

PD&G Committee Priorities Report

Cabinet Office, Policy & Delivery
June 14, 2017

Spring Sitting Accomplishments: legislative

12 bills introduced

- 3 still in the House

17 bills passed

- above average (13 bills)
- includes one of the largest gov't bills ever (Bill 89)

129 regulations

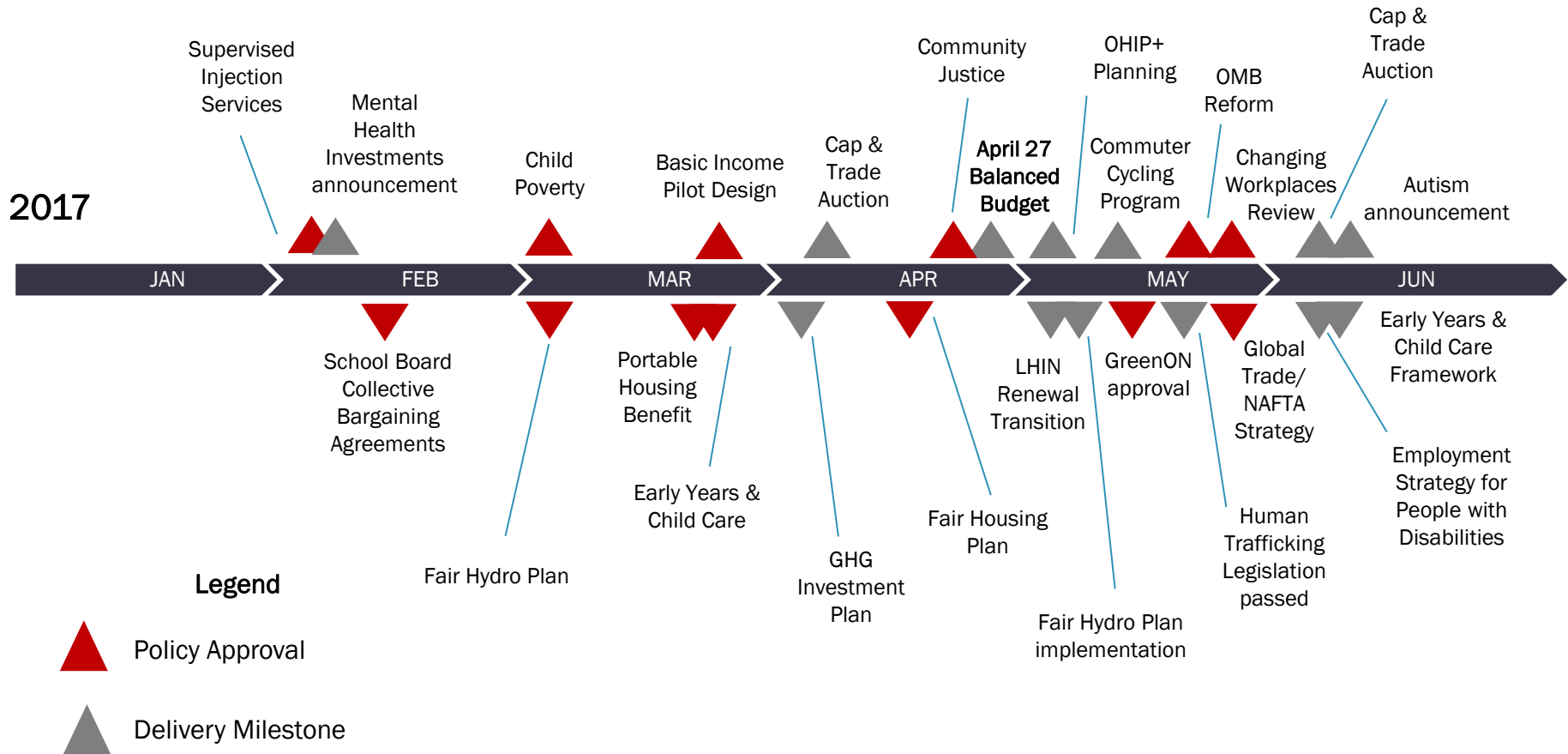
- new, amending, revoking

1188 Orders in Council

- 51 non-appointment

Passed/Royal Assent in Spring 2017 (Jan 1 st – Jun 1 st)		
	Fall 2016 Bills (8)	Spring 2017 Bills (9)
	• MEDG – Burden Reduction (Bill 27, March 22) • MNRF/MNDM – Aggregates & Mining (Bill 39, May 10) • MGCS – Putting Consumers First (Bill 59, April 13) • MTO – Safer School Zones (Bill 65, May 30) • MMA – Modernizing Municipal Leg (Bill 68, May 30) • MOHLTC/MAG – MAID (Bill 84, May 10) • MOHLTC/MSA – Protecting Patients (Bill 87, May 30) • MCYS – Children, Youth & Families (Bill 89, June 1)	• EDU – School Boards Bargaining (Bill 92, March 27) • ENERGY – Vulnerable Consumers (Bill 95, February 22) • MSW/MAG – Anti-Human Trafficking (Bill 96, May 30) • TBS – Supply Act (Bill 111, March 30) • ARD – Anti-Racism (Bill 114, June 1) • MHO – Rental Fairness (Bill 124, May 30) • MOF – Stronger, Healthier Ontario (Budget) (Bill 127, May 17) • ENERGY – Fair Hydro (Bill 132, June 1) • MOF – Budget Measures (Housing/Seniors) (Bill 134, June 1)

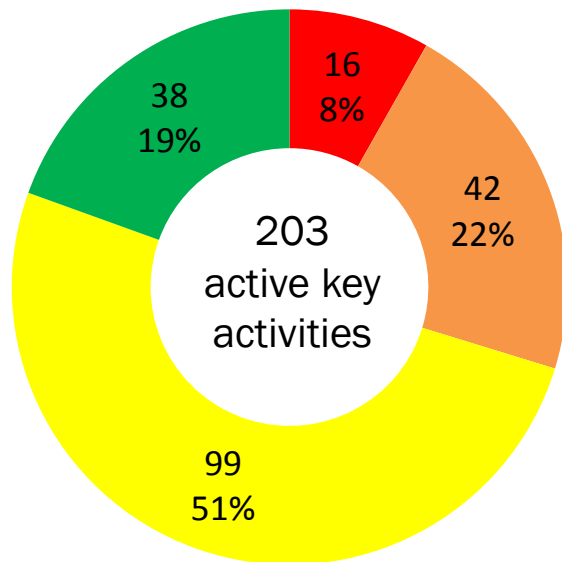
Spring Sitting Accomplishments: major policy & delivery milestones



Now and then:

Key activities & overall risk status

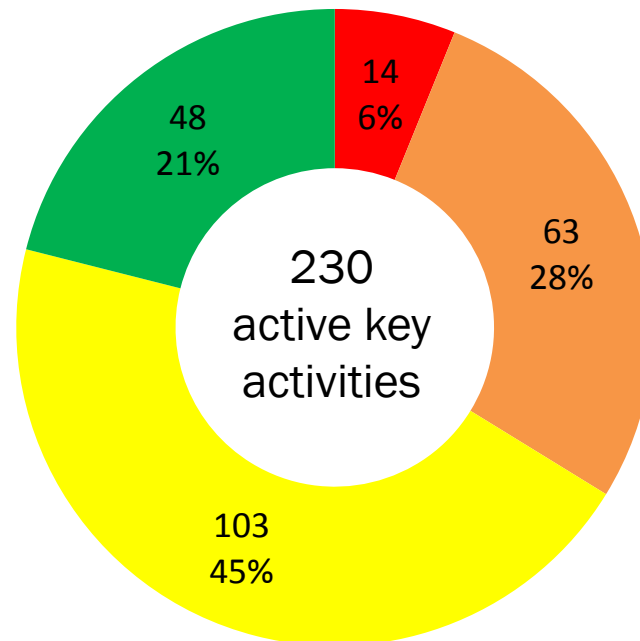
June 2016



Risk Categories

- Policy
- Timeline
- Delivery
- Financial
- Governance
- Stakeholder

Today



Risk Legend

- Heightened
- Management Attention
- Management Attention
- Monitoring
- Satisfactory

2017 ONTARIO BUDGET – A STRONGER, HEALTHIER ONTARIO

Through our plan to balance the budget, support economic growth and invest in key public services, we will foster greater opportunity for more individuals and businesses; helping them get ahead and stay ahead. Ontario is committed to ensuring that everyone shares in the prosperity we are building together.

HELPING YOU AND YOUR FAMILY

With a growing economy and a balanced budget, the Ontario government is making investments in key services like health care and education that matter most to people, while at the same time lowering costs for necessities like electricity and child care.



CREATING OPPORTUNITIES AND SECURITY INVESTING IN PEOPLE AND JOBS

The Province is creating opportunities for people to find jobs and for business to grow and prosper in the new economy by developing a highly skilled workforce, investing in infrastructure, supporting business innovation and growth, and expanding exports.



PUBLIC SERVICES YOU CAN COUNT ON

STRENGTHENING HEALTH CARE

Universal access to public health care is part of the social fabric of Ontario that gives everyone a chance to succeed. Ontarians rely on high-quality, publicly funded health care to be there when and where they need it. The government is investing to reduce wait times, improve access to care and enhance the patient experience



INVESTING IN EDUCATION

Ontario's highly educated workforce is one of its greatest strengths. Ontario's world-class education system provides learners, young and old, with opportunities to access high-quality education and training programs, giving them the knowledge and skills they need for success in the modern economy.



BUILDING TRANSIT & TRANSPORTATION

To ensure Ontario remains a competitive and attractive place to live, work and invest, the Province will continue to build the next generation of transportation infrastructure. The government is working towards its goal of providing a world-class transit and transportation system that moves people and goods safely and efficiently to support a globally competitive economy and a high quality of life.



BUILDING INCLUSIVE COMMUNITIES & IMPROVING THE JUSTICE SYSTEM

All Ontarians should have the opportunity to realize their full potential and participate in society. Ontario's social services will be strengthened to help ensure that people have more stable and secure incomes, more affordable and adequate housing, and more support for adults with developmental disabilities. Ontario's justice system transformed to protect the interests of all people – victims, the public and the accused – while keeping communities safe.



RESTORING BALANCE: ONTARIO'S ECONOMIC AND FISCAL STRENGTH

The 2017 Budget plan delivers on the government's 2010 Budget commitment to restore balance in 2017-18. The Province is also projecting balanced budgets in both 2018-19 and 2019-20. A stronger economy, together with a balanced budget, is positioning Ontario for long-term fiscal sustainability.



Helping You and Your Family

Priority	What we've accomplished	Where we're going	Key Risks	
Fair Housing Plan	- Ontario's Fair Housing Plan announced (April 20) - Tax measures, including non-resident speculation, in effect April 21 - Approvals Roundtable established June 6 - Measures to expand rent control included in amended <i>Residential Tenancies Act</i>	- Development Charge Rebate Program under development (Fall 2017) - Housing Supply Team to be created - Minister-chaired Housing Forum rolling out - Affordable Housing Lands Program (summer, beginning with Toronto) - Protecting tenants from sharp increases in rental costs	- High stakeholder sensitivity - Challenge to balance measures to protect tenants and increase supply - Monitoring closely - Collecting additional data to support next steps - Focus on purpose-built rental	04.51
Autism	- Ontario Autism Program (OAP) launched in June 2017 - Continuing engagement with stakeholders and families	- Reduced wait times for autism services - Intensity of services tailored to need - Direct funding approach available - Supports for Ontarians with autism across lifespan - Better integration of autism services in schools	- Since the program will be tailored to the needs of the child, service levels may be reduced for certain children - Wait-times are expected to decline but won't be eliminated - Revised direct funding approach may result in less funding for certain families relative to existing program - Ministry is planning phased roll-out and will monitor implementation	04.63
Early Years & Child Care	- Release of <i>Renewed Early Years and Child Care Policy Framework 2017</i> - Bilateral agreement with federal government - Operating investment of \$1.37 billion in 2017-18	- Move toward universally accessible child care - Double current capacity of licensed child care for children aged 0-4 - Measures to ensure affordability - Improvements to quality and responsiveness - Implementation of after-school programs and Ontario Early Years Child and Family Centres	Implementation: - System capacity to expand while also ensuring quality may be challenging - Use of funding and space creation will need to be closely monitored - Significant elements with high stakeholder expectations still pending (e.g. compensation of child care workers and child care affordability)	04.67

Helping You and Your Family

Priority	What we've accomplished	Where we're going	Key Risks	
Ontario's Fair Hydro Plan/ Long-Term Energy Plan	• <i>The Fair Hydro Plan Act, 2017</i> received Royal Assent (June 1) • OESP benefits were expanded by 50% (May 1) • Industrial Conservation Initiative (ICI) expanded (April) • Consultations on 2017 Long-Term Energy Plan (LTEP)	• Implementation of global adjustment refinancing mechanism • Establishing the Affordability Fund • Changes to Rural and Remote Rate Protection (RRRP) • Establishment of additional Distribution Rate Protection and the on-reserve First Nations Delivery Credit • Finalizing LTEP as 20-year road map (Fall 2017)	• Rate reductions are on average • Constitutional risk remains (i.e., tax vs charge) • The Global Adjustment refinancing structure is complex and untested • Complexity and length of deferral/recovery increases risk • Accounting is challenging and may result in impacts on the fiscal plan • LTEP needs to prioritize reducing rates, GHG reductions and economic benefits	15.21
Seniors Strategy/ Long-Term Care	• Released Ontario's Action Plan for Seniors in 2015 • Passed the <i>Seniors Active Living Centres Act</i> that gives centres more flexibility to use their resources in ways that make sense for local seniors • Launched the Age-Friendly Community Planning Grant Program • Invested in over 900 projects through the Seniors Community Grant Program • Provided free access to the shingles vaccine for seniors age 65-70	• Developing a new, whole-of-government provincial Seniors Strategy to launch in Fall 2017 to better support seniors to remain active, healthy and engaged in their communities • The Strategy will include new, high-profile initiatives while also highlighting existing initiatives into a coherent, integrated strategy	• Will require an integrated, whole-of-government approach to policy development, communications, and delivery/implementation • Compressed timelines for policy development decision-making • Financial implications not yet known, and not within current fiscal plan	04.27

Creating Opportunities and Security/ Investing in People and Jobs

Priority	What we've accomplished	Where we're going	Key Risks	
NAFTA/ Trade Issues	- Initial negotiating mandate - John Gero appointed special trade advisor - Initial meeting of FPT officials - Premier's mission to Washington DC, and ongoing US engagement	- NAFTA negotiations expected to begin in late summer/early fall - Ongoing FPT engagement on strategy, tactics, offensive and defensive interests	- Provinces/territories may have diverging interests - ON must engage proactively since Federal government can conclude negotiations over objections - Financial exposure and implications not yet known	01.11 01.12
Fair Workplaces, Better Jobs	Introduced the <i>Fair Workplaces, Better Jobs Act</i>, 2017 in response to Changing Workplaces review	- Undertaking consultations over summer - New minimum wage increases begin January 2018 (\$14/hr) - Regulations to implement many measures for 2018 and 2019	- Disproportionate impact on small business - Reduced flexibility for employers, increased costs and potentially reduced competitiveness	04.45
Small Business Strategy	<i>Burden Reduction Bill</i> 2016 proclaimed, policy approved for 2017 Bill - Scale-Up Venture Fund and Scale-Up Voucher program; - Small Business Innovation Challenge	Small Business Strategy (FES) - 5 point plan to consider tax credits/deferrals, procurement opportunities, expand peer to peer lending including possible government fund, clemency, and fee reductions	Need to balance small business supports with scale-up supports (avoid inadvertently disincentivizing growth)	01.05
Cap and Trade CONFIDENTIAL TO CABINET	- First Cap and Trade auction raised \$472M on March 22; Second auction results June 13 - Investment plan approved for use of proceeds	- Upcoming auctions Sept. 6 and Nov. 29 2017 - Linking agreement planned to be in place by 2018 - Post 2020 program design including caps and allocation approach for free allowances	- Uncertain proceeds from future auctions - Timing considerations for both completion of linking agreement with California and Quebec markets, and decision to join linked WCI market following consideration of program developments in California	03.03

Creating Opportunities and Security/ Investing in People and Jobs

Priority	What we've accomplished	Where we're going	Key Risks	
GreenON	GreenON established and program design approved in Spring 2017	- GreenON -- home energy concierge & website launch (July 2017) - New GreenON programs (Summer/Fall 2017)	- Ability to implement programs quickly and yield results - Proceeds to fund suite of programs	03.04
Federal-Provincial Infrastructure	- FPT discussions on Federal "Investing in Canada" \$81B including program design - Potential allocation scenarios considered	- FPT engagement on implementation of Federal Plan - PortLands Flood protection commitment	- Federal program design not yet known. Could limit funding by requiring outcomes-based funding, incrementality, or cost sharing - Federal variances from estimates will impact fiscal plan	13.10
Cannabis	- Vision to promote public health/safety, and protect vulnerable population approved - Ongoing FPT engagement	- Public/stakeholder consultations beginning July 2017 - Legislation Fall 2017, including a retail model - Implementation July 2018	- Federal implementation timeline (July 1, 2018) - Stakeholders concerns e.g. public health - Multiple competing policy interests	04.56

Strengthening Health Care

Priority	What we've accomplished	Where we're going	Key Risks	
LHIN Transformation (Appendix 1)	- Passed the <i>Patients First Act</i>, 2016 to will help patients and their families obtain better access to a more local and integrated health care system - As of June 9, 2017, 11 of 14 LHINs have seamlessly transitioned into their new role overseeing home and community care with no major issues or negative patient/stakeholder impacts	- As of June 21, 2017, all 14 LHINs will have completed transition - As LHIN 'transition' is complete, ministry will leverage new health system structure to deliver real 'transformation,' which will include more integrated local planning, and improved access to primary care and specialists	- Strong stakeholder expectations for health system 'transformation' once transition is complete - Patient expectations for faster access to high-quality health care in the immediate future	07.02
OHIP+ and Other Public Drug Programs	- Raised the low-income income thresholds for the Ontario Drug Benefit Program, allowing more than 170,000 seniors to become newly eligible for lower drug costs - Added more than 1,000 drugs to the Ontario Drug Program Formulary since 2009	- Starting January 1, 2018, government will provide free prescription medication coverage for all children and youth under age 25 through OHIP+, as announced in the 2017 Budget - Continuing to work with FPT partners to expand access to prescription drugs and advance Ontario's vision of universal pharmacare	- Strong public and stakeholder expectations for seamless implementation of OHIP+ as of January 1, 2018 - Ongoing stakeholder expectations to expand access to prescription drugs for other populations (e.g. low-income adults) - Need to mitigate the risk of families receiving more limited prescription drug coverage under OHIP+ compared to private benefit plans	07.16

Strengthening Health Care

Priority	What we've accomplished	Where we're going	Key Risks
Mental Health and Addictions (including Opioids)	- Released “Open Minds, Healthy Minds: Ontario’s Comprehensive Mental Health and Addictions Strategy” in 2011 - Announced an additional investment of \$140 million in February 2017 to advance the expansion of important evidence-based mental health and addictions initiatives - Taken action to address opioid misuse, abuse, and overdose, through launching Ontario’s opioid strategy in 2016, expanding access to life-saving naloxone kits, and announcing support for supervised injection services in Toronto and Ottawa	- Launching a new Ministers’ Table on Mental Wellness to advance an integrated, cross-government approach to mental health and addictions system transformation - Reporting back to Cabinet in Fall 2017 for approval of broader, long-term system transformation (e.g. governance, funding reform, improved access to services) - Subject to necessary approvals in Summer 2017, proceeding with new initiatives under Ontario’s opioid strategy to prevent and treat opioid misuse, abuse, addictions, and overdose	- Growing public and stakeholder concerns about opioid crisis and strong expectations for improved access to mental health and addictions services in general, particularly as government approaches the final years of the 10-year Comprehensive Mental Health and Addictions Strategy - Stakeholders may expect additional investments – not in fiscal plan

07.07

Investing in Education and Building a Highly Skilled Workforce

Priority	What we've accomplished	Where we're going	Key Risks	
Student Well-Being (K-12)	- Announced \$49M over the next three years to continue and improve programming to support students' cognitive, emotional, social and physical development - Ongoing engagement to develop indicators for well-being	- A report will be commissioned that will recommend shared, uniform measures of well-being to drive progress around enhanced mental and physical health and a positive sense of self and belonging - Existing and new programs will be put in place to improve outcomes for students, and performance on key indicators adopted from Report	- Need to ensure that existing data sets within the government and externally are leveraged - Potential to connect to other ministries' initiatives to avoid duplication and maximize investments - Indicators not yet been determined	08.05
Equity in Education (K-12) (Close the Achievement Gap for Under-represented Groups & Supporting Special Needs Students)	- Beginning to explore identity-based data collection - More funding for special education in funding formula	- Introduction of a three-year Education Equity Action Plan that will inform evidence-based program, policy, and resource allocation decisions to better meet the needs of students who are marginalized - A key element of the Plan will involve using information, data and research to address systemic barriers	- Focus on sub-populations may create stakeholder concern - Currently a lack of quality data - Need to integrate initiatives and resources across ministries	08.03
				08.04
Access to high-quality postsecondary education (PSE) CONFIDENTIAL TO CABINET	- Launched re-designed Ontario Student Assistance Program (OSAP) - Worked with colleges and universities to reform their funding models	- Continuing to implement OSAP changes - Developing a strategy to address non-financial barriers to PSE access - Developing new Strategic Mandate Agreements with colleges and universities - Supporting Aboriginal Institutes as distinct and complementary pillar of PSE system	Balancing delivery of multiple policy goals/initiatives in the sector while addressing sector challenges (e.g. financial sustainability of institutions)	08.10
				08.11
				08.12

Investing in Education and Building a Highly Skilled Workforce

Priority	What we've accomplished	Where we're going	Key Risks	
Experiential Learning including Career Kick-Start Strategy	- Launched Experience Ontario pilot program - Supported youth through apprenticeship and Specialist High Skills Majors (SHSM) programs	- Investing in new Career Kick-Start Strategy to close the experience gap for students - Working with partners to identify opportunities to modernize the apprenticeship system	Delivery requires collaboration and partnership among different partners (e.g. colleges, universities, employers)	08.18 08.23
Lifelong Learning and Skills Plan	- Ongoing transformation and modernization of employment and training programs - Expanded access to OSAP for mature students	Enhancing adult education and essential skills system (e.g. enhancing system navigation, developing common learner intake, expanding and improving Literacy and Basic Skills program, enhancing dual credit opportunities for adults)	Delivery requires coordinated efforts across a range of partners and service providers to support the diverse needs and pathways of adult learners	08.17
Inclusive Skills Development	- Developed and released a provincial employment strategy for people with disabilities - Provided support to newcomers to integrate into the labour market through settlement and integration programs (e.g. Ontario Bridge Training program)	- Implementing the provincial employment strategy for people with disabilities - Engaging with stakeholders on approaches to improve women's economic empowerment	- Significant cross-sectoral engagement required, along with commitment in sectors where the government does not have levers (e.g. employers) - Stakeholders likely to be supportive but will want to see delivery on commitments and actions	04.22 04.34 08.20

Building Transit and Transportation

Priority	What we've accomplished	Where we're going	Key Risks
Transit – Inside the GTHA	- Completed Brampton Zum BRT and Mississauga Transitway - Launched Finch LRT procurement - Increased service levels across GO rail network, including 2 way, all day, 30 minute - Initiated procurement of Hurontario & Hamilton LRT - Announced LRT vehicle procurement agreement	- Complete negotiations with CN - Hurontario and Finch LRT construction to begin - Complete Union Station revitalization - Fare integration to ease cross boundary travel - Complete Durham Hwy 2 BRT - Implement Regional Express Rail - inside GTHA	- Community engagement, project management and cost control - Expectations of stakeholders/partners (e.g., City of Toronto and other mayors) - Viability of new technology - Some projects are funded (e.g., planning and design work for Next Wave projects), others are not (e.g., CN negotiations, fare integration)
Transit & Transportation – Outside the GTHA	- Released High Speed Rail (HSR) Report - Re-launched connecting link program - Initiated procurement of enabling works RER - Expanded GO service to communities such as Kitchener-Waterloo, Bowmanville and Niagara Falls	- Committed \$15M to EA for HSR - Complete Waterloo Rapid Transit and Ottawa LRT Stage 1 - Expansion of Highway 417 - Continued engagement with London on rapid transit - Implement Regional Express Rail - outside GTHA	- Delivery timelines - Large infrastructure projects - Some projects are funded (e.g., rapid transit projects, EA for HSR), others are not (e.g., capital costs for HSR)
Other Transit & Transportation	- UP Express operational - Launched HOT Pilot on QEW - Completed 407East Phase 1 - Road safety measures (increased penalties for distracted driving, measures to protect cyclists and students) - Herb Gray parkway completed - Significant investment in highways and bridges	- Introduce HOT lanes on Hwy 427 - Additional road safety measures - Intercommunity bus strategy - Report from GTA West panel - Continued investments in #CycleON	- Balance investments within GTHA and the rest of the province - Some projects have funding (e.g., Highway 427 expansion), others do not (e.g., intercommunity bus)

13.01 to 13.06

Building Inclusive Communities and Improving the Justice System

Priority	What we've accomplished	Where we're going	Key Risks	
Justice Reforms (Corrections & Policing)	- Howard Sapers appointed to review corrections; interim report on segregation released May 2017 - Justice Tulloch review of police oversight bodies released April 2017	- Sapers' final report expected late summer 2017, informing new legislation for corrections sector - Strategy for a Safer Ontario (SSO) and reform for police oversight bodies released, with legislation for Fall 2017	- High stakeholder and public expectations to deliver corrections reform, SSO, and Police Oversight Reform - Significant investments required – not in fiscal plan - Challenging culture to shift	04.43
Basic Income Pilot	Publicly announced the launch of a Basic Income Pilot on April 24, 2017 – pilot design was informed by expert advice and extensive consultation with stakeholders	- Pilot will start in late spring in Hamilton and Thunder Bay. The pilot will expand to include Lindsay as well as a parallel First Nations Basic Income Pilot and will last three years (to March 2020) - The pilot will be fully evaluated to assess whether a basic income can better support vulnerable workers, improve health and education outcomes for people on low incomes, and help ensure that everyone shares in Ontario's economic growth	- Government will need to consider how to ensure alignment between the Basic Income Pilot, and the public commitment to develop a multi-year plan for social assistance reform (income security reform) - Ambitious timelines to implement pilot and evaluation approach	05.04

Appendices

Appendix 1 – LHIN Renewal Placemat
Appendix 2 – Associated Key Activities

Key Considerations

- There are no transitions this week due to Health Shared Services Ontario’s home care conference, which will be taking place June 14-16
- Check-in calls with LHINs to review transition checklist are proceeding well

Recent Media Summary

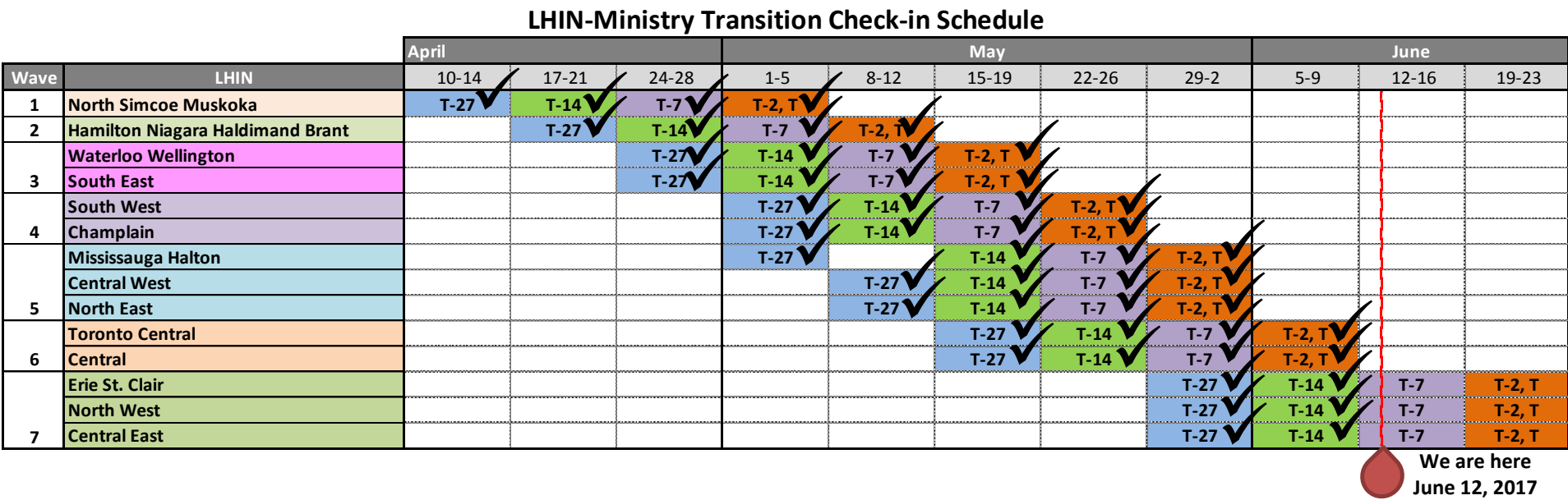
- June 12 – A positive article at BlackburnNews.com about the SW LHIN transition and another neutral article by the Sudbury Star covering Louise Paquette’s departure
- June 7 – London Free Press interviewed SW LHIN CEO Michael Barrett on the transition; no publication yet
- June 5 – A neutral article at the Timmins Daily Press covering Louise Paquette’s departure in June
- June 1 – A neutral article at the QP Briefing - Christopher Reynolds – highlighting the lack of access to health services in French and advocating greater collaboration with the LHINs on integrated health services
- May 31 – A neutral interview with Louise Paquette at CTVnews, a neutral news release by the Sudbury Star, and two neutral online articles at mynorthbaynow.com and Radio-Canada.ca (in French), all covering the news from North East LHIN regarding Louise Paquette’s departure and Kate Fyfe assuming the responsibilities of the CEO while the board begins the recruitment process

Key Messages

- The continuity of patient care will be maintained throughout this period of transition
- These changes will reduce administration in the system, while investing savings into patient care

LHIN Renewal – Transition Progress Report

Status as of June 12, 2017
Prepared for Cabinet Office



Transitions Completed

North Simcoe Muskoka

- Successful transition completed on May 3
- Seven patient contacts about transition: six neutral and one positive
- No media to date

Hamilton Niagara Haldimand Brant

- Successful transition completed on May 10
- Two patient contacts about transition: one negative and one positive
- No media to date

Mississauga Halton

- Successful transition completed on May31
- No patient contacts received to date
- No media to date

Toronto Central

- Successful transition completed on June 7
- Forty three patient contacts about transition: all neutral
- One media inquiry about community nurses and the impact of transition

Waterloo Wellington

- Successful transition completed on May 17
- Two patient contacts about transition: both neutral
- One staff person tweeted positively about transition
- Five neutral stories about transition

South East

- Successful transition completed in May 17
- No patient contacts received
- Three neutral stories about transition
- One positive article about the launch of PFAC recruitment

Central West

- Successful transition completed on May31
- Three patient contacts about transition: Two neutral and one negative
- No media to date

Central

- Successful transition completed on June 7
- Fourteen patient contacts about transition: all neutral
- No media to date

South West

- Successful transition completed on May 24
- Four patient contacts about transition: three neutral and one negative
- London Free Press interviewed CEO – no story published
- Two positive articles about the launch of PFAC recruitment and transition

Champlain

- Successful transition completed on May 24
- Three patient contacts about transition: two neutral and one negative
- Two neutral stories about transition

North East

- Successful transition completed on May31
- Four patient contacts about transition: all neutral
- Three neutral stories about transition
- One neutral interview and nine neutral stories about NE CEO’s departure in June 2017
- One neutral article on LHIN Headquarters

Transitions In Progress

Erie St. Clair

T-Day: June 21

- On track for T-day
- Completed T-14 check-in call

North West

T-Day: June 21

- On track for T-day
- Completed T-14 check-in call
- Neutral online media (931theborder.ca) in Fort Frances and (ckdr.net) in Dryden on May 25 about the expanded mandate of NW LHIN and transition day

Central East

T-Day: June 21

- On track for T-day
- Completed T-14 check-in call

Patient Feedback Summary

Number of Transition-Related Patient Contacts

Date Range	Neutral	Negative	Positive
Jun 21-27	0	0	0
Jun 14-20	10	1	0
Jun 7-13	45	0	0
May 31-Jun 6	8	0	0
May 24-30	1	1	0
May 17-23	4	2	0
May 10-16	4	1	1
May 3-9	2	0	0
Apr 26-May 2	1	1	0
Apr 19-25	1	0	1

Comments on Patient Experience

- 82 patient contacts related to transition have been received to date (76 neutral, 2 positive and 4 negative).
- 2 positive patient contacts received to date: A patient hoping that “the CCAC transition to LHINs would improve home care”; and a caller noting that “the transition is a positive change for healthcare and the clients/patients”.
- 4 negative patient contacts received to date: skepticism about change; caregiver commented that “CCAC transition will increase bureaucracy”; during a case conference it was asked if the merger was "just adding another layer of management”; and patient’s spouse questioned “where the savings will come from if no jobs have been cut as a result of transition”. In all cases, explanations were provided using key messages.
- 76 neutral patient contacts received to date: comments have focused on questions such as “what does this mean for my care?”; “If services will change due to transition?”; and changes to contact information or care coordinator. Please note, of these, 38 comments were to the Toronto Central LHIN regarding the length of their new greeting, which the LHIN had addressed.

CONFIDENTIAL TO CABINET

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Policy and Delivery Risk Tracking (Pilot)

Multi-Year Action Plan (MYAP)

Helping You and Your Family

Key Activities included:

- 04.51 Housing Affordability
- 04.63 Ontario Autism Program
- 04.61 Children and Youth Mental Health Transformation (CYMH)
- 15.21 Ontario's Fair Hydro Plan
- 04.27 Promoting Healthy, Active and Engaged Seniors

Milestone Legend:
→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:
■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Helping You and Your Family

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
04.51 Housing Affordability Pillar: Protecting Consumers				Housing Affordability RTA legislation passed Housing Forum Announcement OMB Reform OMB Leg. Introduced Land Transfer Tax Changes Intro RTA leg CPR Plan Release Housing Approvals Round Coordinated - Review Site Specific Changes RB		Lead: MMA, MOF, MHO, MOI Supporting: MTCS, MOECC, MNRF, OMAFRA, MTO Risk Categories: Delivery / Operational, Stakeholder / Perception Last updated: 02-06-17 Decreased Risk Status ↘
04.63 Ontario Autism Program Pillar: Supporting Children with Complex Needs		Autism plan - policy approval		New DFO implemented Autism RB OAP Implementation Begins EDU Pilots Begin ABA Oversight RB		Lead: MCYS Supporting: MCSS, MEDG, EDU, MOHLTC, MAESD Risk Category: Stakeholder / Perception Last updated: 09-06-17 Decreased Risk Status ↘
04.61 Children and Youth Mental Health Transformation (CYMH) Pillar: Better Outcomes for Children and Youth	ID of first 14 lead agencies	Identify final lead agencies	CYFSA Introduced	Assume funding responsibility		Lead: MCYS Supporting: MIRR, MOHLTC Risk Category: Stakeholder / Perception Last updated: 21-03-17 Unchanged Risk Status →

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Helping You and Your Family

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
15.21 Ontario's Fair Hydro Plan Pillar: Managing Ontario's Energy Resources			Price Mitigation CCAP Update	Fair Hydro Plan Implementation OFHP Reg. Bundle (2 of 2) Add'l Price Mitig Leg Introd		Lead: ENERGY Risk Category: Policy Last updated: 14-06-17 Increased Risk Status ↗
			8% Price Mitig Leg introduced 8% Price Mitigation	8% Price Mitig Implemented OFHP Reg. Bundle (1 of 2)		
04.27 Promoting Healthy, Active and Engaged Seniors Pillar: Supporting Seniors' Health and Wellness			SALCA Legislation	Retirement Homes Act Improve EPC - governance Sprinkler retrofit (PRRT)	Sprinkler Retrofit Complete	Lead: MSA Supporting: MOHLTC Risk Category: Policy Last updated: 08-06-17 Unchanged Risk Status →

Policy and Delivery Risk Tracking (Pilot)

Multi-Year Action Plan (MYAP)

Creating Opportunities and Security/Investing in People and Jobs

Key Activities included:

01.11 Trade Agreements and Measures (NAFTA)

01.12 Global Trade Strategy

04.45 Changing Workplaces Review and Increasing Minimum Wage

01.05 Small Business Strategy (and Supporting Regional Communities)

03.03 Cap and Trade Program

03.04 Direct Investments to Reduce Greenhouse Gas Emissions (Use of Proceeds)

13.10 Federal - Provincial Infrastructure

04.56 Cannabis

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

 Satisfactory

Creating Opportunities and Security/Investing in People and Jobs

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M													
01.11 Trade Agreements and Measures (NAFTA) Pillar: Reducing Trade Barriers	Agreement on Internal Trade CETA Announcement Update on internal trade ON-QC Update to Cabinet												Ontario-Quebec Trade Agreement Internal Trade exchange approval Internal Trade Mandate & Status Internal Trade update Mandate												Canada Free - Trade Agreement Buy America - Countervail												NAFTA Strategy Update NAFTA Negtns begin NAFTA Strategy Update CETA Implementation																								Lead: MIT, MEDG, TBS Supporting: MIA Risk Category: Financial Last updated: 05-06-17 Unchanged Risk Status →
01.12 Global Trade Strategy Pillar: Reducing Trade Barriers																									Intl Trade Ministry est												Implementation Global Trade Strategy RB Strategy document released Global Trade Strategy												Implementation												Lead: MIT Risk Categories: Financial, Policy Last updated: 05-06-17 Unchanged Risk Status →
04.45 Changing Workplaces Review and Increasing Minimum Wage Pillar: Labour Law Reform	Launch review																								Consultations Interim Report released												Changing workplace review Reverse Onus for Misclass. Minimum Wage Increase Final Report Introduction of Legislation Minimum Wage Increase ESA Amendments EDU and MOF - affordability RB Rev of ESA Exempts & Rules												Scheduling Provisions Minimum Wage Increase Wage Parity - Provisions LRA & Consequential												Lead: MOL Risk Category: Governance Last updated: 02-06-17 Unchanged Risk Status →

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Creating Opportunities and Security/Investing in People and Jobs

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
01.05 Small Business Strategy (and Supporting Regional Communities) Pillar: Strategic Partnerships		Cluster Development Partnerships for Jobs and Growth	Reg. Eco strategies RB	Small Business Supports Small Business		Lead: MEDG, MRSB Supporting: MRIS, OMAFRA, MOF, MTCS, MMA, MNRF, MNDM Risk Categories: Financial, Policy, Stakeholder / Perception Last updated: 08-06-17 Unchanged Risk Status →
		Crowd-Funding Regime		Regional Economic Strategies		
03.03 Cap and Trade Program Pillar: Putting a Price on Carbon		Carbon Pricing Cap & Trade: Key Decisions Announcement of carbon pricing	Develop Auction T system Cap and Trade Reg. in force 2017 allowances deadline Bill 172 Passes and in effect	Border carbon adjust. measures C&T Auction		Lead: MOECC Supporting: CAB Risk Category: Stakeholder / Perception Last updated: 14-06-16 Unchanged Risk Status →
		Cap & Trade - Program Design Cap & Trade - Report Back	2016 emissions report deadline Practice auction GIF Update	C&T Auction C&T Auction C&T Auction		
03.04 Direct Investments to Reduce Greenhouse Gas Emissions (Use of Proceeds) Pillar: Putting a Price on Carbon		Proceeds interments Modernized EV Program Launch EV Chargers - Ontario launch	TB/MBC approval of CCAP Budget - GIF items	Budget - CCAP items GHG Investment Plan GHG Investment Plan	PRRT	Lead: MOECC Supporting: MOF, TBS Risk Category: Stakeholder / Perception Last updated: 04-04-17 Unchanged Risk Status →
		PRRT	MOECC Minister Evaluation	PRRT MOECC Minister Evaluation	MOECC Minister Evaluation	

Milestone Legend:

Ongoing Activity

Policy Approval

Delivery Milestone

Key Activity Status Legend:

Heightened Management Attention Required

Management Attention Required

Monitoring

Satisfactory

Creating Opportunities and Security/Investing in People and Jobs

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
13.10 Federal - Provincial Infrastructure Pillar: Infrastructure Plan		2016 Federal Budget	2017 Federal Budget	Fed-Prov Infrastructure		Lead: MOI Supporting: MTO, MOECC, MMA, MHO Risk Category: Policy Last updated: 01-06-17 Unchanged Risk Status →
04.56 Cannabis Pillar: Safety and Access to Justice			Engage Federal Partners			Lead: MAG Supporting: MOHLTC, MCSCS, MCYS, MOF, MTO Risk Categories: Financial, Policy, Timeline Last updated: 08-06-17 Increased Risk Status ↗
			Cannabis Pol Approval Fed Task Force Report Back	Cannabis Report Back 1 Cannabis Legislation		
			Drug Impaired Driving 1	Cannabis Report Back 2 Drug Impaired Driving (2)		
			Drug Impaired Driving			

Policy and Delivery Risk Tracking (Pilot)

Multi-Year Action Plan (MYAP)

Strengthening Health Care

Key Activities included:

07.02 LHIN Transformation

07.16 OHIP+ and Other Public Drug Programs

07.07 Mental Health and Addictions Services and Supports (including Strategy)

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention Required

■ Monitoring

 Satisfactory

Strengthening Health Care

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
07.02 LHIN Transformation Pillar: Access: Provide timely access to the right care	Patients First	Discussion paper release Patients First	LHIN Renewal: Patients First Introduction of legislation passage of legislation transition info update LHIN Renewal	Transition begins Implementation update (LHIN) Transition c-complete		Lead: MOHLTC Risk Category: Stakeholder / Perception Last updated: 01-06-17 Unchanged Risk Status →
07.16 OHIP+ and Other Public Drug Programs Pillar: Other - Health	Pharmacy Fees	Low-Income Threshold Chg		OHIP+ biweeklies OHIP+ IT ready OHIP+ TB/MBC OHIP+ announcement OHIP+ launch OHIP+ LRC OHIP+ stakeholder mtgs		Lead: MOHLTC Risk Categories: Delivery / Operational, Financial, Stakeholder / Perception Last updated: 01-06-17 Unchanged Risk Status →
07.07 Mental Health and Addictions Services and Supports (including Strategy) Pillar: Connect: Deliver coordinated and integrated care in the community and closer to home	Open Minds Healthy Minds Strategy announced Council established	longstay patients report back MHA amended Amend MHA long stay patients	Open Minds, - Healthy Minds Patch4Patch - prgm launch expand Naloxone access Opioid strategy launch Council report released Supervised Injection Services	Ministers Table MHA Strategy RB New MT: Mental Wellness		Lead: MOHLTC Supporting: MCYS, MCSS, MHO, MIRR, MOL Risk Categories: Financial, Stakeholder / Perception Last updated: 08-06-17 Unchanged Risk Status →

Policy and Delivery Risk Tracking (Pilot)

Multi-Year Action Plan (MYAP)

Investing in Education and Building a Highly Skilled Workforce

Key Activities included:

- 08.05 Well-Being Strategy for Education (to Enhance Mental and Physical Health of Students)
- 08.03 Close the Achievement Gap for Underrepresented Groups (including Data Collection)
- 08.04 Supporting Children with Special Education Needs (including Special Education Strategy)
- 08.10 OSAP Transformation
- 08.12 University and College Reform
- 08.11 Access Strategy to Address Non-Financial Barriers to Postsecondary Education
- 08.18 Modernized Apprenticeship System
- 08.23 Experiential Learning and Mentorship (including Career Kick-Start Strategy)
- 08.17 Ontario Lifelong Learning and Skills Plan
- 04.22 Supporting Women's Economic Empowerment
- 04.34 Employment Strategy for Persons with Disabilities
- 08.20 Ontario's Immigration Strategy, including Ontario Immigration Act (OIA) and Ontario Immigrant Nominee Program (OINP)

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Investing in Education and Building a Highly Skilled Workforce

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M													
08.05 Well-Being Strategy for Education (to Enhance Mental and Physical Health of Students) Pillar: A Renewed Vision for Education in Ontario: Promoting Well-being																									Strategy development Discussion document												Release strategy																								Lead: EDU Supporting: MCYS, MOHLTC, MTCS Risk Categories: Delivery / Operational, Stakeholder / Perception, Timeline Last updated: 13-03-17 Unchanged Risk Status →
08.03 Close the Achievement Gap for Underrepresented Groups (including Data Collection) Pillar: A Renewed Vision for Education in Ontario: Ensuring Equity																																					Begin Education Equity plan Release D. Quan report																								Lead: EDU Supporting: ARD, MCYS Risk Category: Financial Last updated: 09-06-17 Unchanged Risk Status →
08.04 Supporting Children with Special Education Needs (including Special Education Strategy) Pillar: A Renewed Vision for Education in Ontario: Ensuring Equity																									Provincial s-chools Provincial school next steps												Governance CJ-L																								Lead: EDU Supporting: MCYS Risk Categories: Financial, Stakeholder / Perception Last updated: 23-02-17 Unchanged Risk Status →
08.10 OSAP Transformation Pillar: High-Quality and Sustainable Postsecondary Education System													PRRT Report back OSAP Transformation												17-18 OSAP A-pplication Launch												Phase 1 (17-18) OSAP reform												Phase 2 (18-19) OSAP reform Implement net billing												Lead: MAESD Supporting: MCYS, MOHLTC, MOF Risk Categories: Delivery / Operational, Financial Last updated: 05-06-17 Unchanged Risk Status →

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Investing in Education and Building a Highly Skilled Workforce

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
08.12 University and College Reform Pillar: High-Quality and Sustainable Postsecondary Education System				SMA2 Discussions → Implement funding model Implement Tuition Framework SMA2 Completion MT update		Lead: MAESD Supporting: MRIS Risk Categories: Financial, Policy, Stakeholder / Perception Last updated: 05-06-17 Unchanged Risk Status →
	UFF Cabinet - Approval ▲	UFF Sector C-consultation ▲	College Sector Consultation ▲ Next Tuition Framework New Funding - Approach Strategic Ma-ndate Agreement			
08.11 Access Strategy to Address Non-Financial Barriers to Postsecondary Education Pillar: High-Quality and Sustainable Postsecondary Education System			Working group meetings → MT update Implement Year 1 Year 2 planning			Lead: MCYS, MAESD, EDU Risk Category: Financial Last updated: 06-06-17 Decreased Risk Status ↘
08.18 Modernized Apprenticeship System Pillar: Employment and Training System Transformation				Stakeholder engagement Apprenticeship mod Apprenticeship mod		Lead: MAESD Supporting: EDU, MOL, MOF Risk Category: Financial Last updated: 05-06-17 Unchanged Risk Status →
08.23 Experiential Learning and Mentorship (including Career Kick-Start Strategy) Pillar: Highly Skilled Workforce Strategy		Experience O-ntario ▲	Experiential Learning Experience O-ntario MT Update Adult education	Expand SHSM program → Apprenticeship mod New K-12 policy Adult Ed Report Back Implement Career Kick-Start →		Lead: EDU, MAESD Supporting: TBS Risk Category: Delivery / Operational Last updated: 06-06-17 Decreased Risk Status ↘

Milestone Legend:

Ongoing Activity

Policy Approval

Delivery Milestone

Key Activity Status Legend:

Heightened Management Attention Required

Management Attention Required

Monitoring

Satisfactory

Investing in Education and Building a Highly Skilled Workforce

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
08.17 Ontario Lifelong Learning and Skills Plan Pillar: Employment and Training System Transformation			Adult education 	Implement plan Adult Ed Report Back 		Lead: MAESD Supporting: EDU, MCI Risk Categories: Delivery / Operational, Stakeholder / Perception Last updated: 06-06-17 Unchanged Risk Status →
04.22 Supporting Women's Economic Empowerment Pillar: Supporting Opportunities for and Protecting Women	Comply or Explain requirement 		Dev. Implem. Plan for WiB Econ. empower for women UN comm stat-women WiB Stg Comm Mtg WiB Stg Comm mtg Women in corp. Leadership Women in Corp Leadership 	Engagement paper and survey 	Report back: GWG strat 	Lead: MSW, MOF Supporting: MOL, EDU, MEDG, MAESD, MCSCS Risk Category: Policy Last updated: 28-04-17 Unchanged Risk Status →
04.34 Employment Strategy for Persons with Disabilities Pillar: Supporting an Inclusive Ontario	Create Partnership Council 	Partnership Council Report 	Consultation with WG Emp Strat for Disable Persons 	Employment S-trat Update Supp Emp Phase 1 launch Public release emp strategy Set up business leader table PWD Strat, e-employ. goals Employment std review SDC 	Public Awareness Supp Emp report back 	Lead: ADO Supporting: MCSS, MAESD, MEDG, EDU, MOHLTC, MIRR, MCYS, MOL, MOI, MGCS, TBS Risk Categories: Delivery / Operational, Stakeholder / Perception Last updated: 08-06-17 Decreased Risk Status ↘
		Supported Employment 	Partnership - Council Report Accessible Emp Std - small bus 			

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

 Satisfactory

Investing in Education and Building a Highly Skilled Workforce

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M													
08.20 Ontario's Immigration Strategy, including Ontario Immigration Act (OIA) and Ontario Immigrant Nominee Program (OINP) Pillar: Working with the Federal Government to Maximize the Economic Benefits of Immigration	'14 Immigration Progress Report Auditor General Report on PNP												Launch new OINP streams Passage of OIA												15 Immigration Progress Report OINP modernization												In Demand Workers OIA regulations Can-On Immigration																								Lead: MCI Supporting: MIA, OFA Risk Categories: Delivery / Operational, Policy, Timeline Last updated: 20-09-16 Unchanged Risk Status →

Policy and Delivery Risk Tracking (Pilot)

Multi-Year Action Plan (MYAP)

Building Transit and Transportation

Key Activities included:

- 13.01.1 Transit inside the GTHA - GO Regional Express Rail, Rail Rationalization, and High Speed Rail
- 13.01.2 Transit in the GTHA - Metrolinx Next Wave & Priority Transit Projects
- 13.02.1 \$15B for outside of the GTHA - Stage 1 Investments
- 13.02.2 \$15B for outside of the GTHA - Stage 2 Investments
- 13.02.3 \$15B for outside of the GTHA - Stage 3 Investments
- 13.03.1 Transit: Metrolinx First Wave Investments
- 13.03.2 Transit: Other Major Transit Investments
- 13.04 Highways and Managed/High Occupancy Toll (HOT) Lanes
- 13.05 Road Safety
- 13.06 Other Key Transit and Transportation Initiatives

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

 Satisfactory

Building Transit and Transportation

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M													
13.01.1 Transit inside the GTHA - GO Regional Express Rail, Rail Rationalization, and High Speed Rail Pillar: Moving Ontario Forward																									RER Procurmt. - Enabling Works Rail Rtzn Technical																																				Lead: MTO Supporting: MOECC, MOI Risk Categories: Delivery / Operational, Financial, Policy Last updated: 02-06-17 Unchanged Risk Status →
	Ongoing improv./BAs																																																												
	Moving Ontario Forward												City of Toronto Strategy Spec Advsr High Spd Rail Appt												Rail Rtzn Agrmt in Principle												HSR RFB prelim. design & EA RER Procurmt - Off/on Corridor												Rail Rationalizn EA Begins												
	Transit Investment Strategy												Inside and O-utside the GTHA																								Release High Speed Rail High speed rail advisor												HSR RFB desi-gn/EA award												
																																					Metrolinx/CN Negotiations																								
13.01.2 Transit in the GTHA - Metrolinx Next Wave & Priority Transit Projects Pillar: Moving Ontario Forward	EA on Next Wave projects																								Hurontario LRT procurement												Hurontario LRT Construction																								Lead: MTO Supporting: MOI Risk Category: Policy Last updated: 23-05-17 Unchanged Risk Status →
																									Hamilton LRT Procurement																																				
13.02.1 \$15B for outside of the GTHA - Stage 1 Investments Pillar: Moving Ontario Forward	Implement Stage 1 Investments												Launch Connecting Links												Launch Natural Gas Loan																								Increase Conn. Links Funding												Lead: MOI Supporting: OMAFRA, MEDG, MMA, MNM, MTO Risk Category: Stakeholder / Perception Last updated: 30-08-16 Unchanged Risk Status →
													Inside and O-utside the GTHA																																																

Milestone Legend:
→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:
■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Building Transit and Transportation

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
13.02.2 \$15B for outside of the GTHA - Stage 2 Investments Pillar: Moving Ontario Forward		Consult on Stage 2 Investments → Moving Ontario Fwd – Stage 2 ▲ Inside and O- outside the GTHA	Implement Stage 2 Investments → Launch new O-CIF program ▲		OCIF Funding \$300M/yr ▲	Lead: MOI Supporting: OMAFRA, MEDG, MMA, MNDM, MTO Risk Category: Timeline Last updated: 12-09-16 Unchanged Risk Status →
				Highway expansion →		
13.02.3 \$15B for outside of the GTHA - Stage 3 Investments Pillar: Moving Ontario Forward		Consult on Stage 3 Investments →		Municipal assets plan (REG) ▲		Lead: MOI Supporting: OMAFRA, MEDG, MMA, MNDM, MTO Risk Categories: Stakeholder / Perception, Timeline Last updated: 30-08-16 Unchanged Risk Status →
				Implement Stage 3 Investments →		
13.03.1 Transit: Metrolinx First Wave Investments Pillar: Other Key Transit and Transportation Initiatives	Crosstown Construction →	UP Express c-complete ▲ Initiate Finch LRT procurement ▼	Construct Crosstown Station ▲	Finch LRT co-nstruction begins ▲		Lead: MTO Supporting: MOI Risk Categories: Delivery / Operational, Financial Last updated: 23-05-17 Unchanged Risk Status →
13.03.2 Transit: Other Major Transit Investments Pillar: Other Key Transit and Transportation Initiatives			Complete Brampton Zum BRT ▲ TTC PRESTO Device Rollout ▼	Complete Waterloo RT (pt. 1) ▲ Finish Mississauga Trnstwy ▼	Complete Durham Hwy 2 BRT Complete Ottawa LRT Stage 1 ▲ Complete Union Revitalization Complete TTC PRESTO Implm. ▼	Lead: MTO Supporting: MOI Risk Category: Financial Last updated: 23-05-17 Unchanged Risk Status →

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Building Transit and Transportation

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
13.04 Highways and Managed/High Occupancy Toll (HOT) Lanes Pillar: Other Key Transit and Transportation Initiatives	407 East Toll Rate approved	Introduction of HOT Lanes Select 407 East Consortium	Hwy.427 exten. RFP release	Corridor signage HOT Ntwk Study & QEW RB Hwy.407 E. pt. 2A complete		Lead: MTO Supporting: MOECC, MOI Risk Categories: Delivery / Operational, Policy, Stakeholder / Perception Last updated: 01-06-17 Unchanged Risk Status →
		Herb Gray Parkway complete High Occupancy Toll Lanes	Hwy.407 E. pt. 1 complete Hwy 427 Expansion	Managed Lanes (HOT) Managed (HOT) Lanes Leg.		
13.05 Road Safety Pillar: Other Key Transit and Transportation Initiatives	Auto Insurance and Towing Oversight of Towing Industry	Bill Passed	MELT Transition & Reg Approval Regs for Expanded Plate Mandatory Entry Level Training	Pedestrian and Road Safety 2-year Validation Tags MELT Implementation Date	Additional Towing reforms II	Lead: MTO Supporting: MOI Risk Category: Timeline Last updated: 12-09-16 Unchanged Risk Status →
	Making ON Roads Safer		Default Speed Limits	TBC; Impl. Tow Truck Training Speed Limit Pilot		
		Towing Regs and Implementation				
13.06 Other Key Transit and Transportation Initiatives Pillar: Other Key Transit and Transportation Initiatives			Intercommunity Bus Consult: Intercomm Bus	Metrolinx review GTA West Panel Report Draft Updated Metrolinx RTP Finalize Updated Mx RTP	Fare Integration Fare integration	Lead: MTO, MOI Supporting: MNDM Risk Category: Timeline Last updated: 02-06-17 Unchanged Risk Status →
			Additional Transit Projects	NOMTS GGH Vision GGH Transportation Plan Presto Products RB	GGH Network - Options/Eval.	

Policy and Delivery Risk Tracking (Pilot)

Multi-Year Action Plan (MYAP)

Building Inclusive Communities and Improving the Justice System

Key Activities included:

04.43 Strategy for a Safer Ontario and Police Oversight Review

05.04 Basic Income Pilot

Milestone Legend:

Ongoing Activity

Policy Approval

Delivery Milestone

Key Activity Status Legend:

Heightened Management Attention Required

Management Attention Required

Monitoring

Satisfactory

Building Inclusive Communities and Improving the Justice System

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
04.43 Strategy for a Safer Ontario and Police Oversight Review Pillar: Safety and Access to Justice	OPP Billing - Review	SSO Scope Approval Street Checks	SSO RB #1	Street Checks Review Police Oversight Final SSO Report Back #2 Police Oversight Reform Leg		Lead: MCSCS, MAG Supporting: ARD Risk Categories: Financial, Stakeholder / Perception, Timeline Last updated: 05-05-17
						Unchanged Risk Status →
05.04 Basic Income Pilot Pillar: Moving Towards Employment and Income Security		Announcement in Budget 2016	Discussion paper developed Basic Income pilot design Announce Special Advisor	Phase 1 implementation Phase 2 implementation First BI payments made Announce BI - pilot First apps mailed out BI pre phase 2 report back Pilot eval (to pilot end) FN Pilot co-creation	BI post Pilot RB (2020)	Lead: PRSO, MCSS Supporting: MOF Risk Categories: Delivery / Operational, Timeline Last updated: 08-06-17
						Decreased Risk Status ↘