

Building Canada Fund legacy Fiscal Prep Jan. 12/16

January-12-16 3:16 PM

Subject	FW: Fiscal Prep - MEDEI -- Building Canada Fund legacy items
From	McCarron, Molly (CAB)
To	Greenberg, Martha (CAB); Brezer, David (CAB); Hall, Caspar (CAB)
Sent	January-11-16 5:03 PM
Attachments	 Fiscal Prep Deck - BCF Legacy Projects (2015-12-11) ...

Hi Martha:

Yes, think what I got and you've shared is the same as what Mark got and sent to Caspar last week – attached.

Caspar -- the ministry isn't planning any changes to it – this is the final. MTO contributed all the project details and prioritization. A few things the ministry flagged:

- The list of alternative projects is really just illustrative. What they are hoping to get is direction to negotiate potential replacements. The list avoids projects that may already be in the fiscal/capital plans if they have already been nominated under the new Building Canada Fund – as a number of highway and transit projects have been. On that note, the list of projects nominated under the new BCF was resent to Infrastructure Canada at an ADM-level recently.
- They tried to replace projects with like projects. So the reason that on slide 10 the highway projects recommended are mostly in the north is because they wanted projects well out of the GTHA to replace the Shining Waters and the Highway 11/17 project that currently are approved under the old BCF.
- Many of the projects on slide 10 start more than two years from now. MEDEI is aware this is an issue and that the federal government could ask them to nominate only shovel-ready projects.

Molly

BCF Legacy Major Projects Jan. 21/16

January-21-16 11:13 AM

Subject	Major projects meeting
From	McCarron, Molly (CAB)
To	Hall, Caspar (CAB)
Cc	Marcinek, Joe (CAB); Brezer, David (CAB); Greenberg, Martha (CAB)
Sent	January-21-16 10:03 AM
Attachments	 BCF Legacy Projects - Fiscal Prep Deck (01-20-16).pp...  All Ministry Infrastructure Framework - 730pm.xlsx

Hi Caspar:

MEDEI DMO asked whether MTO is invited to the Major Projects Meeting. I checked with Joe who says they are not, and have passed this onto MEDEI. (I don't know that they need to be – they've provided and seen the revised input to the BCF legacy deck and to the list of near-term projects. Former MOI coordinated fed-prov in past years and I don't recall MTO being invited every time fed-prov strategy was discussed. However, flagging for you in case there is an interest –and if MTO has been invited in the interim, please let me know.)

My understanding is that MEDEI will be asked to give an update on the Legacy BCF (they have a draft deck with some revisions, attached) and talk about potential near-term projects that could be prioritized for nomination should the federal government extend stimulus funding (draft list attached). The list of potential near-term projects is in pretty rough shape and MEDEI is going to have to get it back out to ministries to get fiscal impact information. I also wonder if it would be more useful for MEDEI to have a summary of the types of projects available for the meeting that brings the discussion up to a higher level – e.g., there are XX near-term rehab projects at cultural agencies beginning over the next 2 years with a cost of \$xx. I'm going to suggest they try to pull something like that together. Note that the materials are not final and they will likely be walking in the approved versions.

If there is anything else they should be prepared to speak to, let me know and I'll pass along .

Thanks,

Molly

Molly McCarron

Economic, Transportation and Infrastructure Policy
Policy and Delivery Division

Cabinet Office

(416) 325-5842

molly.mccarron2@ontario.ca

Fiscal Prep Deck: Moving Ontario Forward outside GTHA

February-10-16 9:39 AM

Subject	FW: Updated Fiscal Prep Deck: Moving Ontario Forward
From	Hall, Caspar (CAB)
To	Greenberg, Martha (CAB); Brezer, David (CAB); McCarron, Molly (CAB)
Sent	February-09-16 6:03 PM
Attachments	 2016-02-09 330pm - Fiscal Prep - Moving Ontario Forw...

PW = tennis

OCIF

- Doubling still leaves bit short against need
 - Good to have formula, might be good to still have application stream
 - 50M more - what do you buy with that? Clears backlog in communities; amplifies formula
- \$200 17/18
- TBS: needs to scale option up
- 18/19: 300M
 - 200 formula
 - 100 allocation

Natural Gas

- OEB looking at regulatory regime for natural gas
- 200M loan program, \$30M grant
- Working with OEB to understand where end up, propose to wait and see where OEB lands, then design program around that
 - OEB looking at subsidizing natural gas through rate base? (do it for electricity)
- Could do loan before OEB as not dependent but recommend holding both
- Energy - did they do a ranking exercise of projects?
 - Would recommend waiting nfor OEB to find out what can go on rate base before launching/supporting any projects
 - Are there any projects that could be made to happen now with the loan that we feel would be a priority based on work energy has already done?
- OEB hearing - gas companies and communities able to present
 - Province need intervenor status?
 - This is a policy review, less project/ranking exercise
- Expectations of communities?
- Pressure on rate base - do we really want to put this on them? Try to put as little as possible?
- Do we have a profile going out of funding we have?
 - How much do you need if you know you can put some costs on rate base
- Could grant funding be used to do studying/EA/prioritization so we are

ready when OEB has concluded? Vs starting then

Stage 2 prioritization

- Any new announceables here?

MTO

- Niagara and Bowanville
 - On track for potential announcement in document? YES
- 2015 committed to providing funding - haven't committed to quantum (doing due diligence)
 - Quantum is around one third, 1B
 - Agreement in principle is signed once gov agrees
 - Anything we can say now?
 - Gov would fund 1/3 eligible costs?

Moving ON forward P&P draft

February-12-16 9:53 AM

Subject	FW: Draft P&P Deck
From	Brezer, David (CAB)
To	Hall, Caspar (CAB)
Cc	McCarron, Molly (CAB); Greenberg, Martha (CAB)
Sent	February-11-16 5:23 PM
Attachments	 2016-02-11 - PP - 5PM Moving Ontario Forward OGTHA (...)

tennis

- - - David

David Brezer, MBA, P.Eng
Executive Coordinator
Economic, Transportation and Infrastructure Policy
The Cabinet Office
T: 416-325-5304 M: 416-220-4934

From: Northey, James (MEDEI/MRI)
Sent: February-11-16 5:20 PM
To: Brezer, David (CAB); McCarron, Molly (CAB)
Cc: Dyl, Trish (MEDEI/MRI)
Subject: Draft P&P Deck

David and Molly,

Please find the draft P&P deck attached. We'll be sending out to partner ministries to confirm relevant aspects concurrently.

If you have any questions, please let me know.

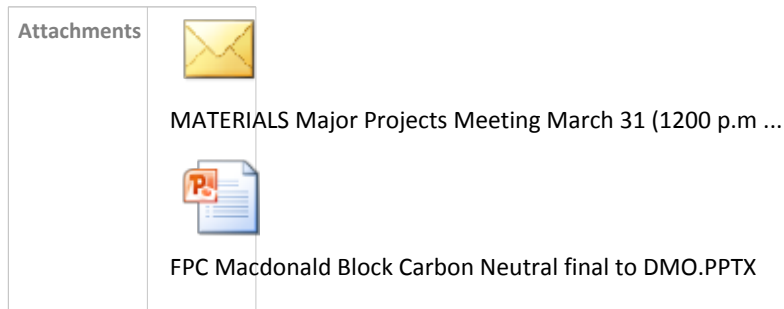
Password to follow.

Thanks,

James

Mac Block Major Projects March 31/16

March-31-16 8:49 AM



[New deck from MEDEI.](#)

From: Corluka, Marijana (CAB) <Marijana.Corluka@ontario.ca>

Sent: Wednesday, March 30, 2016 3:34 PM

To: Baker, Michelle (OPO); Bardeesy, Karim (OPO); Betzner, Lynn (CAB); Bevan, Andrew (OPO); Bromm, William (CAB); Davidson, Steven (CAB); Francis, Melanie (OPO); Ghiassi, Ali (MOF); Killorn, Bill (OPO); MacKenzie, Rebecca (OPO); McEachern, Gillian (OPO); Mendes, Elizabeth (MOF); Mksyartinian, Jacob (OPO); Orencsak, Greg (TBS); Orsini, Steve (CAB); Thompson, Scott (MOF); Wright, Melanie (OPO)

Cc: Amaral-Costa, Maria (CAB); Farrow, Alicia (CAB); Foster, Robert (CAB); MacIntyre, Kyle (TBS); Marangoni, Emily (OPO); Matela, Angelo (CAB); Noursi-Scott, Diana (OPO); Sagun, Allyna (TBS); An, Derrick (OPO); Narang, Pooja (CAB); Deschamps, Angèle (CAB)

Subject: RE: MATERIALS: Major Projects Meeting, March 31 (12:00 p.m - 1:15 p.m)

Please see attached **updated** Mac Block Carbon Neutral deck.

From: Corluka, Marijana (CAB)

Sent: March-30-16 1:16 PM

To: Baker, Michelle (OPO); Bardeesy, Karim (OPO); Betzner, Lynn (CAB); Bevan, Andrew (OPO); Bromm, William (CAB); Davidson, Steven (CAB); Francis, Melanie (OPO); Ghiassi, Ali (MOF); Killorn, Bill (OPO); MacKenzie, Rebecca (OPO); McEachern, Gillian (OPO); Mendes, Elizabeth (MOF); Mksyartinian, Jacob (OPO); Orencsak, Greg (TBS); Orsini, Steve (CAB); Thompson, Scott (MOF); Wright, Melanie (OPO)

Cc: Amaral-Costa, Maria (CAB); Farrow, Alicia (CAB); Foster, Robert (CAB); MacIntyre, Kyle (TBS); Marangoni, Emily (OPO); Matela, Angelo (CAB); Noursi-Scott, Diana (OPO); Sagun, Allyna (TBS); Tinkler, Tanya (CAB)

Subject: MATERIALS: Major Projects Meeting, March 31 (12:00 p.m - 1:15 p.m)

Good afternoon,

Attached is the agenda for tomorrow's Major Projects Meeting (12:00 p.m - 1:15 p.m) along with the deck for agenda item #1 (Mac Block Carbon Neutral). Material for agenda item #2 (Fed-Prov Strategy and Priorities) will be provided at the meeting.

Thank you,
MC

Waterfront Toronto Major Projects april 7/16

April-06-16 4:30 PM

Subject	FW: MATERIALS: Major Projects Meeting, April 7 (10:00 a.m - 11:00 a.m)
From	Foster, Robert (CAB)
To	Greenberg, Martha (CAB); Madhany, Shamira (CAB)
Cc	Desimini, Natalie (CAB); Hall, Dianne (CAB)
Sent	April-05-16 4:12 PM
Attachments	 Major Projects - April 7.docx  BI Pilot Deck_Apr 4 (Revised) - Final_Sent to DMO_v3...  2016 04 04 - MEDEI_Continued Investment in Waterfron...

Infrastructure Agreement Update May 17/16

May-17-16 4:04 PM

Attachments	
	2016 Federal Infrastructure Funding Agreement, with ...
	
	2016 Federal Infrastructure Funding Agreement, with ...

From: Brezer, David (CAB)
Sent: May-11-16 12:38 PM
To: Bromm, William (CAB); Davidson, Steven (CAB)
Cc: Foster, Robert (CAB); McCarron, Molly (CAB); Ballantine, John (CAB)
Subject: RE: Final Agreements & Comms Product

Hi,

Here are MEDEI's materials updated to reflect AB's email last night. They have highlighted the changes as:

3e) Canada agrees to enter into negotiations with Ontario on the final design of Phase Two funding. Canada and Ontario will make best efforts to ensure negotiations are completed prior to December 31, 2016. Canada agrees to provide funding under Phase Two to Ontario in accordance with Ontario's share of the total population of Canada over the term of the agreement. Initial Phase Two funding will be provided to Ontario as set out in Schedule A.3, which would include unconditional block transfer funding of \$2.5 billion over the next three years in support of projects that align with key priorities that are already identified in existing municipal or provincial infrastructure or asset management plans. The remaining Phase Two funding may be used in support of new priorities that are jointly agreed to by Canada and Ontario.

A.3 b) Canada agrees to provide funding under Phase Two to Ontario in accordance with Ontario's share of the total population of Canada over the term of the agreement. At minimum, Phase Two funding would include unconditional block transfer funding of \$2.5 billion over the next three years in accordance with the estimated Fiscal Year breakdown below in support of projects that align with key priorities that are already identified in existing municipal or provincial infrastructure or asset management plans. The remaining Phase Two funding may also be used in support of new priorities that are jointly agreed to by Canada and Ontario.

- - - David
David Brezer, MBA, P.Eng
Executive Coordinator
Economic, Transportation and Infrastructure Policy
The Cabinet Office
T: 416-325-5304 M: 416-220-4934

From: Brezer, David (CAB)
Sent: May-10-16 9:18 PM
To: Bromm, William (CAB); Davidson, Steven (CAB)
Cc: Foster, Robert (CAB); McCarron, Molly (CAB); Ballantine, John (CAB)
Subject: RE: Final Agreements & Comms Product

Hi,

I haven't heard back so I propose that the materials be distributed as-is in order to allow the conversation to proceed, and a note that revised material will follow.

- - - David
David Brezer, MBA, P.Eng
Executive Coordinator
Economic, Transportation and Infrastructure Policy
The Cabinet Office
T: 416-325-5304 M: 416-220-4934

From: Bromm, William (CAB)
Sent: May-10-16 7:52 PM
To: Brezer, David (CAB); Davidson, Steven (CAB)
Cc: Foster, Robert (CAB); McCarron, Molly (CAB); Ballantine, John (CAB)
Subject: Re: Final Agreements & Comms Product

AB meeting with feds

- Feds - concerned with AG
- Did not provide copy to feds of draft agreement
- Incrementality - doesn't work for Ontario
 - We have 10+yr plan, we need to work with that, we can't go beyond
 - Could incremental be in total funding, not new projects
 - ON budget was in advance and we built in expected fed investment based on discussions with them, can't now have them ask for everything to be based on post-budget
 - Strike out incrementality and not being replaced with anything
 - Included something on p. 5 4f that speaks to what we want with respect to getting rid of incrementality with some minor compromise, still specific to phase 1
 - Do have 3e to cover phase 2 which notes there could be some new projects but have to be agreed to (language was run by TBS)
- What is cash flow we want from feds, what is fiscalization of that
 - Cash/amortization works for provincial projects, not municipal
- Phase 1 - need to figure out impacts to cash flow and fiscal plan
 - Page 14 has some of that info
 - Need to map out to 2021 for phase 1 and phase 2
 - Try to build all into one agreement, don't want to sign 2 agreements for phase 1 and phase 2
- Did include some wording in draft agreement around phase 2 upon request but...
- KM had provided feedback - Don't let landing phase 1 be held up by discussions on phase 2 so if phase 2 isn't as clear, don't include, just keep to phase 1
 - Phase 2 - on p. 23 speaks to high level, want to get commitment on quantum, details can be worked out later
 - These numbers represent the hole in fiscal plan that we know we need, add back in the total amount we are expecting as block funding (\$18B)
- Pages 29-31
 - Need to be more clear on what is former gov commitments what is new gov
 - What is previous gov commitments, what is total
 - p. 29 stick to public commitments - smart track, scarborough, new funding and what Ontario's share is, keep Schedule E as details
- What will feds get upset over?
 - Inclusion of phase 2
 - Our assumptions on BCF NIC as they have not agreed to Ontario share
 - Won't like our view of funding as additional on things like Scarborough whereas they might be thinking that funding meetings previous commitment, not new funding
- Messaging
 - Need to frame that this allows us to do more faster
- Role of province in phase 1
 - Is this flow through with matching provincial funding? Seems to be some impressions by munis that this is the case (comments made at FONOM, by fedNor person)
 - Feds 50% and remaining 50% split across province and muni
 - Transit - does it have provincial matching? Going to state of good repair and studies
 - Can gas tax be considered our "match"? Include that in the draft agreement, that Ontario considers its gas tax as its matching contribution, it is based on ridership
 - Provincial share is approx \$330M/year, approx 170 goes to TTC
 - Look at province not funding anything additional in phase 1 but our contribution will be in phase 2
- Should we include funding for CN for missing link? Part of phase 2?
 - Want feds to use their funding so maybe not include that here for now
- Do we want to flag that we want to be involved in discussions/decisions they are making on projects they will direct their funding to?
 - Probably not part of the agreement but that can be done through discussions
- What helps the feds manage AG?
 - Phase 1 - attestation needs to be done at muni level
 - We can give audited statements to support feds to show funding spent
 - Could borrow audit provisions in new post-sec agreement/template
- AB looking for what is RER fiscal implications?
 - Gross spending and net
 - Need detail at project level
 - All is guess work until goes out for procurement
 - Want AFP costs not capital
- Karen to share draft agreement with feds in next day or two and talking to them next wednesday

Are they changing to reflect AB's comment?

Sent from my BlackBerry 10 smartphone on the Rogers network.

From: Brezer, David (CAB)

Sent: Tuesday, May 10, 2016 6:45 PM

To: Bromm, William (CAB); Davidson, Steven (CAB)

Cc: Foster, Robert (CAB); McCarron, Molly (CAB); Ballantine, John (CAB)

Subject: FW: Final Agreements & Comms Product

William,

As anticipated, MEDEI in cooperation with other ministries, has updated the Fed Infrastructure Funding Agreements to reflect input from a range of sources as well as associated communications products.

EDEI asks that these be shared with the SoC and AB (though it seems they may have inadvertently already done so), the DMs that attended the meeting last Friday plus Greg O.

Let me know if you have questions.

- - - David

David Brezer, MBA, P.Eng
Executive Coordinator
Economic, Transportation and Infrastructure Policy
The Cabinet Office
T: 416-325-5304 M: 416-220-4934

From: Bevan, Andrew (OPO)

Sent: May-10-16 6:36 PM

To: Maxwell, Karen (MEDEI/MRI); Brezer, David (CAB)

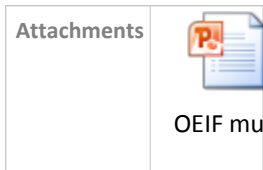
Cc: Dyl, Trish (MEDEI/MRI); Northey, James (MEDEI/MRI); Lindsay, Julia (MEDEI/MRI)

Subject: Re: Final Agreements & Comms Product

Thank you, for phase 2 the federal investment will have to produce incremental projects to the current infra plan, even if it co-funds some current projects in the in years creating additional space for additional projects mid to late plan.

Ontario Economic Infrastructure Fund May 20/16

May-20-16 9:55 AM



[Link to Outlook item](#)

Notes

Infra Narrative - May 26/16

May-26-16 1:04 PM

Subject	Narrative - Draft Framework Agreement
From	Maxwell, Karen (MEDEI/MRI)
To	Giannekos, Chris (MOF); Hughes, Karen (TBS); Arruda, Artur (TBS); Lieou, John (MTO); Greenberg, Martha (CAB); McFadyen, Craig (CAB)
Cc	Lindsay, Julia (MEDEI/MRI); Doherty, Elizabeth (MEDEI/MRI)
Sent	May-26-16 11:29 AM
Attachments	 Narrative - SOC Briefing - 26-05-2016 - 1100AM.PPTX

- Narrative is for feds
- Used to support Ontario's edits to draft agreement, give sense of where we are coming from
- Add econ benefits (jobs, GDP)
- Idea of pre-flow...PO does not expect this to fly, come up with other ideas
-
-

FPC Deck - Federal Funding Narrative June 1/16

June-01-16 8:26 AM

Subject	FPC Deck - Federal Funding Narrative
From	Lindsay, Julia (MEDEI/MRI)
To	Lieou, John (MTO); Arruda, Artur (TBS); Giannekos, Chris (MOF); McFadyen, Craig (CAB); Greenberg, Martha (CAB)
Cc	Doherty, Elizabeth (MEDEI/MRI); Lindsay, Julia (MEDEI/MRI)
Sent	May-31-16 5:09 PM
Attachments	 Narrative - FPC -31-05-16_452pm - FINAL.PPTX

Sent on behalf of Karen Maxwell.

Good afternoon,

Please see the attached revised Federal Infrastructure Negotiations Narrative Deck that will be used at FPC tomorrow.

Thank you.

Key Infrastructure Files June 3/16

June-03-16 2:18 PM

Attachments		OEIF CabSub 2016 06 02.pptx
		MEDEI IPD LTIP Ministers Table Draft_v16_05302016.pp...

[Link to Outlook item](#)

Notes

Password for OEIF: build

FPC infra narrative June 9/16

June-09-16 1:22 PM

Subject	FW: FPC material
From	Amaral-Costa, Maria (CAB)
To	Greenberg, Martha (CAB); Hall, Dianne (CAB)
Sent	June-08-16 3:26 PM
Attachments	 Narrative - FPC -30-05-16_800pm.pptx

- Can we develop a list of "new projects" that might be ones that would be put forward
 - Have looked at projects muni councils have been discussing (slide 24)
 - Give them a list of projects that they might not see as incremental
 - They want announcements, we have plan for lots of announcements they can get on board
- "subject to federal funding" inserted in TB language should show that that project is incremental, depends on fed funding
- Who will send narrative back to feds (in form of a letter)
 - DM to DM
 - Chiefs to chiefs
 - MIA as well
 - Get it out tomorrow? Before a call between Duguid and sohi
 - Include some examples?

LTIP FPC June 9/16

June-09-16 1:54 PM

- Include ammortization
- Should we include energy capital in narrative, how much spending on retrofiting nuclear
 - On rate base
 - Was excluded from jobs and prosperity
 - But soC wants to consider as might help explain rates going up, huge spend on energy capital to improve
- Visuals/web presence
- Fall 2016 - capital update
- Fall 2017 - LTIP

Fed infra fund update cabinet July 18

July-18-16 8:18 AM

Subject	Fw: Cabinet Monday
From	Brezer, David (CAB)
To	Marcinek, Joe (CAB); Valerio, Anna (CAB)
Cc	Greenberg, Martha (CAB); Ballantine, John (CAB)
Sent	July-17-16 7:37 PM
Attachments	 New Federal Funding - CAB - One Pager July 15 12PM (...)

Fed transit cab slide July 18

July-22-16 1:04 PM

Subject	PLS READ
From	Foster, Robert (CAB)
To	Greenberg, Martha (CAB)
Sent	July-15-16 5:18 PM
Attachments	 New Federal Funding - CAB - One Pager July 15 12PM (...)

See below - suggest you indicate that MOI expected to support the discussion by green foldering a single slide that outlines the breakout of projects.

Would have like to have shared, but they were still finalizing after receiving the final city of Toronto list (...maybe)

From: Iannialice, Fausto (MOI)

Sent: July-15-16 5:08 PM

To: Foster, Robert (CAB)

Subject: Cabinet Monday

Apologies for sending late, however attached is what Minister Chiarelli is walking into Cabinet on Monday with to talk his colleagues the PTIF. Also shared with Brezer in CO.

Happy to chat –

Fausto

Fausto Iannialice

Executive Assistant to the Deputy Minister

Ministry of Infrastructure

fausto.iannialice@ontario.ca

(416) 212-4213

MT TTI - LTIP Aug. 4/16

August-03-16 8:59 AM

Subject	Meeting materials for Ministers' Table on Transportation, Transit and Infrastructure on August 4th
From	Kwong, Elsa (CAB)
To	Greenberg, Martha (CAB); Brezer, David (CAB); Marangoni, Emily (OPO); Corluka, Marijana (CAB); Amaral-Costa, Maria (CAB); Skilleter, Daniel (OPO); Baker, Michelle (OPO); Alderdice, Cameron (MTO); Alvares, Muriel (MCI); Byrne-Krzycki, Alexander (MOECC); Fava Ricciuti, Julia (MAH); Kiteley, Alana (MTO); Lauzon, Kayla (OMAFRA); MacKnight, Aisling (TBS); Misiak, Andrew (MOL); Murdoch, Andrea (MNDM); Najdovski, Dorijan (ENERGY)
Cc	Bardeesy, Karim (OPO); McEachern, Gillian (OPO); Noursi-Scott, Diana (OPO); Matela, Angelo (CAB); Foster, Robert (CAB); Ballantine, John (CAB); Wittman, Nancy (CAB); Anderson, Annette (OMAFRA); Baffier, Stephane (MNDM); Ecclestone, Susan (MOECC); Freeston, Ryan (MTO); Mouchian, Greg (MAH); Simone, Nicole (TBS)
Sent	July-29-16 3:54 PM
Attachments	 Agenda_2016 08 04.pdf  Item 1 MOI IPD LTIP Minister's Table_vF_07282016.pdf

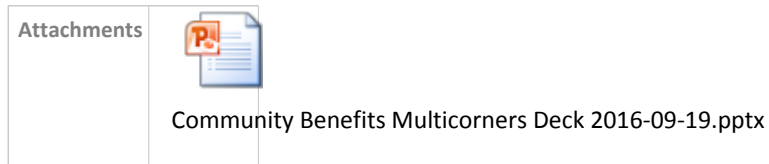
Fall planning Aug. 8/16

August-08-16 1:55 PM

- LTIP
 - Leverage FES and Budget
 - M wants to consult
 - Comms product October, leverage comms on web/digital?
 - Fall 2017 - first draft technical piece (leveraging analytics), consult on that, wouldn't finalize before election
 - Final 2018
 - How does this align with fed/prov strategy
- OEIF/strategic critical infrastructure program (remove economic focus)
 - Briefed M, bring forward in fall?
 - How include community hubs - if it's part of a prioritization, it won't make it to the top, otherwise need to carve out
 - Relates to MoFWD
 - End of september
- Natural gas - need to land
- Fluoride - do as phase 2 with feds?
- Ontario place
- Waterfront Toronto
 - Prov/fed all committed
 - Don River, want commitment by Fall but hard to fit in for Phase 1 as we don't have funding for it and could project be completed by winter 2018
- Broadband
 - Included within OEIF/SCIP
 - MEDG/MOI???? Lead?
- mac block
- realty pieces (usually more TB)
 - Forfeited properties
 - Community hubs
- supporting ccap
- Fed negotiations
 - TB Water/wastewater this week
 - Timing with AMO?
 - Phase 2
 - Working group with provinces, build into budget process
 - Might want to update MT some point/FPC
- Community hubs
- Child care
- RCN
- Review of IO
 - Regular agency review
 - Also look

Community Benefits Agreements Sept. 20/16

September-20-16 2:07 PM



- Metrolinx - working on agreement with Crosslinx to include community benefits
 - Considering a separate declaration with them to include aspirational targets on apprenticeships
 - 12-15% jobs go to apprentices
 - Priority groups around the Eglinton crosstown (indigenous, women, etc)
 - Working with MAESD on a "construction jobseeker pathway" (SkillsAdvance Ontario pilot)
 - Declaration would be signed by Mx and MAESD
 - Whatever agree with on Crosstown, expect others who are bidding on Finch and others to be watching
 - Recommend Mx to move forward with declaration - need to ensure all Ministers are ok
- Pathway - what groups will be included in the project and into the pipeline?
 - Don't want to set targets for specific groups but want to keep all open
 -

Phase 2 Infra MP Sept. 29/16

September-29-16 10:39 AM

Subject	infra deck for tomorrow
From	Foster, Robert (CAB)
To	Greenberg, Martha (CAB)
Sent	September-28-16 2:44 PM
Attachments	 Phase 2 - Negotiating Strategy - MPC (Sept 28 2016)_...

LTIP FPC Oct. 19/16

October-18-16

4:52 PM

Attachments	
-------------	---

MOI IPD LTIP FPC MP v0 9 2016-10-13.pptx

Fed/Prov FPC Oct. 19/16

October-18-16

4:52 PM

Attachments		FPC Agenda -October 19 2016.docx  Phase 2 - Fiscal Impact Scenarios (Public Transit) v...
-------------	---	---

FW: MATERIALS: Major Projects Committee, October 27 (11:00 a.m to 12:00 p.m.)

October-26-16 1:35 PM

Subject	FW: MATERIALS: Major Projects Committee, October 27 (11:00 a.m to 12:00 p.m.)
From	Kwamena, Boafoa (CAB)
To	Greenberg, Martha (CAB); Madhany, Shamira (CAB)
Sent	October-26-16 12:30 PM
Attachments	 Phase 2 - MPC Oct 27 - Fiscal Impact_Ontario Phase ...  OSAP Transf Report Back Cab Sub - Final - pulled fro...  2016-10-25 MOI IPD LTIP CAB v0 13.pptx  MPC Agenda -October 27 2016.docx

Fyi

From: Corluka, Marijana (CAB)

Sent: October-26-16 12:19 PM

To: Baker, Michelle (OPO); Bender, Howie (MAESD); Betzner, Lynn (CAB); Bevan, Andrew (OPO); Bossin, Bryan (OPO); Bromm, William (CAB); Coe, Michael (OPO); Davidson, Steven (CAB); de Dongo, Fabrice (MOF); Francis, Melanie (OPO); Ghiassi, Ali (MOF); Hanna, Susan (OPO); Hughes, Karen (TBS); Killorn, Bill (OPO); Kwamena, Boafoa (CAB); MacKenzie, Rebecca (OPO); McEachern, Gillian (OPO); McIntyre, Moira (OPO); Mendes, Elizabeth (MOF); Jancik, Mike (TBS); Mksyartinian, Jacob (OPO); Orsini, Steve (CAB); Pichelli, Jason (TBS); Rowe, Mary (OPO); Schuurman, Tim (MOF); Thompson, Scott (MOF); Zegarac, George (MOI)

Cc: Amaral-Costa, Maria (CAB); An, Derrick (OPO); Cvjeticanin, Dan (CAB); Farrow, Alicia (CAB); Foster, Robert (CAB); Iannialice, Fausto (MOI); Loughton, Patrick (TBS); MacIntyre, Kyle (TBS); Marangoni, Emily (OPO); Matela, Angelo (CAB); McLean, David (MOF); Noursi-Scott, Diana (OPO); Saad, Dani (OPO); Sagun, Allyna (TBS)

Subject: MATERIALS: Major Projects Committee, October 27 (11:00 a.m to 12:00 p.m.)

Good afternoon,

Please find attached the materials for tomorrow's Major Projects Committee Meeting, in Room 6501, Whitney Block from 11:00 a.m to 12:00 p.m.

Thank you,
MC

FW: MATERIALS: Major Projects Committee, October 27 (11:00 a.m to 12:00 p.m.)

October-26-16 1:35 PM

Subject	FW: MATERIALS: Major Projects Committee, October 27 (11:00 a.m to 12:00 p.m.)
From	Kwamena, Boafoa (CAB)
To	Greenberg, Martha (CAB); Madhany, Shamira (CAB)
Sent	October-26-16 12:30 PM
Attachments	 Phase 2 - MPC Oct 27 - Fiscal Impact_Ontario Phase ...  OSAP Transf Report Back Cab Sub - Final - pulled fro...  2016-10-25 MOI IPD LTIP CAB v0 13.pptx  MPC Agenda -October 27 2016.docx

Fyi

From: Corluka, Marijana (CAB)

Sent: October-26-16 12:19 PM

To: Baker, Michelle (OPO); Bender, Howie (MAESD); Betzner, Lynn (CAB); Bevan, Andrew (OPO); Bossin, Bryan (OPO); Bromm, William (CAB); Coe, Michael (OPO); Davidson, Steven (CAB); de Dongo, Fabrice (MOF); Francis, Melanie (OPO); Ghiassi, Ali (MOF); Hanna, Susan (OPO); Hughes, Karen (TBS); Killorn, Bill (OPO); Kwamena, Boafoa (CAB); MacKenzie, Rebecca (OPO); McEachern, Gillian (OPO); McIntyre, Moira (OPO); Mendes, Elizabeth (MOF); Jancik, Mike (TBS); Mksyartinian, Jacob (OPO); Orsini, Steve (CAB); Pichelli, Jason (TBS); Rowe, Mary (OPO); Schuurman, Tim (MOF); Thompson, Scott (MOF); Zegarac, George (MOI)

Cc: Amaral-Costa, Maria (CAB); An, Derrick (OPO); Cvjeticanin, Dan (CAB); Farrow, Alicia (CAB); Foster, Robert (CAB); Iannialice, Fausto (MOI); Loughton, Patrick (TBS); MacIntyre, Kyle (TBS); Marangoni, Emily (OPO); Matela, Angelo (CAB); McLean, David (MOF); Noursi-Scott, Diana (OPO); Saad, Dani (OPO); Sagun, Allyna (TBS)

Subject: MATERIALS: Major Projects Committee, October 27 (11:00 a.m to 12:00 p.m.)

Good afternoon,

Please find attached the materials for tomorrow's Major Projects Committee Meeting, in Room 6501, Whitney Block from 11:00 a.m to 12:00 p.m.

Thank you,
MC

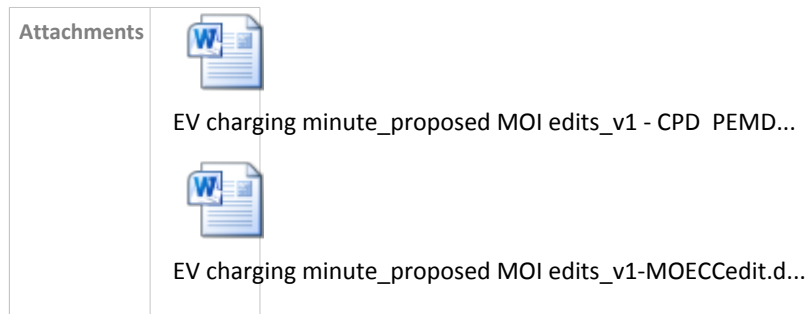
Mary Overview Oct. 28/16

October-28-16 10:20 AM

Subject	Fw: Briefing for Deputy Principal Secretary
From	Brezer, David (CAB)
To	Skilleter, Daniel (OPO); Greenberg, Martha (CAB)
Cc	Ballantine, John (CAB)
Sent	October-18-16 6:06 PM
Attachments	 MOI Intro Briefing.pptx

EV recharging stations at government properties

November-24-16 11:03 AM



[Link to Outlook item](#)

Notes

- 58 agencies were captured through the summer that self-identified as realty authority
 - Need to know if you no longer feel this is appropriate
- For MT will bucket:
 - Appropriate
 - Not appropriate
- Timing considerations between #2, #7,, #8
- For now - if have public property
- Discussion
 - MGCS - ServiceOntario, 2/3 is private now, 1/3 are mix through leased space and gov-owned realty
 - Intention is owned or leased
 - Not obvious to public when one is private or public location
 - MTCS - visibility/traffic/appropriateness
 - Ontario heritage trust - 20 properties but not a huge traffic, hard to know if appropriate to invest
 - OMAFRA - ag research institute
 - MOL - trade skills
 - MAG - leased?
 - Energy - what level of chargers? Consultation with LDCs
 - MTO - why jointly with MOI? Can get out of that?
 - MOHLTC - agencies? Hospitals?
- Next steps
 - Look at list of agencies with list of realty authority
 - MOI to Resend list
 - If don't feel they should go through to next step, please identify those agencies and rationale
 - Send to MOI and CO
 - Any other concerns with minute and solutions
 - Send to CO

EV charging MTCC Dec 8/16

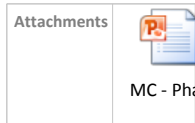
December-08-16 8:53 AM



document (50).pdf

Federal Infrastructure Funding Dec. 14/16

December-14-16 10:56 AM



MC - Phase 2 Funding - 12-14-16 FINAL.PPTX

[Link to Outlook item](#)

Notes

Discussions with Minister Sohi

- Incrementality
 - Feeling from Ottawa that still an issue
 - Could maybe get them to the point of projects we have in-plan but haven't started construction/existing contracts
- Focused on infrastructure bank
- Feds looking whether we have more projects we could propose, but hard for Ontario as that would be issue for fiscal plan, Ontario has a lot of projects in plan so should be enough to choose from

Discussion

- Many ministries/departments are involved in discussions with the feds
 - Need to ensure across Ontario government, looping in MOI as need to ensure as MOI is aware of every discussion going on so can leverage and ensure not any disagreement anywhere
 - One-window through MOI
 - Need alignment across objectives of all ministries discussions
- Maybe be one agreement for all 5 categories, then each category is a schedule to the main agreement
- Incrementality
 - Ontario prefers a more "overall envelope" approach, not a project by project decision
 - Depending on where feds land, Ontario may leave money on the table as can't afford new projects
- Timing of budgets
 - Better for feds to go first so not caught out like last year with projects in ours that they say therefore aren't incremental
 - Would need to caveat our projects
- May be able to move funding between categories (e.g., transit funded through green)
- Discussions with FCM?
 - Ontario/AMO voice would be good to support
- MOI developing a draft Term Sheet to put on paper what we understand/want
- Expect an FPT meeting in January
- Indigenous funding
 - Will this agreement capture that?
 - Still a discussion
 - Don't want to use Ontario muni funding for on-reserve which is fed responsibility
- Broadband - still a discussion
- Community benefits - discussions
 - Will reference community benefits in agreement but will ask provinces to report later on what community benefits they have achieved out of projects, on reporting
 - Ontario may choose to include in scoring of projects
- MIA helped prepare list of projects for climate change ideas/how to use green fund
 - Need to confirm if those projects were in our plan
- MOI will be reaching out to each ministry, preparing lists, regrouping with all with that master list
- Need to discuss with MOECC green specific ideas

Other ministry discussions with feds

- MHO - active discussions,
 - Provincial commitment is approx \$2B now, that is our baseline, with feds committing approx 900M at their peak
 - Discussions have been have 2B in, expect cost matching, don't expect them to give all but start high and can always negotiate down
 - Comfortable with incrementality but not comfortable with cost matching
 - Most discussions with CMHC, including DM discussions but a lot with MO, leading to Minister to Minister meeting in January
- MOHLTC
 - Been working with community hubs team on that angle
 - Green infrastructure - have been working with MOECC on potential projects
 - UHN working with feds about creating some centre of excellence for providing cancer service across Canada, very specific
- EDU
 - Have been some political discussions
 - Expecting to hear more details in budget for long-term plan
 - Short-term plan, is 500M from social plan for child care, with 100M of that for on-reserve, leaving 400M for provinces
 - Expect it to be base plus per capita
 - Understand no matching requirement for child care

- Not clear about capital vs operating, operating for sure but capital still up in the air
- MAESD
 - Working on strategic fund
- TCS
 - No direct conversations with feds
 - Are there any projects that could be eligible in-plan
 - Ontario Place could potentially fit in to the green piece for EA work and soil remediation as it is in-plan
 - Capital for Ontario Place is not in plan outside of park and trail

MacDonald Block Dec. 21/16

January-03-17 3:22 PM



QPRP 2016_12_21.pptx

[Link to Outlook item](#)

Notes

Natural Gas FPC Jan. 19/17

January-19-17 11:38 AM

Subject	Natural Gas Fiscal Prep Deck
From	Kwamena, Boafoa (CAB)
To	Orsini, Steve (CAB); Davidson, Steven (CAB)
Cc	Greenberg, Martha (CAB); Bromm, William (CAB); Foster, Robert (CAB)
Sent	January-18-17 8:14 PM
Attachments	 Fiscal Prep Deck NG Jan 18 2017 7pm.pptx

- Need to think about prioritization of Moving Ontario Forward funding for outside GTHA
-

Community Hubs- FMV and Appropriation Fund

January-25-17 10:26 AM

Subject	Community Hubs- FMV and Appropriation Fund
From	Kwamena, Boafoa (CAB)
To	Davidson, Steven (CAB)
Cc	Foster, Robert (CAB); Greenberg, Martha (CAB); Bromm, William (CAB)
Sent	January-24-17 9:53 AM
Attachments	 Meeting with SOC Jan 23 2017.pptx

Hi

The SoC is meeting with Karen Pitre and DMs Thompson, Zegarac and Angus today on two community hub elements. The first part of the briefing is on the methodology developed by Ernst and Young to evaluate public property, the second element of the briefing is on a possible appropriation fund to support below FMV transfer of surplus property. This is based on the program at the federal government that Karen mentioned to both of us. See the deck for additional details.

At this point, the discussion is linked to a potential document initiative, but please let us know if you or delegate would like to join. The meeting is at noon.

Thanks
Boafoa

QPRP SoC Jan. 24/17

January-25-17 10:27 AM

Subject	RE: QPRP
From	Brezer, David (CAB)
To	Greenberg, Martha (CAB)
Cc	Ballantine, John (CAB)
Sent	January-25-17 6:24 AM

... and here are my rough notes from the SoC briefing.

Next steps, DM Zegarac will augment option papers and then he and Angus will work on the most appropriate approval path for each theme (ie, financial through TB, administration of government through the SoC's DM contact group.)

Meeting Subject: TAB 8: QPRP Update | Steve Orsini, William Bromm, Bofoa Kwamena, George Zegarac, David Hallett, Toni Rossi

Meeting Date: 01/24/2017 4:00 PM

Location: SOC Boardroom, Room 6420, Whitney Block

Link to Outlook Item: [click here](#)

Participants

Notes

- Security:
 - OPP worried about what happens during decant
 - Not likely to have in third party facility
 - LR issues: 75 OPPA members, and will make a big deal about being removed
 - SoC - do we need OPP in the future?
 - Leaning to procure like I/O CBRE
 - Having sit around doing desk duty doesn't make sense
 - Even if just Special Constables
 - Use for cyber, etc.
 - Redeploy OPP during decant but won't be coming back. Actual decision made later.
 - Leg has first two floors of Whitney
 - Not deploy to private buildings with ministers during decant
 - Restricting access is not necessarily security.
- Child Care: (TB/MBC)
 - 10 government buildings across province w/ child care. Funding rent, etc. loss. 149 sits do not.
 - \$10M decision to relocate for 5 years?
 - Employees see this as an equity issue. Why fund / support some.
 - Day care was a commitment coincident with decentralization - 20 years ago.
 - Feds got rid of all daycare except 2.
 - QP daycare can't survive on OPS only - therefore subsidize public
 - Recognize that humanizing, etc.
 - SoC time to stop. Also living in world of more security than less.
 - Present options - eg full cost recovery.
 - SD shouldn't be making in the context of larger amenity discussion? Gender equity, access.
 - Phase-out subsidy....
 - Not an "employee benefit" as not available to all employees.
- Exec Workplace Study - to PO
 - Need to see options.
 - Min and DM's get W/R?
- Amenities: to DM's committee
 - Cafeteria - we subsidize to large extent. Move to a model of franchise
 - John B Aird Gallery - show art, but not art gallery
 - Wellness Centre - Have a fitness room at Jarvis and converts back to programming
 - Showers, bike racks are in.
- Functional Spaces: DMs committee
 - Looking to have uniformity not custom spaces
 - Sharing and collaboration across ministers
 - Directors and up offices / doors
 - SoC - can't enforce backward - eg at Frost
 - From "I" space to "we" space
 - Like Deloitte and Jarvis
 - MGCS - Policy implications including flex time, accommodations
- Post Construction Sustainability TB/MBC
 - Don't want to find ourselves in the same position in 30 years.
 - DBF+M- or DBF.
 - Key: \$ was always assumed for maintenance the difference is now to tithe and include in "M" of DBF+M
- Climate Change: TB/MBC

Attachments



1 Physical Buildin



2 Child Care Deci



3 Executive Space



4 Amenities Deci



5 Functional Prog



6 Post Reconstru



7 Climate Change



8 Accessibility - D



Mac Block Decan

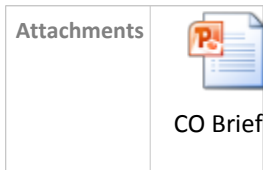


Summary Sheet C

- In PRRT
 - \$83 or \$289M on one site or if spread across portfolio would result in higher net savings.
 - Prefer from across the portfolio
- Accessibility:
 - Go beyond the base required by law?
 - SoC challenge that what we have is sufficient - bring forward options about what going above the law would mean.
- Tunnels,
 - Upgrade tunnels? Have not been included. Bring forward options but leaning to include.
- Anything that costs money will need to come to TB/MBS

Hubs 101 Feb. 17/17

February-17-17 11:04 AM



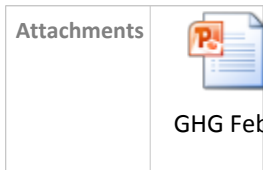
CO Briefing - Community Hubs 2017-01-31.pptx

[Link to Outlook item](#)

Notes

Realty Portfolio - Carbon Emissions

February-21-17 11:38 AM



GHG February 2017.pptx

[Link to Outlook item](#)

Notes

EV Charging Infrastructure March 9/17

March-09-17 10:25 AM



2017-03-09 EV Charging Multi Corners v3 MOI-RDMTO.PP...

[Link to Outlook item](#)

Notes

- Energy capacity
 - Overall there is enough capacity but need to consult with LDCs on specific sites to ensure no capacity issues on-site
- Between MGCS/MOI/MTO at about 60% of all sites
- IO - no formal authority to do procurement for agencies that have own realty authority
-

MTCC EV infrastructure March 23/17

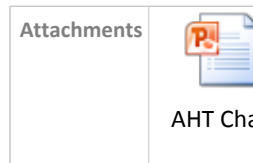
March-23-17 9:17 AM



INFO - MOI - EV Charging Infrastructure - Deck.pdf

AHT April 13/17

April-13-17 8:05 AM



MOHLTC, MOI and MIRR then met w/ the stakeholder and the developer earlier this month. MOI reported to me that:

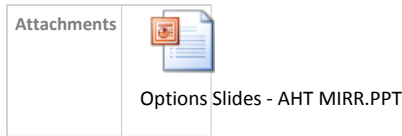
- MOHLTC indicated that it would fund a 33,000 sq ft health center (the current proposal is for a 46,000 sq ft health centre). MOHLTC indicated it would look at funding the additional 13,000 sq ft in the future. However, to the extent that the space is not being used for primary health services, it does not fall within MOHLTCs terms and conditions for capital funding.
- For Housing, there are three options:
 1. MOI could lift the current condition in the APS which prevents any residential development as part of the proposal
 2. MOI could add a condition in the APS to require affordable housing for the project
 3. MOI could add a condition in the APS for no affordable housing as part of the project (the province would then have to work with AHT to get the City to lift/wave its current requirement for 25% affordable housing).

MOI is currently developing the three options.

Discussion:

AHT April 18/17 - DMs

April-18-17 2:33 PM



[Link to Outlook item.](#)

Notes

- MHO, MOF (assets), MIRR, MOHLTC, MOI, CO
- Original approval was 2014
 - Government urged AHT to partner with 3rd party
 - Was approved without residential
- Right to play committed to being in "hub"
- Education committed to daycare as part of the hub
- Questions
 - What size of CHC is approved, how much funding
 - Approved at 33k sq ft, if they want to go above
 - Doesn't include things like parking, so footprint isn't clear
 - They want 46k sq ft - what does that include?
 - Stay silent on the size
 - Hub - are we good with a hub?
 - Yes, how that hub is financed (e.g., 3rd party) is not something we need to take a position on
 - Model as proposed (with residential) fully funds the hub
 - Hub needs to be fully funded - from external partners or pre-approved resources?
 - Want to be clear not going to TB for further funding for hub
 - Have approval for daycare, the rest they need to secure
 - Residential - approval now doesn't allow, do we want to remove that and allow? If so, do we want affordable as a component of residential?
 - There will be a lot of "social good" with the other pieces so don't need to require affordable
 - Could leave this to the City to decide, through their approvals, let City and developer figure it out
 - Province doesn't have program dollars to support affordable housing (new)
 - Will it damage the affordability of the hub? They need the revenue to fund the hub
 - We may need to find \$4M worth of land as a result of affordable housing...which could align well upcoming announcement...
- Connection to inclusionary zoning?
 - This would be existing section 37?
 - IZ probably won't be in place yet but may be before the bylaw is in place
 - If it was in place for that part of the city, city would have set a % for affordable
- Next step
 - TB submission - MOI draft minute and share
 - Loop back with Dan on his meeting with developer

Hubs proposal April 20/17

April-20-17 11:04 AM

Subject	FW: E-Version: SoC Draft
From	Davidson, Steven (CAB)
To	Greenberg, Martha (CAB)
Cc	Foster, Robert (CAB)
Sent	April-20-17 7:51 AM
Attachments	 Community Hubs Submission - TB submission draft #11 ...  updated minute v6 clean.docx

- "holding" costs - may not always be money as some don't need it, but some, school boards aren't allowed to hold so this gives them the power to do so
- TB doesn't want to approve all the sights, the proposal has that every sight comes to board, probably not necessary
- Agree on a program design - once agreed to, they should be followed without needing to come to board for every site
- Do want report back/updates
- MOI could fund 17/18 up to \$2M - not multi-year funding though, so can do this year but would need to come in for multi-year
- Need to keep working on the criteria and parameters - ok for now and for approval but need to keep refining
-

Waterfront Toronto

May-25-17 7:56 AM

Subject	Waterfront Toronto
From	Kwamena, Boafaa (CAB)
To	Greenberg, Martha (CAB)
Cc	Davidson, Steven (CAB)
Sent	May-24-17 5:48 PM
Attachments	 2017005017 - Waterfront Toronto - SOC Briefing v3.pp...

Hi there

MOI will be briefing the SoC on Waterfront tomorrow at 8 am. Here is the deck. Let me know if you want to join.

Thanks

Huronia multi may 26/17

May-26-17 4:19 PM

Attachments	
	HRC Engagement Summary Report May 5-17 v3.docx
	
	HRC--QAs-v6 May 24-17.docx
	
	Huronia HRC Public Engagement Next Steps Multi Corne...

[Link to Outlook item](#)

Notes

Infrastructure SoC June 5/17

June-05-17 3:21 PM

Subject	Infrastructure deck
From	Kwamena, Bofoa (CAB)
To	Orsini, Steve (CAB)
Cc	Davidson, Steven (CAB); Greenberg, Martha (CAB); Downarowicz, Ewa (CAB); Bromm, William (CAB)
Sent	June-05-17 12:58 PM
Attachments	 Capital Plan Deck for Meeting w SoC - June 5, 2017 v...

Hi

Please find attached the deck that MOI and TBS developed together. Both DMs signed off on the deck and were briefed together.

Thanks
Bofoa

Letter from MOI to minister Sohi-Phase 2

June-14-17 12:39 PM

Subject	Letter from MOI to minister Sohi-Phase 2
From	Kwamena, Boafoa (CAB)
To	Orsini, Steve (CAB)
Cc	Davidson, Steven (CAB); Greenberg, Martha (CAB); Bromm, William (CAB); Foster, Robert (CAB)
Sent	June-14-17 9:30 AM
Attachments	 Letter to Minister Sohi - Fed-Prov Phase 2 - June 13...

[Letter from Minister Chiarelli to Minister Sohi re. Phase 2 allocation.](#)

Thanks

Materials re: Queen's Park Reconstruction Project (QPRP) Deputy Minister's Steering Committee meeting

June-27-17 1:39 PM

Subject	Materials re: Queen's Park Reconstruction Project (QPRP) Deputy Minister's Steering Committee meeting
From	Kwamena, Bofoa (CAB)
To	Munroe, Claudine (EDU); Valido, Ben (MGCS); MacIntyre, Kyle (TBS); Farrow, Alicia (CAB); Ouellet, Patrick (OFA); Chochla, Megan (MTO)
Cc	Bosco, Pina (CAB); Iannialice, Fausto (MOI); Ward, Peggy (MOI); Bromm, William (CAB); Greenberg, Martha (CAB); Foster, Robert (CAB)
Sent	June-27-17 11:29 AM
Attachments	 QPRP DBFM Decision Deck (FINAL) - Jun 28 2017 V30.pdf  QPRP Functional Programming Decision Deck V19 (FINAL...  Agenda DM Steering Committee Meeting June 28-2017.do...

Please find attached materials for the Queen's Park Reconstruction Project (QPRP) Deputy Minister's Steering Committee meeting. Please note the DBFM deck is commercially sensitive and very confidential. Please do not distribute broadly.

Many thanks
Bofoa

FPC prep Phase II Funding Update July 11/17

July-11-17 2:03 PM

Subject	FPC Phase II Funding Update
From	Leonard, Devyn (MOI)
To	Greenberg, Martha (CAB); Brezer, David (CAB); Rankin, Christine (CAB)
Cc	Iannialice, Fausto (MOI)
Sent	July-11-17 1:50 PM
Attachments	 FPC Update - July 12 2017_Final.pptx

Timing

- AMO-MOU July 27th
- COF July 17th
 - P could lay groundwork with other Premiers
 - Range of what P could say - from positive to not supportive
 - Need to work out what other provinces are feeling (e.g., expect Quebec and others to have the same issues we have)
- After AMO (August), Ministers of Infrastructure (provincial) meeting after AMO
 - Minister Sohi will be at AMO and no doubt saying all is in hands of province
- Agreement must be reached by end of March 2018

In-plan vs ridership allocations

- Ottawa LRT and port lands already accounted for out of phase 2
 - , London BRT, Waterloo already committed to
- More province puts to in plan projects, may mean less for munis

Different categories

- Can social housing or colleges/unis be eligible for funding and reduce our GGRA need, so help get GHG reductions needed

FPC Phase II Funding Update July 11/17

July-11-17 2:03 PM

Subject	FPC Phase II Funding Update
From	Leonard, Devyn (MOI)
To	Greenberg, Martha (CAB); Brezer, David (CAB); Rankin, Christine (CAB)
Cc	Iannialice, Fausto (MOI)
Sent	July-11-17 1:50 PM
Attachments	 FPC Update - July 12 2017_Final.pptx

Timing

- AMO-MOU July 27th
- COF July 17th
 - P could lay groundwork with other Premiers
 - Range of what P could say - from positive to not supportive
 - Need to work out what other provinces are feeling (e.g., expect Quebec and others to have the same issues we have)
- After AMO (August), Ministers of Infrastructure (provincial) meeting after AMO
 - Minister Sohi will be at AMO and no doubt saying all is in hands of province
- Agreement must be reached by end of March 2018

In-plan vs ridership allocations

- Ottawa LRT and port lands already accounted for out of phase 2
 - , London BRT, Waterloo already committed to
- More province puts to in plan projects, may mean less for munis

Different categories

- Can social housing or colleges/unis be eligible for funding and reduce our GGRA need, so help get GHG reductions needed

Infrastructure Discussion August 14, 2017

August-14-17 2:37 PM

Subject	Infrastructure Discussion August 14, 2017
From	Bartucci, Ernie (CAB)
To	Wood, Alex (MOECC); Greenberg, Martha (CAB)
Sent	August-14-17 2:21 PM
Attachments	 Infrastructure Discussion August 14, 2017.docx

Attachments	 PCF funding sources June30 Final.pdf  PCF funding sources June30 Final FR.PDF
-------------	---

Infrastructure

August-14-17 2:40 PM

Subject	Infrastructure
Date and Location	August-14-17 2:30 PM - 3:00 PM, DMs Boardroom 12th Floor Ferguson or dial in 416-212-8012 ID 2858349
Attendees	Bartucci, Ernie (CAB); Greenberg, Martha (CAB); Redish, Adam (MOI); Wood, Alex (MOECC); Schuurman, Tim (MOF); Lewis, Tim (CAB)
Message	Please see the attached documents for this afternoon's discussion.
Attachments	 PCF funding sources June30 Final.pdf  PCF funding sources June30 Final FR.PDF

[Link to Outlook item](#)

Notes

DMs monthly Sept. 18/17

September-18-17 2:34 PM

- LTIP
 - MTTTI Oct. 18 - info only
 - Aligns with IJPA and existing approvals
 - PO ok
 - Fagan reviewing/editing
 - Retail vs appendix documents
- Hubs
 - PO not keen on doing leg
 - Confirm with SoC comfort with no leg
 - Include line in FES
- Feds
 - Extension for munis to use funding for one more year
 - Phase 2 -
 - Feds still haven't addressed COF agreed to principles
 - Lots of reporting imposed through new phase 2
 - Cost sharing
 - Chiarelli sending letter in advance of meeting with Sohi outlining outstanding concerns
 - Working to keep provinces aligned and holding true to COF agreed principles
 - DMs meeting
 - Upcoming FPC
- QPRP
 - Child care still to be discussed
 - \$10M to move out and move back, plus subsidization
 - Option is to move to Frost? Concern about security risk
 - Options...
 - Ministries moving where

Monthly MOI Sept. 19/17

September-19-17 2:08 PM

LTIP

- Page turn Monday
- Multi with MJ
- FPC/MP after
- Confirm minute requirement
- Anything in FES that would connect with LTIP or point to LTIP
- Community benefits - leveraging infra spend to have positive benefits (e.g., apprenticeship)
 - Not about poverty reduction through infrastructure
 - If need to do anything more than planned, could only signal gov intent through LTIP with more work to do

Life-Cycle Assessment

- Can't impose a new requirement at this stage
- Part of mandate letter
- Working with MOECC and TBS
 - Could connect with provincial climate change risk assessment
- Introduce a new tool without knowing what the objective is
- Have a multi on expectations on LCA, include MOECC
 - Moving to how do you operationalize but don't want this to be a stand alone, want to link with other government initiatives

Procurement timelines

- Need IO list
- Need MTO to do same
- Have meeting with relevant, include William

Fed/prov phase 2 FPC Oct. 4/17

October-04-17 10:34 AM



FPC Phase 2 Transit Scenarios Deck Oct 4 2017.pptx



Phase 2 Illustrative Transit Allocation Scenarios P...

LTIP Oct. 5/17

October-05-17 8:19 AM

Subject	Long-Term Infrastructure Plan - MO plans to share with PO
From	Kwamena, Boafoa (CAB)
To	Orsini, Steve (CAB)
Cc	Davidson, Steven (CAB); Greenberg, Martha (CAB); Foster, Robert (CAB); Bromm, William (CAB)
Sent	October-04-17 2:13 PM
Attachments	 LTIP PO Cover memo - 20171004 v11 - clean.docx  LTIP Draft 10 - for circulation.docx  LTIP Overview and Decision Deck - 10.04.2017 - v10.p...  TAppendix_LastDrft-V28_20171004_Clean.docx

Please find attached the material MOI's MO plans to share with Andrew today or tomorrow.

- Memo from David Black to Andrew Bevan
- Draft deck for the Minister's Table on October 18
- Draft 10 of the LTIP Narrative
- Latest Technical Appendix

Please let me know if you have any questions

Boafoa

Boafoa Kwamena
Special Advisor
Office of the Secretary of the Cabinet
Cabinet Office
416-325-4400
Boafoa.kwamena2@ontario.ca

LTIP Oct. 6/17

October-06-17 8:50 AM

Subject	FW: For Approval - Long Term Infrastructure Plan Package
From	Redish, Adam (MOI)
To	Greenberg, Martha (CAB); Hughes, Karen (TBS)
Cc	Giannekos, Chris (MOI); Northey, James (MOI); Lindsay, Julia (MOI); Brown, Kelly (MOI); Brezer, David (CAB); Rankin, Christine (CAB); Miu, Gladys (TBS)
Sent	October-06-17 8:48 AM
Attachments	 LTIP Draft 10 - for circulation.docx  LTIP Overview and Decision Deck - 10.04.2017 - v10.p...  TAppendix_LastDrft-V28_20171004_Clean.docx

Martha, Karen et al

Attached is the current version – draft 1- of the LTIP – both the public narrative and the technical appendix, along with the draft slide deck we prepared for the MTTI – the text below is the transmittal email David Black, our chief, sent to Andrew Bevan, the SOC and Steven Davidson amongst others, yesterday afternoon.

The deck is the same as the one I forwarded yesterday morning.

Looking forward to our discussion this afternoon.

ar

Attached for your review and approval is the latest draft of the Long Term Infrastructure Plan. It is currently undergoing a final copy edit but I wanted to get this to you for your review and approval. We've worked with Dan and CO throughout the process.

As you'll remember, the *Infrastructure for Jobs and Prosperity Act, 2015* was proclaimed on May 1, 2016, and requires current and future governments to regularly table long term infrastructure plans. The Minister of Infrastructure's (MOI) mandate letter directs the Ministry to release a Long-Term Infrastructure Plan (LTIP) by the end of 2017.

MOI staff have been working with their peers across government on the development of the LTIP. The objectives of the LTIP are to:

- Describe how infrastructure supports better public services, which supports a high quality of life for Ontarians;
- Articulate how MOI is improving infrastructure planning and delivery; and
- Describe the state of Ontario's infrastructure portfolio.

This Plan makes progress towards meeting the requirements of the IJPA, including to develop an asset inventory recording the age, condition and value of Ontario's infrastructure assets. This is a significant achievement, due to the size and scope of Ontario's infrastructure portfolio. Ontario is a leader in this field and is among the first jurisdictions in North America to release this level of detail on infrastructure assets. This LTIP also outlines steps that the Government is taking as it works towards fully meeting the requirements of the IJPA by the legislated deadline of May 2019.

Attached for your review and input is the latest draft of the LTIP narrative and technical appendix. Below I have provided some background and context for the LTIP and highlighted a few key points for your attention. I also want to note that we are developing a communications plan to articulate the strengths of this document and respond to issues that may be raised and is scheduled to provide an update to the Minister's Table on Transportation, Transit and Infrastructure on October 18, 2017.

BACKGROUND AND CONTEXT

The LTIP follows three previous steps of note:

- Building Together, the Province's first 10-year infrastructure plan released in 2011.
- The IJPA, which requires the Province to release and table an LTIP within three years of proclamation (in 2016) and every five years thereafter, including:
 - A description of existing provincial assets (including the age, value and condition);
 - An assessment of Ontario's future infrastructure needs over 10-years based on demographic and economic growth; and
 - A strategy to meet those needs.
- The 2017 Update, released last January, which highlighted how infrastructure investments support the Government's transformation agenda.

This Long-Team Infrastructure Plan (LTIP) has two components:

- Public Narrative: to describe Ontario's vision for infrastructure investments and how Ontario is improving the infrastructure planning process to be more evidence-based and integrated to align with multiple policy objectives.
- Technical Appendix : to provide additional details on the progress made against the Infrastructure for Jobs and Prosperity Act (IJPA) requirements.

This LTIP is another key step in advancing the Government's infrastructure agenda, especially in the context of the announced plan to spend \$190 billion over 13 years, starting in 2014-15. Note that Building Together in 2011 did not include an expenditure number beyond a three-year window of more than \$35 billion.

The document includes numerous examples of specific construction projects that will make the lives of Ontarians better, such as, a story about the new Humber River Hospital. In that sense, this LTIP does bring the Province's \$190 billion expenditure to life, but it does not announce new spending on programs or projects, which may not meet some stakeholders' expectations.

ENGAGEMENT:

MOI received Cabinet direction in November 2016 that the engagement for the LTIP was to be limited to technical experts and key informants and that it was not to pursue broader public engagement. Engagement was limited to key sector experts, in part, to avoid raising unreasonable expectations.

MOI has not posted the LTIP on the Environmental Registry, despite a recommendation to do so by the Environmental Commissioner of Ontario (ECO). MOI is one of 17 ministries that are prescribed under the Environmental Bill of Rights (EBR), which requires ministries to post policies that have a significant effect on the environment on the Environmental Registry for at least 30 days for public comment. MOI did engage with the ECO directly and received a number of comments. MOI addressed these comments in the draft to the extent it could.

KEY POLICY AREAS:

This Plan does propose new steps in key policy areas such as:

- Aligning the government's climate change agenda with infrastructure investment, for example, by phasing in Life-Cycle Assessment (LCA);
- Integrating social policy initiatives more closely into infrastructure investments, specifically through developing community benefit pilot projects; and
- Efforts underway to improve broadband connectivity.

It should be noted that some of the proposed steps in the Plan may not go far enough to satisfy some stakeholders and other players, such as the ECO on climate change mitigation and adaptation, and community groups on community benefits. As such, MOI will highlight these items for the Minister's Table later this month (see attached draft Minister's Table deck).

PROGRESS AGAINST THE LEGISLATED REQUIREMENTS

This LTIP is an interim step towards meeting the IJPA requirements. The Technical Appendix substantially meets the IJPA's first requirement to develop an asset inventory containing the age, value, and condition of Ontario's infrastructure portfolio of \$209 billion.

However, it should be noted that while much progress has been made, there is still work to do. MOI is developing a detailed communications plan in this regard, with illustrative responses below:

1. The asset inventory identifies a wide variety of asset conditions across sectors; however, it is not exhaustive, and lacks data in certain sectors, such as colleges and public transit.
 - MOI response: The asset inventory is the first of its kind in the province and MOI is continuously improving the inventory, both in terms of scope and methodology.
2. Condition of assets across sectors is not entirely comparable, and the results suggest that government real-estate, such as government office space, is in significantly better condition than other assets, such as schools and hospitals.
 - MOI response: Although some sectors have a large portion of assets with high renewal needs, this is not an assessment of the safety of those assets.
 - MOI response: Metrics are not entirely comparable, in particular for government real estate. MOI is working towards making data more comparable.
3. Work has only begun on the IJPA requirements to assess future infrastructure needs and develop a strategy to meet those needs. In that sense, this document is an interim Plan towards meeting the IJPA requirements by the legislated deadline of May 2019.
 - MOI response: Both the Narrative and the Appendix clearly state that this Plan does not meet all the requirements. The Government is committed to meeting the full IJPA requirements by the legislated deadline of May 2019.
4. The Technical Appendix makes reference to MOI's estimate of the infrastructure renewal backlog in 2017 as being in the range of \$14 to \$18 billion.
 - MOI response: Under the current ten-year expenditure plan, the renewal backlog is expected to decrease.

APPROVALS AND RELEASE

MOI plans to provide an update on the LTIP to both Fiscal Prep Committee and the Minister's Table on Transportation, Transit, and Infrastructure in advance of reporting back to Cabinet as part of the release of the Plan. MOI will continue to work with Cabinet Office to develop a communications strategy. MOI does not plan to table this LTIP with the legislature.

Dave

David M. Black

Chief of Staff
Office of the Minister of Infrastructure
T: 416-325-6614
E: david.m.black@ontario.ca

LTIP with SoC Oct. 13/17

October-13-17 4:10 PM



LTIP SOC Overview Deck 10.12.2017 - v03.pptx

[Link to Outlook item](#)

Notes

LTIP multi Oct. 16/17

October-16-17 1:35 PM

- Pros/cons of renewal backlog numbers
- Posting on EBR - ECO concerns
- TBD launch of Nov. 23
- LCA
 - Proposing to implement phased approach to LCA into decision making
 - Where would we start? Phase implementation
 - Some court houses could be ready or some upcoming procurement for roads
 - Are we making decision now to require LCA to be used or is it more conditional,
 - Would need TB approval
 - PO clear want to pursue low-carbon cement
- Community benefits
 - Pilots in 2018
- Broadband
 - Move beyond coordinated approach? Or ok with that softer language
 - Continue to work with feds
 - Do we want to be stronger about strategy? Will have fiscal impact but not sure to what extent?
 - MO prefer broadband strategy
 - Need to see options - from soft/lose to firm and clear (and fiscal trigger language)
- On LCA and CB - stakeholder position/expectation?
 -



LTIP JEP Overview and Decision Deck - 10 13 2017 - v...

Matl added: Long-Term Infrastructure Plan

October-16-17 1:36 PM

Subject	Matl added: Long-Term Infrastructure Plan
Date and Location	October-16-17 1:00 PM - 1:45 PM, Boardroom 4502 Whitney Block / Teleconference
Attendees	Brezer, David (CAB); McEachern, Gillian (OPO); Saad, Dani (OPO); Skilleter, Daniel (OPO); Greenberg, Martha (CAB); Rankin, Christine (CAB); Chiu, Genevieve (CAB); Iannialice, Fausto (MOI); Leonard, Devyn (MOI); MacIntyre, Kyle (TBS); Nelson, Dane (TBS)
Message	Oct 13: Materials Added Update October 13: Meeting rescheduled from October 12 to October 16, 1pm, room 4502.Update October 12: Meeting will be rescheduled – TBD.Teleconference line:416-212-80121-866-633-0848Conference ID 4132544 Update Oct 11; This meeting has been rescheduled from Oct 11 to Oct 12, 4pm, room 6501Oct 11: to be rescheduledThis meeting has been scheduled with the Premier’s Office to discuss MOI’s proposed Long-Term Infrastructure Plan.PO:Gillian McEachern (optional)Dan SkilleterCO:Martha GreenbergDavid BrezerChristine RankinGenevieve Chiu (optional)DMOs to invite officials and MOs:MOI:Fausto IannialiceDevyn LeonardTBS:Kyle MacIntyreDane Nelson
Attachments	

[Link to Outlook item](#)

Notes

Oct. 16/17

October-16-17 1:54 PM

Attachments	
	Planning Calendar - October 11, 2017.pdf
	
	Change Chart -17-10-16 AR.DOCX
	
	Oct 16 - PO-CO Priority Setting Agenda.docx

- MPP Potts
 - How will adaptation be considered, not just climate change mitigation (noted)
 - Community benefits, what is being considered? % of project
- Minister Leal
 - Ontario community investment fund - need to consider how we adapt
 - Can we accelerate broadband?
- MPP Des Rosiers
 - % for community benefits? Arts, culture, sports included in community benefits?
 - If projects end up costing more than anticipated, is that factored in?
 - Any connection with housing and housing affordability?
- MPP Colle
 - Community benefits - working to build infra to create jobs, however with mega project, we see job loss in the communities given the construction impact
 - No tools to deal with community impacts on small business
- Min Albanese
 - Community benefits - worked to include some apprenticeships in contracts (Eg crosstown), does represent employment opportunities, is this going to continue or will other benefits be prioritized over apprenticeship?
 - Vacant schools
- MPP Mangat
 - Community hubs - how much spending on it?
- MPP Hoggarth
 - Vacant schools

Min Chiarelli

- Eg is good start but learning, even on Eg seeing trouble getting viable people to fill the available apprenticeships



CAB-17173_ID51207_Committee_Pink_Note FINAL for Gree...



MOI - LTIP - Deck FINAL.pdf

Monthly Nov. 23/17

November-23-17 3:14 PM

1. AMP Reg/DCA Reg – LRC December 11
 - Logistical issues/coordination issues with TBS?
 - Could result in delay?
 - Mauro - not want to change DCA reg for transit projects, which means there being a slightly different asset management practice for assets other than transit
2. Fed/Prov Update
 - MTO/Del Duca added proposal (worked with PO) - 2 parts and Toronto
 - Meeting next week with Mos, PO and officials
 - Feds not budging on their rules, could cause a problem
 - George in Ottawa to get update
 - George to update SoC
3. Energy/Darlington
4. Transition
 - Culled paper, down to 18 pages

Next:

- RTP - brief Phil on fed-prov?
 - Keep MOI in loop
- Fed prov
 - New ideas from MTO?
 - Update SoC after ottawa
- Asset mangement
 - Reg needs TB/PRRT approval before LRC??
- Transition paper
-

QPRP Mac Block moves

December-06-17 9:00 AM

Subject	Queen's Park Reconstruction Project - Macdonald Block - Update on Temporary Workplaces
From	Foster, Robert (CAB)
To	@CAB-POLICY
Cc	Taylor, Sean (CAB)
Sent	December-06-17 8:52 AM
Attachments	 QPRP - Macdonald Block - Temporary Workplaces - Mini...

Hi all,

I'm writing to provide an update on the Queen's Park Reconstruction Project. As the project moves forward in the reconstruction phase, the employees located in Macdonald Block will need to vacate the complex by April 2019. Staff will begin moving out in mid-2018.

There are no staff in the Policy and Delivery Division or the Anti-Racism Directorate located in Macdonald Block; we will not be directly affected by this relocation.

Staff in Macdonald Block will be locating to one of [three temporary office locations](#), located at: 315 Front Street West, 438 University Avenue and 777 Bay Street. I've attached the list of Ministry and Executive Office locations for the other Ministries that are affected.

You can also check out the [QPRP website](#) for additional information, including the current status of the Whitney Block renovation (no changes or updates on that aspect of the project).

Please let me or Sean Taylor – CO's Manager of Accommodations and Operations - know if you have any questions.

Thanks,
Rob

Fed-prov Dec.

December-13-17 9:42 AM

- Fed Prov:
 - o Attended briefing of Dan, CoS and senior staff from MTO and MOI on Tuesday
 - o Phase 1 extending deadline
 - o See attached decks on Phase 2.
 - The “Updated” deck is the main one but John noticed the summary slide 11 from the “old” deck was missing so we were flipping between both
 - Most of the discussion was centred on the political, financial, and accounting treatment of the various scenarios
 - Scenario 3C had the most favour and Dan is going to start sensitizing in PO and TBS’ MO
 - Approval path – all agree a smaller forum is necessary before FP/MPC.
 - o We can discuss – though I admit I didn’t understand some of the political nuances (e.g. weighing pol interest in a Yonge extension vs downtown relief vs waterfront?)



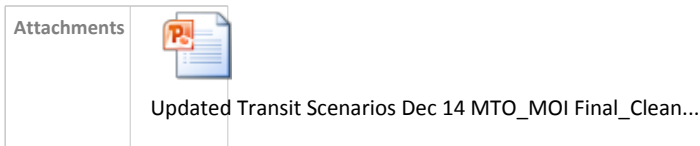
FedProv Updated.pdf



FedeProv Old.pdf

Fed/prov update SoC Dec. 18/17

December-18-17 11:41 AM



[Link to Outlook item](#)

Notes

Infrastructure Bank Debrief

- Natural business cases - maybe won't need the support but those that do?
- More upfront due diligence for projects
- Rate of return - a concern
 - Can manage that through subsidize by feds?
 - Brownfield vs greenfield
- Rate base - need that, how manage that?
- May be early win from Ontario - options:
 - Electricity
 - Water
 - broadband

Briefing

- Two projects we could entertain
 - DRL
 - Yonge extension
 - Projects start within the 10yr timeframe but extends beyond
- Need PO direction on how far to go?
 - Full transit plan? Or trying to get most money from feds
 - Answer changes the scenarios
- Option 3 - any projects can ben amortized?
 - Apparently not
 - Can amortize crosstown but not extension of TTC apparently
 - Different fares/trains - eg
 - Need to be very clear - what is criteria need to meet to be amortized
- Scarborough
 - Need current assumed TP model as well as realistic timeline to be built which would push it out further
 - Current payment schedule for Scarb
 - We believe real schedule is x, potential amortization
 - Can say we are pushing out, risk to plan on that but expect those pushed out timelines to be real, that opens up room for additional projects
 - Extend longer payment period without announcing change in date, plan fiscal against real expected timelines
- Option 3 sub-options within
 - A: Upload - Gardiner, Don Valley, bridges, maybe connecting links
 - Creates more fiscal room for other communities
 - Fiscal impact about 10B
 - Gardiner/DVP is about 4B
 - B: better option but need to put 100% green towards transit
 - But means no water/sewage projects would get funding (eligible through sewage)
 - Would need an additiional 500M for water or the 2.2B green fund reduces to 1.6B of green to transit so can have 500 for water/wastewater
 - C: ask feds for more money
 - Could more or less do everything but Yonge North line
 - Then pressure the feds to fund that

- SoC - for meeting with P thursday
 - Need chart - from capital plan perspective, the \$190B/13yrs
 - Here is what is currently allocated
 - Show 200+B/14 years
 - PO may wish to see all projects within but that isn't possible to fund all projects from within capital plan
 - Only half of the 190B is eligible for federal funding due to requirements
 - Need second chart - show impact on debt (net debt to GDP)
 - No way to say that we can afford this
 - Need to show what isn't funded here
 - Missing link

Fed/Prov FPC Dec. 19/17

December-19-17 2:23 PM

Subject	FW: Fiscal Prep Committee Meeting
From	Brezer, David (CAB)
To	Greenberg, Martha (CAB); Chiu, Genevieve (CAB); Rankin, Christine (CAB)
Sent	December-19-17 12:46 PM
Attachments	 Updated Transit Scenarios Dec 19 - MTO MOI Final Cle...  Q4 Info Inventory v9.pdf

Very rough Notes from fpc on FedProv Inf and PER....

- - - David

Link to meeting notes: [FW: Fiscal Prep Committee Meeting](#)

FW: Fiscal Prep Committee Meeting

December 19, 2017

11:34 AM

Meeting Date:

12/19/2017

11:30 AM

Location:

Boardroom

6501, Whitney

Block

Link to Outlook

Item: [click here](#)

Invitation

Message

Participants

Notes

MOI - Infra

Pre-convo:

- Mel - we shouldn't take the hit on the Fed's cap. The confines of the federal program should not constrain our ability to commit
- S - General incrementalism concerns, though there are some exceptions. Also, not an equal field between Toronto and Mx as Toronto is getting much better deal. Need to play hard

with Feds

In the room:

- Chris - Feds say any Scarb funding must come out of Phase 2.
 - Mel: Toronto is resisting the feds writing a letter to this effect
- S - waiting for new year will be a challenge. Suggest by Dec 31 to crystalize the commitment
- Chris: reminded MOI is consulting with muni. Should know in Jan. Assuming 33%
- S - had the Feds not forced Ontario to match, we would have had more flexibility to match commitments to prov plan
- Slide 3
- Chris: Feds looking for March 31 signing. Neg terms:
 - Me too clause in order to have MFN flexibility. Québec is expected to achieve more flexibility. Qu is usually the last to sign - Mel, good strategy, maybe we should be last. In past, Feds 'gave' on incremental issue in Qu.
 - Feds have GHG targets in their projects. Very onerous for MTO as Ontario is already doing a lot and their methodology is unclear and through to be inconsistent with ours.
 - Will need to force-fit DRL into the Fed's design
 - Will be asking the feds to extend their \$8.3B. 10 years is not long time and will need to adjust the window to fit the reality of Ontario's infrastructure
 - Reporting - will be onerous for small municipalities. May be able to bundle reporting for small muni.
- John L slides 4/5
 - Base Case
 - Min fiscal Impact
 - Press for projects that are already in the fiscal plan
 - Next Wave Regional
 - Sub scenarios:
 - A: Upload muni roads like DVP, Gardiner to create fiscal room for municipalities. And to create room for Toronto to do things on their own. Dundas and Durham BRT. Mississauga will feel short changed and may have to look to supp funds under GGRA, etc.
 - S - if upload, does it make a more rational system and allow for tolling of the network. But, uploads politics and risks (e.g. raise)
 - B: Ontario tops up after muni nomination. Eg, Yonge North Subway extension.
 - Can't do Yonge extension without first having DRL otherwise congestion would increase.
 - C: Prov states commitment to Next Wave and 1/3 share, etc Either sign or hold up all the rest.

- S - don't fall into the federal construct. Show all the monies spending on Mx as this will put Ontario well over 1/3.
 - Chris: but the feds are targeting "municipal transit".
 - S - don't fall into their trap
 - John - add \$3.7B foundational on smart track with is, by all measures, municipal public transit
- S - short \$6B - how do we get this?
 - Chris - go after feds....but won't get all.
- S - needs to see the fiscal profile.
- Will be back in January with the results of the municipal consultation.
- Also, updating the table t- slide 13/14 - to reflect the more aggressive representation of prov spending eg Mx.
- **PER:**
 - Tim: see graphic
 - Lack of / timing of data will make it very difficult to do an accurate, comprehensive PER
 - S - on other hand, caveat's make it easier to address variances between PER and eventual reality
 - FAO... expects business as usual and will do a Spring Outlook right after the Budget - and it will be based on the most information. Likely before the Writ - April 30?
 - Can FAO submit a report when the House is not in session?
 - Not sitting or actually dissolved. Seeking legal opinion from WM
 - Ali - wrap the decision and approach in a letter to the AG.

<<Updated Transit
Scenarios Dec 19 -
MTO MOI Final Clean
- 730PM.pdf>>

<<Q4 Info Inventory
v9.pdf>>

Monthly Jan. 16/18

January-16-18 9:05 AM

- Fed-prov discussions
- Response to FPC/AB questions
-

Phase II Transit Projects

January-18-18 8:32 AM

Subject	Phase II Transit Projects- List to be shared with the federal government
From	Kwamena, Boafoa (CAB)
To	Orsini, Steve (CAB)
Cc	Davidson, Steven (CAB); Foster, Robert (CAB); Greenberg, Martha (CAB); Bromm, William (CAB); Betzner, Lynn (CAB); Peyer, Murielle (CAB)
Sent	January-17-18 6:25 PM
Attachments	 Notional Phase 2 Transit Projects (Backpocket for So...  Ontario Notional Phase 2 Transit Projects (to INFC) ...

Secretary,

Following up on a discussion at MPC before the break in which the PO asked us to come back with a Phase 2 Transit Project List. Both DM Rhodes and DM Zegarac have signed off on the list. Also attached is the version that will be shared with the federal government that consist of only the project name and cost.

Martha will be sharing with PO as well. Thanks

Subject	RE: Phase II Transit Projects
From	Rankin, Christine (CAB)
To	Skilleter, Daniel (OPO)
Cc	Greenberg, Martha (CAB); Brezer, David (CAB); Downarowicz, Ewa (CAB)
Sent	January-18-18 1:15 PM
Attachments	 IBA Critical path Jan 11v1.xlsx

Hi Dan,

In addition to the transit projects list that Martha shared, I've attached the critical path document from MOI that you had requested. Key milestones include:

- FPC early February
- Final red-lined agreement (pre-TB) mid-late February
- TB/MBC March 20

Happy to discuss if you have any questions.

Thanks,
Christine

From: Greenberg, Martha (CAB)

Sent: January-17-18 9:14 PM

To: McEachern, Gillian (OPO); Jancik, Mike (OPO); Seniuk, Greg (OPO); Skilleter, Daniel (OPO)

Cc: Brezer, David (CAB); Downarowicz, Ewa (CAB); Rankin, Christine (CAB); Foster, Robert (CAB)

Subject: Phase II Transit Projects

Hi,

Please find attached a project list that has been compiled by MOI and MTO in response to the discussion at MP/FPC prior to the holidays. There are two versions, one for your review and a stripped down version of the list consisting of only project name and cost which would be provided to INFC.

MOI continues to pull together their recommended approach more broadly and we are targeting FPC/MP early February for a discussion.

Happy to set up time to discuss this list if you'd like, just let us know.

Thanks,
Martha

Fed-prov transit Feb. 7/18

February-07-18 8:25 AM



4 - Notional Phase 2 Transit Projects (Backpocket fo...

[Link to Outlook item](#)

Notes

Fed-prov transit SoC Feb. 9/18

February-09-18 1:29 PM

Subject	FW: Revised PTIF 2 deck for this aft
From	Foster, Robert (CAB)
To	Greenberg, Martha (CAB)
Sent	February-09-18 1:25 PM
Attachments	 Ontario Notional Phase 2 Transit Projects (to INFC) ...

- Dates - include footnotes to say that dates were provided by munis, source all dates if use dates
 - Option 4 - no dates, allows no question on capital plan, if feds/official ask for dates, refer them to munis statements/decisions on their dates
- What is booked and when
 - Announced?
 - Could look to book the "pool" so overall envelope but not by project
 - If specific projects get announced (e.g., relief line) will have to allocate out of the envelope for that
- Confirm floor to deliver on PTIF
- For budget - need to show all 4 programs
- Inside vs outside GHATA
 - Surplus in Outside - looking at new?
 - Start counting MTO spend on outside as part of this number?

Subject	FW: Updated PTIF deck for PO
From	Kwamena, Bofoa (CAB)
To	Greenberg, Martha (CAB)
Sent	February-14-18 10:16 AM
Attachments	 4 - Notional Phase 2 Transit Projects (Backpocket fo...

Bofoa Kwamena
Executive Assistant and Strategic Policy Advisor
Office of the Secretary of the Cabinet
Cabinet Office
416-325-4400
Bofoa.kwamena2@ontario.ca

From: Chochla, Megan (MTO)
Sent: February 6, 2018 6:58 PM
To: Kwamena, Bofoa (CAB); Foster, Robert (CAB)
Cc: Iannialice, Fausto (MOI); Bromm, William (CAB); Skoberne, Vivienne (TBS)
Subject: Updated PTIF deck for PO

Hi Bofoa, Rob,

MTO and MOI have worked on updated PTIF materials for the SoC/PO discussion tomorrow – attached.

Megan

Fed-prov MOI/PO Feb. 9/18

February-09-18 2:50 PM

- Stage 1 TB Feb. 27
 - Approval to sign but not specific projects
- Stage 2 TB approval
 - Would be specific projects
 - Know that need to go beyond the 10yrs that the feds have said, so need to get them there
- What if want to announce projects at announcement/signing?
 - Can talk about projects high level but if you say specific projects, need to build that into fiscal plan project by project with business case and all approved at TB, more specific, more fiscal plan is a problem
 - But can stick with envelope which gives flexibility
- Do want to be clear that some specific projects are part of this:
 - Relief line
 - 3 others
- PO: thought we were seeking the full fiscal approval, including noting we are willing to do the \$4B additional, meaning build that into the fiscal plan now
 - Doing option A means announcing all and building in more to fiscal plan (Yonge North and Durham BRT)
- Already knew needed to find the 1.8B to sign agreement, using envelope approach

Fed Prov FPC Feb. 14/18

February-14-18 9:21 AM

Subject	FPC deck
From	Iannialice, Fausto (MOI)
To	Kwamena, Boafoa (CAB); Foster, Robert (CAB)
Cc	Greenberg, Martha (CAB); Skoberne, Vivienne (TBS); McLean, David (MOF); Giannikos, Chris (MOI); Chochla, Megan (MTO)
Sent	February-13-18 8:52 PM
Attachments	 ICIP Next Steps and Investment Strategy - Feb 13v11 ...

- Scarborough - toronto doesn't want to put it up for phase 2, feels should be funded outside phase 2
 -

Follow-up re Fiscal Prep Question regarding nomination of municipal projects under the proposed Federal Provincial Agreement

February-16-18 3:35 PM

Subject	Follow-up re Fiscal Prep Question regarding nomination of municipal projects under the proposed Federal Provincial Agreement
From	Giannekos, Chris (MOI)
To	Orsini, Steve (CAB); Davidson, Steven (CAB)
Cc	Greenberg, Martha (CAB); Kwamena, Bofoa (CAB); Foster, Robert (CAB); Zegarac, George (MOI); Lindsay, Julia (MOI)
Sent	February-15-18 5:25 PM
Attachments	 Feb 15 ICIP Project Nomination to Canada_final.docx  Letter to Minister Sohi - Fed-Prov Phase 2 - Sept 20...

Secretary

I am attaching for your perusal a briefing note that speaks to your question at Fiscal Prep yesterday regarding the nomination of municipal projects under the proposed federal provincial program. I am also attaching a copy of the Minister's letter to Minister Sohi reiterating the COF principle agreed to by all Premiers that the federal infrastructure program should not cause a fiscal pressure for provinces and territories.

Happy to answer any questions you may have.

Thx

C

Chris Giannekos
Associate Deputy Minister
Ministry of Infrastructure

Phone: 416-325-4460

Monthly March 21/18

March-21-18 12:54 PM

1. Upcoming Items for Decision
 - a) YMCA Ottawa
 - a. [Report back to TB in april](#)
 - b) CCR Projects – possibly
 - c) LCA Report Back
 - b. Update PO?
 - c. Propose to update TB through quarterly reporting
2. Upcoming Research Procurement
 - d) Confriming with
3. Other

MOI WB writ activities April 4/18

April-04-18 4:36 PM

OCIF

- 200M
 - 100M is application based
 - 4th intake
 - Normally launched in June, desire to launch late april
 - Open for 4 months
 - Who launches? Minister letter? Still pre-writ

Doc initiatives

- PO calling around letting people know what they got,
- Announcements expected but not flowing of funding
- 21 projects
 - 8 of them are with MOI
 - Rest are across ministries
- Can't flow funding until get business case, and bring that to TB for approval

AMP Tools and supports

- Muni asset management planning
- Committed \$25M/5yrs, looking to sign TP agreements in next couple of weeks, go out late April
- Different agreements, biggest is for 2-3yrs to finance managers to help munis
- 2.5/3yrs

Life-cycle assessments

- Consultations with stakeholders, invitation to go from DM - April 11, just one day
- No planned consultations post-writ
- If asked about what happens in June, have to be honest that if asked, can't say what will happen in June

Community benefits

- Planned meeting April 23

Fed-prov

- Don't have planned consultations but need to work on what individual agreements with munis would be
- Allowed to talk with munis and/or AMO?
 - Having existing discussions but can they continue?
 - AMO is more political in nature
- Talk to feds?
 - They are sensitive to elections
- MOI proposes not to work with AMO/munis/Toronto but will keep talking with feds
 - Perhaps DM Zegarac raise at DMs table

Procurements

- Infra capacity and demand procurement
 - Looking at RFP for consultant to support capacity gathering, data gathering
 - Launch RFP prior to writ but looking to award during writ, would be awarded by CG, regardless of timing
 - Part of leg requirement to identify infrastructure gap, supports that, supports May 2019 date of needing to have solutions to close infra gap as noted in IJPA
 - WB - unlikely to go ahead, need to confirm with SoC
- Finch LRT RFP
 - Hoping to get signed before writ drops
 - MTO materials to finance to sign s.28
 - Expect to issue financial close prior to writ
- Letters of Direction to IO
 - Hamilton - expect letter to go in next week
 - AFP permissive authority - expect late april
 - Community benefits - part of broader Letter to IO around gov priorities
 - LCA - same as above
 - No LOD after writ
- MOU between IO and London for BRT
 - Hoping to execute before writ, but may not, could be during writ
 - Letter of direction to IO has gone
 - Without MOU, limits amount of work
 - If doesn't happen, what is issue? More convenience than legal
 - Is there a cost if delay/consequence?

Other

- IFSD symposium - event for fall

- Think tank from Ottawa, province provides some funding for research, through centre of excellence (TBS)
- Proposal from them - bring together international experts for seminar
- Need to send notice for event now, get details going
 - Don't need to send invitations but do need to book speakers/attendees
- No additional provincial funding
- Memo coming to SoC from DM to let him know about event
- Kevin Lynch leading IFSD
- WB - would they do this anyway/need our approval? Looking for Ontario support, using funding we already give them and are influencing the details