

Nov. 19/15

November-19-15 5:42 PM

Attachments	
	Tracker_Roll-up_Nov 19 2015 930am.xlsx
	
	PRRT TBMBC Calendar - DRAFT - Nov 19 2015 920am.xlsx
	
	PRRT Update - Agenda Nov 19.docx

- Calendar
 - Ministries come in and boulders come in
 - Some ministries category 2
 - KPIs - how deal with them as they are new?
 - Add in policy dates once we know what policy approvals are required
- Business supports
 - Need to find 300M across 31 programs - found 65M
 - EDEI - regional programs 60M savings from 3 programs and roll into JPF and have regional stream,
 - Look at ringfenced list since can't get to number
 - List of public commitment
 - EDEI - 280M in 16/17
 - Allocate savings targets to each of 3 categories
 - More out of lower ranked programs, less out of higher ranked programs
 - Ministries looking at offsets for business supports if they can't find savings within those programs
 - Time crunch might be what is constraining thinking to combine programs?
- Non-Tax Revenue
 - Looking at new
 - e.g., 911 fund, red light cameras, justice
- Health
 - Ipwg - check in Monday, starting with ODB
- Income testing
 - MOF/MOHLTC - looking to get minute to get others to work with them to help come up with savings
 - MOF working on longer-term
 - MOHLTC - getting policy approvals to look at this
 - Can they reach the target?
 - Move ADP out of this boulder and into health transformation - same savings target but move to different boulder
 - Are we looking for new programs to income test or more mandate to find new programs
- Student financial assistance
- Benefits transformation
 - Momentum
 - Early days, different than others as while savings, not right away
- Service Ontario
- Digital action plan
 - No targets assigned
- I&IT
 - On track
- Justice
 - Call tomorrow...
 - CSCS/MAG some ideas, less CYS
- TPAM

- Discussion with CAOs
- Commissioning
 - 6 opportunities
 - 2 recommended options to move forward - FRO and data centres operations
- Municipal finance
 - Revenue tools through legislative review of some of the acts?
 - Review ins/outs
 - Education property tax
 - Vacant properties tax

Labour implications

- FTE tracker for each boulder

Ministry submissions

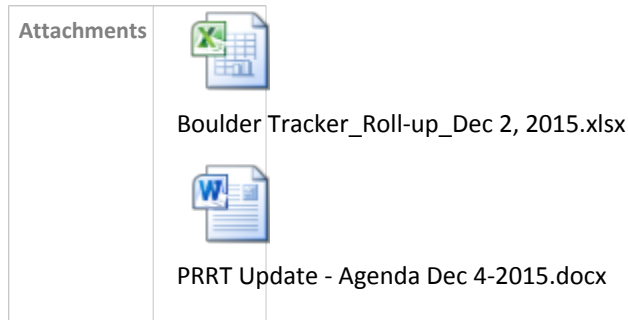
- How are they looking?
 - EDU, CSS, TCU?

KPIs

- No info on those yet

Dec. 4/15

December-04-15 3:09 PM



[Link to Outlook item](#)

Notes

- I&IT
 - Hit savings targets
 - All ministries signed off
 - HR implications
 - DM/Minister invited to Board
 - What do we need to do to be best in class
 - Program governance not tackled as in depth more about optimization
 - What is progress? Does it lead to policy decisions but not now
 - Develop plan for modernization, phase 2
 - Phase 1 is more about efficiencies
- Digital action plan
 - More vision to push action
 - Working to identify projects, early days
 - How is this laying the groundwork
- Commissioning
 - No formal approvals more about need to do more work, present where we are
- Justice
 - All three ministries have transformation strategies that have been endorsed
 - No narrative across all three thought, individually they are good but not collectively
- Realty
 - Submitting a plan for options, no concrete plans
 - No decision points
 - Macdonald block
- Business supports
 - 2 ways to look at it - what hits target vs what ministries will sign off on
 - 2 stages at TB - foundation for board, then back for approvals
 - Tie to Ed work?

Jacob

December-09-15 1:38 PM

- Health
 - Incl income testing
- Business supports
- Municipal finance

Dec. 11/15

December-11-15 2:59 PM

Attachments	
	PRRT Update - Agenda Dec 11-2015.docx
	
	PRRT TBMBC Calendar- DRAFT - Dec 11 2015 8am-LC.XLSB
	
	Boulder Tracker_Roll-up_Dec 9 2015.xlsx

[Link to Outlook item](#)

Notes

TB Jan. 19/16

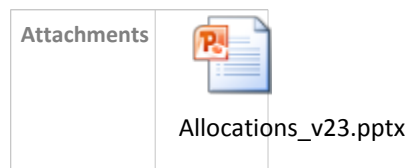
January-19-16 2:39 PM

Business supports boulder

- TCU supports option B
-

Planning mtg CO/PO/TBS Oct. 27/16

October-27-16 8:02 AM



Pswd: Edwing16

- What are PRRT asks
- What are new asks
- Mandate letter "new"
- Timing considerations
- Filter out the existing initiatives we are aware of, have built funding in, managing, c-fund potential
- Outside of TBS list of already known ideas, may be a secondary list we can work with them on, so work through 17/18 with potential to come in for 18/19
 - All ideas need to be consistent with mandate letters
- Review MYAP list
 - TB to overlay thoughts
 - Which elements do we think will need investment (vs. ministry to cover or not now)
 - Using culled list - look at timing of those and options for scaling
 - Create 75/25 list
 - Review the 25% list
- TBS gave out slide 13 for the 17/18 list
 - 18/19 list was not provided and would look to give them that later

PRRT SC Chairs Nov. 11 - Justice boulder

November-10-16 11:28 AM

Subject	PRRT SC Chairs tomorrow 11:30 - 1pm
From	Foster, Robert (CAB)
To	Greenberg, Martha (CAB); Moore, Karen (CAB); Young, Samantha (CAB); Gilbert, Tamara (CAB); Francis, Robert (CAB)
Sent	November-09-16 4:10 PM
Attachments	 PRRT SC Sec Briefing - November 16th Meeting Novembe...

In case you haven't received it from your counterparts – here's the material for tomorrow's Chair's briefing (it's the binder from the Secs, they haven't uploaded Chairs yet).

PW: COprrt2016

FW: Materials: DM PRRT Meeting

November-22-16 11:34 AM

Subject	FW: Materials: DM PRRT Meeting
From	Hughes, Karen (TBS)
To	Madhany, Shamira (CAB); Greenberg, Martha (CAB)
Sent	November-21-16 8:49 PM
Attachments	 MYAP Tracker_Approach_V2.potx.pptx  MYAP_2016MandateLetters_OTBcomments_v12.xlsx  MYAP_2016MandateLetters_OTBcomments_v12_Complete.pdf  MYAP_2016MandateLetters_OTBcomments_v12_Red.pdf  MYAP_2016MandateLetters_OTBcomments_v12_Orange.pdf  MYAP_2016MandateLetters_OTBcomments_v12_Yellow.pdf  MYAP_2016MandateLetters_OTBcomments_v12_Blue.pdf

Hi, please find attached material for tomorrow – I think there is probably more here than is required for the discussion – I haven’t had time to go through it all but sharing with you in the interest of time.

Thanks

Karen

From: Laughton, Patrick (TBS)
Sent: November 21, 2016 6:58 PM
To: Hughes, Karen (TBS)
Cc: Arbabzadeh, Nina (TBS); Law, Rex (TBS)
Subject: FW: Materials: DM PRRT Meeting

Hi Karen –

As discussed, the full complement of materials for the Joint PRRT session with PO/CO/MOF/TBS are attached. This includes:

1. MYAP Tracker Approach Slides
2. MYAP Tracker Excel Complete Version
3. MYAP Tracker PDF Complete Version
4. Individual MYAP Tracker PDFs (4) for Red, Orange, Yellow, and Blue (these are the versions that would be provided for the meeting as discrete packages to make things a bit more manageable)

As discussed, these materials do not incorporate CO’s latest input (i.e., the new column). However, they do reflect the comments you shared earlier on the first 20 pages, as well as the new GGRA blue category. The tracker is now organized to follow the colours from red, orange, yellow, and then blue. In addition, the team has added a summary page at the end to summarize the different categories. This summary information is also included in the speaking points.

I am going to share this now with the DMO for tomorrow’s meeting and

Subject	PO/CO/TBS/MOF - PRRT meeting
From	Foster, Robert (CAB)
To	Rowe, Mary (OPO); McEachern, Gillian (OPO); Mksyartinian, Jacob (OPO)
Cc	Davidson, Steven (CAB); Greenberg, Martha (CAB); Madhany, Shamira (CAB)
Sent	November-22-16 11:15 AM
Attachments	 MYAP Tracker_Approach_V2.potx.pptx  MYAP_2016MandateLetters_OTBcomments_v13_Complete.pdf  MYAP_2016MandateLetters_OTBcomments_v13_Red.pdf  MYAP_2016MandateLetters_OTBcomments_v13_Orange.pdf  MYAP_2016MandateLetters_OTBcomments_v13_Yellow.pdf  MYAP_2016MandateLetters_OTBcomments_v13_Blue.pdf

Material for this afternoon’s meeting is attached.

FES password

Let me know if you have any issues opening the docs.

Rob

will put in your LINKs.

P.

EEJIP comments on tracking

November-29-16 9:46 AM

Subject	Copy of MYAP_2016MandateLetters_OTBcomments_v12_wCOtracking EEJIP comments.xlsx
From	Greenberg, Martha (CAB)
To	Hughes, Karen (TBS)
Cc	Moore, Karen (CAB); Brezer, David (CAB); Foster, Robert (CAB)
Sent	November-23-16 3:43 PM
Attachments	 Copy of MYAP_2016MandateLetters_OTBcomments_v12_wCOt...

Hi,

As I mentioned, we've done a quick review of the red/orange/yellow and provided some comments embedded as ways to bundle but also some thoughts on whether something should actually be red/orange/yellow just based on our thoughts.

I understand there is now v13 so apologize as we made comments on v. 12.

We will take a look at v. 13 and keep working!

Thanks,

Martha

Pswd: Edwing16

JRE (Karen) KPIs PRRT 2017/18

January-03-17 12:50 PM

Subject	Latest on the KPIs & Our Happy New Year Wishes!		
From	Proulx, Didem (TBS)		
To	Moore, Karen (CAB); Young, Samantha (CAB); Kim, Melissa (CAB); Downarowicz, Ewa (CAB); Chochla, Megan (CAB)		
Cc	Greenberg, Martha (CAB); Fenton, Shannon (TBS); Hellings, Chelsea (TBS); Hope, Janine (TBS); McNelles, Laurie (TBS); Peacock, Lisa (TBS); Baker, Jennifer (TBS); Boyle, Jacob (TBS)		
Sent	December-30-16 2:48 PM		
Attachments	 2017-18 PRRT - MNDM KPI Summary.docx  2017-18 PRRT - MNRF KPI Summary.docx  2017-18 PRRT ENERGY - KPI Summary.docx  2017-18 PRRT MIRR - KPI Summary.docx  PRRT MAG KPI Summary.docx  PRRT MCSCS KPI Summary.docx  PRRT MOECC KPI Summary.docx  PRRT MOL KPI Summary.docx  PRRT OFA KPI Summary.docx  PRRT OMAFRA KPI Summary.docx		

Dear Karen, Samantha, Melissa, Ewa and Megan,

We wanted to take this opportunity to say thank you for taking the time to meet with us last week to discuss the KPIs, and being so generous with your time, insights and feedback. We greatly appreciated and benefitted from those discussions. We have updated the documents to reflect our discussions. Once you get a chance to review, if we have missed anything, please don't hesitate to let us know.

Given the justice ministries and MOL have already gone to the Board, we don't expect any further changes to those notes at this time. For the other ministries that are going to the Board in January, we will start internal briefings in early Jan. As we brief Karen, our DM and MO, if there are any changes/feedback re: your ministries' KPIs, we will let you know asap.

As per our discussion during the meeting, the development and approval of the KPIs is an ongoing process, as well as embedding the elements of the evidence-based decision making framework in ministry submissions. We look forward to working closely with you and the ministries on that journey.

Thank you so much once again.

And last, but not least, we would like to wish you and your families a very Happy New Year!

Didem

ETI (David) KPIs PRRT 2017/18

January-03-17 12:51 PM

Subject	Latest on the KPIs & Our Happy New Year Wishes!
From	Proulx, Didem (TBS)
To	Brezer, David (CAB); Rankin, Christine (CAB); Ballantine, John (CAB); Wittman, Nancy (CAB)
Cc	Greenberg, Martha (CAB); Fenton, Shannon (TBS); Liu, Sophie (TBS); Jetha, Zamir (TBS); Hellings, Chelsea (TBS); Hope, Janine (TBS); McNelles, Laurie (TBS); Peacock, Lisa (TBS); Baker, Jennifer (TBS); Boyle, Jacob (TBS)
Sent	December-30-16 2:46 PM
Attachments	 2017-18 PRRT - CO KPI Summary.docx  2017-18 PRRT - MEDG_MRIS KPI Summary.docx  2017-18 PRRT - MGCS KPI Summary.docx  2017-18 PRRT - MIT KPI Summary.docx  2017-18 PRRT - MOF KPI Summary.docx  2017-18 PRRT - MOI KPI Summary.docx  2017-18 PRRT - MTCS KPI Summary.docx  2017-18 PRRT - MTO KPI Summary.docx  2017-18 PRRT - TBS KPI Summary.docx

Dear David, Christine, Nancy and John,

We wanted to take this opportunity to say thank you for taking the time to meet with us last week to discuss the

KPIs, and being so generous with your time, insights and feedback. We greatly appreciated and benefitted from those discussions. We have updated the documents to reflect our discussions. Once you get a chance to review, if we have missed anything, please don't hesitate to let us know.

Given all these ministries will be going to the Board in January, we will start briefings on these in early Jan. As we brief Karen, our DM and MO, if there are any changes/feedback on your ministries' KPIs, we will let you know asap.

As per our discussion during the meeting, the development and approval of the KPIs is an ongoing process, as well as embedding the elements of the evidence-based decision making framework in ministry submissions. We look forward to working closely with you and the ministries on that journey.

Thank you so much once again.

And last, but not least, we would like to wish you and your families a very Happy New Year!

Didem

FPC Jan. 12/17

January-12-17 12:22 PM

- C&T revenue
 - Can any initiatives be amortized? Would be helpful
 - Need to review proposed initiatives as many are cash out to consumers but may be some
- Housing - interest rates
 - In short-term, rates could increase full point, would dampen housing market
 - In long-term, hard to predict, with new US administration
 - Worst case would be 2-3 point
- Taxes
 - Opportunity to increase tobacco tax
 - Marijuana tax?

FPC Jan. 19/17

January-19-17 11:37 AM

Attachments	
	
	6. Key Accounting Risks Fiscal Update.pptx
	
	a. MMP Meeting - Agenda - Jan18.docx
	
	b. MMP Meeting - ToC Jan18.docx
	
	1. MMP Meeting - Pension Asset Expert Advisory Panel...
	
	2. MMP - Meeting - Fiscal Update and Key Decisions -...
	
	3. MMP Meeting - Economic and Revenue Update - Jan 1...
	
	4 - MMP Meeting - Potential Revenue Options for Docu...
	
	5. MMP Meeting - Fiscal Planning Program Expense - J...

- Cabinet retreat for PRRT Feb. 23rd
 - Try to focus on key areas
 - Health
 - Corrections
 - HSW
 - 2 yr ago retreat discussion was a good one to model
 - Was a presentation on what we could do, building consensus for that
 - Some discussion around prioritization
 - Do we want to go down into the detail with all Ministers? All numbers?

Q3

- Timing of pension panel report vs Q3 release

- Good to have pension report out before any announcement of electricity mitigation
 - Don't need much time between pension report release and electricity
- Budget is still waiting on LTEP

Jan. 26/17 TBS/CO/MOF

January-26-17 1:27 PM

Subject	Friday PRRT Meeting - Background Materials
From	Johnston, John (CAB)
To	Greenberg, Martha (CAB)
Cc	Moore, Karen (CAB); Brezer, David (CAB)
Sent	January-25-17 11:53 AM
Attachments	 Scalable Slides.pptx  TAB3c1-Scalable Options Roll up - Consolidated Master...

- Scalable options slides
- Scalable options roll-up Password for these documents is: **Superman11**

Attachments	 2017-18 PRRT - MOF Assessment Note - Jan 20 - Chairs...  MTCS TBS Assessment Note Secretary's version.pdf  MTO - Assessment Note - Jan 25 TBMBC (1).pdf
-------------	--

Attachments	
	Revised - 2017-18 PRRT MAG Assessment Note v12a.pdf
	
	Revised - MIT Assessment Note.pdf

Subject	RRT Meeting - Tomorrow
From	Johnston, John (CAB)
To	Greenberg, Martha (CAB); Brezer, David (CAB); Moore, Karen (CAB)
Sent	January-26-17 8:45 PM
Attachments	 ScalableOptionsRollup V11c_Jan26.pdf

Hi,
 see attached updated doc from TBS re: scalable options - for tomorrow's meeting.
 password is Budget2016external
 Thanks,
 John

FPC Sept. 14/17

September-14-17 10:19 AM

Subject	FPC Decks
From	Kwamena, Boafoa (CAB)
To	Orsini, Steve (CAB)
Cc	Bromm, William (CAB); Davidson, Steven (CAB); Foster, Robert (CAB); Greenberg, Martha (CAB)
Sent	September-14-17 7:50 AM
Attachments	 FPC_FiscalArchitectureAndAllocations_v26.pptx  2017 Fall Economic Statement Planning_09_10_2017_FPC...

Pswd: Confederation17

Infrastructure

- Orange lines - shows those projects that we have committed to
- Are we showing those projects that we have assumed federal funding for?
- Does agreement provide fiscal benefit? Need to see how we can make that a benefit?
- Can orange line come down with feds support/programs? Or does with feds push our line/requirements up?

Oct. 5/17 Monthly planning

October-05-17 8:20 AM

Subject	Updated Emerging Tracker
From	Schuurman, Tim (MOF)
To	Greenberg, Martha (CAB); Madhany, Shamira (CAB); Duran-Schneider, Maria (TBS); Hughes, Karen (TBS)
Cc	Birks, Ryan (MOF); Chaput, Brandon (MOF); Esmail, Selena (MOF)
Sent	October-04-17 4:16 PM
Attachments	 20171004 Emerging Policy & Financials (Tracker - v37...  20171004 Outline (Policy & Fiscal Integration).pptx

Subject	Fw: Updated Emerging Tracker
From	Johnston, John (CAB)
To	Greenberg, Martha (CAB); Brezer, David (CAB); Moore, Karen (CAB)
Sent	October-04-17 7:35 PM
Attachments	 CfundTracker_v31_ext.pdf

PW is Byng17

John

From: Laughton, Patrick (TBS) <Patrick.Laughton@ontario.ca>

Sent: Wednesday, October 4, 2017 6:53 PM

To: Birks, Ryan (MOF); Johnston, John (CAB); Niyaz, Fatima (CAB); Raashid, Sohaeb (TBS)

Cc: Chaput, Brandon (MOF)

Subject: RE: Updated Emerging Tracker

Hi everyone –

Please see attached for an additional document we'll be bringing forward tomorrow.

External doc PW to open.

P.

From: Birks, Ryan (MOF)

Sent: October-04-17 4:23 PM

To: Johnston, John (CAB); Niyaz, Fatima (CAB); Raashid, Sohaeb (TBS); Laughton, Patrick (TBS)

Cc: Chaput, Brandon (MOF)

Subject: RE: Updated Emerging Tracker

Apologies, I should have flagged that the documents are saved with the external doc password.

From: Birks, Ryan (MOF)

Sent: October-04-17 4:19 PM

To: Johnston, John (CAB); Niyaz, Fatima (CAB); Raashid, Sohaeb (TBS); Laughton, Patrick (TBS)

Cc: Chaput, Brandon (MOF)

Subject: FW: Updated Emerging Tracker

Hi All,

FYI, updated materials for the monthly fiscal planning meeting tomorrow.

Thanks,

Ryan

From: Schuurman, Tim (MOF)

Sent: October-04-17 4:16 PM

To: Greenberg, Martha (CAB); Madhany, Shamira (CAB); Duran-Schneider, Maria (TBS); Hughes, Karen (TBS)

Cc: Birks, Ryan (MOF); Chaput, Brandon (MOF); Esmail, Selena (MOF)

Subject: Updated Emerging Tracker

As promised, attached is an updated policy / fiscal integration placemat (with a new title), as well as a revised Emerging Policy Tracker. We recommend taking these to the meeting tomorrow.

We've finished briefing Scott and have touched base with our MO as well.

The new version of the tracker reflects additions to the seniors sandbox (e.g., home and community care announcements in 2017 Budget, seniors public transit tax credit), as well as items we got from Martha last night as well.

Tim Schuurman

Assistant Deputy Minister

Office of the Budget

Ministry of Finance

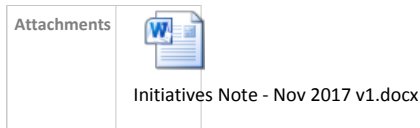
Oct. 20/17 Monthly Planning

October-20-17 9:03 AM

Subject	FW: Minimum Wage
From	Laughton, Patrick (TBS)
To	Hughes, Karen (TBS); Schuurman, Tim (MOF); Greenberg, Martha (CAB); Madhany, Shamira (CAB); Lawson, Shawn (TBS)
Cc	Lance, Caleb (TBS); Raashid, Sohaeb (TBS); Johnston, John (CAB); Niyaz, Fatima (CAB); Birks, Ryan (MOF)
Sent	October-19-17 7:08 PM
Attachments	 Bill148_v6.pptx

Nov. 17/17 Monthly planning

November-17-17 10:31 AM



PRRT

- May need to discuss some ministries more in-depth than others with PO

Budget

- Will need decisions but not for today
 - Timing of pre-election
 - Timing of document
 - What items for document/signature
 - Deficit or not...
- Pre-election report
 - Before vs after budget
 - AG implications
- Timing of budget
 - Is budget to be passed or simply introduced
- Document initiatives
 - See handouts
 - Business supports
 - May not have fiscal impacts/costs, need policy refresh on way presenting business support for doc, may not need investment, not now articulating biz investment as gov wants or way gov is talking about it
- Benefits - precarious workers less likely to have benefits than others
 - What are challenges to workplace benefits, which are more important, what is risk pooling (e.g., cost, segments of population that can't afford to buy in)
 - Linked to pharmacare expansion?
 - Yes, also linked to income security reform
 - Lands somewhere between pharmacare and ORPP
 - ◆ Some form of incentive piece that makes easier to buy in or some funds to support them
 - ◆ Also a policy piece around what needs to happen to make easier for people who don't have workplace benefits (and this is a problem not having benefits) to get into appropriate program
 - Many ministries involved, ask MOF to lead, need to think through project governance
 - Reconvene on scoping with PO
 - MJ to share piece he's done
- MAG CJs - will they be ready for any investment or even commitment to investment?
- PRSO/OMAFRA/MOECC - want work to continue on food security/foodland ontario, look to leverage GGRA for 18/19??/
- MOECC - adaptation, want ministry to do more policy work, potential GGRA funding?
- MOHLTC health ontario - remove, keep doing policy but not for doc
- Childcare - a lot of ambition but need to review study before saying that is a policy that can be adopted, review showing big investment but unsure what gov wants to do
- Corrections
 - Be clear on what investments, when, ened to meet settlement but segment out, what is needed now, what is later, it is a process and in stages
 - Need to be credible and commit to making changes but how far out can we commit to with some unknowns
 - Gating of approvals - achieve milestones before get phase 2 (like IT)
 - How does capital fit in?
- Income security/developmental services - need policy early in new year?
 - Income security is tracking but not DS
 - Last year they had a plan but wasn't where needed to be so got 1 year but need to come back in with a better plan, some sense of substantial reform?
- Autism
 - Need to keep pushing on transitioning program
- Hospital capital

MTCS preview Gen Nov. 30/17

November-30-17 11:37 AM

- Proposal: Reduce some TPs to address pressures
 - Given timing of writ - is that necessary?
 - Will approve approach but still need to consider
 - Sport and rec community fund, cultural development fund, own the podium, ontario media development, library connectivity/high speed internet, regional tourism organizations
 - Expect negative stakeholder reaction
- Ontario Place
 - Already discussed East and West
- GGRA requests going through GHGIP

MGCS preview Gen Nov. 30/17

November-30-17 11:44 AM

- Within allocation
- Service Ontario
 - Bill 148 pressures going through separate track
 - Bigger modernization initiative
 - TBS asking them to report back in summer on renewal notices and bigger savings target
- Risks - increasing demands of SO, expanding consumer protection mandate puts pressures on resources
- Asks - areas already approved
 - Digital modernization of land registry
 - Building code compendium
- Nothing on Tarion

Energy preview tim Dec. 4/17

December-04-17 11:12 AM

- 2% is discretionary spending, so not a lot of flex
- 19 new FTEs for Fair Hydro
 - Unlikely to approve - deferring decision
 - Programs - RRRP, FN, OESP
- Forecasted pressures - being realigned to support Fair Hydro

MOECC preview Ewa Dec. 4/17

December-04-17 11:16 AM

- Drive Clean - being deferred to Dec. 12, so more in-year
- CRIO/adaptation agency
 - \$9M/year - not likely to get all, slower ramp up
 - No reference
- Great Lakes protection - asking for \$4.9M 18/19, \$5M 19/20
 - Being deferred to document
- Grassy narrows
 - \$425k to have "in case"
 - TB only going to give them \$1k as placeholder, but not in advance, will ask MOECC to come in year-end with how much they actually need
- GGRA

MNRF preview Ewa Dec. 4/17

December-04-17 11:21 AM

- RRS - ok
- Water resources Act - ottawa waterways
 - Needs to be updated,
- Park Fees
 - Going forward with the \$0.25 in 18/19 as planned but nothing in addition to what was already approved
 - Can do more in 19/20

MIRR preview Tim Dec. 4/17

December-04-17 11:24 AM

- Not asking for a lot, flagging more as risks
- Working on accounting with OPCD on contingent liabilities
- Small asks
 - Pic river negotiations support
- Consensus item

MMA preview Ewa Dec. 4/17

December-04-17 11:29 AM

- Consensus item
- Building services transformation
 - Defer to 19/20
 - Won't impact MMA on their work as they need funding in 20/21
 - Can still do building code changes
- Moosonee - need additional funding
 - Have provided funding previously, through one-time grants
-

MTO preview Christine Dec. 4/17

December-04-17 11:31 AM

- Above allocation
- Key fiscal
 - Ammortization curve - specific to highway projects and others
 - Reprofile municipal projects (changes in construction timelines)
- Big ask
 - Operating subsidy for Mx for Presto
 - Anticipated 75% uptake of PRESTO on TTC, but somewhere around 25% now
 - Fair integration - should lead to greater integration of PRESTO on TTC
 - TBS wants to defer until wrap up
- 158 FTEs
 - Big piece is changing way source contracts for engineers
 - Now: FFS
 - Future: have in-sourced, so have as FTEs
- Other asks
 - Increase staffing for Wolfe Island ferry - need more info on why
 - Not recommended
 - GGRA for FTEs - not recommended
- Fee increases
 - In line with inflation
- Drivers test centres
 - Extending hours
 -

MOI Lynelle/Christine Dec. 4/17

December-04-17 11:40 AM

- Reprofilling
 - e.g., natural gas grants
- Community hubs
 - New FTES - not recommended
- Clean water/wastewater funds
 - Flagged some risk with respect to flow of funding
- Deferred maintenance in rec/gov facilities
- Asset management
- Fed/prov risks - timing/negotiations with feds
-

MAG Dec. 5/17

December-05-17 11:32 AM

Preview - Sam:

- Police oversight - significant portion of PRRT ask
 - Will get some resources but not close to what is being asked for
- SFO/CJC - not included in PRRT
 - Not even flagged as risks
- Auto accidents benefits unit - majority of ask
 - New unit license appeals tribunal
 - Resolve disputes about benefits from accidents
- Part 3 POA offences
 - 40 FTE surplussed
- Ticket speculation - transfer some FTE to MGCS
- Appeals board re: OMB
- Justice bolder - savings target of \$55M 18/19, hard to achieve

TBS DM/MO:

-

CSCS Dec. 5/17

December-05-17 11:33 AM

Preview - Sam:

- All asks are SSO/corrections
- Won't get full amounts, will have to report back
- Cannabis - may address separately??
- Justice bolder - no offsets to meet savings
 - CSCS is on hook for \$20M
- Emergency management - not part of PRRT
- No approvals beyond 18/19

TBS DM/MO briefing

- Some elements may be for doc
- Narrative - how you get to long-term savings
- If you look at the issue people are facing, how do you then bring those services to them, what are the outcomes/services needed and can you quantify
- Show the justice system as a whole
-

PER FPC Dec. 13/17

December-15-17 1:07 PM

Subject	Fiscal Prep
From	Moore, Karen (CAB)
To	Greenberg, Martha (CAB); Brezer, David (CAB)
Sent	December-15-17 1:03 PM

Sorry, forgot to send notes from FPC this week.

Fiscal Prep

December 13, 2017

10:05 AM

PER	In FAO instance one doesn't use fataw (sp?) so that accounting principle doesn't apply, that is the key distinguishing feature of these options. - AB and Cindy had a disagreement on an accounting principle for 10 year forecast -- couldn't follow! Why the change in revenue integrity on slide 13? - Federal changes Bottom line impact of PER is presentation of budget that is not balanced MJ: Discussion with Sandals, AG acknowledges there is a challenge and may be open to alternative approaches. How to approach FAO and AG. Option is to not do a PER and have the FAO review the fiscal documents as he normally would; provide transparency on government books despite new constraint on timing of election. - Usually 4 weeks after budget / FES - Communication to AG on no PER? All about timing and ability to accommodate her 80-90 day timeframe for review of PER.
Doc Priorities	Is there a list of further initiatives that MOF has? No. PO interested in sending out a request to ministries CoS for items that aren't on the list that should be? Echo at DMC? Asking them to proactively disclose items their Min thinks are a high priority for doc. MOF could have a discussion first and follow up with a memo? Prefer not to send a memo. ADM level discussion led by CO? Draft list DM Thompson had is longer than Gillian's list... PO/CO led discussion? Time at DMC on this too

Subject	PER
From	Brezer, David (CAB)
To	Chiu, Genevieve (CAB); Greenberg, Martha (CAB)
Cc	Johnson, Maureen (CAB)
Sent	December-15-17 1:01 PM
Attachments	 20171215123504774.pdf

Brandon handed out the attached PER placemat at a pre-doc discussion this morning with MOF, TBS and CO.

In addition to showing the current timing considerations (Reg approval at LRC January 23), it outlines when necessary analysis information will be available to MOF and AGO. For example, Federal Budget is expected to be released in February and will contain tax vital information that is essential to producing the PER.

Martha – we'll check with Michelle to see if she want the item to "walk on" or be visible to the wide distribution of LRC BinderBrowser.

-- David

David Brezer, MBA, P.Eng
Executive Coordinator
Economic, Transportation and Infrastructure Policy
The Cabinet Office
T: 416-325-5304 M: 416-220-4934

2018 Budget – Signature Initiatives Process Memo

December-18-17 9:08 AM

Subject	FW: 2018 Budget – Signature Initiatives Process
From	Brezer, David (CAB)
To	Greenberg, Martha (CAB)
Cc	Moore, Karen (CAB)
Sent	December-17-17 6:05 PM

Looping....

-- David

David Brezer, MBA, P.Eng
Executive Coordinator
Economic, Transportation and Infrastructure Policy
The Cabinet Office
T: 416-325-5304 M: 416-220-4934

From: Chaput, Brandon (MOF)

Sent: December 17, 2017 10:35 AM

To: Dodbib, Teuta (TBS); Cook, Tim (TBS); Cece, Maria (TBS); Miu, Gladys (TBS); Cheung, Dorothy (TBS); MacKinnon, Lorrie (TBS); Brezer, David (CAB); Moore, Karen (CAB); Foster, Robert (CAB); Gilbert, Tamara (CAB)

Cc: Esmail, Selena (MOF); Hendry, Jody (TBS); Sharda, Raj (TBS); Tiburcio, Daniel (MOF); Jaikaran, Ronald (MOF)

Subject: FW: 2018 Budget – Signature Initiatives Process

Just wanted to ensure everyone was aware that the below memo went out to all Deputies on Friday evening.

This initial request for key contact details is intended to facilitate outreach from central agencies, which we expect to happen next week (we'll coordinate these conversations out of the Office of the Budget). During those follow-up conversations, we will confirm initiatives already under development by ministries as well as action out a handful of measures that Premier's Office has identified for further work. We are working on revising our Emerging Policy & Financial Tracker to support these discussions.

We also know that we committed to an 'on-ramp' for potential investments outside of this year's Program, Review, Renewal & Transformation process. To make this commitment true, on Tuesday there will be a joint Deputies and Chiefs meeting where we are going to articulate a fact-finding process where ministries can surface any other measures that aren't yet working their way through the Program Review, Renewal & Transformation process and/or policy approvals process, for vetting by central agencies.

We are still working to finalize materials, including key messages and a roadmap that lays out this two-stream process visually. I will share as soon as possible next week. In the interim, please give me a call if you have any questions.

--

Brandon Chaput | 416.562.4958

Director, Strategic Policy, Office of the Budget
Ontario Ministry of Finance

From: Thompson, Scott (MOF) <Scott.Thompson@ontario.ca>

Sent: Friday, December 15, 2017 5:38 PM

To: Adamson, Maureen (MTCS); Angus, Helen (TBS); Bell, Robert (MOHLTC); Betzner, Lynn (CAB); Bezzina, Alexander (MCI); Davidson, Steven (CAB); de Launay, David (MNDM); Dennis, Sophie (MOL); Erry, Sam (MCSCS); Evans, Paul (MOECC); Fougère, Marie-Lison (MFA); French, Kevin (MGCS); Gherson, Giles (MEDG/MRIS); Glasberg, Irwin (MAG); Hartley, Hillary (CAB); Imbrogno, Serge (ENERGY); LeBlanc, Laurie (MMA/MHO); Matthews, Nancy (MCYS); Menard, Janet (MCSS); Meredith, Greg (OMAFRA); Orencsak, Greg (MAESD); Phillips, Shirley (MIT); Rhodes, Stephen (MTO); Richardson, Deborah (MIRR); Rodrigues, Bruce (EDU); Thornton, Bill (MNRF); Torigian, Matthew (MCSCS); Zegarac, George (MOI); Orsini, Steve (CAB); Semansky, Paris (MAESD); Lagerquist, Jason (OMAFRA); Easton, Jason (MEDG); Greco, Delia (MAG); Davidson, Drew (MCYS); Longo, Ferd (MCI); Gonsalves, Shane (MCSCS); Taglione, Cristina (MCSS); Finlay, Charles (MEDG); Andrey, Sam (EDU); Teliszewsky, Andrew (ENERGY); Norman, Jen (MOECC); Ghiassi, Ali (MOF); Verrilli, Josie (EDU); Pretlove, David (MGCS); Codd-Downey, Beckie (GHLO); Araneda, Derrick (MOHLTC); Bomé, Christine (MHO); Vitunski, Aly (MIRR); Black, David M. (MOI); Innes, Christine (MIT); Bornmann, Roy (MOL); Arnold, Josh (MMA); Nordin, Sayla (MNRF); Feenstra, Mike (MNDM); Lipsey, Adrienne (MCI); Ouimet, Dan (MRIS); DeCaire, Adam (MSA); Fox, Samantha (MTCS); Pichelli, Jason (TBS); Seca, Marsha (MTO); Wright, Melanie (OPO); Bevan, Andrew (OPO)

Cc: @CAB-DM-EAs; Jancik, Mike (OPO) - OLD; McEachern, Gillian (OPO); Orsini, Steve (CAB); Buckingham, Brigid (MOF); Hughes, Karen (TBS); Schuurman, Tim (MOF)

Subject: 2018 Budget – Signature Initiatives Process

Ministry of Finance Ministry of Finance
Office of the Office of the Chief of Staff
Deputy Minister Minister's Office
Frost Building South Frost Building South
7 Queen's Park Cr 7 Queen's Park Cr
Toronto ON M7A 1Y7 Toronto ON M7A 1Y7
Tel.: 416 325-1590 Tel.: (416) 314-7479



December 15, 2017

MEMORANDUM TO: Deputy Ministers
Chiefs of Staff

FROM: Scott Thompson
Deputy Minister of Finance

Ali Ghiassi
Chief of Staff to the Minister of Finance

SUBJECT: 2018 Budget Signature Initiatives Process

Following the recent release of the 2017 Fall Economic Statement, we are turning our attention towards planning for the 2018 Budget. As you know, the annual Budget is the government's major fiscal and policy publication outlining its plans for the upcoming fiscal year. As part of this process, the government identifies signature initiatives that support its fiscal and policy objectives and includes them as part of the Budget narrative.

In the coming days, central agencies may be contacting your ministry to provide further details to support policy development and decision-making on one or more such initiatives, for potential inclusion in the 2018 Budget. Responding to these requests will generally require content similar to a Treasury Board or Cabinet submission. These requirements are intended to ensure any measures that proceed are supported by a clear policy rationale and business case that demonstrates value for money, evidence, and outcome-based performance measures.

To support this work, we are asking you to identify a primary point of contact for this process within the civil service. This individual will facilitate initial outreach in the coming week as well as ongoing engagement with central agencies over the course of the Budget development process. We would ask that you please provide a name and contact details to Tim Schuurman, Assistant Deputy Minister, Office of the Budget, Ministry of Finance, by December 18. Tim can be reached at tim.schuurman@ontario.ca or 416.327.0173.

The content of the Budget is strictly confidential. Any Budget content received from Finance or Treasury Board Secretariat officials is similarly confidential and should not be shared with anyone other than those identified as critical to the development of a given initiative.

In addition to the process outlined above, all Deputy Ministers and Chiefs of Staff will be receiving an invitation to a joint meeting on Tuesday, December 19 where we will discuss the elements of this year's process in a bit more detail.

In the interim, should you or any Ministry officials have general questions about this process, please contact Tim Schuurman. Questions from Minister's Office staff can be directed to Brigid Buckingham, Director of Policy & Budget, Ministry of Finance, at brigid.buckingham@ontario.ca or 416.314.7850.

We look forward to working closely with you and your divisions to support decision-makers and ensure alignment with the overall Budget narrative and the government's policy priorities. We would also like to thank you for your work on Program Review, Renewal & Transformation, which will continue to operate in parallel with this signature initiatives process.

Sincerely

Original Signed By

Ali Ghiassi
Chief of Staff

Original Signed By

Scott Thompson
Deputy Minister

c. Mike Jancik, Deputy Principal Secretary, Premier's Office
Gillian McEachern, Executive Director, Premier's Office

Steve Orsini, Secretary of the Cabinet & Head of the Ontario Public Service

Brigid Buckingham, Director of Policy & Budget, Ministry of Finance

Karen Hughes, Assoc. DM, Office of the Treasury Board, Treasury Board Secretariat

Tim Schuurman, ADM, Office of the Budget, Ministry of Finance

Emerging Policy & Financial Tracker

December-21-17 9:48 AM

Subject	Emerging Policy & Financial Tracker
From	Schuurman, Tim (MOF)
To	Madhany, Shamira (CAB); Greenberg, Martha (CAB); Duran-Schneider, Maria (TBS); Hughes, Karen (TBS); Whitehead, Russ (TBS)
Cc	Birks, Ryan (MOF); Chaput, Brandon (MOF)
Sent	December-21-17 9:29 AM
Attachments	 20171220 Emerging Policy Financials (Tracker - v78)....

Please find attached the latest emerging policy and financial tracker that reflects the latest discussions and roll-up of information post-PRRT meetings this month.

We will be sharing with our MO today as well and this will likely act as the last time this is circulated before January (pending major changes required).

Thanks everyone for your ongoing input and collaboration on this shared list.

Please note that that this is an official 2018 Document product and as such, appropriate security is and should continue to be in place.

Tim Schuurman
Assistant Deputy Minister
Office of the Budget, Ministry of Finance
7 Queen's Park Cres.
Toronto ON M7A 1Z1
Tel: 416-327-0173



FPC Jan. 10/18

January-10-18 9:41 AM



PRRT Update to FPC Jan 10_FINAL.pdf



20180109 Presentation (Pre-Election Report Considera...



20180109 Pre-Election Report Pot.pdf

BPS Steering Cmt Feb. 2/18

February-02-18 1:16 PM



02A - MAESD - Scalable Options.pdf



20180201 Eco Comp MCI.MIT - CA Note.v4.docx



02B - MAESD - Placemats



20180201 Eco Comp MEDG - CA Note_v4.docx



03 - MIT - Scalable Options



20180201 Eco Comp MAESD - CA Note_v4.docx



01 - MEDG - Scalable Options.pdf

MEDG

- CF:
 - Need for investment is not solely NAFTA withdrawal
 - Productivity gap, losing out, lack of investment over time
- Qs - how decide on the numbers proposed? Effect on economy, effect on jobs; project momentum, does that need carve out or built into allocation for advance manufacturing? Are any initiatives dependent on other decisions? Speak to any outcomes from past allocations to justify or show success
- Discussions
 - Allocation is not front-end loaded, tried to be respectful of fiscal plan so pushed profile out
 - Dependencies with other decisions - if there are tax changes, then that may reduce pressure on some of the program ask
 - Priorities? Those areas we are losing out to the US (e.g., advanced manufacturing)
 - Outcomes - can we model jobs gained, investment gained through the 3 scenarios
 - Can show the gains but some of it is just maintaining,
 - NAFTA withdrawal - some of the ask includes that but profile of when need additional
 - Dependency - feds are not currently planning on making any changes (we think tax changes) in response to US tax changes
 - Some dependence to MAESD
 - What is an economically relevant response and why?

MAESD

Follow-Up | 2018 Budget – Signature Initiatives Process | Road to Super Saturday

March-06-18 10:18 AM

Subject	Follow-Up 2018 Budget – Signature Initiatives Process Road to Super Saturday
From	Moore, Karen (CAB)
To	Greenberg, Martha (CAB)
Sent	March-05-18 4:44 PM
Attachments	 20180224 Agenda (BPC Steering Committee).docx

Notes from BPSC Feb 23

Follow-Up | 2018 Budget – Signature Initiatives Process | Road to Super Saturday

February 23, 2018

1:39 PM

Subject	Follow-Up 2018 Budget – Signature Initiatives Process Road to Super Saturday
From	Chaput, Brandon (MOF)
To	Dodbiba, Teuta (TBS); Cook, Tim (TBS); Cece, Maria (TBS); Miu, Gladys (TBS); Cheung, Dorothy (TBS); MacKinnon, Lorrie (TBS); Gray, Rob (MOF); Praamsma, Bill (MOF)
Cc	Schuurman, Tim (MOF); Hughes, Karen (TBS); Duran-Schneider, Maria (TBS); Whitehead, Russ (TBS); Lawson, Shawn (TBS); Madhany, Shamira (CAB); Greenberg, Martha (CAB); McMichael, Rhonda (CAB); Scott, Adrienne (CAB); Veinot, Cindy (TBS); Esmail, Selena (MOF); Hendry, Jody (TBS); Sharda, Raj (TBS); Tiburcio, Daniel (MOF); Ternamian, Paul (MOF); Jaikaran, Ronald (MOF); Rowe, Alana (MOF); Francis, Robert (CAB); Astill, Michelle (CAB); Franks, Sebastian (CAB); Moore, Karen (CAB); Downarowicz, Ewa (CAB); Birks, Ryan (MOF); Laughton, Patrick (TBS); Raashid, Sohaeb (TBS); Sailsman, Gillian (TBS); Lance, Caleb (TBS); Niyaz, Fatima (CAB); Johnston, John (CAB); Hosick, Sarah (TBS)
Sent	February 23, 2018 1:01 AM
Attachments	<<20180224 Agenda (BPC Steering Committee).docx>>

Hi Everyone – please see below for updates and let me know if there are any questions or concerns. Thanks again for all of your efforts, especially given all of the other priorities this week.

1. BPC Steering Committee is scheduled for tomorrow from 1:30 to 3:00. The agenda is as follows:

Budget Preparation Steering Committee February 23, 2018 - 1:30 to 3:00 99 Wellesley Street West (Whitney Block), 6 th Floor, Room 6501		
1:30 to 1:45	Central Agency Discussion	MOF / TBS / CO
1:45 to 2:15	Justice Bundle	MCSCS / MAG / MOHLTC
2:15 to 2:45	Health Bundle	MOHLTC
2:45 to 3:00	Central Agency Discussion	MOF / TBS / CO

Central agency considerations notes are under development – Justice Bundle and the Personal Support Worker component of the Health Bundle will follow tomorrow given how late we received ministry materials, but all others have been posted to BinderBrowser. We have confirmed that postsecondary affordability will not track in tomorrow, but contingent on receiving materials, we do plan to discuss this item on Saturday (see below).

2. A workshop on Signature Initiatives with Premier's Office has been scheduled for February 24 (see proposed agenda attached). These discussions are generally being supported by a handful of products:
 - For discussion items – Ministries were asked to submit responses / follow-ups from their presentations at BPC Steering Committee by Tuesday.
 - All submissions have been received, with the exception of Mental Health & Addictions and Postsecondary Affordability, and have been uploaded / organized in BinderBrowser. We will distribute materials on these items to support the development of summary slides as soon as possible tomorrow.
 - Draft summary slides for other discussion items have been prepared by portfolio teams and posted as draft to BinderBrowser, with the exceptions of Pharmacare, Personal Support Workers and Home & Community Care. These items are expected tomorrow in light of how late we received ministry materials.
 - Our central agency considerations notes prepared in advance of each item tracking to BPC Steering Committee have also been posted for reference. Notes on the Justice Bundle and Personal Support Workers will follow tomorrow per my comments above about BPC Steering Committee.
 - For the Infrastructure item, which is a bit of an outlier, materials are under development and we can post as soon as finalized.
 - For non-discussion items – Ministries were asked to submit scalable options on their non-discussion items by Tuesday.
 - All submissions have been received in some form, with the exception of various Transportation items.
 - We have received only draft versions of items from MAG and MOECC.
 - A draft roll-up, including all portfolio team input received to date, has been posted to BinderBrowser. We will need your support to finalize the roll-up as soon as possible tomorrow.
 - For the Greenhouse Gas Investment Plan, materials are under development and we can post as soon as finalized.
 - For the Grants for Student Needs item, will need confirmation of what materials we will be using and can post as soon as finalized.

Thanks again everyone and I'll see you all tomorrow,
Brandon

Justice Bundle	MAG presentation on changes to bail delays, improved access, trends.
MAG and MOHLTC	Highlights of presentation: CJCs FNMI social navigators Expansion of bail beds - gets into communities where beds do not exist, focus on indigenous population, reduce number of flights in and out of Kenora Technology / access to justice - \$750k transportation costs currently Mental health beds, etc.
	MJ: need to understand relative prioritization of doing high cost bail beds vs. cost of lower priority items. MAG MO: high priorities are the items that would be most important. MOHLTC: calculation included maintaining sets of viable initiatives. HA: why not mobile crisis units until 2021? MOHLTC: typo, should start in 18/19
MCSCS	SE: Jahn / corrections requests to date based on minimum viable, will ask for more in 19/20 after further due diligence has been done. Focus so far has been on institutional side but more work on community services side is needed, additional programming.
	LA: need to be clear on what has been approved already, and how that relates to the request today. How does addendum factor into this? Is it S + addendum = M?
	MCSCS MO: addendum arises from consultation on the legislation and broader transformation work. Complement the investments in the request.
	MJ: a few runs at trying to understand the importance of the addendum. Would be helpful to have a memo that articulated in a prioritized way the investments beyond what is currently approved that the ministry thinks it needs. Not advice on integrated 3 ministry plan but specifically MCSCS priority list.
Health Bundle	

BPC Steering Feb. 9/18

February-09-18 10:04 AM



20180207 Overview (Signature Initiatives).pdf

- Women's economic empowerment strategy
 - Doesn't need BPC, can scale down and no need to bring into this forum
 - Going to TB Feb. 27th

MCI

- Any amount of funding will be used, demand is there so won't go unallocated
- Split funding across bridge training, mentorship, loans - should investment be skewed in any one of those more or equal?
 - ROI is high on bridge training, aligns with loans
 - Mentorship - could go up/down
 - Can be more clear on relationship among the three areas
- Be more clear on what investment "buys"
 - How many more people get what
 - In what areas are we talking about, what are those areas of priorities (e.g., french language)
 - How many more people can bridge into...
-

BPSC March 5

March-06-18 10:08 AM

Subject	BPSC March 5
From	Moore, Karen (CAB)
To	Greenberg, Martha (CAB)
Sent	March-05-18 4:45 PM
Attachments	 20180304 Loose Ends (Document Initiatives - v5).xlsx  20180213 Template (Northern Municipal Airport Capita...  20180120 Template (Family Mediation).pdf  20180303 Roll Up (Document Initiatives - v10).pdf

Notes from BPSC March 5 (materials in binder browser)

BPSC March 5

March 5, 2018

11:05 AM

Subject	Fw: Follow-Up Loose Ends / Agenda
From	Chaput, Brandon (MOF)
To	Moore, Karen (CAB)
Sent	March 4, 2018 9:21 PM
Attachments	<<20180304 Loose Ends (Document Initiatives - v5).xlsx>> <<01 - 20180228 Response (Childcare).docx>> <<02 - 20180228 Response (Personal Support Workers).pdf>>

KH: need to land GGRA.

PO: GGRA -- comfortable with \$100M scenario but with nuance -- scale back some existing to 80 and remove some of the new initiatives; overall equivalent to \$100M maybe a bit more.

- In plan hospital and RER investments as a priority
- PO to circle back with the MOECC MO today

EDU Child Care

- Wage grid vs. floor; comparability between ECEs in schools and in child care facilities
- Distinction between registered ECEs and non-registered workers would be maintained -- quantum of differential is important

- Close the gap over X number of years is possible but more difficult in the context of rolling out new child care spaces and not having enough staff -- ministry to take this back
- On reserve expansion -- advice needed asap
- Innovation Fund -- \$45M over 3 years beginning in 19/20

MOHLTC PSWs

- Need a further policy conversation on this, including what we are trying to achieve
- Concerned about potential for claw back on increases
- MOF financial policy branch lined up to help

ISR (added 10 mins before the meeting to binderbrowser)

- PO has what they need; will be a question of other things dropping off to make room in the fiscal plan for this

Benefits

- Follow-up options in response to Saturday discussion
- Grant option includes amount for government administration, does not include facilities cost
 - Tax option would include administration by CRA, approx \$20M (is this show in the tax numbers?)
 - Less expensive and slightly less efficient than tax option
- Estimates do not account for leakage

Loose ends

- Charitable: follow up discussion with Sriram only -- clarification on impacts of charitable donation changes sought
- OHIP ++ is cut
- Family Justice Action Plan -- direction still pending
- Northern Municipal Airport Capital -- dropped; note: ministry says they cannot fund from within
- Postsecondary capital -- keep status quo and revisit in the future
- GHGIP -- will come back to this one (when??)
 - Note: DM Evans wrote to DM Rhodes advising of \$255M for RER
 - \$100M benefit to the plan; could do another \$100M. Total of \$500M (\$300M existing; \$200M new). This is \$100M less than what was in the plan as of Saturday; need to find that figure today
- HSR -- needs further discussion and understanding of why concession model not an option / recommended; for now tbs / mof not including
- Campus-linked accelerators -- incremental request that was previously removed from their base as part of roll out of HSW
 - Decision could be deferred for one more year (i.e., they have one more year of funding before it drops to zero)
 - PO requests spending history
- Justice bundle security classification -- \$2M for start up costs in IT in order to fully roll out changes associated with the legislation. Is it capital? Likely -- if so then can be capitalized so would be less than \$2M.
- Home support services -- will come back to that one at end of day.

Regroup with a smaller group at Frost at 1:45pm (Steven only).

From: Schuurman, Tim (MOF) <Tim.Schuurman@ontario.ca>

Sent: Sunday, March 4, 2018 15:58

To: Buckingham, Brigid (MOF); Ghiassi, Ali (MOF); Thompson, Scott (MOF)

Cc: McLean, David (MOF); Chaput, Brandon (MOF); Birks, Ryan (MOF); Esmail, Selena (MOF); Rowe, Alana (MOF)

Subject: Follow-Up | Loose Ends / Agenda

Find attached a proposed loose ends list that could serve as a reference tool and roadmap for the meeting currently scheduled for 11 to 130 (+/-) pm tomorrow. We've also attached the relevant supporting documents for the line ministry items.

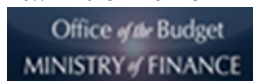
The proposed agenda is below. We have already invited EDU re the child care piece and they are geared up to attend at 11a.m....we will contact MOHLTC to discuss the PSW piece since we don't have any insight into it. We'll need to be really focussed to keep these to 30 minutes. The

remainder of the agenda can be supported by the attached list and other documentation related to benefits and ISR as it arrives.

Please let us know if you agree with this proposed agenda and invitation list, and we'll get it going.

Budget Preparation Steering Committee March 5, 2018 - 11:00 to 1:30+/- 99 Wellesley Street West (Whitney Block), 6 th Floor, Room 6501		
11:00 to 11:30	Child Care (see attachment 01) • Workforce Strategy • Child Care on Reserve • Innovation Fund	EDU / TBS
11:30 to 12:00	Personal Support Workers (see attachment 02) • Retirement Security Proposals	MOHLTC / TBS
12:00 to 12:15	Income Security Reform (materials to be walked in)	MOF / TBS / CO
12:15 to 12:45	Extended Health Benefits (materials to be walked in)	MOF / TBS / CO
12:45 to 1:30	Other Central Agency Items (see loose ends list)	MOF / TBS / CO

Tim Schuurman
Assistant Deputy Minister
Office of the Budget, Ministry of Finance
7 Queen's Park Cres.
Toronto ON M7A 1Z1
Tel: 416-327-0173



Updated Doc Initiatives Roll-up - March 7

March-08-18 8:20 AM

Subject	Updated Doc Initiatives Roll-up - March 7
From	Schuurman, Tim (MOF)
To	Hughes, Karen (TBS); Duran-Schneider, Maria (TBS); Lawson, Shawn (TBS); Whitehead, Russ (TBS); Lewis, Brian (MOF); Subrahmanyam, Sriram (MOF); Doherty, Elizabeth (MOF); Kennedy, Nancy (MOF); Weir, Mike (MOF); Veinot, Cindy (TBS); Nelms, Scott (MOF); McMichael, Rhonda (CAB); Scott, Adrienne (CAB); Greenberg, Martha (CAB); Madhany, Shamira (CAB); LeBlanc, Jenna (MOF); Waterston, Michael (MOF)
Cc	Chaput, Brandon (MOF); Esmail, Selena (MOF); Birks, Ryan (MOF); Rowe, Alana (MOF)
Sent	March-07-18 10:20 PM
Attachments	 20180307 Roll Up (Document Initiatives - v13).pdf

Pswd: Chamonix18

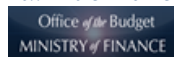
Please find attached tonight's roll-up of Document Initiatives. I understand that most of these have been entered into ORBIT for lock and sign-off tomorrow.

Please note: these have not been shared with line ministries and should not be at this point in time. We are organizing a second line ministry sign off for early next week at which time they will receive this information. These are still potentially subject to change.

Thanks everyone for all your patience and support over the past few weeks as we negotiated our way through these.

And special thanks to the Strategic Policy Branch for their leadership on this list and supporting processes.

Tim Schuurman
Assistant Deputy Minister
Office of the Budget, Ministry of Finance
7 Queen's Park Cres.
Toronto ON M7A 1Z1
Tel: 416-327-0173



List of budget initiatives march 23/18

March-26-18 8:48 AM

Subject	FW: list of budget initiatives
From	Scott, Adrienne (CAB)
To	Greenberg, Martha (CAB); Madhany, Shamira (CAB)
Cc	McMichael, Rhonda (CAB)
Sent	March-23-18 5:50 PM
Attachments	 2018-19_Document Initiatives Minute_TOC_Draft_March ...

Pswd: Chamonix18

As requested (hope you don't mind Rhonda!)

Sent with BlackBerry Work

(www.blackberry.com)

From: McMichael, Rhonda (CAB) <Rhonda.McMichael@ontario.ca>

Date: Friday, Mar 23, 2018, 5:26 PM

To: Scott, Adrienne (CAB) <Adrienne.Scott@ontario.ca>

Subject: FW: list of budget initiatives

Super helpful --

From: Laughton, Patrick (TBS)

Sent: March 23, 2018 5:23 PM

To: McMichael, Rhonda (CAB)

Cc: Hughes, Karen (TBS)

Subject: RE: list of budget initiatives

Hi Rhonda –

Here is our budget day TB/MBC table of contents document. You will see that it's not your standard table of contents and includes quite a bit of information on initiatives/decisions including high-level descriptions and approvals (funding or otherwise). It's also colour coded to identify whether things are in or out of the document or have been pre-approved for early announcements. It is comprehensive covering all budget initiatives. Encrypted with the external password.

Let us know if you've any questions.

P.

2018 Budget CAO Briefing

March-29-18 10:04 AM

Subject	Post Budget CAO Briefing (materials added)
Date and Location	March-29-18 10:00 AM - 11:00 AM, TB/MBC Boardroom, 1st Floor, Frost South (TC available)
Attendees	Hughes, Karen (TBS); Proctor, Lydia (MMA/MHO); Buckley, Maureen (MCI); Burke, Kelly (MFA); Burns, Robert (MEDG/MRIS); Covelli, Mary Anne (MMA/MHO); Dunker, Blair (CAB); Flanagan, Susan (MOL); Jackson, Justine (MOHLTC); Mantle, Scott (MNDM); McMillan, Clare (MGCS); Pontone, Dante (MAG); Primeau, Christine (OMAFRA); Proulx, Didem (TBS); Reid, Paula (MNRF); Rubashewsky, Bohodar (EDU); Tapp, Shelley (MTO); Taylor, Heather (MOECC); Vanderduim, Drew (MCSS); Veshkini, Ali (MCSCS); Zisser, Helmut (MOF); Schuurman, Tim (MOF); Duran-Schneider, Maria (TBS); Whitehead, Russ (TBS); Lawson, Shawn (TBS); Veinot, Cindy (TBS); Nelson, Dane (TBS)
Message	In-person attendance preferred. Materials will not be distributed electronically.TC details:Toll-free: 1-866-500-5845Local: 416-212-8014ID: 6459870(Karen Hughes to moderate)
Attachments	 20180329 Presentation (Document - Chief Administrati...

[Link to Outlook item](#)

Notes

2018 Budget Day Minutes

April-16-18 10:55 AM

Subject	FW: Budget Day Minutes
From	Johnston, John (CAB)
To	Moore, Karen (CAB); Brown, Kelly (CAB); Greenberg, Martha (CAB)
Sent	April-12-18 9:37 AM
Attachments	 2018-19 DI Minutes for Doc Day FINAL.docx

pswd: Chamonix18

John Johnston
416-325-1055

From: Laughton, Patrick (TBS)
Sent: April-12-18 9:32 AM
To: Niyaz, Fatima (CAB); Johnston, John (CAB)
Cc: Raashid, Sohaeb (TBS); Lance, Caleb (TBS); Sailsman, Gillian (TBS); Sudhir, Shikha (TBS)
Subject: Budget Day Minutes

Hi Fatima and John –

Attached are the final budget minutes. The external budget password is required to open them.

Let me know if you need anything else.

P.