EV (T2) Green Plate - Program EV Discovery Center EV Consumer/-Dealer Engmt. Vehicle Scrap Program Electric School Bus Pilot		Lead: MOECC, MTO, MOI, MEDG, ENERGY Supporting: MOF, MNRF, EDU Risk Category: Financial Last updated: 13-03-17 Unchanged Risk Status →

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

■ Monitoring

■ Satisfactory

Area of Action: 03 Environment and Climate Change

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
03.06 Support Cycling and Walking Initiatives Pillar: Climate Change Action Area: Transportation				Implementation Province-wide Cycling Ntwk ON Munic Com-muter Cycling Cycling Infrst Investments MUSH Bike Pa-rking	Action Plan 2.0	Lead: MOECC, MTO, MTCS, ENERGY Supporting: MOI Risk Category: Policy Last updated: 31-05-17 Unchanged Risk Status →
03.07 Increase the Use of Low-carbon Trucks, Buses, and Other Modes of Transportation Pillar: Climate Change Action Area: Transportation				Fueling Infra. Green Commer-cial veh. (T2) Green commer-cial veh. Centre Low C-arbon Mobility	Trans. Demand Mgt Funding (T2) Fueling Infra. (T2)	Lead: MTO Supporting: MOECC, MOI, ENERGY, MEDG, OMAFRA Risk Categories: Last updated: 13-03-17 Unchanged Risk Status →
03.08 Increase the Availability and Use of Lower-carbon Fuel Pillar: Climate Change Action Area: Transportation			Biogas Fuel Pilot report back	Bio Gas Fuelling Pilot Transportation Fuels Low Carbon F-uels Stand.		Lead: MOECC, ENERGY, OMAFRA Supporting: MTO, MNRF Risk Categories: Last updated: 31-05-17 Unchanged Risk Status →
03.09 Help Individuals and Businesses Manage their Energy Use and Save Money Pillar: Climate Change Action Area: Buildings and Homes			Wood Stove Prog.	Wood Stove Prog. Online Clim. Change Tools CCAP Impact on Low Income (T2) Green Button (T2) LTEP	EWRB Phase-In	Lead: MOECC Supporting: MHO, ENERGY Risk Categories: Last updated: 13-03-17 Unchanged Risk Status →

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

■ Satisfactory

Area of Action: 03 Environment and Climate Change

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
03.10 Improve Energy Efficiency, Reduce Emissions, and Set Low-carbon Standards for Buildings and Homes Pillar: Climate Change Action Area: Buildings and Homes			Consultation: <u>reduce carbon</u> → Low Carbon Dev. Standards Social Housing Retrofit	Renewable Natural Gas Natural Gas Social Housing Retrofit Home Energy - Rating & Disc		Lead: MOECC Supporting: MHO, ENERGY, MGCS, MOI Risk Categories: Last updated: 13-03-17 Unchanged Risk Status →
03.11 Developing a Land Use Carbon Inventory and Maximizing Carbon Storage from Agriculture Pillar: Climate Change Action Area: Agriculture, Forests, and Lands			Forest, agri & soil strategy Report back: Grasslands (T2)	Grasslands Initiative (T2) → Report Back: Soil Health	Land Use Carbon Inventory	Lead: MNRF, OMAFRA Supporting: MOECC Risk Categories: Last updated: 13-03-17 Unchanged Risk Status →
03.12 Strengthen Climate Change Policies in the Municipal Land Use Planning Process Pillar: Climate Change Action Area: Land-Use Planning	LUP & Appeal System Review		Municipal Challenge Fund Review Municipal Leg.	Interim Amends to Bldg Code	Prpsd Bldng - Code Changes	Lead: MOECC, MMA Supporting: MOI Risk Category: Policy Last updated: 13-03-17 Unchanged Risk Status →

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

**Management Attention
Required**

- Monitoring

 Satisfactory

Area of Action: 03 Environment and Climate Change

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	
03.13 Green Ontario Fund Pillar: Climate Change Action Area: Industry and Business																									Program Design Consultation → Final Reg - - Agency Policy Approval												Target GHG P-rogram SME Tech Inc-entives Woodstoves P-rogram Home Concierge Service Website Launch Board Appoin-ments & MOU Low-Carbon Tech Incentives SME Concierge Service Agri. Fac. Tech Incentives																								Lead: MOECC Supporting: MEDG Risk Category: Stakeholder / Perception Last updated: 01-09-17 Increased Risk Status ↗
03.14 Help Industries and the Agri-food Sector Adopt Low-carbon Technologies Pillar: Climate Change Action Area: Industry and Business																									Dev. Proceeds Plan Policy Approval												Low-Carbon Tech Agri Food Policy Approval																								Lead: MOECC Supporting: OMAFRA Risk Categories: Last updated: 13-03-17 Unchanged Risk Status →
03.15 Collaborate with Indigenous Partners on Climate Change Initiatives Pillar: Climate Change Action Area: Collaboration with Indigenous Communities																									Consult re: partnership → Develop CC Partnership → Micro-Grids →												Target: 50% - diesel red. First Nations Microgrids																								Lead: MOECC, MIRR, ENERGY Risk Categories: Last updated: 13-03-17 Unchanged Risk Status →

Milestone Legend:
→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:
■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 03 Environment and Climate Change

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M													
03.16 Support and Research New Carbon Technologies and Encourage Related Innovations Pillar: Climate Change Action Area: Research and Development																									Low Carbon B- uilding Skills												Cleantech St- rategy Centre Low C- arbon Mobility Establish Global Centre																								Lead: MRIS, MOECC, MAESD Supporting: MOI, MNMD Risk Categories:
																																					Low Carbon I- nnovation CC Adaptation Strategy Low Carbon B- uilding Skills																								Last updated: 13-03-17
																																																	Unchanged Risk Status												→
03.17 Reduce Emissions and Energy Costs Across Government Pillar: Climate Change Action Area: Government																									EV Charging - Infrastructure												Heritage Retrofits												Report back: carbon liabilities												Lead: MOECC Supporting: MOI, TBS, MTO, MTCS, MNRF Risk Categories:
																																					Heritage Retrofits (T2) OPS GHG Chal- lenge																								Last updated: 13-03-17
																																					Low-Carbon Tech in BPS OPS Carbon N- eutral																								Unchanged Risk Status
03.18 Climate Change Adaptation Pillar: Government Leadership in addressing Climate Change																																					Consultation - Draft Strategy																								Lead: MOECC Risk Categories: Delivery / Operational, Governance, Stakeholder / Perception
																																					CC Adapt Str- at/Gov. Options Release Adap- tation Strategy																								Last updated: 16-06-17
																																					CC Adaptation Strategy CC Adapt Str- at/Gov. Options												Climate Risk Assessment												Increased Risk Status

Area of Action: 04A Fair Society - Ontario's Action Plan for Reconciliation and Working with Indigenous People

Key Activities included:

- 04.01 Ontario's Action Plan for Reconciliation (Response to the Truth and Reconciliation Commission)
- 04.02 Developing an Indigenous-Focused Anti-Racism Strategy (IFARS)
- 04.03 Understanding the Legacy of Residential Schools
- 04.04 Responding to Social Emergencies and Crises
- 04.05 Providing Supports for Mental Health and Addictions
- 04.06 Expanding Access to Child Care and Child & Family Programs On and Off Reserve
- 04.07 Indigenous Education Strategy (including Curriculum Update)
- 04.08 Indigenous Postsecondary Education Strategy (Indigenous Institutes Policy)
- 04.09 Creating a Culturally Relevant Justice System
- 04.10 Revitalizing Indigenous Culture
- 04.11 Revitalizing Indigenous Languages
- 04.12 Reconciling Relationships with Indigenous Partners
- 04.13 Indigenous Representation on Juries
- 04.14 Ontario Indigenous Children and Youth Strategy
- 04.15 Métis Nation of Ontario
- 04.16 Work Cooperatively with the Federal Government to Improve the Quality of First Nations Drinking Water in Ontario
- 04.17 Long Term Strategy to End Violence Against Indigenous Women
- 04.18 Treaty Strategy and Framework for Enhanced Indigenous Voices and Control

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

■ Satisfactory

Area of Action: 04A Fair Society - Ontario's Action Plan for Reconciliation and Working with Indigenous People

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
04.01 Ontario's Action Plan for Reconciliation (Response to the Truth and Reconciliation Commission) Pillar: Ontario's Action Plan for Reconciliation (Truth and Reconciliation Commission)			Ongoing progress reports → Statement of reconciliation ON Action Plan for Reconc. Roll out initiatives →	Public TRC Progress Report		Lead: MIRR Supporting: TBS, CAB Risk Categories: Financial, Timeline Last updated: 20-09-16 Unchanged Risk Status →
04.02 Developing an Indigenous-Focused Anti-Racism Strategy (IFARS) Pillar: Ontario's Action Plan for Reconciliation: Addressing the Legacy of Residential Schools			Engagement & Research →	IFARS Approval Youth Leading Youth Professional Training Toolkit Education & Awareness →		Lead: MIRR, ARD Risk Category: Policy Last updated: 16-08-17 Unchanged Risk Status →
04.03 Understanding the Legacy of Residential Schools Pillar: Ontario's Action Plan for Reconciliation: Addressing the Legacy of Residential Schools			Waive Name Change Fees	Retrieve Records School/Death Burials & Commemoration	Res. School - Monument Mohawk Residential School	Lead: MIRR, MGCS, MTCS Risk Category: Policy Last updated: 18-02-17 Unchanged Risk Status →
04.04 Responding to Social Emergencies and Crises Pillar: Ontario's Action Plan for Reconciliation: Addressing the Legacy of Residential Schools			Attawapiskat Addition Summit on Social Emergencies Crisis Coordination	First Nations - RESA Report back to TB/MBC Est Steer Comm On Social Emer		Lead: MIRR, MCSS Supporting: MCYS Risk Categories: Last updated: 20-09-16 Unchanged Risk Status →

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

■ Satisfactory

Area of Action: 04A Fair Society - Ontario's Action Plan for Reconciliation and Working with Indigenous People

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
04.05 Providing Supports for Mental Health and Addictions Pillar: Ontario's Action Plan for Reconciliation: Closing Gaps and Removing Barriers			Prevention O- pportunities M Health/Add- ictions Supports Holistic Res- ponse/Prev. Tele-Mental - Health Service	Treatment Centre (Mamisarvik)	Youth Center (Gwekwaadziwin)	Lead: MOHLTC, MCSS Supporting: MIRR Risk Categories: Last updated: 13-10-16 Unchanged Risk Status →
			New Mental H- ealth Workers Treatment Centre (Mino Ayaa) COE for Addi- ctions/M Health		Add. Mental - Health Centres	
04.06 Expanding Access to Child Care and Child & Family Programs On and Off Reserve Pillar: Ontario's Action Plan for Reconciliation: Closing Gaps and Removing Barriers			Off Reserve Programs TB Report Back	Child Care A- ffordability TB Report Back Child Care on Reserve RB		Lead: EDU Supporting: MIRR Risk Category: Stakeholder / Perception Last updated: 23-02-17 Increased Risk Status ↗
			On Reserve Programs			
04.07 Indigenous Education Strategy (including Curriculum Update) Pillar: Ontario's Action Plan for Reconciliation: Closing Gaps and Removing Barriers	Indigenous Education	TRC curriculum plan announced		First Nations - RESA Progress Report TRC First Nation Schools	TRC curriculum implemented	Lead: EDU Supporting: MIRR Risk Categories: Delivery / Operational, Governance Last updated: 23-02-17 Unchanged Risk Status →
			TRC curriculum implementation			

Milestone Legend:
→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:
■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 04A Fair Society - Ontario's Action Plan for Reconciliation and Working with Indigenous People

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
04.08 Indigenous Postsecondary Education Strategy (Indigenous Institutes Policy) Pillar: Ontario's Action Plan for Reconciliation: Closing Gaps and Removing Barriers		Stakeholder Consultation → Abor Post-Se- condary Training ▲	Indigenous I- nstitutes Leg ▲	Indigenous I- nstitutes Leg ▲		Lead: MAESD Supporting: MIRR Risk Categories: Financial, Policy Last updated: 07-09-17 Unchanged Risk Status →
			Co-creation process →			
			Expand Legal Principles Pjt Expand Justice Projects Indigenous Victim Services Host Gladue - Summit Adult Cultural Supports Implement By-Law Pilot Project Language Court Steering Cmtee	Gladue Expansion Indigenous Bail & Remand		Lead: MAG Supporting: MIRR, MCSCS Risk Categories: Financial, Policy, Timeline Last updated: 20-09-16 Unchanged Risk Status →
04.10 Revitalizing Indigenous Culture Pillar: Ontario's Action Plan for Reconciliation: Indigenous Cultural Revitalization			Pilot Programs (Youth Camps) ▲	Deliver 24 Youth Camps → Launch Revit- alization Fund Y1 North Am. In- digenous Games	Launch Revit- alization Fund Y2 Deliver 24 Youth Camps →	Lead: MTCS Supporting: MIRR Risk Category: Policy Last updated: 20-09-16 Unchanged Risk Status →
04.11 Revitalizing Indigenous Languages Pillar: Ontario's Action Plan for Reconciliation: Indigenous Cultural Revitalization				Host Languages Symposium Indigenous L- anguage Sec.	Language Rev- italization Strat. ▲	Lead: EDU, MAESD Supporting: MIRR Risk Category: Policy Last updated: 22-02-17 Unchanged Risk Status →

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 04A Fair Society - Ontario's Action Plan for Reconciliation and Working with Indigenous People

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M	A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M	A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M	A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M	A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M A M J J A S O N D J F M	
04.12 Reconciling Relationships with Indigenous Partners Pillar: Ontario's Action Plan for Reconciliation: Reconciling Relationships with Indigenous Partners			Enhance COO Participo Supports ON Action Plan for Reconc. Change MAA to MIRR	Algonquin Negotiating NP Report back: RBS/RRS	RRS Report Back	Lead: MIRR Supporting: CAB, MNRF, MNM, ENERGY Risk Categories: Last updated: 20-09-16 Unchanged Risk Status →
			MTPRSI Indigenous Particip	Report back: Consult/UNDRIP		
			TRC: ON Leading by Ex.			
04.13 Indigenous Representation on Juries Pillar: Supporting Opportunities for Indigenous People			Final Report Due	Amendments to the Juries Act First Nations Jury Rep.		Lead: MAG Supporting: MIRR Risk Categories: Financial, Stakeholder / Perception, Timeline Last updated: 19-10-16 Unchanged Risk Status →
04.14 Ontario Indigenous Children and Youth Strategy Pillar: Supporting Opportunities for Indigenous People	Co-development	ACYS TB approval	CYFSA Introduced	Jordan's Principle Report ON Indig. child & youth strat.		Lead: MCYS Supporting: MIRR, MOHLTC Risk Category: Financial Last updated: 23-02-17 Unchanged Risk Status →
		ACYS policy - approval	Partner engagement			
04.15 Métis Nation of Ontario Pillar: Supporting Opportunities for Indigenous People		Leg. received royal assent		MNO Core Governance Sign MNO FA	MNO Sectoral Discussions	Lead: MIRR Risk Category: Stakeholder / Perception Last updated: 02-08-17 Unchanged Risk Status →
		MNO and Treaty Awareness Leg		MNO Consultation Agreement MNO Framework Agreement		

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

■ Satisfactory

Area of Action: 04A Fair Society - Ontario's Action Plan for Reconciliation and Working with Indigenous People

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
04.16 Work Cooperatively with the Federal Government to Improve the Quality of First Nations Drinking Water in Ontario Pillar: Supporting Opportunities for Indigenous People						Lead: MOECC Supporting: MIRR, MIA Risk Categories: Delivery / Operational, Governance, Stakeholder / Perception Last updated: 20-09-16 Unchanged Risk Status →
04.17 Long Term Strategy to End Violence Against Indigenous Women Pillar: Supporting Opportunities for Indigenous People						Lead: MIRR, MSW Supporting: MCSCS, MAG, MCSS, EDU, MOHLTC, MHO, MCYS, MAESD, MIA Risk Categories: Delivery / Operational, Governance Last updated: 20-09-16 Unchanged Risk Status →
04.18 Treaty Strategy and Framework for Enhanced Indigenous Voices and Control Pillar: Supporting Opportunities for Indigenous People						Lead: MIRR Risk Categories: Delivery / Operational, Policy Last updated: 01-09-17 Unchanged Risk Status →

Area of Action: 04B Fair Society - Ending Violence and Harassment and Supporting Gender Equity

Key Activities included:

- 04.19 Sexual Violence and Harassment Action Plan (SVHAP)
- 04.20 Framework to address Human Trafficking in Ontario
- 04.21 Gender Wage Gap (GWG) Strategy
- 04.22 Women's Economic Empowerment Strategy
- 04.23 Creating an Updated Domestic Violence Action Plan
- 04.24 Updating Gender on Forms
- 04.69 Women in Corporate Leadership
- 04.70 Strengthening Gender-Based Analysis

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 04B Fair Society - Ending Violence and Harassment and Supporting Gender Equity

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
04.19 Sexual Violence and Harassment Action Plan (SVHAP) Pillar: Supporting Opportunities for and Protecting Women	SVHAP released Action Plan on SV&H	SVHAP leg intro SVH Summit in Toronto Select Committee Report Leg SVHAP	SVHAP update released	GBVS / SVHAP RB		Lead: MSW Supporting: MAG, MCYS, MCI, MCSS, MCSCS, EDU, MGCS, MOHLTC, MHO, MSA, MAESD, MOL, MMA, MIRR Risk Categories: Financial, Policy, Stakeholder / Perception Last updated: 20-09-16 Unchanged Risk Status →
04.20 Framework to address Human Trafficking in Ontario Pillar: Supporting Opportunities for and Protecting Women		Select Committee Report	HT office set up HT strategy FPT Status of Women Launch HT strat Intro leg Indig HT app call launched Human Trafficking Legislation	HT legislation passed Human Trafficking RB Community Based Supports		Lead: MSW, MCSS Supporting: MCSCS, MAG, MOHLTC, MCYS, MIA, MHO, MIRR, EDU, MOL Risk Category: Stakeholder / Perception Last updated: 20-09-16 Unchanged Risk Status →
04.21 Gender Wage Gap (GWG) Strategy Pillar: Supporting Opportunities for and Protecting Women			Econ. empower for women Report released to the public Launch consultations Final Report on Recommendation Report back to Cabinet	Econ. empower for women	Report back: GWG strat	Lead: MOL, MSW Risk Category: Stakeholder / Perception Last updated: 31-05-17 Unchanged Risk Status →

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

■ Monitoring

 Satisfactory

Area of Action: 04B Fair Society - Ending Violence and Harassment and Supporting Gender Equity

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
04.22 Women's Economic Empowerment Strategy Pillar: Supporting Opportunities for and Protecting Women			UN comm stat- /women Econ. empower for women	Econ. empower for women Engagement p- aper and survey WEES Summit		Lead: MSW Supporting: MOF, MOL, EDU, MEDG, MAESD Risk Category: Governance Last updated: 21-08-17 Unchanged Risk Status →
04.23 Creating an Updated Domestic Violence Action Plan Pillar: Supporting Opportunities for and Protecting Women			VAW RT DV mtg			Lead: MCSS, MSW, MAG Supporting: MCSCS Risk Category: Financial Last updated: 13-03-17 Unchanged Risk Status →
04.24 Updating Gender on Forms Pillar: Supporting Opportunities for and Protecting Women			Consultation → Gender on forms Gender Neutral Drivers Lic.	Ministry implementation → Expanded Cor- roboration Model	Gender on forms report back II	Lead: MGCS Supporting: MOHLTC, MTO, MOF, TBS, MAG, MNRF, MCSS, DGO Risk Category: Policy Last updated: 12-06-17 Decreased Risk Status ↘
04.69 Women in Corporate Leadership Pillar: Supporting Opportunities for and Protecting Women	Comply or Ex-plain requirement		Dev. Implem. Plan for WiB → Women in Corp Leadership Women in corp. Ldrship WiB Stg Comm Mtg	Econ. empower for women Women in Corp Ldrship		Lead: MSW, MOF Supporting: MGCS, TBS Risk Categories: Last updated: 11-09-17 Unchanged Risk Status →

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 04B Fair Society - Ending Violence and Harassment and Supporting Gender Equity

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS												
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M																									
04.70 Strengthening Gender-Based Analysis																									Econ. empower for women												Econ. empower for women																								Lead: MSW Supporting: MOF, TBS Risk Categories:												
Pillar: Supporting Opportunities for and Protecting Women																																																														Last updated: 11-09-17											
																																																																									Unchanged Risk Status →

Area of Action: 04C Fair Society - Supporting Inclusive Communities

Key Activities included:

- 04.25 Increasing Francophone Immigration in Ontario
- 04.26 Strengthening Ontario's Francophone Culture and Community
- 04.27 Promoting Healthy, Active and Engaged Seniors
- 04.28 Refugee Resettlement Plan
- 04.29 Developing a Cross-Government Approach to Combating Systemic Racism
- 04.31 Increasing Public Education and Awareness of Racism
- 04.32 Transform Ontario's Developmental Services (DS) System
- 04.33 Eliminating Barriers for Ontarians with Disabilities
- 04.34 Employment Strategy for Persons with Disabilities

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 04C Fair Society - Supporting Inclusive Communities

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
04.25 Increasing Francophone Immigration in Ontario Pillar: Supporting the Settlement and Integration of Newcomers		Advisory Group Created	Report submitted	Francophone - Immigration		Lead: MFA, MCI Risk Category: Stakeholder / Perception Last updated: 21-07-17 Unchanged Risk Status →
04.26 Strengthening Ontario's Francophone Culture and Community Pillar: Supporting an Inclusive Ontario	Expand French services/desig.	400 year celebration	Expand French services/desig.	Ottawa court-house pilot eval. FLSA design: City of Ottawa	Expand French services/desig.	Lead: MFA Risk Category: Delivery / Operational Last updated: 15-09-17 Unchanged Risk Status →
04.27 Promoting Healthy, Active and Engaged Seniors Pillar: Supporting Seniors' Health and Wellness	Francophone lens	Premier's apology for Reg 17	Expand French services/desig.	Streamlined - FLSA	Expand French services/desig.	Lead: MSA Supporting: MOHLTC Risk Category: Financial Last updated: 06-10-17 Unchanged Risk Status →
04.28 Refugee Resettlement Plan Pillar: Supporting the Settlement and Integration of Newcomers		Ongoing implementation	Ontario plan announced	Resettlement Plan Report Back	Refugee resettlement plan	Lead: MCI Supporting: MCSS Risk Categories: Delivery / Operational, Policy Last updated: 20-09-16 Unchanged Risk Status →

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 04C Fair Society - Supporting Inclusive Communities

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
04.29 Developing a Cross-Government Approach to Combating Systemic Racism Pillar: Address and prevent systemic racism		Establish ARD	Ont. Black Youth Action Plan	Anti-Racism - Conference Legislation - Passed Develop ARIA Tool Develop RB Data Framework Anti-Black Racism Strategy	Progress Report	Lead: ARD Supporting: MIRR, MCSCS, MAG, MCYS, DGO Risk Category: Stakeholder / Perception Last updated: 07-12-16 Unchanged Risk Status →
			Pub Community Meetings	Pub Ed Engagement Sessions		Lead: ARD Risk Categories: Financial, Stakeholder / Perception Last updated: 07-12-16 Unchanged Risk Status →
			Market Research	Strategic Plan Release		
04.31 Increasing Public Education and Awareness of Racism Pillar: Address and prevent systemic racism						
04.32 Transform Ontario's Developmental Services (DS) System Pillar: Supporting an Inclusive Ontario	DS investment strategy	Info Update HESP	Ombudsman report release	Add'l investment budget Report back to Ombudsman Amend DS legislation (LEG)	Report back to Ombudsman	Lead: MCSS Supporting: MAG, MCYS, MEDG, EDU, MOHLTC, MHO, MAESD Risk Categories: Financial, Stakeholder / Perception Last updated: 16-03-17 Unchanged Risk Status →
	Eliminate SSAH 2014 Waitlist		Report back to ombudsman	End Passport 2014 Waitlist		
				Report back to Ombudsman		

Milestone Legend:

Ongoing Activity

Policy Approval

Delivery Milestone

Key Activity Status Legend:

Heightened Management Attention Required

Management Attention Required

Monitoring

Satisfactory

Area of Action: 04C Fair Society - Supporting Inclusive Communities

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
04.33 Eliminating Barriers for Ontarians with Disabilities Pillar: Supporting an Inclusive Ontario	Moran Report Released	Employment Standard Applied	Health SDC mandate letter Employment Std Applied all	Education std consult Info/comms std rev SDC Education std SDC set up 50% Inc Compliance Reporting	Making ON Fully Accessible Intro Certification Program	Lead: ADO Supporting: MAG, MGCS Risk Category: Policy
		10Yr Accessibility Action Plan	Education Std announced	Public release emp strategy Education std SDC Employment std review SDC	proposed health std rec'd	Last updated: 29-08-17 Unchanged Risk Status →
04.34 Employment Strategy for Persons with Disabilities Pillar: Supporting an Inclusive Ontario	Create Partnership Council	Partnership Council Report	Consultation with WG Emp Strat for Disable Persons Partnership - Council Report	Supp Emp Phase 1 launch Public release emp strategy	Public Awareness Supp Emp report back	Lead: ADO Supporting: MCSS, MAESD, MEDG, EDU, MOHLTC, MIRR, MCYS, MOL, MOI, MGCS, TBS Risk Categories: Delivery / Operational, Stakeholder / Perception
		Supported Employment	Accessible Emp Std - small bus	Set up business leader table Employment Strat Update Employment std review SDC		Last updated: 08-06-17 Decreased Risk Status ↘

Area of Action: 04D Fair Society - Supporting Vibrant Communities

Key Activities included:

- 04.35 Ontario 150
- 04.36 Promoting Arts and Culture in Ontario
- 04.37 Promoting Tourism and Sport while Ensuring Safety
- 04.38 Ontario Place Revitalization
- 04.39 Encouraging Civic Engagement in Schools
- 04.40 Encouraging Civic Engagement and Volunteerism

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 04D Fair Society - Supporting Vibrant Communities

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
04.35 Ontario 150 Pillar: Promote civic and community engagement		Report back: marketing	Launch & roll-out of program			Lead: MTCS Supporting: MFA Risk Categories: Delivery / Operational, Stakeholder / Perception, Timeline
		Ontario 150	Comms Report Back			Last updated: 20-09-16
			Ontario 150 Events			Unchanged Risk Status →
04.36 Promoting Arts and Culture in Ontario Pillar: Celebrate and promote Ontario		Ontario Culture Strategy	Ontario Culture Strategy	Arts Policy - Framework		Lead: MTCS Risk Category: Policy
						Last updated: 14-09-17
						Unchanged Risk Status →
04.37 Promoting Tourism and Sport while Ensuring Safety Pillar: Celebrate and promote Ontario	Strengthening Ontario's Trails	Trails Strategy Released	Tourism Action Plan Tourism Framework Released	Develop Rowan's Law Rec'd		Lead: MTCS Risk Category: Policy
		Cottage Leases	Game ON Strategy Released			Last updated: 13-03-17
						Unchanged Risk Status →
04.38 Ontario Place Revitalization Pillar: Celebrate and promote Ontario	Project Announced Ont Place Vision announced Trail Construction Begins	Ont. Place Negotiation Vision Announced	Ont. Place: open Park & Trail	West Island Procrmt Step 1 Trail Construction Complete West Island - Procurement	Anchor Tenant Announced	Lead: MTCS Risk Category: Policy
				West Island Procrmt Step 2		Last updated: 08-06-17
						Increased Risk Status ↗
04.39 Encouraging Civic Engagement in Schools Pillar: Promote civic and community engagement					Exp. Learning Policy Doc	Lead: EDU Risk Category: Policy
						Last updated: 23-02-17
						Unchanged Risk Status →

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

 Satisfactory

Area of Action: 04D Fair Society - Supporting Vibrant Communities

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M													
04.40 Encouraging Civic Engagement and Volunteerism Pillar: Promote civic and community engagement																																					Support OVN for 150 LG Visionaries Prize																								Lead: MCI Supporting: MTCS Risk Category: Stakeholder / Perception
																																																												Last updated: 20-09-16	
																																																												Unchanged Risk Status →	

Area of Action: 04E Fair Society - Promoting Safety, Justice and Consumer Protection

Key Activities included:

- 04.41 Digital Innovation and Modernizing the Justice System
- 04.42 Corrections Reform
- 04.43 Strategy for a Safer Ontario and Police Oversight Review
- 04.44 Auto Insurance Modernization
- 04.45 Changing Workplaces Review and Increasing Minimum Wage
- 04.46 Promoting Occupational Health & Safety
- 04.47 Supporting Ontario's First Responders (Posttraumatic Stress Disorder)
- 04.48 Modernize Payday Loan Legislation
- 04.49 Protecting Condominium Buyers and Owners
- 04.50 Enhancing Protections for Home Owners
- 04.51 Housing Affordability
- 04.52 Enhancing Consumer Protections
- 04.53 Forensic Oversight Model
- 04.54 Providing Clarity for Parentage Laws
- 04.55 Other Public Safety Modernization
- 04.56 Cannabis
- 04.57 Eliminating Violence in the Workplace
- 04.58 Youth Justice

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

■ Satisfactory

Area of Action: 04E Fair Society - Promoting Safety, Justice and Consumer Protection

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
04.41 Digital Innovation and Modernizing the Justice System Pillar: Safety and Access to Justice		SFO Announced in Budget Child Support Leg	SFO Prep POA Reform Leg	e-Scheduling OCJ Pilot FIPPA Court - Response CJC Report Back Community Justice Safe Zones Announcement e-filing Civil		Lead: MAG Supporting: MGCS Risk Categories: Delivery / Operational, Financial, Stakeholder / Perception Last updated: 31-08-17 Unchanged Risk Status →
		Child Support Online Service		Law Society Act Family Law - Support Safe Zones		
			Monitor Online Services	CJC Needs Assessments		
04.42 Corrections Reform Pillar: Safety and Access to Justice		Transf. Correctional Services	Bail and Remand Changes Segregation - Changes	Corrections Leg (TBC) Corrections - Segregation Release Interim Report	Health Transformation RB	Lead: MCSCS, MAG Supporting: MIRR Risk Categories: Delivery / Operational, Financial, Stakeholder / Perception Last updated: 05-05-17 Unchanged Risk Status →
			Appoint Indep Advisor	Release Final Report Corrections RB		

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

■ Monitoring

■ Satisfactory

Area of Action: 04E Fair Society - Promoting Safety, Justice and Consumer Protection

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
04.43 Strategy for a Safer Ontario and Police Oversight Review Pillar: Safety and Access to Justice						Lead: MCSCS, MAG Supporting: ARD Risk Categories: Financial, Stakeholder / Perception, Timeline Last updated: 05-05-17 Unchanged Risk Status →
04.44 Auto Insurance Modernization Pillar: Protecting Consumers						Lead: MOF Supporting: MOHLTC, MAG, MTO Risk Categories: Last updated: 05-06-17 Unchanged Risk Status →
04.45 Changing Workplaces Review and Increasing Minimum Wage Pillar: Labour Law Reform						Lead: MOL Risk Category: Governance Last updated: 02-06-17 Unchanged Risk Status →

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

■ Satisfactory

Area of Action: 04E Fair Society - Promoting Safety, Justice and Consumer Protection

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
04.46 Promoting Occupational Health & Safety Pillar: Labour Law Reform						Lead: MOL Risk Category: Stakeholder / Perception Last updated: 09-11-16 Unchanged Risk Status →
04.47 Supporting Ontario's First Responders (Posttraumatic Stress Disorder) Pillar: Labour Law Reform						Lead: MOL Risk Category: Stakeholder / Perception Last updated: 20-09-16 Unchanged Risk Status →
04.48 Modernize Payday Loan Legislation Pillar: Protecting Consumers						Lead: MGCS Supporting: MOF Risk Categories: Financial, Stakeholder / Perception Last updated: 20-09-16 Unchanged Risk Status →
04.49 Protecting Condominium Buyers and Owners Pillar: Protecting Consumers						Lead: MGCS Risk Categories: Financial, Timeline Last updated: 20-09-16 Unchanged Risk Status →

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 04E Fair Society - Promoting Safety, Justice and Consumer Protection

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
04.50 Enhancing Protections for Home Owners Pillar: Protecting Consumers		Payday Loans New Legislation	Introduced New Legislation Home Warranties Taron Door to Door Approval	Consumer Real Est / Travel Intro Leg (Taron) Elevator Availability Taron Phase 2 Consultations	Taron Phase 2 Report-back	Lead: MGCS Risk Categories: Financial, Stakeholder / Perception, Timeline Last updated: 20-09-16 Unchanged Risk Status →
04.51 Housing Affordability Pillar: Protecting Consumers			Land Transfer Tax Changes	Site Specific Changes RB Coordinated - Review RFA - remaining regs in effect DC Rebate Program launch RTA legislation passed Housing Forum Fair Housing Plan OMB Leg. Introduced OMB Reform Intro RTA leg CPR Plan Release Housing Approvals Round RFA - LOU changes take effect Lands Program - Wave 1 sites Standard lease reg Housing Affordability	Lands Program - W1&2 close	Lead: MMA, MOF, MHO, MOI Supporting: MTCS, MOECC, MNRF, OMAFRA, MTO Risk Categories: Delivery / Operational, Stakeholder / Perception Last updated: 02-06-17 Decreased Risk Status ↘

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

■ Monitoring

■ Satisfactory

Area of Action: 04E Fair Society - Promoting Safety, Justice and Consumer Protection

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M													
04.52 Enhancing Consumer Protections Pillar: Protecting Consumers																																					Tarion Phase 2 Consultations Tickets speculation act Loyalty Points Intro Leg (Tarion) Door to Door Sales Consumer Real Est / Travel Consumer Real Est / Travel												Lead: MGCS Risk Categories: Financial, Stakeholder / Perception Last updated: 21-03-17 Unchanged Risk Status →												
04.53 Forensic Oversight Model Pillar: Protecting Consumers													Est. Motherisk Commission																								Forensics oversight Final Motherisk Report to AG Leg Approval												Lead: MCSCS Supporting: MAG, MCYS, MOHLTC Risk Categories: Delivery / Operational, Financial, Governance Last updated: 21-03-17 Unchanged Risk Status →												
04.54 Providing Clarity for Parentage Laws Pillar: Safety and Access to Justice																									Parentage Approvals Legislation - Introduced MGCS Forms Updated Parentage Approvals												Online Registration Available												Lead: MAG, MGCS Risk Category: Delivery / Operational Last updated: 21-03-17 Unchanged Risk Status →												

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 04E Fair Society - Promoting Safety, Justice and Consumer Protection

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
04.55 Other Public Safety Modernization Pillar: Safety and Access to Justice	Animal Welfare Working Group	Fire Protection & Prev Act	Fire Safety - Technical Table	PNERP Reg & Enviro Registries Animal Welfare Policy PNERP Master Plan Updated		Lead: MCSCS Risk Categories: Financial, Stakeholder / Perception, Timeline Last updated: 21-03-17
				PNERP Advisory Group Report PNERP Policy Approval		Unchanged Risk Status →
04.56 Cannabis Pillar: Safety and Access to Justice			Engage Federal Partners Cannabis Pol Approval Fed Task Force Report Back	Cannabis Report Back Cannabis Leg-islation Cannabis Reg-ulation Vulnerable Road User	Cannabis Leg-/Regs in force	Lead: MAG Supporting: MOHLTC, MCSCS, MCYS, MOF, MTO Risk Categories: Financial, Policy, Timeline Last updated: 08-06-17
			Drug Impaired Driving 1 Drug Impaired Driving			Increased Risk Status ↗
04.57 Eliminating Violence in the Workplace Pillar: Labour Law Reform			Workplace Safety Funding Ann.			Lead: MOL Supporting: MOHLTC, EDU Risk Categories: Delivery / Operational, Governance Last updated: 31-05-17
						Unchanged Risk Status →
04.58 Youth Justice Pillar: Safety and Access to Justice			Outcomes Framework			Lead: MCYS Risk Categories: Last updated: 21-03-17
						Unchanged Risk Status →

Area of Action: 04F Fair Society - Supporting Children, Youth and Families

Key Activities included:

- 04.59 Child and Youth Services Legislation Reform
- 04.60 Child Welfare Reform, including Permanency and Residential Services
- 04.61 Children and Youth Mental Health Transformation (CYMH)
- 04.62 Special Needs Strategy
- 04.63 Ontario Autism Program
- 04.64 Ontario's Youth Action Plan
- 04.65 Collective Impact for At-Risk Youth
- 04.66 Middle Years Strategy
- 04.67 Early Years and Child Care Plan (including Commitment for 100,000 More Children Aged 0-4 to Access Licensed Child Care)
- 04.68 Creation of Ontario Early Years Child and Family Centres (OEYCFCs)

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

■ Satisfactory

Area of Action: 04F Fair Society - Supporting Children, Youth and Families

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
04.59 Child and Youth Services Legislation Reform Pillar: Better Outcomes for Children and Youth				04.62 Special Needs Strategy Pillar: Supporting Children with Complex Needs		Lead: MCYS Risk Categories: Delivery / Operational, Financial Last updated: 09-06-17 Unchanged Risk Status →
04.60 Child Welfare Reform, including Permanency and Residential Services Pillar: Better Outcomes for Children and Youth				04.62 Special Needs Strategy Pillar: Supporting Children with Complex Needs		Lead: MCYS Risk Category: Financial Last updated: 31-03-17 Unchanged Risk Status →
04.61 Children and Youth Mental Health Transformation (CYMH) Pillar: Better Outcomes for Children and Youth				04.62 Special Needs Strategy Pillar: Supporting Children with Complex Needs		Lead: MCYS Supporting: MIRR, MOHLTC Risk Category: Stakeholder / Perception Last updated: 21-03-17 Unchanged Risk Status →
04.62 Special Needs Strategy Pillar: Supporting Children with Complex Needs						Lead: MCYS Supporting: MCSS, EDU, MOHLTC Risk Categories: Financial, Stakeholder / Perception, Timeline Last updated: 21-03-17 Unchanged Risk Status →

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

■ Satisfactory

Area of Action: 04F Fair Society - Supporting Children, Youth and Families

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M													
04.63 Ontario Autism Program Pillar: Supporting Children with Complex Needs																																					New DFO implemented ABA Oversight RB EA training OAP Implementation Begins Autism RB School Pilots Begin Service Delivery Engagements																								Lead: MCYS Supporting: MCSS, MEDG, EDU, MOHLTC, MAESD Risk Category: Stakeholder / Perception
													Autism plan - policy approval																																																Last updated: 09-06-17
																																																													Decreased Risk Status 
04.64 Ontario's Youth Action Plan Pillar: Better Outcomes for Children and Youth	2014 Stepping up annual report Youth Employment												2015 Stepping up annual report OYAP 2.0 Budget announcement OYAP 2.0 Launch OYAP - Prevent Youth Violence												Ont. Black Youth Action Plan												2016 Stepping up annual report Identity-Based Data collection												2017 Stepping up AR												Lead: MCYS Supporting: MCI, EDU, MTCS
																																																													Last updated: 21-03-17
																																																													Unchanged Risk Status 
04.65 Collective Impact for At-Risk Youth Pillar: Better Outcomes for Children and Youth																																					Implement demonstration sites																								Lead: MCYS Risk Category: Financial
																																																													Last updated: 21-03-17
																																																													Unchanged Risk Status 
04.66 Middle Years Strategy Pillar: Better Outcomes for Children and Youth																																					Middle Years Strategy app NP																								Lead: MCYS Supporting: EDU, MTCS Risk Category: Financial
																																																													Last updated: 21-03-17
																																																													Unchanged Risk Status 

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

■ Satisfactory

Area of Action: 04F Fair Society - Supporting Children, Youth and Families

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M													
04.67 Early Years and Child Care Plan (including Commitment for 100,000 More Children Aged 0-4 to Access Licensed Child Care) Pillar: Better Outcomes for Children and Youth	FDK Rollout New legislation												Phase 1 Regulations												Child Care T-ransformation Child Care and EY Add Child Care Spaces Start Phase 2 Regulations Child Care and EY												RB workforce & affordability Innovation fund launch Workforce Study Report Release of 2018 allocations Implement OE-YCFCs FPT Framework EY&CC framework release Affordability Interim Report Marketing campaign Child Care on Reserve RB												RB on special needs												Lead: EDU Supporting: MOHLTC, MCYS, MTCS, MIRR, MSW, MOL, MAESD, MOI Risk Categories: Delivery / Operational, Stakeholder / Perception Last updated: 02-06-17 Unchanged Risk Status →
04.68 Creation of Ontario Early Years Child and Family Centres (OEYCFCs) Pillar: Better Outcomes for Children and Youth													Plan announced Best Start Child & Fam Cen.																								Implement OE-YCFCs Sign bilateral																								Lead: EDU Supporting: MCYS, MOHLTC Risk Category: Policy Last updated: 21-03-17 Unchanged Risk Status →

Area of Action: 05 Poverty Reduction and Social Inclusion

Key Activities included:

- 05.01 Low Income Health Benefit (LIHB)
- 05.02 Social Assistance Reform (SA Reform)
- 05.03 Electricity Support Programs for Vulnerable Consumers
- 05.04 Basic Income Pilot
- 05.05 Long-Term Affordable Housing Strategy
- 05.06 Poverty Reduction Strategy
- 05.07 New Local Poverty Reduction Fund
- 05.08 Develop a Food Security Strategy

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

■ Satisfactory

Area of Action: 05 Poverty Reduction and Social Inclusion

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
05.01 Low Income Health Benefit (LIHB) Pillar: Continuing to break the Cycle for Children and Youth			Healthy Smiles Ontario Launch	Report Back: LIHB	LIHB Program Launch	Lead: MOHLTC Supporting: MOF, MCYS, MHO, EDU, PRSO, MCSS Risk Categories: Financial, Stakeholder / Perception Last updated: 08-06-17 Decreased Risk Status
05.02 Social Assistance Reform (SA Reform) Pillar: Moving Towards Employment and Income Security	SAMS launched		Working Group consideration Child support exemption Launch of ODSP card Approval ISR WG Announce ISR WG Announce Facilitator Improved Med. Review Process DSSAB Review	ISR WG roadm- ap release Release Working Group roadmap Announce ISR plan WG Roadmap/r- eport rcd Income Security Reform implem ISR WG roadm- ap release Public response WG m-y plan		Lead: MCSS Supporting: MIRR, MOF, MOHLTC, MHO, MAESD, TBS, PRSO, MCYS Risk Category: Financial Last updated: 17-03-17 Unchanged Risk Status
05.03 Electricity Support Programs for Vulnerable Consumers Pillar: New approaches to provide consistent and predictable support for vulnerable Ontarians	OESP	Debt Retirement Charge ends OESP Begins		Expanded OESP Implemented Enhanced RRRP, DRP, and FNDC	OESP auto en- roll. SA recip. Small businesses' energy	Lead: ENERGY Risk Categories: Delivery / Operational, Financial Last updated: 16-06-17 Unchanged Risk Status

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

 Satisfactory

Area of Action: 05 Poverty Reduction and Social Inclusion

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J J A S O N D J F M	A M J J J A S O N D J F M	A M J J J A S O N D J F M	A M J J J A S O N D J F M	A M J J J A S O N D J F M	
05.04 Basic Income Pilot Pillar: Moving Towards Employment and Income Security			Discussion paper developed Announce Special Advisor Basic Income pilot design Announce in Budget 2016	Phase 1 implementation Phase 2 implementation BI pre phase 2 RB First BI payments made Announce BI - pilot First apps mailed out BI governance Pilot eval (to pilot end) FN Pilot co-creation Public engagement	BI post Pilot RB (2020)	Lead: PRSO, MCSS Supporting: MOF Risk Categories: Delivery / Operational, Timeline Last updated: 08-06-17 Decreased Risk Status
05.05 Long-Term Affordable Housing Strategy Pillar: At Home in Ontario: A Goal to End Homelessness	Create Expert Advisory Panel Update LTAHS	Expert Panel Report released LTAHS Consultation released LTAHS Report Back	Budget announcement - investment Announce LTAHS LTAHS Update Report Back LTAHS Leg Amendments FPT Meeting New Nat Housing strat announced Supportive i- mplement. Announce CHPI funding model Intro Prom Afford Hsg leg RTA Amendments Portable Housing Benefit	LTAHS: RGI U- pdate LTAHS: Indig- eneous Strat LTAHS spring update GHG Reduction Retro-fits Intro RTA leg LTAHS: Indig- eneous Strat LTAHS: RGI U- pdate LTAHS Update - Fall RB	Introduce social housing leg	Lead: MHO Supporting: MCYS, MOHLTC, TBS, MCSCS, MIRR, MMA, PRSO, MCSS Risk Category: Stakeholder / Perception Last updated: 20-09-16 Unchanged Risk Status

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 05 Poverty Reduction and Social Inclusion

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
05.06 Poverty Reduction Strategy Pillar: Investing in What Works: Using Evidence to Measure Success	Poverty Reduc- tion Strategy RB Annual Report	Annual Report	Annual Report	Annual Report		Lead: PRSO Supporting: MCYS, MHO, TBS, MOHLTC, MOF, EDU, MIRR, MAESD, MCSCS, MSW Risk Category: Delivery / Operational
	Poverty Reduc- tion Strategy RB 5 Year Poverty Reduction Strat		PRs Strat: Child Poverty			Last updated: 12-09-16
						Unchanged Risk Status →
05.07 New Local Poverty Reduction Fund Pillar: Investing in What Works: Using Evidence to Measure Success	Local Pov Reduc. Fund RB	Call for proposals and evaluations	Call for proposals and evaluations	Local Pov Red Fund RB Call for proposals and evaluations		Lead: PRSO Supporting: MCYS, MHO, MIRR Risk Categories: Governance, Stakeholder / Perception
		Implement pr- jects	Implement pr- jects	Implement pr- jects Local Poverty Reduction Fund		Last updated: 01-09-16
						Unchanged Risk Status →
05.08 Develop a Food Security Strategy Pillar: New approaches to provide consistent and predictable support for vulnerable Ontarians				targeted engagement Food Security Strat Strategy ann- ounced		Lead: PRSO Supporting: MOHLTC, OMAFRA, MIRR, MCYS, MCSS Risk Categories: Financial, Policy, Stakeholder / Perception
				Strategy fra- mework released		Last updated: 16-02-17
						Decreased Risk Status ↘

Area of Action: 06 Modernizing Government and Fiscal Balance

Key Activities included:

- 06.01 Information and Information Technology Review
- 06.02 Digital Government
- 06.03 Transfer Payment Accountability Modernization
- 06.04 ServiceOntario Modernization
- 06.05 Move Towards an Evidence-based Decision-making Framework
- 06.06 Combatting Tax Avoidance / Underground Economy
- 06.07 Ontario Lottery & Gaming (OLG) Modernization
- 06.08 Renewing the Public Service
- 06.09 Benefits Transformation

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 06 Modernizing Government and Fiscal Balance

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
06.01 Information and Information Technology Review Pillar: Major Transformation and Efficiency Initiatives		I&IT Baseline Benchmark PRRT Boulder Submission	Ongoing Implementation			Lead: TBS Supporting: DGO, MOHLTC, EDU, MTO, MGCS, MCSS, MCSCS Risk Category: Stakeholder / Perception Last updated: 23-08-16 Unchanged Risk Status →
06.02 Digital Government Pillar: Major Transformation and Efficiency Initiatives		Digital Government Board PRRT Boulder Submission	Cabinet Approval for DGAP Release Action Plan Digital Policy Framework Digital Government Action Finalize signature projects Digital Checkpoint Signature Digital Projects	Chief Digital Officer Starts Digital Talent Strategy		Lead: DGO Supporting: TBS, CAB, MAESD, MGCS, MOHLTC Risk Categories: Delivery / Operational, Governance, Stakeholder / Perception Last updated: 30-08-16 Unchanged Risk Status →
06.03 Transfer Payment Accountability Modernization Pillar: Major Transformation and Efficiency Initiatives		PRRT Boulder Submission Report back to TB/MBC	Common Budget/Payment Pilot Internal Comms: Common Reg Common Reg Pilot Complete Launch Common Reg External Comms: Common Reg			Lead: TBS Supporting: DGO Risk Categories: Delivery / Operational, Policy Last updated: 23-06-16 Unchanged Risk Status →

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention Required

- Monitoring

 Satisfactory

Area of Action: 06 Modernizing Government and Fiscal Balance

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
06.04 ServiceOntario Modernization Pillar: Major Transformation and Efficiency Initiatives						Lead: MGCS Supporting: MOHLTC, MTO, MOF, TBS, MAG, MCSS, DGO Risk Categories: Governance, Policy, Timeline Last updated: 30-08-16 Unchanged Risk Status →
06.05 Move Towards an Evidence-based Decision-making Framework Pillar: Strengthening the Management and Efficiency of Public Services						Lead: TBS Supporting: DGO Risk Categories: Delivery / Operational, Policy Last updated: 13-03-17 Unchanged Risk Status →
06.06 Combatting Tax Avoidance / Underground Economy Pillar: Underground Economy and Tax Fairness						Lead: MOF Supporting: MAG Risk Category: Financial Last updated: 15-06-17 Unchanged Risk Status →
06.07 Ontario Lottery & Gaming (OLG) Modernization Pillar: Major Transformation and Efficiency Initiatives						Lead: MOF Risk Category: Policy Last updated: 18-01-17 Unchanged Risk Status →

Milestone Legend:

Ongoing Activity

Policy Approval

Delivery Milestone

Key Activity Status Legend:

Heightened Management Attention Required

Management Attention Required

Monitoring

Satisfactory

Area of Action: 06 Modernizing Government and Fiscal Balance

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
06.08 Renewing the Public Service Pillar: Strengthening the Management and Efficiency of Public Services			Future of the OPS Paper	Employee Engagement Survey		Lead: TBS Supporting: MGCS Risk Category: Policy
						Last updated: 18-01-17
						Unchanged Risk Status →
06.09 Benefits Transformation Pillar: Major Transformation and Efficiency Initiatives		Boulder submission	Introduce legislation	Benefits Transformation		Lead: MOF Supporting: MCSS, MGCS Risk Categories: Delivery / Operational, Policy
		Pol approval BT leg				Last updated: 18-01-17
						Unchanged Risk Status →

Area of Action: 07 Health System Transformation

Key Activities included:

- 07.01 Improving Wait Times
- 07.02 LHIN Transformation
- 07.03 Residential Care for Seniors (i.e., Long-term Care Homes)
- 07.04 Palliative/End of Life Care
- 07.05 Home and Community Care
- 07.06 Caring for Vulnerable Populations (e.g., People with Disabilities and Indigenous Populations)
- 07.07 Mental Health and Addictions Services and Supports (including Strategy)
- 07.08 Accountability and Information Sharing (e.g., Open Health and Patient Ombudsman)
- 07.09 Digital Health
- 07.10 Health Promotion (e.g., Smoking, Alcohol Use, Menu Labelling and Healthy Kids)
- 07.11 Public Health (e.g., Immunization 2020 and Vaccines)
- 07.12 Supporting Health Human Resources (e.g., OMA, Midwives and Other Labour Agreements)
- 07.13 Modernizing the Regulatory Framework for Health Care Professionals
- 07.14 Health System Sustainability (e.g., Drug Reform, Capital Investments, Community Labs and PRRT Savings Initiatives)
- 07.15 Other Health Initiatives
- 07.16 OHIP+ and Other Public Drug Programs

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

**Management Attention
Required**

- Monitoring

 Satisfactory

Area of Action: 07 Health System Transformation

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
07.01 Improving Wait Times Pillar: Access: Provide timely access to the right care		Primary Care Access	Specialist wait times (PRRT)	Health results table Health Results Table		Lead: MOHLTC Risk Category: Delivery / Operational Last updated: 22-08-17 Unchanged Risk Status →
07.02 LHIN Transformation Pillar: Access: Provide timely access to the right care	Patients First	Discussion paper release	LHIN Renewal: Patients First Introduction of legislation Reintroduction of legislation	HESP reportback LHIN Implementation update LRC- Proc OIC Transition begins		Lead: MOHLTC Risk Category: Stakeholder / Perception Last updated: 25-08-17 Decreased Risk Status ↘
07.03 Residential Care for Seniors (i.e., Long-term Care Homes) Pillar: Connect: Deliver coordinated and integrated care in the community and closer to home			LTCH inspection consult. Annual co-pay increase	LTCHA Amendments co-pay evergreening (LRC) voucher demo project	ALC Placement REG Annual co-pay increase	Lead: MOHLTC Supporting: MSA Risk Categories: Financial, Stakeholder / Perception Last updated: 25-08-17 Unchanged Risk Status →

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 07 Health System Transformation

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
07.04 Palliative/End of Life Care Pillar: Access: Provide timely access to the right care	MAID Supreme Court Decision	PA Fraser Report Released	MAID Palliative/End Life Strategy SCC Decision takes effect	Dementia supports rollout MAID CCS Implementation	regional MAID models	Lead: MOHLTC Risk Category: Stakeholder / Perception Last updated: 23-08-17
		PAD Cab Decision	MAID Leg Introduced Medical Assistance in Dying	LRC-NP prescribing		Decreased Risk Status ↘
07.05 Home and Community Care Pillar: Access: Provide timely access to the right care	Cabinet Approval - roadmap	Panel Recommendations Roadmap release	Dementia Consultation	Dementia Strategy launch	Update HCC Roadmap	Lead: MOHLTC Supporting: MSA Risk Categories: Delivery / Operational, Financial Last updated: 31-05-17
	Home and Community Care	PSW wage increase		Transfer HCC to LHINS		Unchanged Risk Status →
07.06 Caring for Vulnerable Populations (e.g., People with Disabilities and Indigenous Populations) Pillar: Access: Provide timely access to the right care			Northern FN - Action Plan	Health SDC k-ickoff	proposed health std rec'd	Lead: MOHLTC Supporting: MSA Risk Category: Stakeholder / Perception Last updated: 22-08-17
			Health SDC mandate letter	Signing of NAN Charter	Future Agreements	Unchanged Risk Status →

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

**Management Attention
Required**

- Monitoring

 Satisfactory

Area of Action: 07 Health System Transformation

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	
07.07 Mental Health and Addictions Services and Supports (including Strategy) Pillar: Connect: Deliver coordinated and integrated care in the community and closer to home																																																													Lead: MOHLTC Supporting: MCYS, MCSS, MHO, MIRR, MOL Risk Categories: Financial, Stakeholder / Perception Last updated: 22-08-17 Unchanged Risk Status →
07.08 Accountability and Information Sharing (e.g., Open Health and Patient Ombudsman) Pillar: Connect: Deliver coordinated and integrated care in the community and closer to home																																																													Lead: MOHLTC Supporting: DGO Risk Categories: Delivery / Operational, Stakeholder / Perception Last updated: 13-07-17 Unchanged Risk Status →
07.09 Digital Health Pillar: Connect: Deliver coordinated and integrated care in the community and closer to home																																																													Lead: MOHLTC Risk Categories: Delivery / Operational, Financial, Stakeholder / Perception Last updated: 25-08-17 Decreased Risk Status ↘

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention Required

■ Monitoring

 Satisfactory

Area of Action: 07 Health System Transformation

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS												
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M																									
07.10 Health Promotion (e.g., Smoking, Alcohol Use, Menu Labelling and Healthy Kids) Pillar: Inform: Provide education, information and transparency to support informed decision making	ECig & Menthol Tobacco SFOA regulation in effect												Medical Marijuana & Ecig Consult Alcohol Pol Framework Alcohol policy consult. launch												E-cig sales to minors Smoking cessation strategy												Healthy kids report-back SFO Refresh																								Lead: MOHLTC Supporting: MCYS Risk Categories: Policy, Stakeholder / Perception Last updated: 25-08-17 Decreased Risk Status												
	ECig & Menthol Tobacco												FASD Strategy Smoke-Free ON & ECig Options Medical Marijuana & Ecig												Menu labelling in effect Alcohol Strategy Report Back												SFO Refresh																																				
07.11 Public Health (e.g., Immunization 2020 and Vaccines) Pillar: Inform: Provide education, information and transparency to support informed decision making													Expansion Immun. Programs Immunization 2020 launch travel vaccines, shingles, HPV												expanded shingles,HPV												school vaccine effect. date																								Lead: MOHLTC Risk Categories: Delivery / Operational, Stakeholder / Perception Last updated: 23-08-17 Unchanged Risk Status												
07.12 Supporting Health Human Resources (e.g., OMA, Midwives and Other Labour Agreements) Pillar: Protect: Make decisions based on value and quality to sustain the healthcare system for generations to come	10point plan implemented Physician Services Payments												Reconciliation measures begin												midwives HRT0 begins approval of - midwives												midwives TB - approval binding arb - negot.												PSB negotiations begin																								Lead: MOHLTC Risk Categories: Financial, Stakeholder / Perception Last updated: 25-08-17 Unchanged Risk Status

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

■ Satisfactory

Area of Action: 07 Health System Transformation

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
07.13 Modernizing the Regulatory Framework for Health Care Professionals Pillar: Protect: Make decisions based on value and quality to sustain the healthcare system for generations to come			Sexual Abuse Taskforce intro SATF amendments RN Prescribing	CHF/HARPA Enhancing Emergency Services Dental Hygienists Reg CHF/HARPA Intro RN leg intro NP prescribing Intro of leg for EESO NP/Physio X-Ray Prescribing Diagnostic Sonographers NP		Lead: MOHLTC Risk Category: Stakeholder / Perception Last updated: 23-08-17 Decreased Risk Status
07.14 Health System Sustainability (e.g., Drug Reform, Capital Investments, Community Labs and PRRT Savings Initiatives) Pillar: Protect: Make decisions based on value and quality to sustain the healthcare system for generations to come	Health Innov Council's Recom.	OHIP's Travellers Program	Comm. lab report back community lab leg intro Community lab reform Pharma reconciliation	Comm. lab report back value-based - procurement Sector Supply Chain Mgmt		Lead: MOHLTC Risk Category: Financial Last updated: 18-05-17 Unchanged Risk Status
07.15 Other Health Initiatives Pillar: Other - Health	Funding Infertility Services	IVF Age Limit IVF Reportback Insured Sex--Reassign.				Lead: MOHLTC Risk Categories: Last updated: 19-09-16 Unchanged Risk Status

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

■ Monitoring

 Satisfactory

Area of Action: 07 Health System Transformation

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M													
07.16 OHIP+ and Other Public Drug Programs Pillar: Other - Health																																					OHIP+ biweeklies OHIP+ IT ready OHIP+ TB/MBC OHIP+ announcement OHIP+ launch OHIP+ LRC OHIP+ stakeholder mtgs																								Lead: MOHLTC Risk Categories: Financial, Stakeholder / Perception Last updated: 25-08-17 Decreased Risk Status 

Area of Action: 08 Developing a Highly Skilled Workforce

Key Activities included:

- 08.01 Renewed Math Strategy (to Improve Progress Toward Achievement Goal of 75% Success Rate on Elementary EQAO Math Assessments)
- 08.02 Science, Engineering and Technology Strategy
- 08.03 Close the Achievement Gap for Underrepresented Groups (including Data Collection)
- 08.04 Supporting Children with Special Education Needs (including Special Education Strategy)
- 08.05 Well-Being Strategy for Education (to Enhance Mental and Physical Health of Students)
- 08.06 60 Minutes of Physical Activity
- 08.07 Education Funding, including Grants for Student Needs (GSN) and School Board Efficiencies and Modernization (SBEM) Strategy and Capital Funding
- 08.08 Protecting Students Legislation (Reintroduction of Bill to Implement LeSage Report Recommendations)
- 08.09 Policy Matters Related to Collective Bargaining
- 08.10 OSAP Transformation
- 08.11 Access Strategy to Address Non-Financial Barriers to Postsecondary Education
- 08.12 University and College Reform
- 08.13 Major Capacity Expansion
- 08.14 Postsecondary International Education Strategy
- 08.15 French Language Postsecondary Education
- 08.16 Employment and Training Services Integration (ETSI) Implementation
- 08.17 Ontario Lifelong Learning and Skills Plan
- 08.18 Modernized Apprenticeship System
- 08.19 Ontario College of Trades
- 08.20 Ontario's Immigration Strategy, including Ontario Immigration Act (OIA) and Ontario Immigrant Nominee Program (OINP)
- 08.21 Highly Skilled Workforce Strategy Implementation
- 08.22 Labour Market Information
- 08.23 Experiential Learning and Mentorship (including Career Kick-Start Strategy)
- 08.24 Promotion of Multiple Career Pathways
- 08.25 Strategic Investment in Human Capital
- 08.26 Skills and Competencies
- 08.27 More Flexible Labour Market Transfers
- 08.28 Modernizing the Office of the Fairness Commissioner
- 08.29 Achieving Excellence for the Whole Learner

Milestone Legend:

Ongoing Activity

Policy Approval

Delivery Milestone

Key Activity Status Legend:

Heightened Management Attention Required

Management Attention Required

Monitoring

Satisfactory

Area of Action: 08 Developing a Highly Skilled Workforce

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
08.01 Renewed Math Strategy (to Improve Progress Toward Achievement Goal of 75% Success Rate on Elementary EQAO Math Assessments) Pillar: A Renewed Vision for Education in Ontario: Achieving Excellence			Roll-out of strategy Announcement of strategy			Lead: EDU Risk Categories: Delivery / Operational, Stakeholder / Perception Last updated: 13-03-17 Unchanged Risk Status →
08.02 Science, Engineering and Technology Strategy Pillar: A Renewed Vision for Education in Ontario: Achieving Excellence	TBD					Lead: EDU Risk Category: Financial Last updated: 23-02-17 Unchanged Risk Status →
08.03 Close the Achievement Gap for Underrepresented Groups (including Data Collection) Pillar: A Renewed Vision for Education in Ontario: Ensuring Equity				Begin Education Equity plan Identity-based Data Report		Lead: EDU Supporting: ARD, MCYS Risk Category: Financial Last updated: 09-06-17 Unchanged Risk Status →
08.04 Supporting Children with Special Education Needs (including Special Education Strategy) Pillar: A Renewed Vision for Education in Ontario: Ensuring Equity			Provincial s-chools Provincial school next steps	Governance CJ-L Leg		Lead: EDU Supporting: MCYS Risk Categories: Financial, Stakeholder / Perception Last updated: 23-02-17 Unchanged Risk Status →
08.05 Well-Being Strategy for Education (to Enhance Mental and Physical Health of Students) Pillar: A Renewed Vision for Education in Ontario: Promoting Well-being			Strategy development Discussion d-ocument	Next Steps A-nnouncement Budget initiatives Indigenous indicators	Climate Surveys Index Establ-ished	Lead: EDU Supporting: MCYS, MOHLTC, MTCS Risk Categories: Delivery / Operational, Stakeholder / Perception, Timeline Last updated: 13-03-17 Unchanged Risk Status →

Milestone Legend:
→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:
■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 08 Developing a Highly Skilled Workforce

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
08.06 60 Minutes of Physical Activity Pillar: A Renewed Vision for Education in Ontario: Promoting Well-being				Healthy Kids RB ▲		Lead: EDU Supporting: MOHLTC, MTCS, MCYS, MMA, MTO Risk Category: Policy Last updated: 20-09-16 Unchanged Risk Status →
08.07 Education Funding, including Grants for Student Needs (GSN) and School Board Efficiencies and Modernization (SBEM) Strategy and Capital Funding Pillar: A Renewed Vision for Education in Ontario: Enhancing Public Confidence	Education Funding: 2015-16 ▲	2016-17 GSN ▲ 2016-17 GSN	School renewal announcement ▲	Rural Education Strategy GSN 2017-18 ▲ Phase-in of - SBEM complete ▲ GSN 2018-2019 ▲ Rural Education RB ▲	Transportation funding RB ▲	Lead: EDU Supporting: MOI Risk Category: Financial Last updated: 09-06-17 Decreased Risk Status ↘
08.08 Protecting Students Legislation (Reintroduction of Bill to Implement LeSage Report Recommendations) Pillar: A Renewed Vision for Education in Ontario: Enhancing Public Confidence			Reintroduction of bill Bill 200 re-introduced ▲ Policy and LRC committee items ▲			Lead: EDU Risk Category: Stakeholder / Perception Last updated: 13-03-17 Unchanged Risk Status →
08.09 Policy Matters Related to Collective Bargaining Pillar: A Renewed Vision for Education in Ontario: Enhancing Public Confidence			SBCBA ▲ FDK staffing review Consultation on SBCBA review ▲ CPL PPM Issued Benefits Trusts begin ▲			Lead: EDU Risk Categories: Delivery / Operational, Stakeholder / Perception Last updated: 23-02-17 Decreased Risk Status ↘

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 08 Developing a Highly Skilled Workforce

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
08.10 OSAP Transformation Pillar: High-Quality and Sustainable Postsecondary Education System		PRRT Report back	17-18 OSAP Application Launch	OSAP changes Phase 1 (17-18) OSAP reform	Implement net billing	Lead: MAESD Supporting: MCYS, MOHLTC, MOF Risk Categories: Delivery / Operational, Financial Last updated: 05-06-17 Unchanged Risk Status →
		OSAP Transformation		18-19 OSAP Application Launch	Phase 2 (18-19) OSAP reform	
08.11 Access Strategy to Address Non-Financial Barriers to Postsecondary Education Pillar: High-Quality and Sustainable Postsecondary Education System			Working group meetings →	MT update Implement Year 1		Lead: MCYS, MAESD, EDU Risk Category: Financial Last updated: 06-06-17 Decreased Risk Status ↘
				Year 2 planning		
08.12 University and College Reform Pillar: High-Quality and Sustainable Postsecondary Education System	UFF Cabinet - Approval	UFF Sector Consultation	College Sector Consultation	SMA2 Discussions Implement funding model	Implement Tuition Framework	Lead: MAESD Supporting: MRIS Risk Categories: Financial, Policy, Stakeholder / Perception Last updated: 05-06-17 Unchanged Risk Status →
			New Funding - Approach Strategic Mandate Agreement	MT update	SMA2 Completion	
08.13 Major Capacity Expansion Pillar: High-Quality and Sustainable Postsecondary Education System	Capacity Expansion Next	Major Capacity Expansion	Launch MCE-II	MCE-II Decision		Lead: MAESD Risk Categories: Financial, Stakeholder / Perception, Timeline Last updated: 06-06-17 Unchanged Risk Status →
			Major Capacity Expansion			

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 08 Developing a Highly Skilled Workforce

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
08.14 Postsecondary International Education Strategy Pillar: High-Quality and Sustainable Postsecondary Education System		Stakeholder Consultation → International Student Strategy ▲		Int PSE Strat RB ▲		Lead: MAESD Supporting: EDU, MEDG, MCI, MIT, MFA Risk Category: Financial Last updated: 06-06-17 Unchanged Risk Status →
08.15 French Language Postsecondary Education Pillar: High-Quality and Sustainable Postsecondary Education System			Establish planning board ▲ Policy approval ▼	Implementation committee → French Language Univ Leg ULF legislation Planning board report ▲ Release report and next steps ULF transitional board ▲		Lead: MAESD Supporting: MFA Risk Category: Financial Last updated: 06-06-17 Unchanged Risk Status →
08.16 Employment and Training Services Integration (ETSI) Implementation Pillar: Employment and Training System Transformation		Youth Jobs Strategy Renewal RFP for ETSI Key System ▲ Workforce Innovation Centre	CAN-ON Job Grant 2 Year ▲ Youth Employment	CAN-ON Job Grant implemented ▲ Supp Emp Phase 1 launch	Supp Emp report back ▲	Lead: MAESD Supporting: MCYS, MCSS Risk Category: Delivery / Operational Last updated: 06-06-17 Unchanged Risk Status →
08.17 Ontario Lifelong Learning and Skills Plan Pillar: Employment and Training System Transformation			Adult education ▲	Implement plan → Adult Ed Report Back ▲		Lead: MAESD Supporting: EDU, MCI Risk Categories: Delivery / Operational, Stakeholder / Perception Last updated: 06-06-17 Unchanged Risk Status →

Milestone Legend:
→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:
■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 08 Developing a Highly Skilled Workforce

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M													
08.18 Modernized Apprenticeship System Pillar: Employment and Training System Transformation																																					Stakeholder engagement Apprenticeship mod update Apprenticeship mod																								Lead: MAESD Supporting: EDU, MOL, MOF Risk Category: Financial
																																																	Last updated: 05-06-17												
																																																	Unchanged Risk Status →												
08.19 Ontario College of Trades Pillar: Employment and Training System Transformation													Dean Report recommendation Strengthening the OCT												College of T-rades/Dean Rev Introduce legislation Bentley Recommendation																																				Lead: MOL Supporting: MAESD, MCSS, MCYS, EDU, MCI, MOECC Risk Category: Policy
																																																	Last updated: 20-09-16												
																																																	Unchanged Risk Status →												
08.20 Ontario's Immigration Strategy, including Ontario Immigration Act (OIA) and Ontario Immigrant Nominee Program (OINP) Pillar: Working with the Federal Government to Maximize the Economic Benefits of Immigration	'14 Immigration Progress Report Auditor General Report on PNP												Launch new OINP streams Passage of OIA												'15 Immigration Progress Report OINP modernization												In Demand Workers OIA regulations Can-On Immigration																								Lead: MCI Supporting: MIA, MFA Risk Categories: Delivery / Operational, Policy, Timeline
																																																	Last updated: 20-09-16												
																																																	Unchanged Risk Status →												

Milestone Legend:
→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:
■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 08 Developing a Highly Skilled Workforce

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
08.21 Highly Skilled Workforce Strategy Implementation Pillar: Highly Skilled Workforce Strategy		2015 Talent and Skills Summit Appointing E-xpert Panel	Stakeholder Consultation Implement Recommend. HSW Report Back Government Response Final Report Status Update: HSWs Establish PPT and projects			Lead: MAESD Supporting: MCSS, MCYS, MEDG, EDU, MCI, MIRR, TBS, MIA, MRIS Risk Category: Financial Last updated: 05-06-17
		Releasing Draft Vision				Unchanged Risk Status →
08.22 Labour Market Information Pillar: Employment and Training System Transformation		Launch LEPC - pilots LMI Strategy: Report Back	Phase 2 Implementation	Implement LMI website	LMI website	Lead: MAESD Supporting: MOF Risk Category: Governance Last updated: 06-06-17
			Phase 3 Implementation			Unchanged Risk Status →
08.23 Experiential Learning and Mentorship (including Career Kick-Start Strategy) Pillar: Highly Skilled Workforce Strategy		Experience Ontario	Experiential Learning Experience Ontario MT Update Adult education	Implement Career Kick-Start Apprenticeship mod update Apprenticeship mod Expand SHSM - program Apprenticeship mod Adult Ed Report Back		Lead: EDU, MAESD Supporting: TBS Risk Category: Delivery / Operational Last updated: 06-06-17
						Decreased Risk Status ↘

Milestone Legend:
→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:
■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 08 Developing a Highly Skilled Workforce

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M													
08.24 Promotion of Multiple Career Pathways Pillar: Highly Skilled Workforce Strategy																																					Apprenticeship mod update Apprenticeship mod Guidance and career curriculum												Lead: MAESD Supporting: EDU Risk Category: Financial												
																																																	Last updated: 06-06-17												
																																																	Unchanged Risk Status →												
08.25 Strategic Investment in Human Capital Pillar: Highly Skilled Workforce Strategy																									Amend JPF guidelines Establish First Look Strategy																								Lead: MAESD Supporting: TBS Risk Category: Financial												
																																																	Last updated: 06-06-17												
																																																	Unchanged Risk Status →												
08.26 Skills and Competencies Pillar: Highly Skilled Workforce Strategy																									Adult education												Adult Ed Report Back												Lead: MAESD Supporting: EDU Risk Category: Financial												
																																																	Last updated: 06-06-17												
																																																	Unchanged Risk Status →												
08.27 More Flexible Labour Market Transfers Pillar: Highly Skilled Workforce Strategy	Feds sign LMDA MOU with PTs PT principles developed																								Stakeholder engagement FLMM Ministers Meeting Develop ON position																								Lead: MAESD Supporting: MIA, MCSS Risk Categories: Financial, Policy												
																																																	Last updated: 06-06-17												
																																																	Unchanged Risk Status →												
08.28 Modernizing the Office of the Fairness Commissioner Pillar: Other - Highly Skilled Workforce													Burden Reduction Bill TB Sub on recommendations Report on mandate												Recruitment of Commissioner Burden Reduction Bill Intro																								Lead: MCI Risk Category: Delivery / Operational												
																																																	Last updated: 20-09-16												
																																																	Unchanged Risk Status →												

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 08 Developing a Highly Skilled Workforce

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS												
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M																									
08.29 Achieving Excellence for the Whole Learner Pillar: Highly Skilled Workforce Strategy																																																	Capacity building →												Lead: EDU Risk Categories:												
																																																	Plan + consultations ▲												New Report Card Implemented ▲												Last updated: 25-08-17
																																																	Gr 9 Redesign Pilots ▼																								Unchanged Risk Status →
																																																Consultations and EOAO →																									

Area of Action: 09 National Leadership and Intergovernmental Affairs

Key Activities included:

- 09.01 Continued Engagement with Federal Government to Secure Support for Ontario's Priorities
- 09.02 Continue Strong Collaboration with Canada's Premiers on Strengthening the Economic Union
- 09.03 Tackle Canada's Productivity Gap, including via Canada's Premiers' Economic Productivity and Innovation Working Group (EPIWG)
- 09.04.1 International Missions: North America
- 09.04.2 International Missions: Europe
- 09.04.3 International Missions: Asia and Emerging Markets
- 09.05 Develop and Maintain an Active Central Canadian Partnership with Quebec

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

 Satisfactory

Area of Action: 09 National Leadership and Intergovernmental Affairs

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
09.01 Continued Engagement with Federal Government to Secure Support for Ontario's Priorities Pillar: Intergovernmental Engagement (National Leadership)	Meeting with PM	ON Budget In-tergovernmental 2016 Federal Budget Federal Election	Negotiations on key files Federal/Pro-vincial Updates 2017 Federal Budget			Lead: MIA Supporting: MIT Risk Category: Policy Last updated: 13-03-17 Unchanged Risk Status →
09.02 Continue Strong Collaboration with Canada's Premiers on Strengthening the Economic Union Pillar: Intergovernmental Engagement (National Leadership)	2014 Premiers Meeting 2015 Premiers Meeting (Winter)	2015 Premiers Meeting 2016 Premiers Meeting (Winter)	2016 Premiers Meeting 2017 Premiers Meeting (Winter)	Report In re: CoF 2017 Premiers Meeting 2018 Premiers Meeting (Winter)	Report In 2018 Premiers Meeting 2019 Premiers Meeting (Winter) Report In	Lead: MIA Risk Category: Policy Last updated: 13-03-17 Unchanged Risk Status →
09.03 Tackle Canada's Productivity Gap, including via Canada's Premiers' Economic Productivity and Innovation Working Group (EPIWG) Pillar: Intergovernmental Engagement (National Leadership)		EPIWG Creation by Premiers	EPIWG Update	EPIWG Update EPIWG Update	EPIWG Update	Lead: MIA Risk Categories: Governance, Policy, Timeline Last updated: 13-03-17 Unchanged Risk Status →
09.04.1 International Missions: North America Pillar: Intergovernmental Engagement (National Leadership)	Council of the Federation	Mission to US COF-CONAGO-NGA CGL Governors' Summit	COF-CONAGO-NGA Alberta Mexico Climate Summit	COF-CONAGO-NGA	COF-CONAGO-NGA	Lead: MIA, MIT Risk Category: Policy Last updated: 12-09-16 Increased Risk Status ↗

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 09 National Leadership and Intergovernmental Affairs

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
09.04.2 International Missions: Europe Pillar: Intergovernmental Engagement (National Leadership)			FR/GER			Lead: MIA, MIT Risk Categories: Delivery / Operational, Policy Last updated: 12-09-16 Increased Risk Status ↗
			Mission to Israel			
09.04.3 International Missions: Asia and Emerging Markets Pillar: Intergovernmental Engagement (National Leadership)	TPP Negotiations	Signing of TPP	Mission to Japan/Korea			Lead: MIA, MIT Risk Category: Policy Last updated: 12-09-16 Increased Risk Status ↗
	Renminbi Trading Hub Toronto	2nd Mission to China	3rd Mission to China			
	1st Mission to China	Mission to India	Canada - India Negotiations			
09.05 Develop and Maintain an Active Central Canadian Partnership with Quebec Pillar: Intergovernmental Engagement (National Leadership)	4th ON-QC Cabinet Meeting	5th ON-QC Cabinet Meeting	6th ON-QC Cabinet Meeting	7th ON-QC Cabinet Meeting	8th ON-QC Cabinet Meeting	Lead: MIA Supporting: MFA Risk Category: Policy Last updated: 13-03-17 Unchanged Risk Status →
	Premier Couillard Bilateral	ON-QC Joint - CAB Meeting		Report In	Report In	

Area of Action: 10 Open, Transparent, Accountable Government

Key Activities included:

- 10.01 Implement the Open Information Strategy
- 10.02 Implement the Open Data Strategy
- 10.03 Implement the Open Dialogue Strategy
- 10.04 Implement the Agency 2.0 Strategy
- 10.05 Reform Ontario's Election Legislation
- 10.06 Public Sector and MPP Accountability and Transparency Act (PSMATA)
- 10.07 Provincial Advocate for Children and Youth Act

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 10 Open, Transparent, Accountable Government

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
10.01 Implement the Open Information Strategy Pillar: Open Government	Open Government in Ontario	Post Online OG Project Tracker	Publish OICs online Inter-jurisdictional			Lead: TBS Risk Category: Policy Last updated: 12-09-16 Unchanged Risk Status →
10.02 Implement the Open Data Strategy Pillar: Open Government		Consultations on ODD	Develop strategy ODD comes into effect Implement plan on Open Info. Ministries implement OG Create internet data portal			Lead: TBS Supporting: MOF Risk Categories: Delivery / Operational, Financial, Stakeholder / Perception Last updated: 23-08-16 Unchanged Risk Status →
10.03 Implement the Open Dialogue Strategy Pillar: Open Government		Launch demonstration projects Launch consultation directory	Public engagement framework			Lead: TBS Supporting: MOF Risk Categories: Delivery / Operational, Policy, Stakeholder / Perception Last updated: 13-10-16 Decreased Risk Status ↘
10.04 Implement the Agency 2.0 Strategy Pillar: Agency Five-Point Plan	Ongoing Mandate NAAD in effect Mandatory Ap- pointee Training	Governance documents posted 30% of mandate reviews done High Risk Reporting begins Agencies Completed Reduced Public mandate letters	Agency chair- s/CEOS			Lead: TBS Risk Categories: Delivery / Operational, Policy Last updated: 04-04-16 Unchanged Risk Status →

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

■ Monitoring

 Satisfactory

Area of Action: 10 Open, Transparent, Accountable Government

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
10.05 Reform Ontario's Election Legislation Pillar: Election Reform						Lead: MIA Supporting: MAG Risk Category: Timeline Last updated: 15-05-17 Unchanged Risk Status →
10.06 Public Sector and MPP Accountability and Transparency Act (PSMATA) Pillar: Transparency and Accountability Initiatives						Lead: TBS Risk Categories: Delivery / Operational, Stakeholder / Perception Last updated: 22-03-16 Unchanged Risk Status →
10.07 Provincial Advocate for Children and Youth Act Pillar: Transparency and Accountability Initiatives						Lead: MCYS Risk Categories: Delivery / Operational, Financial Last updated: 30-03-17 Unchanged Risk Status →

Area of Action: 11 Enabling Retirement Security

Key Activities included:

11.01 Collaboration with F/P/T Partners to Finalize the Technical Details of the CPP Enhancement

11.02 Pension Reforms

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

**Management Attention
Required**

- Monitoring

 Satisfactory

Area of Action: 11 Enabling Retirement Security

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J J A S O N D J F M	A M J J J A S O N D J F M	A M J J J A S O N D J F M	A M J J J A S O N D J F M	A M J J J A S O N D J F M	
11.01 Collaboration with F/P/T Partners to Finalize the Technical Details of the CPP Enhancement Pillar: CPP Enhancement			Federal Consultations Feds introduce CPP leg FPT Finance - Ministers FPT Finance - Ministers COF Discussions Decision to close ORPP Finalize CPP tech details			Lead: MOF Risk Category: Policy Last updated: 24-04-17 Unchanged Risk Status →
11.02 Pension Reforms Pillar: Retirement Security		Temp Pension Solvency Relief	Review Solvency Framework Consult on Framework	Pension Solvency legislation Pension Solvency		Lead: MOF Risk Category: Stakeholder / Perception Last updated: 24-04-17 Unchanged Risk Status →

Area of Action: 12 Ring of Fire

Key Activities included:

- 12.01 Facilitating Private Sector Investment and Mineral Development in the Ring of Fire and Maximizing Ring of Fire Economic Development Opportunities for Ontario, including Federal Support
- 12.02 Partnering with Industry and First Nations to Advance Environmental Approvals that will Facilitate Future Potential Development
- 12.03 Phase 2 of Ring of Fire Regional Framework Agreement Negotiations with Matawa-member First Nations Communities
- 12.04 Community Benefits Fund and Facilitating Socio-economic Benefits for First Nations.
- 12.05 Planning and Constructing Ring of Fire Road Network that Meets the Needs of First Nations and Industry

Area of Action: 12 Ring of Fire

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
12.01 Facilitating Private Sector Investment and Mineral Development in the Ring of Fire and Maximizing Ring of Fire Economic Development Opportunities for Ontario, including Federal Support Pillar: Maximizing Benefits to Ontario	DevCo established	Federal Initiatives announced	Webequie FN - Housing Neskantaga FN Housing Funding Secure participation in DevCo	Investments in transportation ISED Broadband Decision	Nickel Mine - Construction	Lead: MNDM Supporting: MEDG, MTO, MNRF, TBS, MOI Risk Categories: Delivery / Operational, Stakeholder / Perception Last updated: 13-03-17 Unchanged Risk Status →
12.02 Partnering with Industry and First Nations to Advance Environmental Approvals that will Facilitate Future Potential Development Pillar: Maximizing Benefits to Ontario	Envt Monitoring work started	Noront EA TOR Approval	Noront EA Discussions EA Enhancements Agreement	Ring of Fire EAs Release of 3 Draft CBLUPs SJC agreement Reg Env Monitoring Framework EA Commences Policy Approval of SJC Release of 1 Draft CBLUPs	Permitting & Design	Lead: MNDM Supporting: MOECC, MNRF, MOI Risk Categories: Governance, Policy, Timeline Last updated: 13-03-17 Unchanged Risk Status →
12.03 Phase 2 of Ring of Fire Regional Framework Agreement Negotiations with Matawa-member First Nations Communities Pillar: Partnerships with First Nations	Regional Framework Phase 2 of negotiations start	Matawa Concept Papers Ont Strategic WrkPlan	AIP Response AIP offer to FNs	Report back: RBS/RRS Willing Community Approach Re-commence - RFA neg.	Revenue Sharing Agreement	Lead: MNDM Supporting: MIRR Risk Categories: Delivery / Operational, Financial, Stakeholder / Perception Last updated: 14-03-17 Unchanged Risk Status →

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

**Management Attention
Required**

- Monitoring

 Satisfactory

Area of Action: 12 Ring of Fire

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	
12.04 Community Benefits Fund and Facilitating Socio-economic Benefits for First Nations. Pillar: Partnerships with First Nations																									CBF Interim Projects → Agreement on CBF Approach CBF Established RoF CBF Approvals												RoF Update 2017 ISED Broadband Decision Broadband An- nouncement Broadband Agmt. Neg.																								Lead: MNDM Supporting: MIRR, MOI Risk Categories: Delivery / Operational, Financial, Stakeholder / Perception
																																																													Last updated: 13-03-17
																																																													Unchanged Risk Status →
12.05 Planning and Constructing Ring of Fire Road Network that Meets the Needs of First Nations and Industry Pillar: Building Infrastructure													ROFIDC Ind. - Study Approach to - Road Dev'p												Corridor Identif. ROFIDC Ind - Study Complete												ISED Broadband Decision EA Commences TPA with FNs Winter Road Upgrade →												Early Works - Projects Permitting & Design												Lead: MNDM Supporting: MNRF, MTO, MOI Risk Categories: Financial, Stakeholder / Perception, Timeline
													Community study commences												Community - Study Complete																																				Last updated: 31-03-17
																																																													Unchanged Risk Status →

Area of Action: 13 Transit, Transportation and Infrastructure

Key Activities included:

- 13.01.1 Transit inside the GTHA - GO Regional Express Rail, Rail Rationalization, and High Speed Rail
- 13.01.2 Transit in the GTHA - Metrolinx Next Wave & Priority Transit Projects
- 13.02.1 \$15B for outside of the GTHA - Stage 1 Investments
- 13.02.2 \$15B for outside of the GTHA - Stage 2 Investments
- 13.02.3 \$15B for outside of the GTHA - Stage 3 Investments
- 13.03.1 Transit: Metrolinx First Wave Investments
- 13.03.2 Transit: Other Major Transit Investments
- 13.04 Highways and Managed/High Occupancy Toll (HOT) Lanes
- 13.05 Road Safety
- 13.06 Other Key Transit and Transportation Initiatives
- 13.07 Creating Long-Term Infrastructure Plan
- 13.08 Managing Real Estate
- 13.09 Expanding Broadband Infrastructure
- 13.10 Federal - Provincial Infrastructure

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

■ Satisfactory

Area of Action: 13 Transit, Transportation and Infrastructure

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
13.01.1 Transit inside the GTHA - GO Regional Express Rail, Rail Rationalization, and High Speed Rail Pillar: Moving Ontario Forward	</					

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 13 Transit, Transportation and Infrastructure

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
13.02.2 \$15B for outside of the GTHA - Stage 2 Investments Pillar: Moving Ontario Forward		Consult on Stage 2 Investments → Moving Ontario Fwd – Stage 2 ▲ Inside and O- outside the GTHA	Implement Stage 2 Investments → Launch new O-CIF program ▲		OCIF Funding \$300M/yr ▲	Lead: MOI Supporting: OMAFRA, MEDG, MMA, MNDM, MTO Risk Category: Timeline Last updated: 12-09-16 Unchanged Risk Status →
				Highway expansion →		
13.02.3 \$15B for outside of the GTHA - Stage 3 Investments Pillar: Moving Ontario Forward		Consult on Stage 3 Investments →				Lead: MOI Supporting: OMAFRA, MEDG, MMA, MNDM, MTO Risk Categories: Stakeholder / Perception, Timeline Last updated: 30-08-16 Unchanged Risk Status →
				Implement Stage 3 Investments →		
13.03.1 Transit: Metrolinx First Wave Investments Pillar: Other Key Transit and Transportation Initiatives	Crosstown Construction →	UP Express c-complete ▲ Initiate Finch LRT procurement ▼	Construct Crosstown Station ▲	Finch LRT co-nstruction begins ▲		Lead: MTO Supporting: MOI Risk Categories: Delivery / Operational, Financial Last updated: 23-05-17 Unchanged Risk Status →
13.03.2 Transit: Other Major Transit Investments Pillar: Other Key Transit and Transportation Initiatives			Complete Brampton Zum BRT ▲ TTC PRESTO Device Rollout ▼	Finish Mississauga Trnstwy ▲ TYSSE Completion	Complete TTC PRESTO Implm. ▲ Complete Union Revitalization Ottawa LRT Stage 1 Complete ▲ Complete Waterloo RT (pt. 1) ▲ Complete Durham Hwy 2 BRT Ottawa LRT Stage 2 Constrctn ▲	Lead: MTO Supporting: MOI Risk Category: Financial Last updated: 23-05-17 Unchanged Risk Status →

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

 Satisfactory

Area of Action: 13 Transit, Transportation and Infrastructure

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
13.04 Highways and Managed/High Occupancy Toll (HOT) Lanes Pillar: Other Key Transit and Transportation Initiatives						Lead: MTO Supporting: MOECC, MOI Risk Categories: Delivery / Operational, Policy, Stakeholder / Perception Last updated: 01-06-17 Unchanged Risk Status →
13.05 Road Safety Pillar: Other Key Transit and Transportation Initiatives						Lead: MTO Supporting: MOI Risk Category: Timeline Last updated: 12-09-16 Unchanged Risk Status →

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

■ Satisfactory

Area of Action: 13 Transit, Transportation and Infrastructure

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
13.06 Other Key Transit and Transportation Initiatives Pillar: Other Key Transit and Transportation Initiatives			Intercommunity Bus Consult: Intercomm Bus	Intercommunity Bus RB Accessible transit - municipal Metrolinx review GTA West Panel Report Draft Updated Metrolinx RTP Finalize Updated Mx RTP	GGH Transportation Plan Fare integration	Lead: MTO, MOI Supporting: MNDM Risk Category: Timeline Last updated: 02-06-17 Unchanged Risk Status →
			Additional Transit Projects	NOMTS Release GGH Vision Shortline Railway Support Presto Products RB NOMTS	Fare Integration GGH Network - Options/Eval.	
13.07 Creating Long-Term Infrastructure Plan Pillar: Infrastructure Plan			Consultations JPA in force	LTIP Framework Table 1st LT infra. Plan	Tabling first Plan deadline	Lead: MOI Supporting: MEDG, MOECC Risk Categories: Delivery / Operational, Timeline Last updated: 30-08-16 Unchanged Risk Status →
			LTIP Framework	LTIP Released		
13.08 Managing Real Estate Pillar: Real Estate	MacDonald Block redevelopment MacDonald Block Approval	Approve FCPA legislation Report back: PRRT				Lead: MOI Supporting: MOECC Risk Categories: Financial, Governance Last updated: 15-06-16 Unchanged Risk Status →

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 13 Transit, Transportation and Infrastructure

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS												
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M																									
13.09 Expanding Broadband Infrastructure Pillar: Infrastructure Plan																									NOHFC Funding Announced ▲																																				Lead: MOI Supporting: MEDG, MNDM Risk Categories:												
																									SWIFT Funding Announced ▼																																				Last updated: 13-10-16												
																																																													Increased Risk Status 												
13.10 Federal - Provincial Infrastructure Pillar: Infrastructure Plan													2016 Federal Budget ▲												2017 Federal Budget ▲												Negotiations →												Final Agrmt - Phase 2 ▲												Lead: MOI Supporting: MTO, MOECC, MMA, MHO Risk Category: Policy												
																																					Receipt of Draft Agrmt ▲												Fed-Prov Infrastructure ▼																								Last updated: 01-06-17
																																																																									Unchanged Risk Status 

Area of Action: 14 Unlocking the Value of Provincial Assets

Key Activities included:

- 14.01 Premiers Advisory Council (PAC): Hydro Assets
- 14.02 Premiers Advisory Council: Beer Retailing and Distribution in Ontario
- 14.03 Premiers Advisory Council: Wine and Spirits Sector Reform
- 14.04 Real Estate and Other Government Assets: GM Shares, LCBO Head Office Lands, OPG HQ, Lakeview, Seaton
- 14.05 Establishing and Operating the Trillium Trust

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

■ Monitoring

■ Satisfactory

Area of Action: 14 Unlocking the Value of Provincial Assets

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS																					
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M																						
14.01 Premiers Advisory Council (PAC): Hydro Assets Pillar: Examining How to Get the Most Value From Crown Corporations	PAC Announced PAC Initial - Report	Hydro One final recommendation Hydro One IPO PWU & SEP share agreements Brampton Merger & Purchase COO negotiating mandate Hydro One Check In	COO term sheet Year 2 H1 Share Transactions Brampton Merger Fin. Close TB/MBC approval/release	Year 3 H1 Share Transactions	Year 4 H1 Share Transactions Tax Changes: Support LDC	Lead: ENERGY, MOF Supporting: CAB Risk Categories: Financial, Stakeholder / Perception Last updated: 12-09-16 Decreased Risk Status	14.02 Premiers Advisory Council: Beer Retailing and Distribution in Ontario Pillar: Examining How to Get the Most Value From Crown Corporations	PAC Announced PAC Initial - Report ON Alcohol Policy Framework	Beer Retailing & Distribution New Beer Charge Introduced First Grocery Stores Selected Beer and Retail Distribution	Beer Charge - Increase	Beer Price Restrictions End Beer Charge - Increase Beer in 150 - grocery stores	Beer Tax Rev. up by \$100M/yr Beer Charge - Increase	Lead: MOF Supporting: MAG, CAB Risk Category: Policy Last updated: 12-09-16 Increased Risk Status	14.03 Premiers Advisory Council: Wine and Spirits Sector Reform Pillar: Examining How to Get the Most Value From Crown Corporations	PAC Announced PAC Initial - Report Update on Beverage Alcohol	Final Rec. on Wine/Spirits	Tax and markup changes Tax and markup changes First wine store allocations Wine in Grocery Stores	Increase minimum price Tax and markup changes		Lead: MOF Supporting: OMAFRA, MAG, CAB, MGCS Risk Category: Financial Last updated: 22-04-16 Unchanged Risk Status	14.04 Real Estate and Other Government Assets: GM Shares, LCBO Head Office Lands, OPG HQ, Lakeview, Seaton Pillar: Examining How to Get the Most Value From Crown Corporations	Final Sale of GM Shares	Ongoing evaluations Final sale of LCBO head Off.			Trillium Trust Deposits	Lead: MOF Supporting: ENERGY, MEDG, MOI Risk Categories: Delivery / Operational, Financial, Policy Last updated: 13-10-16 Unchanged Risk Status
14.02 Premiers Advisory Council: Beer Retailing and Distribution in Ontario Pillar: Examining How to Get the Most Value From Crown Corporations	PAC Announced PAC Initial - Report ON Alcohol Policy Framework	Beer Retailing & Distribution New Beer Charge Introduced First Grocery Stores Selected Beer and Retail Distribution	Beer Charge - Increase	Beer Price Restrictions End Beer Charge - Increase Beer in 150 - grocery stores	Beer Tax Rev. up by \$100M/yr Beer Charge - Increase	Lead: MOF Supporting: MAG, CAB Risk Category: Policy Last updated: 12-09-16 Increased Risk Status	14.03 Premiers Advisory Council: Wine and Spirits Sector Reform Pillar: Examining How to Get the Most Value From Crown Corporations	PAC Announced PAC Initial - Report Update on Beverage Alcohol	Final Rec. on Wine/Spirits	Tax and markup changes Tax and markup changes First wine store allocations Wine in Grocery Stores	Increase minimum price Tax and markup changes		Lead: MOF Supporting: OMAFRA, MAG, CAB, MGCS Risk Category: Financial Last updated: 22-04-16 Unchanged Risk Status	14.04 Real Estate and Other Government Assets: GM Shares, LCBO Head Office Lands, OPG HQ, Lakeview, Seaton Pillar: Examining How to Get the Most Value From Crown Corporations	Final Sale of GM Shares	Ongoing evaluations Final sale of LCBO head Off.			Trillium Trust Deposits	Lead: MOF Supporting: ENERGY, MEDG, MOI Risk Categories: Delivery / Operational, Financial, Policy Last updated: 13-10-16 Unchanged Risk Status							
14.03 Premiers Advisory Council: Wine and Spirits Sector Reform Pillar: Examining How to Get the Most Value From Crown Corporations	PAC Announced PAC Initial - Report Update on Beverage Alcohol	Final Rec. on Wine/Spirits	Tax and markup changes Tax and markup changes First wine store allocations Wine in Grocery Stores	Increase minimum price Tax and markup changes		Lead: MOF Supporting: OMAFRA, MAG, CAB, MGCS Risk Category: Financial Last updated: 22-04-16 Unchanged Risk Status	14.04 Real Estate and Other Government Assets: GM Shares, LCBO Head Office Lands, OPG HQ, Lakeview, Seaton Pillar: Examining How to Get the Most Value From Crown Corporations	Final Sale of GM Shares	Ongoing evaluations Final sale of LCBO head Off.			Trillium Trust Deposits	Lead: MOF Supporting: ENERGY, MEDG, MOI Risk Categories: Delivery / Operational, Financial, Policy Last updated: 13-10-16 Unchanged Risk Status														
14.04 Real Estate and Other Government Assets: GM Shares, LCBO Head Office Lands, OPG HQ, Lakeview, Seaton Pillar: Examining How to Get the Most Value From Crown Corporations	Final Sale of GM Shares	Ongoing evaluations Final sale of LCBO head Off.			Trillium Trust Deposits	Lead: MOF Supporting: ENERGY, MEDG, MOI Risk Categories: Delivery / Operational, Financial, Policy Last updated: 13-10-16 Unchanged Risk Status																					

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

 Satisfactory

Area of Action: 14 Unlocking the Value of Provincial Assets

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS										
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M																							
14.05 Establishing and Operating the Trillium Trust Pillar: Unlocking Value and Directing the Proceeds to the Trillium Trust (TT)	Trillium Trust announced TT taxes first deposit												Ongoing Anno-uncements												H1 Proceeds - Report In																								H1 IPO Proceeds Deposits												Lead: MOF Supporting: TBS Risk Categories: Delivery / Operational, Financial, Stakeholder / Perception										
																																																												Last updated: 13-03-17											
Unchanged Risk Status →																																																																							

Area of Action: 15 Planning, Land and Resources

Key Activities included:

- 15.01 Building Code Regulation
- 15.02 Reviewing Municipal Governance
- 15.03 Coordinated Plan Review
- 15.04 Driving Growth in Northern Ontario
- 15.05 Northern Livestock Pilot
- 15.06 Pollinator Health Action Plan
- 15.07 Great Lakes Protection
- 15.08 Develop a New Strategy for Waste Diversion
- 15.09 Environmental Conservation - Protecting Ontario's Environment, Ecosystems and Resources
- 15.10 Ontario-Quebec Electricity Trading
- 15.11 Long-Term Energy Plan (LTEP) and Related Initiatives
- 15.12 Agreement on a Canadian Energy Strategy (CES) while Promoting Concrete Actions on Climate Change that Position Canada to Meet Aggressive GHG Reduction Targets and Enhance Economic Performance
- 15.13 Energy East Pipeline
- 15.14 Industrial Rate Supports (IRS)
- 15.15 Reducing Diesel Use for Electricity Generation in Remote First Nation Communities and Ensuring First Nations Benefit from Grid Connection
- 15.16 Promoting the Adoption of Renewable Energy
- 15.17 World Foods
- 15.18 Next Agricultural Framework (i.e., Growing Forward)
- 15.19 Strengthening Ontario's Mining Sector
- 15.20 Improvements to Water Taking
- 15.21 Ontario's Fair Hydro Plan
- 15.22 Supporting Forestry
- 15.23 Ontario Municipal Board Review
- 15.24 Nuclear Refurbishments

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

 ■ Heightened Management
Attention Required

 ■ Management Attention
Required

■ Monitoring

■ Satisfactory

Area of Action: 15 Planning, Land and Resources

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
15.01 Building Code Regulation Pillar: Building, strengthening and supporting communities	Elliot Lake - Report Released		Building Code Amendments	New BC Reg (REG) Building Code Act Bill Intro Elliot Lake	Consultations New BC Reg in Effect	Lead: MMA, MHO Supporting: MOECC Risk Categories: Financial, Policy, Stakeholder / Perception
						Last updated: 18-11-16
						Unchanged Risk Status →
15.02 Reviewing Municipal Governance Pillar: Building, strengthening and supporting communities		Reform Municipal Elections Act	Review Municipal Leg. MEA Legislation Introduced Municipal Leg. Introduced Regional Chairs Amendments	Municipal Revenue - Hotels	Heads of Reg. Councils Elected	Lead: MMA, MAG Supporting: MTCS, MOF Risk Categories: Delivery / Operational, Policy, Stakeholder / Perception
						Last updated: 01-06-17
						Unchanged Risk Status →
15.03 Coordinated Plan Review Pillar: Building, strengthening and supporting communities		Coordinated - Review Prov	Consultation	Growing the - Greenbelt RB Coordinated - Review Site Specific Changes RB Consult on G-rowing Greenbelt Growing Greenbelt		Lead: MMA Supporting: MNRF, MOECC, MHO Risk Category: Timeline
						Last updated: 23-06-16
						Unchanged Risk Status →

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 15 Planning, Land and Resources

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS												
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M																									
15.04 Driving Growth in Northern Ontario Pillar: Building, strengthening and supporting communities																																																																									Lead: MNDM Supporting: MNRF, MOF, MEDG, MRIS, MOECC, MTO, MMA, MIRR, OMAFRA, MOI, MHO Risk Category: Policy
																																																																									Last updated: 23-08-16
																																																																									Unchanged Risk Status →
15.05 Northern Livestock Pilot Pillar: Developing and governing land and agriculture																																																																									Lead: OMAFRA Supporting: MNDM, MNRF, MIRR, MOECC Risk Categories: Governance, Stakeholder / Perception
																																																																									Last updated: 22-12-16
																																																																									Unchanged Risk Status →
15.06 Pollinator Health Action Plan Pillar: Protecting Ontario's environment, ecosystems and resources																																																																									Lead: OMAFRA Supporting: MOECC, MNRF Risk Categories: Financial, Governance, Stakeholder / Perception
																																																																									Last updated: 12-09-16
																																																																									Unchanged Risk Status →
15.07 Great Lakes Protection Pillar: Protecting Ontario's environment, ecosystems and resources																																																																									Lead: MOECC Risk Category: Policy
																																																																									Last updated: 22-03-16
																																																																									Unchanged Risk Status →

Milestone Legend:

Ongoing Activity

Policy Approval

Delivery Milestone

Key Activity Status Legend:

Heightened Management Attention Required

Management Attention Required

Monitoring

Satisfactory

Area of Action: 15 Planning, Land and Resources

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
15.08 Develop a New Strategy for Waste Diversion Pillar: Protecting Ontario's environment, ecosystems and resources		Waste Free Ontario Act intro.	Proc of RRCEA and WDTA New Oversight Body in Place	Organics Action Plan	New Materials Reg. Designation	Lead: MOECC Risk Categories: Delivery / Operational, Governance Last updated: 13-03-17 Unchanged Risk Status →
15.09 Environmental Conservation - Protecting Ontario's Environment, Ecosystems and Resources Pillar: Protecting Ontario's environment, ecosystems and resources	Overview For-estry Sector	Spring Black Bear Hunt Pilot	Conservation Auth Act Review Draft Wetland Cons. Strategy	Intro - Forest Fire Prev Act Intro - CAA Ams		Lead: MNRF Risk Categories: Policy, Stakeholder / Perception Last updated: 13-03-17 Unchanged Risk Status →
15.10 Ontario-Quebec Electricity Trading Pillar: Managing Ontario's Energy Resources	Negotiations MOU Approval		Electricity Trade Agreement	ON-QC Trade, Storage etc. RB Quebec RFP w-ith US States		Lead: ENERGY Supporting: MIA, MOECC Risk Categories: Delivery / Operational, Stakeholder / Perception Last updated: 06-06-17 Unchanged Risk Status →
15.11 Long-Term Energy Plan (LTEP) and Related Initiatives Pillar: Managing Ontario's Energy Resources	LTEP Progress	Sustainable - Electricity Supply ON Conservation First Agenda Conservation First Leg Intro	Home Energy - Retrofit Launch IESO doc. in-tiates planning	LTEP (Part 2) ON-QC Trade, Storage etc. RB LTEP Freq. Reg. Public release of 2017 LTEP IESO OEB Imp. Plans to Min. LTP and IES-O/OEB Imp. Dir. Approval of LTEP		Lead: ENERGY Supporting: MOECC Risk Categories: Delivery / Operational, Stakeholder / Perception Last updated: 05-06-17 Increased Risk Status ↗

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 15 Planning, Land and Resources

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M													
15.12 Agreement on a Canadian Energy Strategy (CES) while Promoting Concrete Actions on Climate Change that Position Canada to Meet Aggressive GHG Reduction Targets and Enhance Economic Performance Pillar: Managing Ontario's Energy Resources													Finalize CES at COF Climate Change Summit (QC) Transmission Language												Report back at COF												Report back at COF																								Lead: ENERGY, MIA Supporting: MOECC Risk Categories: Delivery / Operational, Governance, Stakeholder / Perception
																																																													Last updated: 13-03-17
																																																													Unchanged Risk Status →
15.13 Energy East Pipeline Pillar: Managing Ontario's Energy Resources	Initial Application Filed												Updated Appli- cation												NETS Hearing Energy East - Pipeline												Project Begins Construction												Lead: ENERGY Risk Category: Policy												
																																																	Last updated: 12-09-16												
																																																	Increased Risk Status ↗												
15.14 Industrial Rate Supports (IRS) Pillar: Managing Ontario's Energy Resources													Program Evaluation Program Exte- nsion Approved												NIERP Program												New NIERP launch												Lead: ENERGY, MNM Supporting: MOF Risk Category: Policy												
																																																	Last updated: 12-09-16												
																																																	Increased Risk Status ↗												
15.15 Reducing Diesel Use for Electricity Generation in Remote First Nation Communities and Ensuring First Nations Benefit from Grid Connection Pillar: Managing Ontario's Energy Resources													Neg. fed-prov cost-share												Watay project announced												Watay file leave to construct Electricific. - readiness prog. Fed. support for Pik. line First Nations Microgrids Watay connect. of Pik												Watay proj construction												Lead: ENERGY Supporting: MIRR Risk Categories:
																																																	Last updated: 29-09-17												
																																																	Unchanged Risk Status →												

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 15 Planning, Land and Resources

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
15.16 Promoting the Adoption of Renewable Energy Pillar: Managing Ontario's Energy Resources	FIT 3 Ex. Co-ntracts Awarded LRP I Quali. App. Announced FIT 3 Contracts Awarded	LRP I Contracts Awarded	FIT 4 Contracts Awarded LRP I Review LRP II RFQ L-aunched LRP II Annou-nced by Minister LRP II Suspended	microFIT Pro-gram Ends Ph. 1 Net Me-tering Reg FIT 5 Contracts Awarded	Ph. 2 Net Me-tering Reg.	Lead: ENERGY Supporting: IESO Risk Categories: Last updated: 18-11-16 Increased Risk Status
15.17 World Foods Pillar: Developing and governing land and agriculture	Amendments C-rop Insurance Act	World Food S-ategy		Tier 2 – Public consultation Public report back / Delivery Tier 1 - Promotion		Lead: OMAFRA Risk Category: Policy Last updated: 22-12-16 Unchanged Risk Status
15.18 Next Agricultural Framework (i.e., Growing Forward) Pillar: Developing and governing land and agriculture			Organization Applications Processor Cost-Share Funding TO Food Makers Funding Ann. Fed-Prov Agri Policy Framework Producer Cost-Share Funding	Ont-Can Bilateral agreement FPT Ministers Call FPT Ministers sign the MFA	Implementation of NPF	Lead: OMAFRA Risk Category: Policy Last updated: 16-06-17 Unchanged Risk Status
15.19 Strengthening Ontario's Mining Sector Pillar: Building, strengthening and supporting communities	Strat Overview Mining Sector	Mineral Deve-lopment Strategy	Report Back - Mineral Dev Strat Mining Innovation Summit Mines& Money Conference			Lead: MNDM Supporting: MNRF Risk Categories: Last updated: 07-09-16 Unchanged Risk Status

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

■ Satisfactory

Area of Action: 15 Planning, Land and Resources

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
15.20 Improvements to Water Taking Pillar: Protecting Ontario's environment, ecosystems and resources			Water Taking Permits Drinking Water Quality	Moratorium on new permits New charge for water bottling		Lead: MOECC Supporting: MOF Risk Categories: Last updated: 24-10-16 Unchanged Risk Status →
15.21 Ontario's Fair Hydro Plan Pillar: Managing Ontario's Energy Resources		CCAP Update	Price Mitigation 8% Price Mitig Leg introduced	OFHP- GA Refinancing Imp. OFHP Reg. Bundle (3 of 3) OFHP Reg. Bundle (2 of 3) Add'l Price Mitig Leg Introd OFHP Reg. Bundle (1 of 3) ON-QC Trade, Storage etc. RB	OESP auto en-roll. SA recip.	Lead: ENERGY Risk Categories: Financial, Policy Last updated: 14-06-17 Increased Risk Status ↗
15.22 Supporting Forestry Pillar: Developing and governing land and agriculture			Forest Fires Prev	Additional Roads Funding		Lead: MNRF Risk Category: Policy Last updated: 24-10-16 Unchanged Risk Status →

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Area of Action: 15 Planning, Land and Resources

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M													
15.23 Ontario Municipal Board Review Pillar: Building, strengthening and supporting communities																																					EBR Postings of Bill →												Monitor & Measure →												Lead: MMA Supporting: MAG Risk Category: Financial
																									OMB Review C- onsultation Plan ▲												OMB Leg. Int- roduced ▲												Bill and Regs in Effect ▲												Last updated: 20-12-16
																									OMB Reform ▼												EBR & Reg Registry Posting →																								Unchanged Risk Status →
15.24 Nuclear Refurbishments Pillar: Managing Ontario's Energy Resources	Bruce Power - Refurb update ▲												Amended (BPRIA) Update on IESO and Bruce Power Ongoing Pick- ering Operation ▲												Finalize Bruce Implementation ◆												OPG Licence - Renewal ▼												2nd Darlington Unit Refurb ▲												Lead: ENERGY Supporting: IESO Risk Category: Stakeholder / Perception
													Darlington R- efurbishment ▼												TB/MBC Appro- val of OEB Plan ◆												2nd Darlington Unit Approval ▼												Pickering Licence Exp/approv ▼												Last updated: 26-05-17
													Update on Da- rlington Refurb ▼												1st Darlington Unit Refurb ◆																																				Unchanged Risk Status →