

Message

From: Kim Marshall [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=B63A22B42BF14587870D93119A054D88-KIM MARSHAL]
Sent: 2018-03-12 2:36:44 PM
To: Anthony Martinello [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=3fb7d76317b34780b15d96309b995c31-Anthony Mar]
CC: Michael Boll [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4811917e15054407b665fe16d12ff415-Michael Bol]; Jeannette Briggs [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=148095610f7242f48a5a9da24b1a8a87-Jeannette B]
Subject: RE: FHT Lessons Learned

I was thinking of not going to this meeting, any issue that you think you need me there for?

Kimberly Marshall | VP, Corporate Services & CFO

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From: Kim Marshall
Sent: March 09, 2018 12:33 PM
To: Anthony Martinello
Cc: Michael Boll; Jeannette Briggs
Subject: RE: FHT Lessons Learned

Sounds good, copying Jeanette, Anthony can you pls forward the meeting notice to them thx

Kimberly Marshall | VP, Corporate Services & CFO

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From: Anthony Martinello
Sent: March 09, 2018 12:30 PM
To: Kim Marshall
Cc: Michael Boll
Subject: FW: FHT Lessons Learned

Kim - Given that OPG is having their legal counsel attend, ..I expect we should invite our legal (MBoll) attend.
Also, JBriggs should be invited as she likely has some valuable lessons learned too based on settlements' impacts.

Let me know and I will arrange.

From: GRECO Clara -LAWDIV [<mailto:clara.greco@opg.com>]

Sent: March 09, 2018 10:15 AM

To: LADAK Lubna -TREASURY; Kim Marshall; Anthony Martinello; GO Matthew -TREASURY; LAURETA LAPIRA May -TREASURY; RYFA Ken -TREASURY

Cc: HAHN PARKER Janet -TREASURY

Subject: RE: FHT Lessons Learned

Everyone,

Attached is the OPG lessons learned template, with OPG's initial input for consideration by the IESO. We would like to use it to facilitate our discussion next week and IESO is welcome to provide any additions/suggestions in advance of the meeting.

Best regards,

Clara

Clara Greco

Senior Counsel – FHP

Ontario Power Generation

700 University Avenue, H18 C19

Toronto, Ontario M5G 1X6

416-592-8226 | Cell 416-859-6416

clara.greco@opg.com

-----Original Appointment-----

From: HAHN PARKER Janet -TREASURY

Sent: Wednesday, March 07, 2018 9:29 AM

To: HAHN PARKER Janet -TREASURY; LADAK Lubna -TREASURY; Kim Marshall; Anthony Martinello; GO Matthew -TREASURY; GRECO Clara -LAWDIV; LAURETA LAPIRA May -TREASURY; Conference Rm:TRS; RYFA Ken -TREASURY

Subject: FHT Lessons Learned

When: Tuesday, March 13, 2018 10:00 AM-12:00 PM (UTC-05:00) Eastern Time (US & Canada).

Where: TRS c/r H18F5

KER Janet -TREASURY

arch 05, 2018 5:11 PM

ER Janet -TREASURY

EXTERNAL – RE: Fair Hydro Trust - Lessons Learned Meeting

From: Georgia Ritchie-Wust [<mailto:georgia.ritchie-wust@ieso.ca>]

Sent: Monday, March 05, 2018 1:40 PM

To: LADAK Lubna -TREASURY <lubna.ladak@opg.com>; Kim Marshall <Kim.Marshall@ieso.ca>; HAHN PARKER Janet -TREASURY <j.hahnparker@opg.com>

Cc: Anthony Martinello <Anthony.Martinello@ieso.ca>

Subject: RE: EXTERNAL – RE: Fair Hydro Trust - Lessons Learned Meeting

Hi,

Kim and Anthony's availability is as follows:

Monday, March 12 – 9am – noon

Tuesday, March 13 – 10am – noon

Thursday, March 15 – 1pm – 3pm

Thanks,

Georgia Ritchie-Wust | Executive Assistant to Kim Marshall, VP, Corporate Services & CFO

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“Change will not come if we wait for some person or some other time. We are the ones we’ve been waiting for.

We are the change that we seek.”

-Barack

Obama

From: LADAK Lubna -TREASURY [<mailto:lubna.ladak@opg.com>]

Sent: March 05, 2018 1:33 PM

To: Kim Marshall; HAHN PARKER Janet -TREASURY

Cc: Anthony Martinello; Georgia Ritchie-Wust

Subject: RE: EXTERNAL – RE: Fair Hydro Trust - Lessons Learned Meeting

Let's do the OPG office this time.

Lubna Ladak | VP Treasury - FHP| Ontario Power Generation

700 University Avenue, Toronto, Ontario M5G 1X6 | 416-592-5984 | Cell 416-578-0219 | Fax 416-592-4189

lubna.ladak@opg.com

From: Kim Marshall [<mailto:Kim.Marshall@ieso.ca>]

Sent: Monday, March 05, 2018 1:32 PM

To: LADAK Lubna -TREASURY <lubna.ladak@opg.com>; HAHN PARKER Janet -TREASURY <j.hahnparker@opg.com>

Cc: Anthony Martinello <Anthony.Martinello@ieso.ca>; Georgia Ritchie-Wust <georgia.ritchie-wust@ieso.ca>

Subject: RE: EXTERNAL – RE: Fair Hydro Trust - Lessons Learned Meeting

Copying Georgia to arrange, where would you like to do – your location? thx

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From: LADAK Lubna -TREASURY [<mailto:lubna.ladak@opg.com>]

Sent: March 05, 2018 1:32 PM

To: Kim Marshall; HAHN PARKER Janet -TREASURY

Cc: Anthony Martinello

Subject: RE: EXTERNAL – RE: Fair Hydro Trust - Lessons Learned Meeting

Next week is fine Kim. Please email potential dates and times that work for your team to Janet.

Janet, please schedule a 2 hour Lessons Learned meeting next week. The attendees from OPG will be Ken, Matt, Clara, and May.

Lubna Ladak | VP Treasury - FHP| Ontario Power Generation

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lubna.ladak@opg.com

From: Kim Marshall [<mailto:Kim.Marshall@ieso.ca>]

Sent: Monday, March 05, 2018 10:55 AM

To: LADAK Lubna -TREASURY <lubna.ladak@opg.com>

Cc: Anthony Martinello <Anthony.Martinello@ieso.ca>

Subject: EXTERNAL – RE: Fair Hydro Trust - Lessons Learned Meeting

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Great idea, can we move to next week?

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From: LADAK Lubna -TREASURY [<mailto:lubna.ladak@opg.com>]

Sent: March 05, 2018 10:29 AM

To: Kim Marshall

Subject: Fair Hydro Trust - Lessons Learned Meeting

Hi Kim,

Now that we've completed our first debt issue, I'd like to hold a lessons learned meeting between OPG and the IESO to discuss what worked well and opportunities for improvement. It would be good to share information in advance of the meeting. Given the next asset purchase is coming up in March, I thought a meeting at the end of this week would be ideal.

Let me know if you're open to this.

Lubna Ladak | VP Treasury - FHP| Ontario Power Generation

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