

PD&G Committee Priorities Report

Cabinet Office, Policy and Delivery
June 14, 2017

Spring Session Accomplishments: legislative

12 bills introduced

- 3 still in the House

17 bills passed

- just shy of record (18)
- includes one of the largest gov't bills ever (Bill 89)

129 regulations

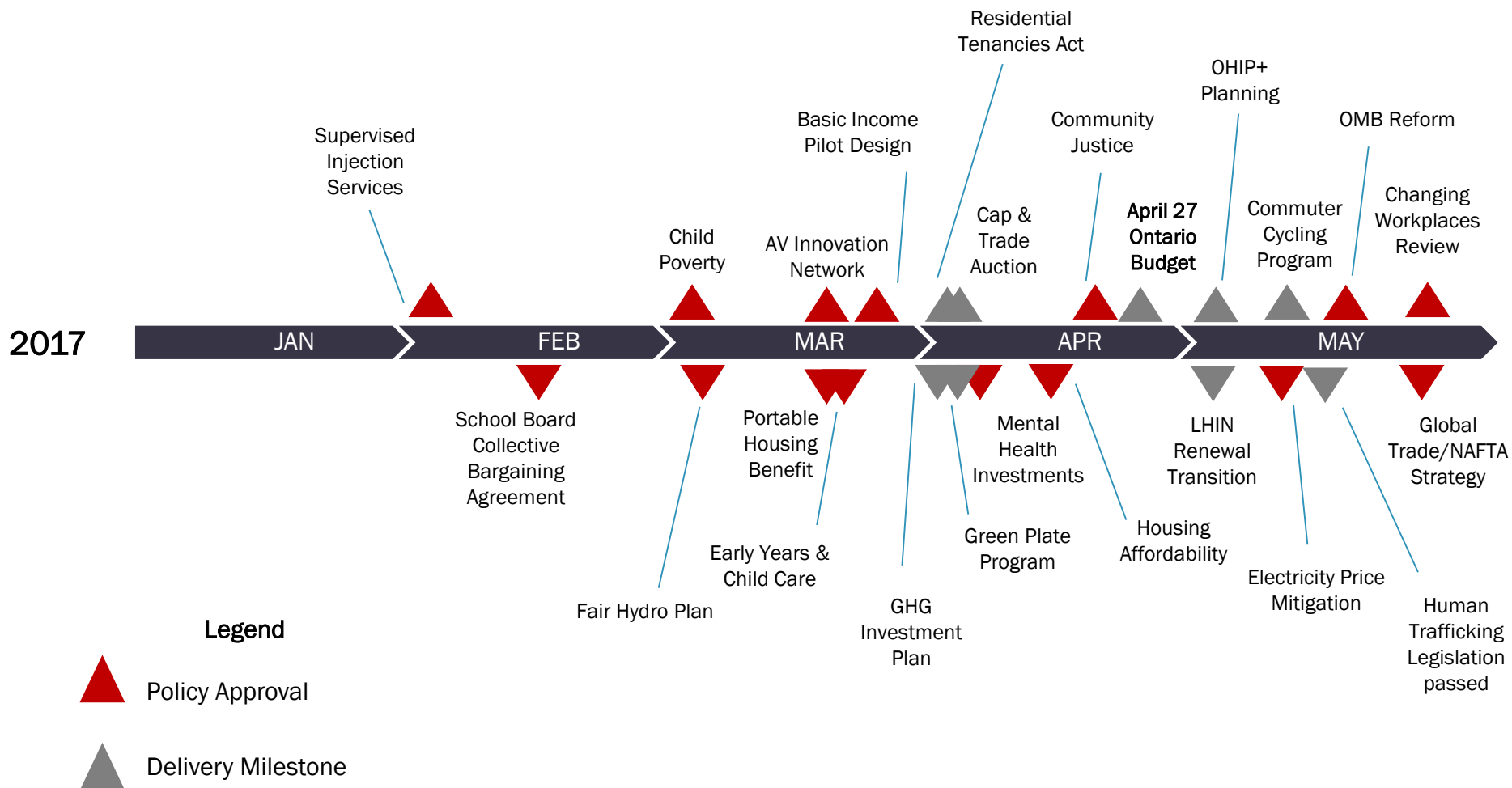
- new, amending, revoking

1188 Orders in Council

- 51 non-appointment

Passed/Royal Assent in Spring 2017 (Jan 1 st – Jun 1 st)		
	Fall 2016 Bills (8)	Spring 2017 Bills (9)
	• MEDG – Burden Reduction (Bill 27, March 22) • MNRF/MNDM – Aggregates & Mining (Bill 39, May 10) • MGCS – Putting Consumers First (Bill 59, April 13) • MTO – Safer School Zones (Bill 65, May 30) • MMA – Modernizing Municipal Leg (Bill 68, May 30) • MOHLTC/MAG – MAID (Bill 84, May 10) • MOHLTC/MSA – Protecting Patients (Bill 87, May 30) • MCYS – Children, Youth & Families (Bill 89, June 1)	• EDU – School Boards Bargaining (Bill 92, March 27) • ENERGY – Vulnerable Consumers (Bill 95, February 22) • MSW/MAG – Anti-Human Trafficking (Bill 96, May 30) • TBS – Supply Act (Bill 111, March 30) • ARD – Anti-Racism (Bill 114, June 1) • MHO – Rental Fairness (Bill 124, May 30) • MOF – Stronger, Healthier Ontario (Budget) (Bill 127, May 17) • ENERGY – Fair Hydro (Bill 132, June 1) • MOF – Budget Measures (Housing/Seniors) (Bill 134, June 1)

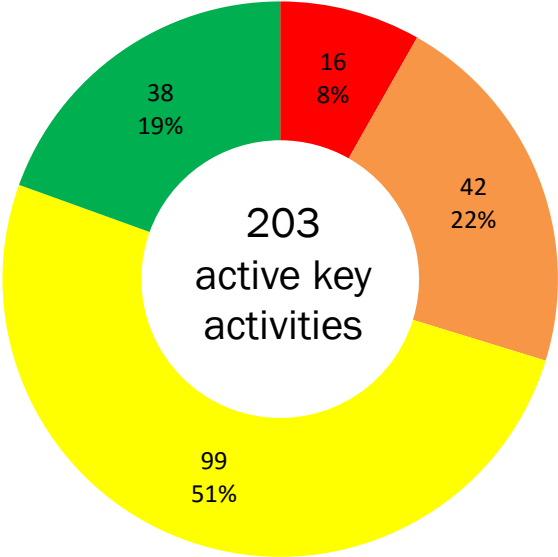
Spring Session Accomplishments: major policy & delivery milestones



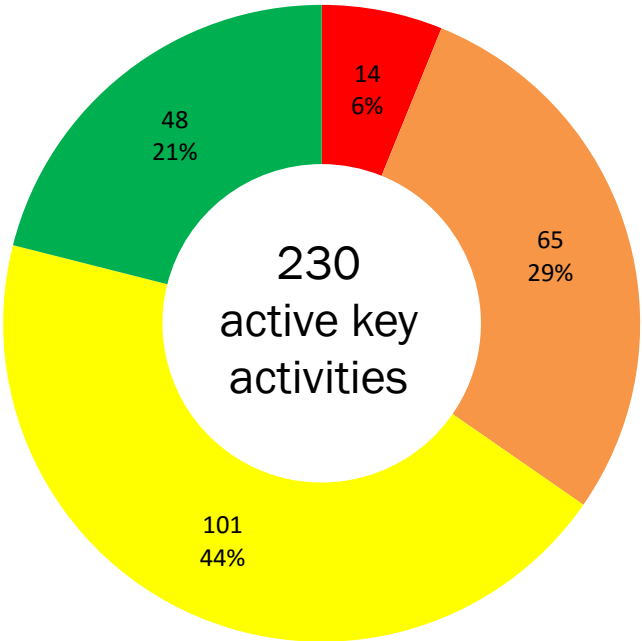
Now and then:

Key activities & overall risk status

June 2016



Today



- Heightened Management Attention
- Management Attention
- Monitoring
- Satisfactory

2017 ONTARIO BUDGET – A STRONGER, HEALTHIER ONTARIO

Through our plan to balance the budget, support economic growth and invest in key public services, we will foster greater opportunity for more individuals and businesses; helping them get ahead and stay ahead. Ontario is committed to ensuring that everyone shares in the prosperity we are building together.

HELPING YOU AND YOUR FAMILY

With a growing economy and a balanced budget, the Ontario government is making investments in key services like health care and education that matter most to people, while at the same time lowering costs for necessities like electricity and child care.



CREATING OPPORTUNITIES AND SECURITY INVESTING IN PEOPLE AND JOBS

The Province is creating opportunities for people to find jobs and for business to grow and prosper in the new economy by developing a highly skilled workforce, investing in infrastructure, supporting business innovation and growth, and expanding exports.



PUBLIC SERVICES YOU CAN COUNT ON

STRENGTHENING HEALTH CARE

Universal access to public health care is part of the social fabric of Ontario that gives everyone a chance to succeed. Ontarians rely on high-quality, publicly funded health care to be there when and where they need it. The government is investing to reduce wait times, improve access to care and enhance the patient experience



INVESTING IN EDUCATION

Ontario's highly educated workforce is one of its greatest strengths. Ontario's world-class education system provides learners, young and old, with opportunities to access high-quality education and training programs, giving them the knowledge and skills they need for success in the modern economy.



BUILDING TRANSIT & TRANSPORTATION

To ensure Ontario remains a competitive and attractive place to live, work and invest, the Province will continue to build the next generation of transportation infrastructure. The government is working towards its goal of providing a world-class transit and transportation system that moves people and goods safely and efficiently to support a globally competitive economy and a high quality of life.



BUILDING INCLUSIVE COMMUNITIES & IMPROVING THE JUSTICE SYSTEM

All Ontarians should have the opportunity to realize their full potential and participate in society. Ontario's social services will be strengthened to help ensure that people have more stable and secure incomes, more affordable and adequate housing, and more support for adults with developmental disabilities. Ontario's justice system transformed to protect the interests of all people – victims, the public and the accused – while keeping communities safe.



RESTORING BALANCE: ONTARIO'S ECONOMIC AND FISCAL STRENGTH

The 2017 Budget plan delivers on the government's 2010 Budget commitment to restore balance in 2017-18. The Province is also projecting balanced budgets in both 2018-19 and 2019-20. A stronger economy, together with a balanced budget, is positioning Ontario for long-term fiscal sustainability.



Helping You and Your Family

Priority	What we've accomplished	Where we're going	Key Considerations	
Housing Affordability	- Ontario's Fair Housing Plan announced (Apr. 20) - Tax measures, including non-resident speculation, in effect - Approvals Roundtable underway - Measures to expand rent control included in amended Residential Tenancies Act	- Development Charge Rebate Program under development (Fall 2017) - Housing Supply Team Minister-chaired Housing Forum rolling out - Affordable Housing Lands Program (summer, beginning with Toronto) - Protecting tenants from sharp increases in rental costs	- High stakeholder sensitivity - Balancing measures to protect tenants and increase supply will be very challenging - Actual long-term impact unknown - Potential for unintended consequences	04.51
Autism	- Ontario Autism Program (OAP) launched in June 2017 - Continuing engagement with stakeholders and families	- Reduced wait times for autism services - Tailoring the intensity of services to need - Direct funding approach available. - Put in place supports across lifespan - Better integration of autism services in schools	- Long wait times for service continue - Possibility of reductions in service under new clinical assessment process - New direct funding approach likely will result in less funding for parents than \$10k transitional payments	04.63
Early Years & Child Care	- Release of <i>Renewed Early Years and Child Care Policy Framework</i> 2017 - Bilateral agreement with federal government - Operating investment of \$1.37 billion in 2017-18	- Move toward universally accessible child care - Double current capacity of for children aged 0-4 - Measures to ensure affordability - Improvements to quality and responsiveness - Implementation of after-school programs and Ontario Early Years Child and Family Centres	- System capacity to expand while also ensuring quality. - Retention and recruitment of child care workers - Use of funding and space creation will need to be closely monitored	04.67

Helping You and Your Family

Priority	What we've accomplished	Where we're going	Key Considerations	
Ontario's Fair Hydro Plan/Long-Term Energy Plan	• <i>The Fair Hydro Plan Act, 2017</i> received Royal Assent (June 1) • OESP benefits were expanded by 50% (May 1) • Consultations on 2017 Long-Term Energy Plan (LTEP)	• Implementation of global adjustment refinancing mechanism • Changes to Rural and Remote Rate Protection (RRRP) • Establishment of additional Distribution Rate Protection and the on-reserve First Nations Delivery Credit • Finalizing LTEP as 20-year road map (Fall 2017)	• Local distribution companies' (LDC) capacity • Rate reductions are on average, not universal • Challenging implementation • Alignment with priorities	15.21
Seniors Strategy	• Released Ontario's Action Plan for Seniors in 2015 • Passed the <i>Seniors Active Living Centres Act</i> that gives centres more flexibility to use their resources in ways that makes sense for local seniors • Launched the Age-Friendly Community Planning Grant Program • Invested in over 900 projects through the Seniors Community Grant Program • Provided free access to the shingles vaccine for seniors age 65-70	• Developing and launching a new, whole-of-government provincial Seniors Strategy in Fall 2017 to better support seniors to remain active, healthy and engaged in their communities • The Strategy will include new, high-profile initiatives while also highlighting existing initiatives into a coherent, integrated strategy	• Will require an integrated, whole-of-government approach to policy development, communications, and delivery/implementation. • Compressed timelines for policy development decision-making • Financial implications not yet known	04.27

Creating Opportunities and Security/ Investing in People and Jobs

Priority	What we've accomplished	Where we're going	Key Considerations	
NAFTA/ Trade Issues	- Initial negotiating mandate - John Gero appointed special trade advisor - Initial meeting of FPT officials - Premiers' mission to Washington DC, and ongoing US engagement	- NAFTA negotiations expected to begin in late summer/early fall - Ongoing FPT engagement on strategy, tactics, offensive and defensive interests	- Provinces/territories may have diverging interests - ON must engage proactively since Federal government can conclude negotiations over objections	01.11
				01.12
Cap and Trade	- First Cap and Trade auction raised \$472M on March 22; Second auction results June 13 - Investment plan approved for use of proceeds	- Upcoming auctions Sept. 6 and Dec. 5 - Linking agreements - Post 2020 cap	Potential issues linking to California and Quebec markets in 2018	03.03
GreenON	GreenON established and program design approved	- GreenON – home energy concierge & website launch (July 2017) - New GreenON programs (Summer/Fall 2017)	Ability to implement programs quickly and yield results	03.04
Changing Workplaces Review & Increasing Minimum Wage	- Introduced the <i>Fair Workplaces, Better Jobs Act, 2017</i> - Undertaking consultations over summer	- New minimum wage increases begin January 2018 (\$14/hr) - Regulations to implement many measures for 2018 and 2019	- Stakeholder concerns - Unintended consequences	04.45

Creating Opportunities and Security/ Investing in People and Jobs

Priority	What we've accomplished	Where we're going	Key Considerations	
Cannabis	- Vision to promote public health/safety, and protect vulnerable population approved - Ongoing FPT engagement	- Public/stakeholder consultations beginning end of June - Legislation Fall 2017, including a retail model - Implementation July 2018	- Federal implementation timeline (July 1, 2018) - Stakeholders concerns e.g. public health - Need to balance policy aims, protect youth and reduce illegal market	04.56
Federal-Provincial Infrastructure	- FPT discussions on Federal "Investing in Canada" \$81B including program design - Potential allocation scenarios considered	- FPT engagement on implementation of Federal Plan - PortLands Flood protection commitment	Federal program design not yet known. Could limit funding by requiring "outcomes-based" funding, prevent incrementality, or require cost sharing	13.10
Small Business Strategy	- Burden Reduction Bill 2016 proclaimed, policy approved for 2017 Bill - Scale-Up Venture Fund and Scale-Up Voucher program; - Small Business Innovation Challenge	Small Business Strategy (FES) - 5 point plan to consider tax credit/deferral, procurement opportunities, expand peer to peer lending, including government fund, and clemency fee reductions	- Need to balance small business supports with scale-up supports - No consistent definition of small business	01.05

Strengthening Health Care

Priority	What we've accomplished	Where we're going	Key Considerations	
LHIN Transformation (Appendix 1)	- Passed the Patients First Act, 2016 to will help patients and their families obtain better access to a more local and integrated health care system - As of June 9, 2017, 11 of 14 LHINs have seamlessly transitioned into their new role overseeing home and community care with no major issues or negative patient/stakeholder impacts	- As of June 21, 2017, all 14 LHINs will have completed transition - As LHIN 'transition' is complete, ministry will leverage new health system structure to deliver real 'transformation,' which will include more integrated local planning, and improved access to primary care and specialists	- Strong stakeholder expectations for health system 'transformation' once transition is complete - Patient expectations for faster access to high-quality health care in the immediate future	07.02
OHIP+ and Other Public Drug Programs	- Raised the low-income income thresholds for the Ontario Drug Benefit Program, allowing more than 170,000 seniors to become newly eligible for lower drug costs - Added more than 1,000 drugs to the Ontario Drug Program Formulary since 2009	- Starting January 1, 2018, provide free prescription medication coverage for all children and youth under age 25 through OHIP+, as announced in the 2017 Budget - Continue to work with FPT partners to expand access to prescription drugs and advance Ontario's vision of universal pharmacare	- Strong public and stakeholder expectations for seamless implementation of OHIP+ as of January 1, 2018 - Ongoing stakeholder expectations to expand access to prescription drugs for other populations (e.g. low-income adults) - Need to mitigate the risk of families receiving more limited prescription drug coverage under OHIP+ compared to private benefit plans	07.16

Strengthening Health Care

Priority	What we've accomplished	Where we're going	Key Considerations
Mental Health and Addictions (including Opioids)	- Released "Open Minds, Healthy Minds: Ontario's Comprehensive Mental Health and Addictions Strategy" in 2011 - Announced an additional investment of \$140 million in February 2017 to advance the expansion of important evidence-based mental health and addictions initiatives - Taken action to address opioid misuse, abuse, and overdose, through launching Ontario's opioid strategy in 2016, expanding access to life-saving naloxone kits, and announced support for supervised injection services in Toronto and Ottawa	- Launching a new Ministers' Table on Mental Wellness to advance an integrated, cross-government approach to mental health and addictions system transformation - Reporting back to Cabinet in Fall 2017 for approval of broader, long-term system transformation (e.g. governance, funding reform, improved access to services) - Subject to necessary approvals in Summer 2017, proceeding with new initiatives under Ontario's opioid strategy to prevent and treat opioid misuse, abuse, addictions, and overdose	- Growing public and stakeholder concerns about rising rates of opioid-related deaths, but stronger actions may require additional financial resources - Strong stakeholder and public stakeholder expectations for improved access to mental health and addictions services, particularly as government approaches the final years of the 10-year Comprehensive Mental Health and Addictions Strategy - Additional financial investments may be required to meet stakeholder expectations

07.07

Investing in Education and Building a Highly Skilled Workforce

Priority	What we've accomplished	Where we're going	Key Considerations	
Improving Student Well-Being	Ongoing engagement to develop indicators for well-being	- Shared, uniform measures of well-being - Enhanced mental and physical health - A positive sense of self and belonging - Enhanced support for students with mental health needs	- Potential to leverage existing data sets within the government and externally, - Potential to connect to other ministries' initiatives - Indicators not yet been determined	08.05
Improving Equity (Close the Achievement Gap for Underrepresented Groups & Supporting Special Needs Students)	- Beginning to explore the collection identity-based data collection - More funding for special education in funding formula	- All students inspired to reach full potential, regardless of circumstances, race, gender, etc. - Using information, data and research to address systemic barriers	- Focus on sub-populations may be perceived as stereotyping - Currently a lack of quality data - Need to integrate initiatives and resources across ministries	08.03
				08.04
High-quality, accessible postsecondary education (PSE)	- Beginning this Fall, rolling out a re-designed Ontario Student Assistance Program (OSAP) - Worked with colleges and universities to reform their funding models	- Continuing to implement OSAP changes - Developing a strategy to address non-financial barriers to PSE access. - Developing new Strategic Mandate Agreements with colleges and universities - Supporting Aboriginal Institutes as distinct and complementary pillar of PSE system	Continue to balance the goal of building a high-quality, accessible PSE system that supports institutions' differentiated areas of strengths and equips students for the changing economy, while addressing system challenges (e.g. financial sustainability of institutions)	08.10
				08.11
				08.12

Investing in Education and Building a Highly Skilled Workforce

Priority	What we've accomplished	Where we're going	Key Considerations	
Experiential Learning including Career Kick-Start Strategy	- Launched Experience Ontario pilot program - Continued investment in apprenticeship and Specialist High Skills Majors (SHSM) programs	- Investing in new Career Kick-Start Strategy to close the experience gap for students - Working with partners to identify opportunities to modernize the apprenticeship system	Collaboration and partnership required among different partners (e.g. colleges, universities, employers)	08.18 08.23
Lifelong Learning and Skills Plan	- Ongoing transformation and modernization of employment and training programs - Supporting mature students as part of the redesigned OSAP program	Investment and enhancements to the adult education and essential skills system, including an expansion and improvement of the Literacy and Basic Skills program	- System includes a range of partners and service providers - Implementation will need to be carefully managed and require coordinated efforts to support diverse needs and pathways of adult learners	08.17
Inclusive Skills Development	- Developed and released a provincial employment strategy for people with disabilities - Helping newcomers integrate into the labour market through settlement and integration programs (e.g. Ontario Bridge Training program)	- Implementing the provincial employment strategy for people with disabilities. - Engaging with stakeholders on approaches to improve women's economic empowerment	- Significant cross-sectoral engagement required, along with commitment in sectors where the government does not have levers (e.g. employers) - Stakeholders likely to be supportive but will want to see delivery on commitments and actions	04.22 04.34 08.20

Building Transit and Transportation

Priority	What we've accomplished	Where we're going	Key Considerations
Transit – Inside the GTHA	- Completed Brampton Zum BRT and Mississauga Transitway - Launch Finch LRT procurement - Increased service levels across network, including 2 way, all day, 30 minute - Initiated procurement of Hurontario & Hamilton LRT - Vehicle procurement agreement	- Complete negotiations with CN - Hurontario and Finch LRT construction to begin - Complete Union Station revitalization - Fare integration to ease cross boundary travel - Complete Durham Hwy 2 BRT	- Community engagement, project management and cost control - Expectations of stakeholders/partners (e.g., City of Toronto and other mayors) - Viability of new technology
Transit & Transportation – Outside the GTHA	- Re-launched connecting link program - Initiated procurement of enabling works RER - Expanded GO service to communities such as Kitchener-Waterloo, Bowmanville and Niagara Falls	- Complete Waterloo Rapid Transit and Ottawa LRT Stage 1 - Expansion of Highway 417 - Continued engagement with London on rapid transit	Delivery timelines
Other Transit & Transportation	- Released High Speed Rail (HSR) Report - UP Express operational - Launched HOT Pilot on QEW - Completed 407East - Road safety measures (increased penalties for distracted driving, measures to protect cyclists and students) - Herb Gray parkway completed - Significant investment in highways and bridges	- Committed \$15M to EA for HSR - Introduce HOT lanes on Hwy 427 - Additional road safety measures - Intercommunity bus strategy - Report from GTA West panel - Continued investments in #CycleON	- Balance investments within GTHA and the rest of the province - Fiscal limitations

13.01 to 13.06

Building Inclusive Communities and Improving the Justice System

Priority	What we've accomplished	Where we're going	Key Considerations	
Justice Reforms (Corrections & Policing)	- Howard Sapers appointed to review corrections; interim report on segregation released May 2017 - Justice Tulloch review of police oversight bodies released April 2017	- Sapers' final report expected late summer 2017, informing new legislation for corrections sector - Strategy for a Safer Ontario (SSO) and reform for police oversight bodies released, with legislation for Fall 2017	- High stakeholder and public expectations to deliver corrections reform, SSO, and Police Oversight Reform - Significant investments required - Challenging culture to shift	04.43
Basic Income Pilot	Publicly announced the launch of a Basic Income Pilot on April 24, 2017 – pilot design was informed by expert advice and extensive consultation with stakeholders	- Pilot will start in late spring in Hamilton and Thunder Bay - The pilot will expand to include Lindsay as well as a parallel First Nations Basic Income Pilot and will last three years (to March 2020) - The pilot will be fully evaluated to assess whether a basic income can better support vulnerable workers, improve health and education outcomes for people on low incomes, and help ensure that everyone shares in Ontario's economic growth	Government will need to consider how to ensure alignment between the Basic Income Pilot, and the public commitment to develop a multi-year plan for social assistance reform (income security reform)	05.04

Looking Forward:

Fall Economic Statement priorities [slide TBC]

Appendices

Appendix 1 - LHIN Renewal Placemat

Appendix 2 - Associated Key Activities

LHIN Renewal – Transition Progress Report

Status as of June 8, 2017
Prepared for Cabinet Office

Key Considerations

- Toronto Central and Central CCACs successfully transitioned to LHINs on June 7
- Check-in calls with LHINs to review transition checklist are proceeding well

Recent Media Summary

- June 7 – London Free Press interview with South West LHIN CEO Michael Barrett on the transition; article not published yet
- June 5 – A neutral article at the Timmins Daily Press covering Louise Paquette’s departure in June
- June 1 – A neutral article at the QP Briefing - Christopher Reynolds – highlighting the lack of access to health services in French and advocating greater collaboration with the LHINs on integrated health services
- May 31 – A neutral interview with Louise Paquette at CTVnews, a neutral news release by the Sudbury Star, and two neutral online articles at mynorthbaynow.com and Radio-Canada.ca (in French), all covering the news from North East LHIN regarding Louise Paquette’s departure and Kate Fyfe assuming the responsibilities of the CEO while the board begins the recruitment process
- May 30 – SooToday.com, TimminsToday.com, North Bay Nugget, and CTV News Northern Ontario covered the news release from North East LHIN regarding Louise Paquette without additional commentary

Key Messages

- The continuity of patient care will be maintained throughout this period of transition
- These changes will reduce administration in the system, while investing savings into patient care

LHIN-Ministry Transition Check-in Schedule

Wave	LHIN	April			May					June		
		10-14	17-21	24-28	1-5	8-12	15-19	22-26	29-2	5-9	12-16	19-23
1	North Simcoe Muskoka	T-27 ✓	T-14 ✓	T-7 ✓	T-2, T ✓							
2	Hamilton Niagara Haldimand Brant		T-27 ✓	T-14 ✓	T-7 ✓	T-2, T ✓						
3	Waterloo Wellington			T-27 ✓	T-14 ✓	T-7 ✓	T-2, T ✓					
	South East			T-27 ✓	T-14 ✓	T-7 ✓	T-2, T ✓					
4	South West				T-27 ✓	T-14 ✓	T-7 ✓	T-2, T ✓				
	Champlain				T-27 ✓	T-14 ✓	T-7 ✓	T-2, T ✓				
5	Mississauga Halton				T-27 ✓		T-14 ✓	T-7 ✓	T-2, T ✓			
	Central West					T-27 ✓	T-14 ✓	T-7 ✓	T-2, T ✓			
6	North East					T-27 ✓	T-14 ✓	T-7 ✓	T-2, T ✓			
	Toronto Central						T-27 ✓	T-14 ✓	T-7 ✓	T-2, T ✓		
7	Central						T-27 ✓	T-14 ✓	T-7 ✓	T-2, T ✓		
	Erie St. Clair							T-27 ✓	T-14 ✓	T-7 ✓	T-2, T ✓	
	North West							T-27 ✓	T-14 ✓	T-7 ✓	T-2, T ✓	
7	Central East							T-27 ✓	T-14 ✓	T-7 ✓	T-2, T ✓	

We are here
June 8, 2017

Transitions Completed

North Simcoe Muskoka

- Successful transition completed on May 3
- Seven patient contacts about transition: six neutral and one positive
- No media to date

Hamilton Niagara Haldimand Brant

- Successful transition completed on May 10
- Two patient contacts about transition: one negative and one positive
- No media to date

Mississauga Halton

- Successful transition completed on May31
- No patient contacts received to date
- No media to date

Toronto Central

- Successful transition completed on June 7
- Eleven patient contacts about transition: all neutral
- One media inquiry about community nurses and the impact of transition

Waterloo Wellington

- Successful transition completed on May 17
- Two patient contacts about transition: both neutral
- One staff person tweeted positively about transition
- Five neutral stories about transition

South East

- Successful transition completed in May 17
- No patient contacts received
- Three neutral stories about transition
- One positive article about the launch of PFAC recruitment

Central West

- Successful transition completed on May31
- Two patient contacts about transition: both neutral
- No media to date

Central

- Successful transition completed on June 7
- Eight patient contacts about transition: all neutral
- No media to date

South West

- Successful transition completed on May 24
- Four patient contacts about transition: three neutral and one negative
- London Free Press plans to interview SW LHIN CEO
- One positive article about the launch of PFAC recruitment

Champlain

- Successful transition completed on May 24
- Three patient contacts about transition: two neutral and one negative
- Two neutral stories about transition

North East

- Successful transition completed on May31
- Four patient contacts about transition: all neutral
- Three neutral stories about transition
- One neutral interview and eight neutral stories about NE CEO’s departure in June 2017
- One neutral article on LHIN Headquarters

Transitions In Progress

Erie St. Clair

T-Day: June 21

- On track for T-day
- Completed T-14 check-in call

North West

T-Day: June 21

- On track for T-day
- Completed T-14 check-in call
- Neutral online media (931theborder.ca) in Fort Frances and (ckdr.net) in Dryden on May 25 about the expanded mandate of NW LHIN and transition day

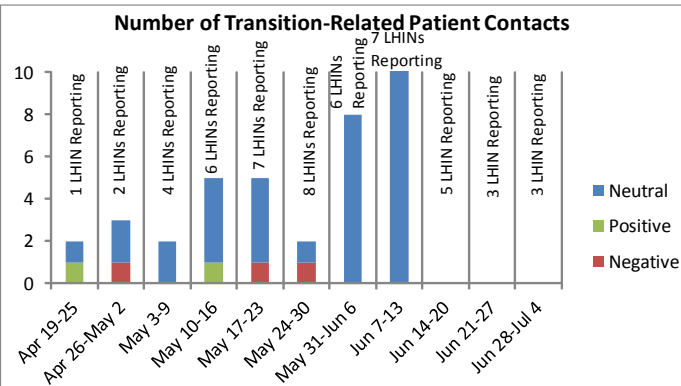
Central East

T-Day: June 21

- On track for T-day
- Completed T-14 check-in call

Patient Feedback Summary

Patient Feedback During Transition



Comments on Patient Experience

- 43 patient contacts related to transition have been received to date (38 neutral, 2 positive and 3 negative).
- 2 positive patient contacts received to date: A patient hoping that “the CCAC transition to LHINs would improve home care”; and a caller noting that “the transition is a positive change for healthcare and the clients/patients”.
- 3 negative patient contacts received to date: skepticism about change; caregiver commented that “CCAC transition will increase bureaucracy”; and during a case conference it was asked if the merger was "just adding another layer of management". In all cases, explanations were provided using key messages.
- 38 neutral patient contacts received to date: comments have focused on questions such as “what does this mean for my care?”; “If services will change due to transition?”; changes to the name of the organization, contact information or care coordinator; and 6 comments about phone greetings being too long. In all cases, explanations were provided using key messages.

Policy and Delivery Risk Tracking (Pilot)

Multi-Year Action Plan (MYAP)

Helping You and Your Family

Key Activities included:

04.51 Housing Affordability

04.63 Ontario Autism Program

04.67 Early Years and Child Care Plan (including Commitment for 100,000 More Children Aged 0-4 to Access Licensed Child Care)

15.21 Ontario's Fair Hydro Plan

04.27 Promoting Healthy, Active and Engaged Seniors

Milestone Legend:
→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:
■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Helping You and Your Family

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
04.51 Housing Affordability Pillar: Protecting Consumers				Housing Affordability RTA legislation passed Housing Forum Announcement OMB Reform OMB Leg. Introduced Land Transfer Tax Changes Intro RTA leg CPR Plan Release Housing Approvals Round Coordinated - Review Site Specific Changes RB		Lead: MMA, MOF, MHO, MOI Supporting: MTCS, MOECC, MNRF, OMAFRA, MTO Risk Categories: Delivery / Operational, Stakeholder / Perception Last updated: 02-06-17 Decreased Risk Status ↘
04.63 Ontario Autism Program Pillar: Supporting Children with Complex Needs		Autism plan - policy approval		New DFO implemented Autism RB OAP Implementation Begins EDU Pilots Begin ABA Oversight RB		Lead: MCYS Supporting: MCSS, MEDG, EDU, MOHLTC, MAESD Risk Category: Stakeholder / Perception Last updated: 02-06-17 Unchanged Risk Status →
04.67 Early Years and Child Care Plan (including Commitment for 100,000 More Children Aged 0-4 to Access Licensed Child Care) Pillar: Better Outcomes for Children and Youth	FDK Rollout New legislation	Phase 1 Regulations	Child Care Transformation Child Care and EY Add Child Care Spaces Start Phase 2 Regulations Child Care and EY	RB on ECE co-compensation Implement OE-YCFCs FPT Framework Implement 6-12 programs EY&CC framework release RB on affordability/indig.	RB on special needs	Lead: EDU Supporting: MOHLTC, MCYS, MTCS, MIRR, MSW, MOL, MAESD, MOI Risk Categories: Delivery / Operational, Stakeholder / Perception Last updated: 02-06-17 Unchanged Risk Status →

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

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Helping You and Your Family

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
15.21 Ontario's Fair Hydro Plan Pillar: Managing Ontario's Energy Resources			Price Mitigation CCAP Update	Fair Hydro Plan Implementation OFHP Reg. Bundle (2 of 2) Addl Price Mitig Leg Introd		Lead: ENERGY Risk Category: Policy
			8% Price Mitig Leg introduced	8% Price Mitigation		Last updated: 05-06-17
				8% Price Mitig Implemented		Decreased Risk Status ↘
04.27 Promoting Healthy, Active and Engaged Seniors Pillar: Supporting Seniors' Health and Wellness			SALCA Legislation	Retirement Homes Act Improve EPC - governance	Sprinkler Retrofit Complete	Lead: MSA Supporting: MOHLTC Risk Category: Policy
				Sprinkler retrofit (PRRT)		Last updated: 08-06-17
						Unchanged Risk Status →

Policy and Delivery Risk Tracking (Pilot)

Multi-Year Action Plan (MYAP)

Creating Opportunities and Security/ Investing in People and Jobs

Key Activities included:

01.11 Trade Agreements and Measures (NAFTA)

01.12 Global Trade Strategy

03.03 Cap and Trade Program

03.04 Direct Investments to Reduce Greenhouse Gas Emissions (Use of Proceeds)

04.45 Changing Workplaces Review and Increasing Minimum Wage

04.56 Cannabis

13.10 Federal - Provincial Infrastructure

01.05 Small Business Strategy (and Supporting Regional Communities)

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

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■ Monitoring

■ Satisfactory

Creating Opportunities and Security/ Investing in People and Jobs

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
01.11 Trade Agreements and Measures (NAFTA) Pillar: Reducing Trade Barriers	Agreement on Internal Trade CETA Announcement Update on internal trade ON-QC Update to Cabinet	Ontario-Quebec Trade Agreement Internal Trade exchange approval Internal Trade Mandate & Status Internal Trade update Mandate	Canada Free - Trade Agreement Buy America - Countervail	NAFTA Strategy Update NAFTA Negtins begin NAFTA Strategy Update CETA Implementation		Lead: MIT, MEDG, TBS Supporting: MIA Risk Category: Financial Last updated: 05-06-17 Unchanged Risk Status →
01.12 Global Trade Strategy Pillar: Reducing Trade Barriers			Intl Trade M-inistry est	Implementation Global Trade Strategy RB Strategy doc-ument released Global Trade Strategy		Lead: MIT Risk Categories: Financial, Policy Last updated: 05-06-17 Unchanged Risk Status →
03.03 Cap and Trade Program Pillar: Putting a Price on Carbon		Carbon Pricing Cap & Trade: Key Decisions Announcement of carbon pricing Cap & Trade - Program Design Cap & Trade - Report Back	Develop Auction T system Cap and Trade Reg. in force 2017 allowances deadline Bill 172 Passes and in effect 2016 emissions report deadline Practice auction GIF Update	Border carbon adjust. measures C&T Auction C&T Auction C&T Auction		Lead: MOECC Supporting: CAB Risk Category: Stakeholder / Perception Last updated: 14-06-16 Unchanged Risk Status →

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention Required

- Monitoring

■ Satisfactory

Creating Opportunities and Security/ Investing in People and Jobs

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
03.04 Direct Investments to Reduce Greenhouse Gas Emissions (Use of Proceeds) Pillar: Putting a Price on Carbon		Modernized EV Program Launch EV Chargers - Ontario launch	Proceeds interments TB/MBC approval of CCAP Budget - GIF items	Budget - CCAP items GHG Investment Plan GHG Investment Plan	PRRT	Lead: MOECC Supporting: MOF, TBS Risk Category: Stakeholder / Perception Last updated: 04-04-17 Unchanged Risk Status →
		PRRT	MOECC Minister Evaluation	PRRT MOECC Minister Evaluation	MOECC Minister Evaluation	
04.45 Changing Workplaces Review and Increasing Minimum Wage Pillar: Labour Law Reform	Launch review		Consultations Interim Report released	Changing workplace review Reverse Onus for Misclass. Minimum Wage Increase Final Report Introduction of Legislation Minimum Wage Increase ESA Amendments EDU and MOF - affordability RB Rev of ESA Exempts & Rules	Scheduling Provisions Minimum Wage Increase Wage Parity - Provisions LRA & Consequential	Lead: MOL Risk Category: Governance Last updated: 02-06-17 Unchanged Risk Status →
04.56 Cannabis Pillar: Safety and Access to Justice			Engage Federal Partners Cannabis Pol Approval Fed Task Force Report Back	Cannabis Report Back 1 Cannabis Legislation Cannabis Report Back 2 Drug Impaired Driving (2)		Lead: MAG Supporting: MOHLTC, MCSCS, MCYS, MOF, MTO Risk Categories: Financial, Policy, Timeline Last updated: 08-06-17 Increased Risk Status ↗
			Drug Impaired Driving 1			
			Drug Impaired Driving 2			

Milestone Legend:

Ongoing Activity

Policy Approval

Delivery Milestone

Key Activity Status Legend:

Heightened Management Attention Required

Management Attention Required

Monitoring

Satisfactory

Creating Opportunities and Security/ Investing in People and Jobs

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
13.10 Federal - Provincial Infrastructure Pillar: Infrastructure Plan		2016 Federal Budget	2017 Federal Budget	Fed-Prov Infrastructure		Lead: MOI Supporting: MTO, MOECC, MMA, MHO Risk Category: Policy
						Last updated: 01-06-17
						Unchanged Risk Status →
01.05 Small Business Strategy (and Supporting Regional Communities) Pillar: Strategic Partnerships		Partnerships for Jobs and Growth	Reg. Eco strategies RB	Small Business Supports		Lead: MEDG, MRSB Supporting: MRIS, OMAFRA, MOF, MTCS, MMA, MNRF, MNM Risk Categories: Financial, Policy, Stakeholder / Perception
		Crowd-Funding Regime		Regional Economic Strategies		Last updated: 08-06-17
						Unchanged Risk Status →

Policy and Delivery Risk Tracking (Pilot)

Multi-Year Action Plan (MYAP)

Strengthening Health Care

Key Activities included:

07.02 LHIN Transformation

07.16 OHIP+ and Other Public Drug Programs

07.07 Mental Health and Addictions Services and Supports (including Strategy)

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Strengthening Health Care

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M													
07.02 LHIN Transformation Pillar: Access: Provide timely access to the right care	Patients First												Discussion paper release												LHIN Renewal: Patients First Introduction of legislation Reintroduction of legislation passage of l-egislation transition info update LHIN Renewal												Transition begins Implementation update (LHIN) Transition c-omplete																								Lead: MOHLTC Risk Category: Stakeholder / Perception Last updated: 01-06-17 Unchanged Risk Status →
07.16 OHIP+ and Other Public Drug Programs Pillar: Other - Health	Pharmacy Fees												Low-Income T-hreshold Chg																								OHIP+ biweeklies OHIP+ IT ready OHIP+ TB/MBC OHIP+ announ-cement OHIP+ launch OHIP+ LRC OHIP+ stakeholder mtgs																								Lead: MOHLTC Risk Categories: Delivery / Operational, Financial, Stakeholder / Perception Last updated: 01-06-17 Unchanged Risk Status →
07.07 Mental Health and Addictions Services and Supports (including Strategy) Pillar: Connect: Deliver coordinated and integrated care in the community and closer to home	Open Minds H-ealthy Minds Strategy ann-ounced Council esta-blished												longstay patients report back MHA amended Amend MHA lo-ng stay patients												Open Minds, - Healthy Minds Patch4Patch -prgm launch expand Naloxone access Opioid strategy launch Council report released Supvsd Injection Services												Ministers Table MHA Strategy RB New MT: Mental Wellness																								Lead: MOHLTC Supporting: MCYS, MCSS, MHO, MIRR, MOL Risk Categories: Financial, Stakeholder / Perception Last updated: 08-06-17 Unchanged Risk Status →

Policy and Delivery Risk Tracking (Pilot)

Multi-Year Action Plan (MYAP)

Investing in Education and Building a Highly Skilled Workforce

Key Activities included:

- 08.05 Well-Being Strategy for Education (to Enhance Mental and Physical Health of Students)
- 08.03 Close the Achievement Gap for Underrepresented Groups (including Data Collection)
- 08.04 Supporting Children with Special Education Needs (including Special Education Strategy)
- 08.10 OSAP Transformation
- 08.11 Access Strategy to Address Non-Financial Barriers to Postsecondary Education
- 08.12 University and College Reform
- 08.18 Modernized Apprenticeship System
- 08.23 Experiential Learning and Mentorship (including Career Kick-Start Strategy)
- 08.17 Ontario Lifelong Learning and Skills Plan
- 04.22 Supporting Women's Economic Empowerment
- 04.34 Employment Strategy for Persons with Disabilities
- 08.20 Ontario's Immigration Strategy, including Ontario Immigration Act (OIA) and Ontario Immigrant Nominee Program (OINP)

Milestone Legend:

Ongoing Activity

Policy Approval

Delivery Milestone

Key Activity Status Legend:

Heightened Management Attention Required

Management Attention Required

Monitoring

Satisfactory

Investing in Education and Building a Highly Skilled Workforce

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
08.05 Well-Being Strategy for Education (to Enhance Mental and Physical Health of Students) Pillar: A Renewed Vision for Education in Ontario: Promoting Well-being			Strategy development Discussion document 	Release strategy 		Lead: EDU Supporting: MCYS, MOHLTC, MTCS Risk Categories: Delivery / Operational, Stakeholder / Perception, Timeline Last updated: 13-03-17 Unchanged Risk Status
08.03 Close the Achievement Gap for Underrepresented Groups (including Data Collection) Pillar: A Renewed Vision for Education in Ontario: Ensuring Equity	TBD 					Lead: EDU Supporting: ARD, MCYS Risk Category: Financial Last updated: 13-03-17 Unchanged Risk Status
08.04 Supporting Children with Special Education Needs (including Special Education Strategy) Pillar: A Renewed Vision for Education in Ontario: Ensuring Equity			Provincial schools Provincial school next steps 	Demonstration Schools Governance CJ-L 		Lead: EDU Supporting: MCYS Risk Categories: Financial, Stakeholder / Perception Last updated: 23-02-17 Unchanged Risk Status
08.10 OSAP Transformation Pillar: High-Quality and Sustainable Postsecondary Education System		PRRT Report back OSAP Transformation 	17-18 OSAP Application Launch 	Phase 1 (17-18) OSAP reform 	Phase 2 (18-19) OSAP reform Implement net billing 	Lead: MAESD Supporting: MCYS, MOHLTC, MOF Risk Category: Financial Last updated: 05-06-17 Unchanged Risk Status
08.11 Access Strategy to Address Non-Financial Barriers to Postsecondary Education Pillar: High-Quality and Sustainable Postsecondary Education System			Working group meetings 	MT update Implement Year 1 Year 2 planning 		Lead: MCYS, MAESD, EDU Risk Category: Financial Last updated: 06-06-17 Decreased Risk Status

Milestone Legend:

Ongoing Activity

Policy Approval

Delivery Milestone

Key Activity Status Legend:

Heightened Management Attention Required

Management Attention Required

Monitoring

Satisfactory

Investing in Education and Building a Highly Skilled Workforce

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
08.12 University and College Reform Pillar: High-Quality and Sustainable Postsecondary Education System				SMA2 Discussions Implement funding model Implement Tuition Framework		Lead: MAESD Supporting: MRIS Risk Categories: Policy, Stakeholder / Perception, Timeline Last updated: 05-06-17 Unchanged Risk Status →
	UFF Cabinet - Approval	UFF Sector C-consultation	College Sector Consultation New Funding - Approach Strategic Ma-ndate Agreement	SMA2 Completion MT update		
08.18 Modernized Apprenticeship System Pillar: Employment and Training System Transformation				Stakeholder engagement Apprenticeship mod Apprenticeship mod		Lead: MAESD Supporting: EDU, MOL, MOF Risk Category: Financial Last updated: 05-06-17 Unchanged Risk Status →
08.23 Experiential Learning and Mentorship (including Career Kick-Start Strategy) Pillar: Highly Skilled Workforce Strategy		Experience O-ntario	Experiential Learning Experience O-ntario MT Update Adult education	Apprenticeship mod New K-12 policy Apprenticeship mod Adult Ed Report Back Implement Career Kick-Start Implement plan		Lead: EDU, MAESD Supporting: TBS Risk Category: Delivery / Operational Last updated: 06-06-17 Decreased Risk Status ↘
08.17 Ontario Lifelong Learning and Skills Plan Pillar: Employment and Training System Transformation			Adult education	Adult Ed Report Back		Lead: MAESD Supporting: EDU, MCI Risk Category: Financial Last updated: 06-06-17 Unchanged Risk Status →

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

■ Satisfactory

Investing in Education and Building a Highly Skilled Workforce

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
04.22 Supporting Women's Economic Empowerment Pillar: Supporting Opportunities for and Protecting Women	Comply or Explain requirement		Dev. Implem. Plan for WiB Econ. empower for women UN comm stat-/women WiB Stg Comm Mtg Women in Corp Leadership Women in Corp Leadership		Report back: GWG strat	Lead: MSW, MOF Supporting: MOL, EDU, MEDG, MAESD, MCSCS Risk Category: Policy Last updated: 28-04-17 Unchanged Risk Status →
04.34 Employment Strategy for Persons with Disabilities Pillar: Supporting an Inclusive Ontario	Create Partnership Council	Partnership Council Report	Consultation with WG Emp Strat for Disable Persons Partnership - Council Report	Employment S-trat Update Supp Emp Phase 1 launch Public release emp strategy PWD Strat, e-employ. goals Employment std review SDC	Public Awareness Supp Emp report back	Lead: ADO Supporting: MCSS, MAESD, MEDG, EDU, MOHLTC, MIRR, MCYS, MOL, MOI, MGCS, TBS Risk Categories: Delivery / Operational, Stakeholder / Perception Last updated: 08-06-17 Decreased Risk Status ↘
08.20 Ontario's Immigration Strategy, including Ontario Immigration Act (OIA) and Ontario Immigrant Nominee Program (OINP) Pillar: Working with the Federal Government to Maximize the Economic Benefits of Immigration	'14 Immigration Progress Report Auditor General Report on PNP	Launch new OINP streams Passage of OIA	15 Immigration Progress Report OINP modernization	In Demand Workers OIA regulations Can-On Immigration		Lead: MCI Supporting: MIA, OFA Risk Categories: Delivery / Operational, Policy, Timeline Last updated: 20-09-16 Unchanged Risk Status →

Policy and Delivery Risk Tracking (Pilot)

Multi-Year Action Plan (MYAP)

Building Transit and Transportation

Key Activities included:

- 13.01.1 Transit inside the GTHA - GO Regional Express Rail, Rail Rationalization, and High Speed Rail
- 13.01.2 Transit in the GTHA - Metrolinx Next Wave & Priority Transit Projects
- 13.02.1 \$15B for outside of the GTHA - Stage 1 Investments
- 13.02.2 \$15B for outside of the GTHA - Stage 2 Investments
- 13.02.3 \$15B for outside of the GTHA - Stage 3 Investments
- 13.03.1 Transit: Metrolinx First Wave Investments
- 13.03.2 Transit: Other Major Transit Investments
- 13.04 Highways and Managed/High Occupancy Toll (HOT) Lanes
- 13.05 Road Safety
- 13.06 Other Key Transit and Transportation Initiatives

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

**Management Attention
Required**

- Monitoring

 Satisfactory

Building Transit and Transportation

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M													
13.01.1 Transit inside the GTHA - GO Regional Express Rail, Rail Rationalization, and High Speed Rail Pillar: Moving Ontario Forward	Ongoing improv./RAs																								RER Procurnt. - Enabling Works Rail Rtzn Technical												HSR RFB prelim. design & EA RER Procurnt - Off/on Corridor												Rail Rationalizn EA Begins												Lead: MTO Supporting: MOECC, MOI Risk Categories: Delivery / Operational, Financial, Policy
	Moving Ontario Forward												City of Toronto Strategy Spec Advsr High Spd Rail Appt												Rail Rtzn Agrmt in Principle												Release High Speed Rail High speed rail advisor												Metrolinx/CN Negotiations												Last updated: 02-06-17
	Transit Investment Strategy												Inside and O-utside the GTHA																																																Unchanged Risk Status →
13.01.2 Transit in the GTHA - Metrolinx Next Wave & Priority Transit Projects Pillar: Moving Ontario Forward	EA on Next Wave projects																								Hurontario LRT procurement												Hurontario LRT Construction																								Lead: MTO Supporting: MOI Risk Category: Policy
																									Hamilton LRT Procurement																																				Last updated: 23-05-17
																																																													Unchanged Risk Status →
13.02.1 \$15B for outside of the GTHA - Stage 1 Investments Pillar: Moving Ontario Forward	Implement Stage 1 Investments												Launch Connecting Links												Launch Natural Gas Loan																								Increase Conn. Links Funding												Lead: MOI Supporting: OMAFRA, MEDG, MMA, MNDM, MTO Risk Category: Stakeholder / Perception
													Inside and O-utside the GTHA																																																Last updated: 30-08-16
																																																													Unchanged Risk Status →

Milestone Legend:

Ongoing Activity

Policy Approval

Delivery Milestone

Key Activity Status Legend:

Heightened Management Attention Required

Management Attention Required

Monitoring

Satisfactory

Building Transit and Transportation

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
13.02.2 \$15B for outside of the GTHA - Stage 2 Investments Pillar: Moving Ontario Forward		Consult on Stage 2 Investments 	Implement Stage 2 Investments 		OCIF Funding \$300M/yr 	Lead: MOI Supporting: OMAFRA, MEDG, MMA, MNDM, MTO Risk Category: Timeline Last updated: 12-09-16 Unchanged Risk Status →
		Moving Ontario Fwd – Stage 2 	Launch new O-CIF program 			
		Inside and O-outside the GTHA 		Highway expansion 		
13.02.3 \$15B for outside of the GTHA - Stage 3 Investments Pillar: Moving Ontario Forward		Consult on Stage 3 Investments 		Municipal assets plan (REG) 		Lead: MOI Supporting: OMAFRA, MEDG, MMA, MNDM, MTO Risk Categories: Stakeholder / Perception, Timeline Last updated: 30-08-16 Unchanged Risk Status →
				Implement Stage 3 Investments 		
13.03.1 Transit: Metrolinx First Wave Investments Pillar: Other Key Transit and Transportation Initiatives	Crosstown Construction 	UP Express c-complete 	Construct Crosstown Station 	Finch LRT co-nstruction begins 		Lead: MTO Supporting: MOI Risk Categories: Delivery / Operational, Financial Last updated: 23-05-17 Unchanged Risk Status →
		Initiate Finch LRT procurement 				
13.03.2 Transit: Other Major Transit Investments Pillar: Other Key Transit and Transportation Initiatives			Complete Brampton Zum BRT 	Complete Waterloo RT (pt. 1) 	Complete Durham Hwy 2 BRT Complete Ottawa LRT Stage 1 	Lead: MTO Supporting: MOI Risk Category: Financial Last updated: 23-05-17 Unchanged Risk Status →
			TTC PRESTO Device Rollout 	Finish Mississauga Trnstwy 	Complete Union Revitalization Complete TTC PRESTO Implm. 	

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Building Transit and Transportation

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
13.04 Highways and Managed/High Occupancy Toll (HOT) Lanes Pillar: Other Key Transit and Transportation Initiatives	407 East Toll Rate approved	Introduction of HOT Lanes Select 407 East Consortium	Hwy.427 exten. RFP release	Corridor signage HOT Ntwk Study & QEW RB Hwy.407 E. pt. 2A complete		Lead: MTO Supporting: MOECC, MOI Risk Categories: Delivery / Operational, Policy, Stakeholder / Perception Last updated: 01-06-17 Unchanged Risk Status →
		Herb Gray Parkway complete High Occupancy Toll Lanes	Hwy.407 E. pt. 1 complete Hwy 427 Expansion	Managed (HOT) Lanes Leg. Managed Lanes (HOT)		
13.05 Road Safety Pillar: Other Key Transit and Transportation Initiatives	Auto Insurance and Towing Oversight of Towing Industry	Bill Passed	MELT Transition & Reg Approval Regs for Expanded Plate Mandatory Entry Level Training	Pedestrian and Road Safety 2-year Validation Tags MELT Implementation Date	Additional Towing reforms II	Lead: MTO Supporting: MOI Risk Category: Timeline Last updated: 12-09-16 Unchanged Risk Status →
	Making ON Roads Safer		Default Speed Limits	TBC; Impl. Tow Truck Training Speed Limit Pilot		
		Towing Regs and Implementation				
13.06 Other Key Transit and Transportation Initiatives Pillar: Other Key Transit and Transportation Initiatives			Intercommunity Bus Consult: Intercomm Bus	Metrolinx review GTA West Panel Report Draft Updated Metrolinx RTP Finalize Updated Mx RTP	Fare Integration Fare integration	Lead: MTO, MOI Supporting: MNDM Risk Category: Timeline Last updated: 02-06-17 Unchanged Risk Status →
			Additional Transit Projects	NOMTS GGH Vision GGH Transportation Plan Presto Products RB	GGH Network - Options/Eval.	

Policy and Delivery Risk Tracking (Pilot)

Multi-Year Action Plan (MYAP)

Building Inclusive Communities and Improving the Justice System

Key Activities included:

04.43 Strategy for a Safer Ontario and Police Oversight Review

05.04 Basic Income Pilot

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

■ Satisfactory

Building Inclusive Communities and Improving the Justice System

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
04.43 Strategy for a Safer Ontario and Police Oversight Review Pillar: Safety and Access to Justice						Lead: MCSCS, MAG Supporting: ARD Risk Categories: Financial, Stakeholder / Perception, Timeline Last updated: 05-05-17 Unchanged Risk Status →
05.04 Basic Income Pilot Pillar: Moving Towards Employment and Income Security						Lead: PRSO, MCSS Supporting: MOF Risk Categories: Delivery / Operational, Timeline Last updated: 08-06-17 Decreased Risk Status ↘