

Message

From: Kim Marshall [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=B63A22B42BF14587870D93119A054D88-KIM MARSHAL]
Sent: 2017-05-10 11:56:55 AM
To: Georgia Ritchie-Wust [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=58abb932312542a29332c900b586e02e-Georgia Rit]
Subject: Re: Memo re: Accounting Practices and KPMG Analysis of Fair Hydro

Dod you set up 2pm for susan jordan and i

Sent from my iPad

On May 10, 2017, at 11:55 AM, Georgia Ritchie-Wust <georgia.ritchie-wust@ieso.ca> wrote:

I also set up a conference call. Do you want me to cancel at our end?

Thanks,

Georgia Ritchie-Wust | Executive Assistant to Kim Marshall, VP, Corporate Services & CFO
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*"We are what we repeatedly do. Excellence, therefore, is not an act but a habit".
.....(Aristotle)*

From: Kim Marshall
Sent: May 10, 2017 11:40 AM
To: Susan Nicholson
Cc: Jordan Penic; Georgia Ritchie-Wust
Subject: Re: Memo re: Accounting Practices and KPMG Analysis of Fair Hydro

Thx for heads up i emailed Hilary re a line

Sent from my iPad

On May 10, 2017, at 11:37 AM, Susan Nicholson <susan.nicholson@ieso.ca> wrote:

That works for me. I think we will need to set up a conference call number though as Steen's email just said to call his office.

From: Kim Marshall
Sent: May 10, 2017 11:33 AM
To: Jordan Penic
Cc: Susan Nicholson; Georgia Ritchie-Wust
Subject: Re: Memo re: Accounting Practices and KPMG Analysis of Fair Hydro

Any chance we can talk around 2 or 230? Georgia can you pls set up, I will be back at adelaide by 2? Frankly i have an offsite meeting at 4 so wanted to leave the office so i could take the 3:30 call there. Thx

Sent from my iPad

On May 10, 2017, at 11:30 AM, Jordan Penic <jordan.penic@ieso.ca> wrote:

Sounds good. I can be available in advance of 3:30.

From: Susan Nicholson
Sent: May 10, 2017 11:28 AM
To: Kim Marshall; Jordan Penic
Subject: RE: Memo re: Accounting Practices and KPMG Analysis of Fair Hydro

I think so.

From: Kim Marshall
Sent: May 10, 2017 11:25 AM
To: Susan Nicholson; Jordan Penic
Subject: Re: Memo re: Accounting Practices and KPMG Analysis of Fair Hydro

Should we talk before 3:30 to understand what we would be willing or not willing to say?

Sent from my iPad

On May 10, 2017, at 10:50 AM, Susan Nicholson
<susan.nicholson@ieso.ca> wrote:

Jordan will join us. He had some cautionary notes when I spoke to him on the phone about what we should commit to including in the memo. I think it is best for you to hear as well.

From: Jordan Penic
Sent: May 10, 2017 10:47 AM
To: Susan Nicholson
Subject: RE: Memo re: Accounting Practices and KPMG Analysis of Fair Hydro

Sure, that sounds good.

From: Susan Nicholson
Sent: May 10, 2017 10:25 AM
To: Jordan Penic

Subject: FW: Memo re: Accounting Practices and KPMG Analysis of Fair Hydro

Further to our discussion just now, can you make a call at 3:30 (Kim's office)? Maybe come up a few minutes ahead of time to set the tone.

From: Kim Marshall
Sent: May 10, 2017 10:20 AM
To: Cox, Hilary (ENERGY)
Cc: Susan Nicholson
Subject: Re: Memo re: Accounting Practices and KPMG Analysis of Fair Hydro

How about 3:30? Can you pls include susan (see cc) in the call. Susan include jordan if you feel you should.

Sent from my iPad

On May 10, 2017, at 10:18 AM, Cox, Hilary (ENERGY) <Hilary.Cox@ontario.ca> wrote:

Hi Kim –
Is there some time between 3 and 5 pm that could work for you?

HC

From: Kim Marshall
[\[mailto:Kim.Marshall@ieso.ca\]](mailto:Kim.Marshall@ieso.ca)
Sent: May 9, 2017 7:00 PM
To: Hume, Steen (ENERGY)
Cc: Cox, Hilary (ENERGY)
Subject: Re: Memo re: Accounting Practices and KPMG Analysis of Fair Hydro

Ok let me know what your day is like.

Sent from my iPhone

On May 9, 2017, at 6:56 PM, Hume, Steen (ENERGY) <Steen.Hume@ontario.ca> wrote:

Hi Kim: can we find some time tomorrow to talk about IESO's memo. The content and format generally

looks good. I've asked OPG to turn its "backgrounder" into "memo" that is similar to your approach. Would like to chat about "who" the memo could come from and the "to".

Thanks for the call today. Appreciate all the work and assistance from you and your folks.

Steen

Sent from my iPad

On May 5, 2017, at 1:03 PM, Kim Marshall
<Kim.Marshall@ieso.ca<<mailto:Kim.Marshall@ieso.ca>>> wrote:

Does this work for you?

Sent from my iPad

Begin forwarded message:

From: Jordan Penic
<jordan.penic@ieso.ca<<mailto:jordan.penic@ieso.ca>>>

Date: May 5, 2017 at 1:01:32 PM EDT

To: Kim Marshall
<Kim.Marshall@ieso.ca<<mailto:Kim.Marshall@ieso.ca>>>, Susan Nicholson
<susan.nicholson@ieso.ca<<mailto:susan.nicholson@ieso.ca>>>, Michael Boll
<Michael.Boll@ieso.ca>>

ca<mailto:Michael.Boll@ieso.ca>>

Subject: RE: Memo
re: Accounting
Practices and KPMG
Analysis of Fair
Hydro

Kim,

Additional edits
captured.

Cheers,

Jordan

Jordan Penic | Senior
Manager,
Communications &
Government Affairs
Independent
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Operator (IESO) | T:
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From: Kim Marshall
Sent: May 05, 2017
12:47 PM
To: Jordan Penic;
Susan Nicholson;
Michael Boll
Subject: RE: Memo
re: Accounting
Practices and KPMG
Analysis of Fair
Hydro

This is exactly what
we asked you to do
thank you, yet I am
not sure it fits what is
needed. I had a
conversation with
OPG about their
summary and they
may be taking more
of a story
approach...here is
why this is a good
role for opg. I will
send and ask them to
send ours. Only think
I will change is to
take our kpmg as an
attachment. Want to
be asked for it,

Kimberly Marshall |
VP, Corporate
Services & CFO
Independent
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From: Jordan Penic
Sent: May 05, 2017
12:20 PM
To: Kim Marshall;
Susan Nicholson;
Michael Boll
Subject: Memo re:
Accounting Practices
and KPMG Analysis
of Fair Hydro

Good afternoon,

Please find attached
the draft memo on the
analysis for the Fair
Hydro Plan, as
requested yesterday.
I'm not an accountant
and may have

misunderstood some
of the meaning or
important pieces, so
please take a look and
let me know what you
think.

I'd be happy to
discuss.

Cheers,

Jordan

Jordan Penic | Senior
Manager,
Communications &
Government Affairs
Independent
Electricity System
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