

Appendices

Appendix 1 – LHIN Renewal Placemat
Appendix 2 – Associated Key Activities

LHIN Renewal – Transition Progress Report

Status as of June 8, 2017
Prepared for Cabinet Office

Key Considerations

- Toronto Central and Central CCACs successfully transitioned to LHINs on June 7
- Check-in calls with LHINs to review transition checklist are proceeding well

Recent Media Summary

- June 7 – London Free Press interview with South West LHIN CEO Michael Barrett on the transition; article not published yet
- June 5 – A neutral article at the Timmins Daily Press covering Louise Paquette’s departure in June
- June 1 – A neutral article at the QP Briefing - Christopher Reynolds – highlighting the lack of access to health services in French and advocating greater collaboration with the LHINs on integrated health services
- May 31 – A neutral interview with Louise Paquette at CTVnews, a neutral news release by the Sudbury Star, and two neutral online articles at mynorthbaynow.com and Radio-Canada.ca (in French), all covering the news from North East LHIN regarding Louise Paquette’s departure and Kate Fyfe assuming the responsibilities of the CEO while the board begins the recruitment process
- May 30 – SooToday.com, TimminsToday.com, North Bay Nugget, and CTV News Northern Ontario covered the news release from North East LHIN regarding Louise Paquette without additional commentary

Key Messages

- The continuity of patient care will be maintained throughout this period of transition
- These changes will reduce administration in the system, while investing savings into patient care

LHIN-Ministry Transition Check-in Schedule

Wave	LHIN	April			May					June		
		10-14	17-21	24-28	1-5	8-12	15-19	22-26	29-2	5-9	12-16	19-23
1	North Simcoe Muskoka	T-27 ✓	T-14 ✓	T-7 ✓	T-2, T ✓							
2	Hamilton Niagara Haldimand Brant		T-27 ✓	T-14 ✓	T-7 ✓	T-2, T ✓						
3	Waterloo Wellington			T-27 ✓	T-14 ✓	T-7 ✓	T-2, T ✓					
	South East			T-27 ✓	T-14 ✓	T-7 ✓	T-2, T ✓					
4	South West				T-27 ✓	T-14 ✓	T-7 ✓	T-2, T ✓				
	Champlain				T-27 ✓	T-14 ✓	T-7 ✓	T-2, T ✓				
5	Mississauga Halton				T-27 ✓		T-14 ✓	T-7 ✓	T-2, T ✓			
	Central West					T-27 ✓	T-14 ✓	T-7 ✓	T-2, T ✓			
5	North East					T-27 ✓	T-14 ✓	T-7 ✓	T-2, T ✓			
	Toronto Central						T-27 ✓	T-14 ✓	T-7 ✓	T-2, T ✓		
6	Central						T-27 ✓	T-14 ✓	T-7 ✓	T-2, T ✓		
	Erie St. Clair							T-27 ✓	T-14 ✓	T-7 ✓	T-2, T ✓	
7	North West							T-27 ✓	T-14 ✓	T-7 ✓	T-2, T ✓	
	Central East							T-27 ✓	T-14 ✓	T-7 ✓	T-2, T ✓	

We are here
June 8, 2017

Transitions Completed

North Simcoe Muskoka

- Successful transition completed on May 3
- Seven patient contacts about transition: six neutral and one positive
- No media to date

Hamilton Niagara Haldimand Brant

- Successful transition completed on May 10
- Two patient contacts about transition: one negative and one positive
- No media to date

Mississauga Halton

- Successful transition completed on May31
- No patient contacts received to date
- No media to date

Toronto Central

- Successful transition completed on June 7
- Eleven patient contacts about transition: all neutral
- One media inquiry about community nurses and the impact of transition

Waterloo Wellington

- Successful transition completed on May 17
- Two patient contacts about transition: both neutral
- One staff person tweeted positively about transition
- Five neutral stories about transition

South East

- Successful transition completed in May 17
- No patient contacts received
- Three neutral stories about transition
- One positive article about the launch of PFAC recruitment

Central West

- Successful transition completed on May31
- Two patient contacts about transition: both neutral
- No media to date

Central

- Successful transition completed on June 7
- Eight patient contacts about transition: all neutral
- No media to date

South West

- Successful transition completed on May 24
- Four patient contacts about transition: three neutral and one negative
- London Free Press plans to interview SW LHIN CEO
- One positive article about the launch of PFAC recruitment

Champlain

- Successful transition completed on May 24
- Three patient contacts about transition: two neutral and one negative
- Two neutral stories about transition

North East

- Successful transition completed on May31
- Four patient contacts about transition: all neutral
- Three neutral stories about transition
- One neutral interview and eight neutral stories about NE CEO’s departure in June 2017
- One neutral article on LHIN Headquarters

Transitions In Progress

Erie St. Clair

T-Day: June 21

- On track for T-day
- Completed T-14 check-in call

North West

T-Day: June 21

- On track for T-day
- Completed T-14 check-in call
- Neutral online media (931theborder.ca) in Fort Frances and (ckdr.net) in Dryden on May 25 about the expanded mandate of NW LHIN and transition day

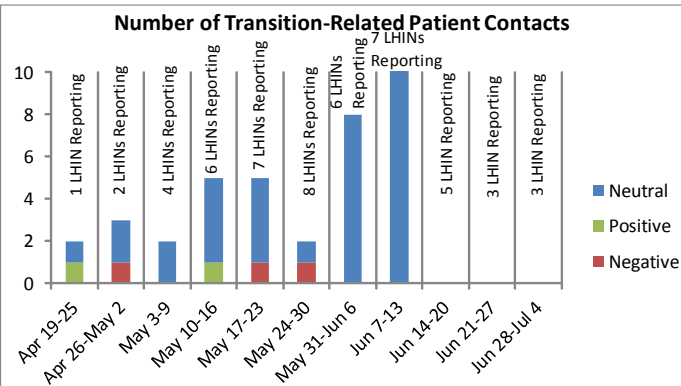
Central East

T-Day: June 21

- On track for T-day
- Completed T-14 check-in call

Patient Feedback Summary

Patient Feedback During Transition



Comments on Patient Experience

- 43 patient contacts related to transition have been received to date (38 neutral, 2 positive and 3 negative).
- 2 positive patient contacts received to date: A patient hoping that “the CCAC transition to LHINs would improve home care”; and a caller noting that “the transition is a positive change for healthcare and the clients/patients”.
- 3 negative patient contacts received to date: skepticism about change; caregiver commented that “CCAC transition will increase bureaucracy”; and during a case conference it was asked if the merger was "just adding another layer of management". In all cases, explanations were provided using key messages.
- 38 neutral patient contacts received to date: comments have focused on questions such as “what does this mean for my care?”; “If services will change due to transition?”; changes to the name of the organization, contact information or care coordinator; and 6 comments about phone greetings being too long. In all cases, explanations were provided using key messages.

Policy and Delivery Risk Tracking (Pilot)

Multi-Year Action Plan (MYAP)

Helping You and Your Family

Key Activities included:

04.51 Housing Affordability

04.63 Ontario Autism Program

04.67 Early Years and Child Care Plan (including Commitment for 100,000 More Children Aged 0-4 to Access Licensed Child Care)

15.21 Ontario's Fair Hydro Plan

04.27 Promoting Healthy, Active and Engaged Seniors

Milestone Legend:
→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:
■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Helping You and Your Family

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
04.51 Housing Affordability Pillar: Protecting Consumers				Housing Affordability RTA legislation passed Housing Forum Announcement OMB Reform OMB Leg. Introduced Land Transfer Tax Changes Intro RTA leg CPR Plan Release Housing Approvals Round Coordinated - Review Site Specific Changes RB		Lead: MMA, MOF, MHO, MOI Supporting: MTCS, MOECC, MNRF, OMAFRA, MTO Risk Categories: Delivery / Operational, Stakeholder / Perception Last updated: 02-06-17 Decreased Risk Status ↘
04.63 Ontario Autism Program Pillar: Supporting Children with Complex Needs		Autism plan - policy approval		New DFO implemented Autism RB OAP Implementation Begins EDU Pilots Begin ABA Oversight RB		Lead: MCYS Supporting: MCSS, MEDG, EDU, MOHLTC, MAESD Risk Category: Stakeholder / Perception Last updated: 09-06-17 Decreased Risk Status ↘
04.67 Early Years and Child Care Plan (including Commitment for 100,000 More Children Aged 0-4 to Access Licensed Child Care) Pillar: Better Outcomes for Children and Youth	FDK Rollout New legislation	Phase 1 Regulations	Child Care Transformation Child Care and EY Add Child Care Spaces Start Phase 2 Regulations Child Care and EY	RB on ECE co-compensation Implement OE-YCFCs FPT Framework Implement 6-12 programs EY&CC framework release RB on affordability/indig.	RB on special needs	Lead: EDU Supporting: MOHLTC, MCYS, MTCS, MIRR, MSW, MOL, MAESD, MOI Risk Categories: Delivery / Operational, Stakeholder / Perception Last updated: 02-06-17 Unchanged Risk Status →

Milestone Legend:
→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:
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Helping You and Your Family

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
15.21 Ontario's Fair Hydro Plan Pillar: Managing Ontario's Energy Resources			Price Mitigation CCAP Update	Fair Hydro Plan Implementation OFHP Reg. Bundle (2 of 2) Add'l Price Mitig Leg Introd		Lead: ENERGY Risk Category: Policy Last updated: 12-06-17
			8% Price Mitig Leg introduced 8% Price Mitigation	OFHP Reg. Bundle (1 of 2)		Increased Risk Status ↗
				8% Price Mitig Implemented		
04.27 Promoting Healthy, Active and Engaged Seniors Pillar: Supporting Seniors' Health and Wellness			SALCA Legislation	Retirement Homes Act Improve EPC - governance Sprinkler retrofit (PRRT)	Sprinkler Retrofit Complete	Lead: MSA Supporting: MOHLTC Risk Category: Policy Last updated: 08-06-17
						Unchanged Risk Status →

Policy and Delivery Risk Tracking (Pilot)

Multi-Year Action Plan (MYAP)

Creating Opportunities and Security/Investing in People and Jobs

Key Activities included:

01.11 Trade Agreements and Measures (NAFTA)

01.12 Global Trade Strategy

03.03 Cap and Trade Program

03.04 Direct Investments to Reduce Greenhouse Gas Emissions (Use of Proceeds)

04.45 Changing Workplaces Review and Increasing Minimum Wage

04.56 Cannabis

13.10 Federal - Provincial Infrastructure

01.05 Small Business Strategy (and Supporting Regional Communities)

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

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 Satisfactory

Creating Opportunities and Security/Investing in People and Jobs

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
01.11 Trade Agreements and Measures (NAFTA) Pillar: Reducing Trade Barriers						Lead: MIT, MEDG, TBS Supporting: MIA Risk Category: Financial Last updated: 05-06-17 Unchanged Risk Status →
01.12 Global Trade Strategy Pillar: Reducing Trade Barriers						Lead: MIT Risk Categories: Financial, Policy Last updated: 05-06-17 Unchanged Risk Status →
03.03 Cap and Trade Program Pillar: Putting a Price on Carbon						Lead: MOECC Supporting: CAB Risk Category: Stakeholder / Perception Last updated: 14-06-16 Unchanged Risk Status →

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

■ Satisfactory

Creating Opportunities and Security/Investing in People and Jobs

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
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03.04 Direct Investments to Reduce Greenhouse Gas Emissions (Use of Proceeds) Pillar: Putting a Price on Carbon		Modernized EV Program Launch EV Chargers - Ontario launch	Proceeds interments TB/MBC approval of CCAP Budget - GIF items	Budget - CCAP items GHG Investment Plan GHG Investment Plan	PRRT	Lead: MOECC Supporting: MOF, TBS Risk Category: Stakeholder / Perception Last updated: 04-04-17 Unchanged Risk Status →
		PRRT	MOECC Minister Evaluation	PRRT MOECC Minister Evaluation	MOECC Minister Evaluation	
04.45 Changing Workplaces Review and Increasing Minimum Wage Pillar: Labour Law Reform	Launch review		Consultations Interim Report released	Changing workplace review Reverse Onus for Misclass. Minimum Wage Increase Final Report Introduction of Legislation Minimum Wage Increase ESA Amendments EDU and MOF - affordability RB Rev of ESA Exempts & Rules	Scheduling Provisions Minimum Wage Increase Wage Parity - Provisions LRA & Consequential	Lead: MOL Risk Category: Governance Last updated: 02-06-17 Unchanged Risk Status →
04.56 Cannabis Pillar: Safety and Access to Justice			Engage Federal Partners Cannabis Pol Approval Fed Task Force Report Back	Cannabis Report Back 1 Cannabis Legislation Cannabis Report Back 2 Drug Impaired Driving (2)		Lead: MAG Supporting: MOHLTC, MCSCS, MCYS, MOF, MTO Risk Categories: Financial, Policy, Timeline Last updated: 08-06-17 Increased Risk Status ↗
			Drug Impaired Driving 1			
			Drug Impaired Driving			

→ Ongoing Activity

▲ Policy Approval

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Creating Opportunities and Security/Investing in People and Jobs

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
13.10 Federal - Provincial Infrastructure Pillar: Infrastructure Plan		2016 Federal Budget 	2017 Federal Budget 	Fed-Prov Infrastructure 		Lead: MOI Supporting: MTO, MOECC, MMA, MOH Risk Category: Policy Last updated: 01-06-17 Unchanged Risk Status →
01.05 Small Business Strategy (and Supporting Regional Communities) Pillar: Strategic Partnerships		Partnerships for Jobs and Growth 	Cluster Development  Reg. Eco strategies RB 	Small Business Supports  Small Business 		Lead: MEDG, MRSB Supporting: MRIS, OMAFRA, MOF, MTCS, MMA, MNRF, MNDM Risk Categories: Financial, Policy, Stakeholder / Perception Last updated: 08-06-17 Unchanged Risk Status →

Policy and Delivery Risk Tracking (Pilot)

Multi-Year Action Plan (MYAP)

Strengthening Health Care

Key Activities included:

07.02 LHIN Transformation

07.16 OHIP+ and Other Public Drug Programs

07.07 Mental Health and Addictions Services and Supports (including Strategy)

Strengthening Health Care

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
07.02 LHIN Transformation Pillar: Access: Provide timely access to the right care						Lead: MOHLTC Risk Category: Stakeholder / Perception Last updated: 01-06-17 Unchanged Risk Status →
07.16 OHIP+ and Other Public Drug Programs Pillar: Other - Health						Lead: MOHLTC Risk Categories: Delivery / Operational, Financial, Stakeholder / Perception Last updated: 01-06-17 Unchanged Risk Status →
07.07 Mental Health and Addictions Services and Supports (including Strategy) Pillar: Connect: Deliver coordinated and integrated care in the community and closer to home						Lead: MOHLTC Supporting: MCYS, MCSS, MHO, MIRR, MOL Risk Categories: Financial, Stakeholder / Perception Last updated: 08-06-17 Unchanged Risk Status →

Policy and Delivery Risk Tracking (Pilot)

Multi-Year Action Plan (MYAP)

Investing in Education and Building a Highly Skilled Workforce

Key Activities included:

- 08.05 Well-Being Strategy for Education (to Enhance Mental and Physical Health of Students)
- 08.03 Close the Achievement Gap for Underrepresented Groups (including Data Collection)
- 08.04 Supporting Children with Special Education Needs (including Special Education Strategy)
- 08.10 OSAP Transformation
- 08.12 University and College Reform
- 08.11 Access Strategy to Address Non-Financial Barriers to Postsecondary Education
- 08.18 Modernized Apprenticeship System
- 08.23 Experiential Learning and Mentorship (including Career Kick-Start Strategy)
- 08.17 Ontario Lifelong Learning and Skills Plan
- 04.22 Supporting Women's Economic Empowerment
- 04.34 Employment Strategy for Persons with Disabilities
- 08.20 Ontario's Immigration Strategy, including Ontario Immigration Act (OIA) and Ontario Immigrant Nominee Program (OINP)

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention
Required

- Monitoring

 Satisfactory

Investing in Education and Building a Highly Skilled Workforce

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M													
08.05 Well-Being Strategy for Education (to Enhance Mental and Physical Health of Students) Pillar: A Renewed Vision for Education in Ontario: Promoting Well-being																									Strategy development Discussion document												Release strategy																								Lead: EDU Supporting: MCYS, MOHLTC, MTCS Risk Categories: Delivery / Operational, Stakeholder / Perception, Timeline
																																																													Last updated: 13-03-17
																																																													Unchanged Risk Status →
08.03 Close the Achievement Gap for Underrepresented Groups (including Data Collection) Pillar: A Renewed Vision for Education in Ontario: Ensuring Equity																																					Begin Education Equity plan Release D. Quan report																								Lead: EDU Supporting: ARD, MCYS Risk Category: Financial
																																																													Last updated: 09-06-17
																																																													Unchanged Risk Status →
08.04 Supporting Children with Special Education Needs (including Special Education Strategy) Pillar: A Renewed Vision for Education in Ontario: Ensuring Equity																									Provincial s-chools Provincial school next steps												Governance CJ-L																								Lead: EDU Supporting: MCYS Risk Categories: Financial, Stakeholder / Perception
																																																													Last updated: 23-02-17
																																																													Unchanged Risk Status →
08.10 OSAP Transformation Pillar: High-Quality and Sustainable Postsecondary Education System													PRRT Report back												17-18 OSAP A-pplication Launch												Phase 1 (17-18) OSAP reform												Phase 2 (18-19) OSAP reform Implement net billing												Lead: MAESD Supporting: MCYS, MOHLTC, MOF Risk Categories: Delivery / Operational, Financial
													OSAP Transfo- rmation																																																Last updated: 05-06-17
																																																													Unchanged Risk Status →

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

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Investing in Education and Building a Highly Skilled Workforce

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
08.12 University and College Reform Pillar: High-Quality and Sustainable Postsecondary Education System						Lead: MAESD Supporting: MRIS Risk Categories: Financial, Policy, Stakeholder / Perception
						Last updated: 05-06-17
						Unchanged Risk Status →
08.11 Access Strategy to Address Non-Financial Barriers to Postsecondary Education Pillar: High-Quality and Sustainable Postsecondary Education System						Lead: MCYS, MAESD, EDU Risk Category: Financial
						Last updated: 06-06-17
						Decreased Risk Status ↘
08.18 Modernized Apprenticeship System Pillar: Employment and Training System Transformation						Lead: MAESD Supporting: EDU, MOL, MOF Risk Category: Financial
						Last updated: 05-06-17
						Unchanged Risk Status →
08.23 Experiential Learning and Mentorship (including Career Kick-Start Strategy) Pillar: Highly Skilled Workforce Strategy						Lead: EDU, MAESD Supporting: TBS Risk Category: Delivery / Operational
						Last updated: 06-06-17
						Decreased Risk Status ↘

Milestone Legend:

Ongoing Activity

Policy Approval

Delivery Milestone

Key Activity Status Legend:

Heightened Management Attention Required

Management Attention Required

Monitoring

Satisfactory

Investing in Education and Building a Highly Skilled Workforce

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
08.17 Ontario Lifelong Learning and Skills Plan Pillar: Employment and Training System Transformation			Adult education 	Implement plan Adult Ed Report Back 		Lead: MAESD Supporting: EDU, MCI Risk Categories: Delivery / Operational, Stakeholder / Perception Last updated: 06-06-17 Unchanged Risk Status →
04.22 Supporting Women's Economic Empowerment Pillar: Supporting Opportunities for and Protecting Women	Comply or Explain requirement 		Dev. Implem. Plan for WiB Econ. empower for women UN comm stat-women WiB Stg Comm Mtg WiB Stg Comm mtg Women in corp. Leadership Women in Corp Leadership 	Engagement paper and survey 	Report back: GWG strat 	Lead: MSW, MOF Supporting: MOL, EDU, MEDG, MAESD, MCSCS Risk Category: Policy Last updated: 28-04-17 Unchanged Risk Status →
04.34 Employment Strategy for Persons with Disabilities Pillar: Supporting an Inclusive Ontario	Create Partnership Council 	Partnership Council Report 	Consultation with WG Emp Strat for Disable Persons 	Employment S-trat Update Supp Emp Phase 1 launch Public release emp strategy Set up business leader table PWD Strat, e-employ. goals Employment std review SDC 	Public Awareness Supp Emp report back 	Lead: ADO Supporting: MCSS, MAESD, MEDG, EDU, MOHLTC, MIRR, MCYS, MOL, MOI, MGCS, TBS Risk Categories: Delivery / Operational, Stakeholder / Perception Last updated: 08-06-17 Decreased Risk Status ↘
		Supported Employment 	Accessible Emp Std - small bus 			

→ Ongoing Activity

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Investing in Education and Building a Highly Skilled Workforce

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M													
08.20 Ontario's Immigration Strategy, including Ontario Immigration Act (OIA) and Ontario Immigrant Nominee Program (OINP)													Launch new OINP streams →																																																Lead: MCI Supporting: MIA, OFA Risk Categories: Delivery / Operational, Policy, Timeline
Pillar: Working with the Federal Government to Maximize the Economic Benefits of Immigration	'14 Immigration Progress Report												Passage of OIA												15 Immigration Progress Report												In Demand Workers OIA regulations																								
	Auditor General Report on PNP																																				Can-On Immigration																								Unchanged Risk Status →
																									OINP modernization →																																				

Policy and Delivery Risk Tracking (Pilot)

Multi-Year Action Plan (MYAP)

Building Transit and Transportation

Key Activities included:

- 13.01.1 Transit inside the GTHA - GO Regional Express Rail, Rail Rationalization, and High Speed Rail
- 13.01.2 Transit in the GTHA - Metrolinx Next Wave & Priority Transit Projects
- 13.02.1 \$15B for outside of the GTHA - Stage 1 Investments
- 13.02.2 \$15B for outside of the GTHA - Stage 2 Investments
- 13.02.3 \$15B for outside of the GTHA - Stage 3 Investments
- 13.03.1 Transit: Metrolinx First Wave Investments
- 13.03.2 Transit: Other Major Transit Investments
- 13.04 Highways and Managed/High Occupancy Toll (HOT) Lanes
- 13.05 Road Safety
- 13.06 Other Key Transit and Transportation Initiatives

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

**Management Attention
Required**

- Monitoring

 Satisfactory

Building Transit and Transportation

KEY ACTIVITIES	YEAR 1 (2014-2015)												YEAR 2 (2015-2016)												YEAR 3 (2016-2017)												YEAR 4 (2017-2018)												YEAR 5 (2018-2019)												GOVERNANCE AND RISKS
	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M	A	M	J	J	A	S	O	N	D	J	F	M													
13.01.1 Transit inside the GTHA - GO Regional Express Rail, Rail Rationalization, and High Speed Rail Pillar: Moving Ontario Forward	Ongoing improv./BAs																								RER Procurmt. - Enabling Works Rail Rtzn Technical																																				Lead: MTO Supporting: MOECC, MOI Risk Categories: Delivery / Operational, Financial, Policy Last updated: 02-06-17 Unchanged Risk Status →
	Moving Ontario Forward												City of Toronto Strategy Spec Advsr High Spd Rail Appt												Rail Rtzn Agrmt in Principle												HSR RFB prelim. design & EA RER Procurmt - Off/on Corridor												Rail Rationalizn EA Begins												
	Transit Investment Strategy												Inside and O-outside the GTHA																								Release High Speed Rail High speed rail advisor												HSR RFB desi-gn/EA award												
																									Increased service												Metrolinx/CN Negotiations																								
13.01.2 Transit in the GTHA - Metrolinx Next Wave & Priority Transit Projects Pillar: Moving Ontario Forward	EA on Next Wave projects																								Hurontario LRT procurement												Hurontario LRT Construction																								Lead: MTO Supporting: MOI Risk Category: Policy Last updated: 23-05-17 Unchanged Risk Status →
																									Hamilton LRT Procurement																																				
13.02.1 \$15B for outside of the GTHA - Stage 1 Investments Pillar: Moving Ontario Forward	Implement Stage 1 Investments												Launch Connecting Links												Launch Natural Gas Loan																								Increase Conn. Links Funding												Lead: MOI Supporting: OMAFRA, MEDG, MMA, MNDM, MTO Risk Category: Stakeholder / Perception Last updated: 30-08-16 Unchanged Risk Status →
													Inside and O-outside the GTHA																																																

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Building Transit and Transportation

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
13.02.2 \$15B for outside of the GTHA - Stage 2 Investments Pillar: Moving Ontario Forward		Consult on Stage 2 Investments → Moving Ontario Fwd – Stage 2 ▲ Inside and O- outside the GTHA	Launch new O- CIF program ▲	Implement Stage 2 Investments → Highway expansion →	OCIF Funding \$300M/yr ▲	Lead: MOI Supporting: OMAFRA, MEDG, MMA, MNDM, MTO Risk Category: Timeline Last updated: 12-09-16 Unchanged Risk Status →
13.02.3 \$15B for outside of the GTHA - Stage 3 Investments Pillar: Moving Ontario Forward		Consult on Stage 3 Investments →		Municipal assets plan (REG) ▲ Implement Stage 3 Investments →		Lead: MOI Supporting: OMAFRA, MEDG, MMA, MNDM, MTO Risk Categories: Stakeholder / Perception, Timeline Last updated: 30-08-16 Unchanged Risk Status →
13.03.1 Transit: Metrolinx First Wave Investments Pillar: Other Key Transit and Transportation Initiatives	Crosstown Construction →	UP Express c- omplete ▲ Initiate Finch LRT procurement ▼	Construct Cr- osstown Station ▲	Finch LRT co- nstruction begins ▲		Lead: MTO Supporting: MOI Risk Categories: Delivery / Operational, Financial Last updated: 23-05-17 Unchanged Risk Status →
13.03.2 Transit: Other Major Transit Investments Pillar: Other Key Transit and Transportation Initiatives			Complete Bra- mpton Zum BRT ▲ TTC PRESTO D- evice Rollout ▼	Complete Wat- erloo RT (pt. 1) ▲ Finish Missi- ssauga Trnstwy ▼	Complete Dur- ham Hwy 2 BRT Ottawa LRT S- tage 1 ▲ Complete Union Revitalization Complete TTC PRESTO Implm. ▼	Lead: MTO Supporting: MOI Risk Category: Financial Last updated: 23-05-17 Unchanged Risk Status →

Milestone Legend:

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

■ Management Attention Required

■ Monitoring

■ Satisfactory

Building Transit and Transportation

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
13.04 Highways and Managed/High Occupancy Toll (HOT) Lanes Pillar: Other Key Transit and Transportation Initiatives	407 East Toll Rate approved	Introduction of HOT Lanes Select 407 East Consortium	Hwy.427 exten. RFP release QEW Pilot begins	Corridor signage HOT Ntwk Study & QEW RB Hwy.407 E. pt. 2A complete		Lead: MTO Supporting: MOECC, MOI Risk Categories: Delivery / Operational, Policy, Stakeholder / Perception
		Herb Gray Parkway complete High Occupancy Toll Lanes	Hwy.407 E. pt. 1 complete Hwy 427 Expansion	Managed Lanes (HOT) Managed (HOT) Lanes Leg.		Last updated: 01-06-17
						Unchanged Risk Status →
13.05 Road Safety Pillar: Other Key Transit and Transportation Initiatives	Auto Insurance and Towing Oversight of Towing Industry	Bill Passed	MELT Transition & Reg Approval	Pedestrian and Road Safety 2-year Validation Tags MELT Implementation Date	Additional Towing reforms II	Lead: MTO Supporting: MOI Risk Category: Timeline
	Making ON Roads Safer		Mandatory Entry Level Training Default Speed Limits	TBC: Impl. Tow Truck Training Speed Limit Pilot		Last updated: 12-09-16
		Towing Regs and Implementation				Unchanged Risk Status →
13.06 Other Key Transit and Transportation Initiatives Pillar: Other Key Transit and Transportation Initiatives			Intercommunity Bus Consult: Intercomm Bus	Metrolinx review GTA West Panel Report Draft Updated Metrolinx RTP Finalize Updated Mx RTP	Fare Integration Fare integration	Lead: MTO, MOI Supporting: MNDM Risk Category: Timeline
			Additional Transit Projects	NOMTS GGH Vision GGH Transportation Plan Presto Products RB	GGH Network - Options/Eval.	Last updated: 02-06-17
						Unchanged Risk Status →

Policy and Delivery Risk Tracking (Pilot)

Multi-Year Action Plan (MYAP)

Building Inclusive Communities and Improving the Justice System

Key Activities included:

04.43 Strategy for a Safer Ontario and Police Oversight Review

05.04 Basic Income Pilot

→ Ongoing Activity

▲ Policy Approval

▲ Delivery Milestone

Key Activity Status Legend:

■ Heightened Management Attention Required

Management Attention Required

- Monitoring

■ Satisfactory

Building Inclusive Communities and Improving the Justice System

KEY ACTIVITIES	YEAR 1 (2014-2015)	YEAR 2 (2015-2016)	YEAR 3 (2016-2017)	YEAR 4 (2017-2018)	YEAR 5 (2018-2019)	GOVERNANCE AND RISKS
	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	A M J J A S O N D J F M	
04.43 Strategy for a Safer Ontario and Police Oversight Review Pillar: Safety and Access to Justice	OPP Billing - Review	Street Checks SSO Scope Approval Police Record Checks Leg Appr	SSO RB #1 Police Oversight Reform	Street Checks Review Police Oversight Final SSO Report B-back #2 Police Oversight Reform Leg New Policing Leg for SSO Police Record Checks RB		Lead: MCSCS, MAG Supporting: ARD Risk Categories: Financial, Stakeholder / Perception, Timeline Last updated: 05-05-17 Unchanged Risk Status →
05.04 Basic Income Pilot Pillar: Moving Towards Employment and Income Security		Announcement in Budget 2016	Discussion paper developed Announce Special Advisor Basic Income pilot design Basic Income Pilot Public engagement	Phase 1 implementation Phase 2 implementation First BI payments made Announce BI - pilot First apps mailed out BI pre phase 2 report back Pilot eval (to pilot end) FN Pilot co-creation	BI post Pilot RB (2020)	Lead: PRSO, MCSS Supporting: MOF Risk Categories: Delivery / Operational, Timeline Last updated: 08-06-17 Decreased Risk Status ↘