



**Office of the Provincial Controller  
Division**

# **2016-17 Public Accounts Preliminary Results**

**July 31, 2017**

***Confidential – For Internal Discussion Purposes***

# Highlights



| 2016-17 Preliminary Results                                                                     |        |         |                             |                |                    |        |                     |       |
|-------------------------------------------------------------------------------------------------|--------|---------|-----------------------------|----------------|--------------------|--------|---------------------|-------|
| \$ Billions                                                                                     | Budget | Interim | 2016-17 Preliminary Results | 2015-16 Actual | Change from Budget | %      | Change from Interim | %     |
| Revenues                                                                                        | 138.5  | 141.3   | 139.6                       | 136.1          | 1.1                | 0.8%   | (1.7)               | -1.2% |
| Expenses                                                                                        |        |         |                             |                |                    |        |                     |       |
| Programs                                                                                        | 129.4  | 130.9   | 130.0                       | 128.1          | 0.6                | 0.5%   | (0.9)               | -0.6% |
| Interest on Debt                                                                                | 12.4   | 11.9    | 11.7                        | 11.6           | (0.7)              | -5.6%  | (0.2)               | -1.7% |
| Total Expenses                                                                                  | 141.8  | 142.8   | 141.7                       | 139.7          | (0.1)              | 0.0%   | (1.1)               | -0.7% |
| Reserve                                                                                         | 1.0    | -       | -                           | -              | (1.0)              |        | -                   |       |
| Deficit Before Outstanding Items                                                                | (4.3)  | (1.5)   | (2.1)                       | (3.5)          | 2.2                | -48.8% | (0.6)               | 40.0% |
| Possible Range of Impact of Outstanding Items                                                   |        |         |                             |                |                    |        |                     |       |
|                                                                                                 |        |         | (1.1) to 0.1                |                |                    |        |                     |       |
| Est. Potential Range of Deficit                                                                 |        |         |                             |                |                    |        |                     |       |
|                                                                                                 |        |         | (3.2) to (2.0)              |                |                    |        |                     |       |
| Notes:                                                                                          |        |         |                             |                |                    |        |                     |       |
| (1) For discussion purposes only. These are preliminary numbers subject to change.              |        |         |                             |                |                    |        |                     |       |
| (2) Revenue numbers are pending to tax revenue adjustments.                                     |        |         |                             |                |                    |        |                     |       |
| (3) Budget and Interim numbers are re-stated for BPS line by line reporting (no fiscal impact). |        |         |                             |                |                    |        |                     |       |
| (4) Budget/Interim numbers may not add due to rounding.                                         |        |         |                             |                |                    |        |                     |       |

# Revenue



| 2016-17 Preliminary Actual Results                                           |                |                |                |                |                    |             |                     |              |
|------------------------------------------------------------------------------|----------------|----------------|----------------|----------------|--------------------|-------------|---------------------|--------------|
| \$ Millions                                                                  | Budget         | Interim        | 2016-17 Actual | 2015-16 Actual | Change from Budget | %           | Change from Interim | %            |
| <b>Revenues</b>                                                              |                |                |                |                |                    |             |                     |              |
| Tax Revenue                                                                  | 91,819         | 95,063         | <b>93,207</b>  | 91,818         | 1,388              | 1.5%        | (1,856)             | -2.0%        |
| Transfers from Government of Canada                                          | 25,138         | 24,819         | <b>24,543</b>  | 23,141         | (595)              | -2.4%       | (276)               | -1.1%        |
| Income from Government Business Enterprise                                   | 5,027          | 5,297          | <b>5,549</b>   | 4,909          | 522                | 10.4%       | 252                 | 4.8%         |
| Fees, Donations and Other Revenue from Hospitals, School Boards and Colleges | 7,404          | 7,683          | <b>7,957</b>   | 7,493          | 553                | 7.5%        | 274                 | 3.6%         |
| Other Revenue                                                                | 9,094          | 8,468          | <b>8,301</b>   | 8,787          | (793)              | -8.7%       | (167)               | -2.0%        |
| <b>Total Revenue</b>                                                         | <b>138,482</b> | <b>141,330</b> | <b>139,557</b> | <b>136,148</b> | <b>1,075</b>       | <b>0.8%</b> | <b>(1,773)</b>      | <b>-1.3%</b> |

# Expenses



## 2016-17 Preliminary Actual Results

| \$ Millions           | Budget         | Interim        | 2016-17<br>Actual<br>(Prelim) | 2015-16<br>Actual | Change from<br>Budget | %           | Change from<br>Interim | %            |
|-----------------------|----------------|----------------|-------------------------------|-------------------|-----------------------|-------------|------------------------|--------------|
| <b>Expense</b>        |                |                |                               |                   |                       |             |                        |              |
| Program Expense       | 129,377        | 130,947        | <b>130,017</b>                | 128,074           | 640                   | 0.5%        | (930)                  | -0.7%        |
| Interest on Debt      | 12,412         | 11,908         | <b>11,709</b>                 | 11,589            | (703)                 | -5.7%       | (199)                  | -1.7%        |
| <b>Total Expenses</b> | <b>141,789</b> | <b>142,855</b> | <b>141,726</b>                | <b>139,663</b>    | <b>(63)</b>           | <b>0.0%</b> | <b>(1,129)</b>         | <b>-0.8%</b> |

Areas under Review:

Increase (+)/Decrease (-) Deficit

Contaminated Sites, including Grassy Narrows

+

Tax Revenue Accruals

+

ELHT Expense Recognition

-

Land Claims

+

# Consolidated Expense By Ministry: Interim vs. Prelim. Actual



|                                                                             |                | 2016-17            |                        |                    |                    |                     |                     |
|-----------------------------------------------------------------------------|----------------|--------------------|------------------------|--------------------|--------------------|---------------------|---------------------|
|                                                                             | Budget         | 2016-17<br>Interim | Preliminary<br>Results | Budget<br>Variance | Budget<br>% Change | Interim<br>Variance | Interim<br>% Change |
| Aboriginal Affairs                                                          | 76             | 99                 | 129                    | 53                 | 69.7%              | 30                  | 30.3%               |
| Agriculture, Food and Rural Affairs                                         | 916            | 1,074              | 1,032                  | 116                | 12.7%              | (42)                | -3.9%               |
| Attorney General                                                            | 1,868          | 1,942              | 1,937                  | 69                 | 3.7%               | (5)                 | -0.3%               |
| Board of Internal Economy                                                   | 219            | 226                | 220                    | 1                  | 0.5%               | (6)                 | -2.7%               |
| Children and Youth Services                                                 | 4,346          | 4,392              | 4,379                  | 33                 | 0.8%               | (13)                | -0.3%               |
| Citizenship, Immigration and International Trade                            | 221            | 179                | 176                    | (45)               | -20.4%             | (3)                 | -1.7%               |
| Community and Social Services                                               | 11,469         | 11,710             | 11,627                 | 158                | 1.4%               | (83)                | -0.7%               |
| Community Safety and Correctional Services                                  | 2,649          | 2,689              | 2,681                  | 32                 | 1.2%               | (8)                 | -0.3%               |
| Economic Development, Employment and Infrastructure/Research and Innovation | 1,796          | 1,395              | 1,235                  | (561)              | -31.2%             | (160)               | -11.5%              |
| Education                                                                   | 26,545         | 26,726             | 26,580                 | 35                 | 0.1%               | (146)               | -0.5%               |
| Teachers' Pension                                                           | (452)          | (502)              | (377)                  | 75                 | -16.6%             | 125                 | -24.9%              |
| Energy                                                                      | 393            | 926                | 920                    | 527                | 134.1%             | (6)                 | -0.6%               |
| Environment and Climate Change                                              | 531            | 531                | 523                    | (8)                | -1.5%              | (8)                 | -1.5%               |
| Executive Offices                                                           | 44             | 49                 | 48                     | 4                  | 9.1%               | (1)                 | -2.0%               |
| Finance                                                                     | 966            | 899                | 861                    | (105)              | -10.9%             | (38)                | -4.2%               |
| Interest on Debt                                                            | 12,412         | 11,908             | 11,709                 | (703)              | -5.7%              | (199)               | -1.7%               |
| Municipal Partnership Fund                                                  | 505            | 505                | 505                    | -                  | 0.0%               | -                   | 0.0%                |
| Power Supply Contract Costs                                                 | 643            | 739                | 838                    | 195                | 30.3%              | 99                  | 13.4%               |
| Government and Consumer Services                                            | 607            | 617                | 600                    | (7)                | -1.2%              | (17)                | -2.8%               |
| Health and Long-Term Care                                                   | 55,786         | 56,345             | 56,026                 | 240                | 0.4%               | (319)               | -0.6%               |
| Labour                                                                      | 310            | 310                | 308                    | (2)                | -0.6%              | (2)                 | -0.6%               |
| Municipal Affairs and Housing                                               | 1,060          | 1,541              | 1,544                  | 484                | 45.7%              | 3                   | 0.2%                |
| Natural Resources and Forestry                                              | 820            | 862                | 858                    | 38                 | 4.6%               | (4)                 | -0.5%               |
| Northern Development and Mines                                              | 791            | 837                | 814                    | 23                 | 2.9%               | (23)                | -2.7%               |
| Office of Francophone Affairs                                               | 6              | 5                  | 5                      | (1)                | -16.7%             | -                   | 0.0%                |
| Tourism, Culture and Sport                                                  | 1,339          | 1,537              | 1,539                  | 200                | 14.9%              | 2                   | 0.1%                |
| Training, Colleges and Universities                                         | 10,198         | 10,182             | 10,130                 | (68)               | -0.7%              | (52)                | -0.5%               |
| Transportation                                                              | 3,850          | 3,688              | 3,637                  | (213)              | -5.5%              | (51)                | -1.4%               |
| Treasury Board Secretariat                                                  | 322            | 251                | 240                    | (82)               | -25.5%             | (11)                | -4.4%               |
| Contingency Fund                                                            | 1,200          | 30                 | -                      | (1,200)            | -100.0%            | (30)                | -100.0%             |
| Employee and Pensioner Benefits                                             | 1,153          | 1,163              | 1,002                  | (151)              | -13.1%             | (161)               | -13.8%              |
| Program Review Savings Target                                               | -              | -                  | -                      | -                  | -                  | -                   | -                   |
| Year End Savings                                                            | (800)          | -                  | -                      | 800                | -100.0%            | -                   | -                   |
| <b>Total Expense</b>                                                        | <b>141,789</b> | <b>142,855</b>     | <b>141,726</b>         | <b>(63)</b>        | <b>0.0%</b>        | <b>(1,129)</b>      | <b>-0.8%</b>        |

# Preliminary Analysis (Interim vs. Prelim. Actual)



- Aboriginal Affairs: \$30M higher expense reflects the land claim settlement with Lac Dec Mille Lacs First Nation (Ministry got TBS approval in June to make additional payment)
- Economic Development, Employment and Infrastructure (MEDEI): \$160M lower expense is mainly due to \$129M unspent amount of Clean Water and Wastewater Fund (CWWF) allocated in 2017 budget (Provincial contribution - \$47M and Federal Contribution - \$82M)
- Education: \$146M lower expense is mainly due to lower contract service and compensation costs by the school boards.
- Teachers' Pension: \$125M higher expense is mainly due to edits in the pension plan model.
- Interest on Debt: \$199M lower interest expense is due to a multitude of factors including higher than anticipated consolidation adjustments and investment income, as well as lower than anticipated interest rate impacts.
- Health: \$319M lower expense is mainly due to lower spending by hospitals and agencies.
- Power Supply Contract Costs: \$99M higher expense offset by equal revenue – fiscally neutral adjustment
- Training, Colleges and Universities: The \$52M lower expense mainly due to lower than expected spending on training and post-secondary programs.
- Employee and Pensioner Benefits: WSIB did change their estimation method. The reduction in the provision rate of 6.10% from 34.3% was a result of WSIB excluding first year claims administration expenses from the expense provision as a review concluded that first year claims administration expenses are part of the in-year expenses for the next year rather than part of the benefit liabilities of the current year end.

# Communications Considerations



- General:
  - Questioning balanced budget narrative
  - Growing debt burden
  - Relationship with watchdogs
  
- Specific:
  - Qualified audit opinion (pension asset accounting, IESO accounting treatment)
  - BPS line-by-line consolidation
  - Trillium Trust drawdowns

# Communications Strategy



- High profile, proactive, short-term communications approach via traditional, digital and social media
- Objectives:
  - **Mitigate** potential issues with strong issues management plan
  - **Promote** strong financial management, and transparency and accountability
- Considerations:
  - Remain **neutral** and **factual**, balancing need for gov't to state its position, while demonstrating respect for all parties involved
  - Communications plan, tactics and messaging remain **flexible** and **adjustable** based on coordination with MOF (e.g. Q1 Finances Aug. 15) and considering other reports (e.g. AG fair hydro plan report)
  - Tactics and messaging will be **reassessed**, as needed, to respond to **AG's position**

# Communications (continued)



- Core products:
  - Communications plan
  - News release
  - Backgrounder
  - Qs&As
  - Web content
  - Social media
  
- Key messages:
  - Financial results
  - Responsible fiscal management
  - Transparency and accountability