

Message

Sent: 2017-11-20 2:05:33 PM
Subject: Fw: EXTERNAL – RE: “In Ontario, hydro’s future gets murkier as costs of leaving the grid decline”

Regards

Jeannette Briggs
416 997-6364

Original Message

Show Details

From: Kim.Marshall@ieso.ca
Sent: November 20, 2017 1:02 PM
To: lubna.ladak@opg.com
Cc: jeannette.briggs@ieso.ca; Michael.Boll@ieso.ca; ken.ryfa@opg.com; George.Pessione@ieso.ca; leonard.kula@ieso.ca
Subject: RE: EXTERNAL – RE: “In Ontario, hydro’s future gets murkier as costs of leaving the grid decline”

Lubna, the IESO suggests that Jeannette and George would be great representatives for this discussion. I will leave it to you to arrange directly with them.

To be clear in advance re the interview with Leonard, his comment was “In the past, the job of a system operator was simple and straightforward,” said Leonard Kula, the chief operating officer of Ontario's Independent Electricity System Operator, the agency that controls the power system. Those easy days are now gone and the future promises to be ever more complicated. “ His focus was on complexity of system operations, not demand.

Kimberly Marshall | VP, Corporate Services & CFO

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Corporate Services collaborates with you to deliver solutions and expertise that enable the IESO to achieve its goals.

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[mailto:lubna.ladak@opg.com]

Sent: November 16, 2017 6:02 PM

To: Kim Marshall

Cc: Jeannette Briggs; Michael Boll; RYFA Ken -TREASURY

Subject: FW: EXTERNAL – RE: “In Ontario, hydro’s future gets murkier as costs of leaving the grid decline”

Welcome back Kim. Please spread some of the Bahamas’ sunshine in TO!

I don’t know if you’ve seen the email below from DBRS, but they are asking for OPG and the IESO’s strategies for collecting the CEA if electricity demand decreases. They’re referencing comments made by Leonard Kula and a Senior Advisor at EY regarding the impact of technology on electricity demand. Do you know the context around Leonard’s comments? How is the IESO treating the impact of technological changes on its demand forecast?

Lubna Ladak | VP Treasury | Ontario Power Generation

700 University Avenue, Toronto, Ontario M5G 1X6 | [416-592-5419](tel:416-592-5419) | Cell [416-578-0219](tel:416-578-0219) |

lubna.ladak@opg.com

From: Tim O'Neil [mailto:toneil@dbrs.com]

Sent: Thursday, November 16, 2017 10:15 AM

To: Benaiah, Ian <ian.benaiah@rbccm.com>; Khan, Nur <nur.khan@rbccm.com>; Taylor, Brent R <brent.r.taylor@rbccm.com>; Malhi, Harman <harman.malhi@rbccm.com>; Katrina Niehaus <Katrina.Niehaus@gs.com> <Katrina.Niehaus@gs.com>; Brian Delaney <brian.delaney@gs.com> <brian.delaney@gs.com>; Donnie Persaud <Donnie.Persaud@cibc.com> <Donnie.Persaud@cibc.com>; Adalja, Sunil <Sunil.Adalja@cibc.com> <Sunil.Adalja@cibc.com>; Maciel, Andrew <Andrew.Maciel@cibc.com> <Andrew.Maciel@cibc.com>; LEE John -TREASURY <john.s.lee@opg.com>; RYFA Ken -TREASURY <ken.ryfa@opg.com>; LADAK Lubna -TREASURY <lubna.ladak@opg.com>; GO Matthew -TREASURY <matthew.go@opg.com>; Chen, Zhidang <Zhidang.Chen@rbccm.com>; Papp, David <david.papp@rbccm.com>; Green, Lesley <lesley.green@rbccm.com>; Jamie Feehely <jfeehely@dbrs.com>; King Lam <KLam@dbrs.com>; Justin Tsang <JTsang@dbrs.com>; Arthi Sambasivan <ASambasivan@dbrs.com>; Dal Bello, David <david.dalbello@rbccm.com>

Cc: WONG Leslie -LAWDIV <leslie.wong@opg.com>; Anthony Martinello <Anthony.Martinello@ieso.ca>; Michael Boll <Michael.Boll@ieso.ca>; Jeannette Briggs <jeannette.briggs@ieso.ca>; Antonios, Paul <Paul.Antonios@gs.com>; Sabri, Salina <Salina.Sabri@gs.com>

Subject: EXTERNAL – RE: “In Ontario, hydro’s future gets murkier as costs of leaving the grid decline”

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Good morning,

Once again, thank you to IESO representatives for the opportunity to understand your role in the Ontario Hydro market and specifically as it relates to the Fair Hydro Act. Prior to the meeting I mentioned to some of you an article that was published (attached) earlier Tuesday morning discussing the future of hydro in Ontario.

Follow up question for IESO and OPG:

While we recognize that the semi-annual true-up is a significant mitigant to demand forecast error our sensitivity and stress analysis needs to incorporate the potential for a loss of ratepayers which will potentially over-burden any remaining ratepayers. Of particular interest is the rapid technological changes that are anticipated (including by Leonard Kula, Chief Operating Officer of IESO) and the potential for a significant loss of ratepayers as the article's title suggests "costs of leaving the grid decline".

Given the timing of the transaction which contemplates all of the borrowing up front, our stress needs to incorporate the potential changes to the market as the bonds are issued. This results in a significant exposure to technological change (and consequently rate payers leaving the grid) given the very long repayment horizon which needs to be considered as part of our initial rating analysis.

Request: Please provide additional information on IESO and OPG strategies to manage the technological changes with respect to maintaining an acceptable scale of ratepayers over the repayment period and how these risks are incorporated into the repayment (demand) forecast in the financial modeling. And the impact on the LDC's.

<https://www.theglobeandmail.com/news/national/in-ontario-hydros-future-gets-murkier-as-costs-of-leaving-the-grid-decline/article36962354/>

Once an idea limited to isolated cottages and the environmentally zealous, making your own electricity and storing it in your garage could be cheaper than the traditional way of buying power within a decade. Benoit Laclau, Ernst and Young's adviser on power and utilities, has guidance for politicians and utility leaders around the world who employ the accounting firm: Exercise caution on any big projects that will require more than a decade to pay off.

On a piece of paper, he can draw a graph with two lines. One starts low and represents the slowly increasing cost of electricity provided by a traditional electricity company; the second starts higher but is going down "really rapidly" and reflects the cost of people producing power on their own roof. "Those two lines cross, and they are going to cross soon, a lot sooner than we had expected," he said.

Tim O'Neil
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-----Original Appointment-----

From: Benaiah, Ian [<mailto:ian.benaiah@rbccm.com>]

Sent: Friday, November 10, 2017 4:30 PM

To: Benaiah, Ian; Khan, Nur; Taylor, Brent R; Malhi, Harman; Katrina Niehaus (Katrina.Niehaus@gs.com); Brian Delaney (brian.delaney@gs.com); Donnie Persaud (Donnie.Persaud@cibc.com); Adalja, Sunil (Sunil.Adalja@cibc.com); Maciel, Andrew (Andrew.Maciel@cibc.com); John Lee (john.s.lee@opg.com); Ken Ryfa (ken.ryfa@opg.com); 'LADAK Lubna -TREASURY'; GO Matthew -TREASURY; Chen, Zhidang; Papp, David; Green, Lesley; Tim O'Neil; Jamie Feehely; King Lam; Justin Tsang; Arthi Sambasivan; Dal Bello, David

Cc: WONG Leslie -LAWDIV; Anthony Martinello; Michael Boll; Jeannette Briggs; Antonios, Paul; Sabri, Salina

Subject: OPG/IESO Servicing Review (DBRS) *** Presentation Attached, Dial-in Available ***

When: Tuesday, November 14, 2017 1:00 PM-4:00 PM (UTC-05:00) Eastern Time (US & Canada).

Where: Royal Bank Plaza (200 Bay Street), South Tower, 2nd Floor, Room S1

When you arrive on the 2nd Floor, please contact Lesley Green at [416-842-4810](tel:416-842-4810). Lesley will take you through the security doors and to the meeting room.

Conference Call Details:

Dial-in: [866-305-1457](tel:866-305-1457) / [416-620-5357](tel:416-620-5357)

Access Code: 8423820

BB Friendly: [14166205357x8423820#](tel:14166205357x8423820)

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