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**From:** Jordan Penic [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=7D23BCD450594583BB40B447B35485DA-JORDAN PENI]  
**Sent:** 2017-04-19 12:11:43 PM  
**To:** Rayhan Malik [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=e37b6a6f611d4718afc70148fd49ad58-Rayhan Mali]; Reena Goyal [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=6d1f0afed717401ca4d972ddddd3217-Reena Goyal]  
**CC:** Lia Kasic [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=73708c51cf2349cfb6fb2106d496b3ab-Lia Kasic]  
**Subject:** Re: Agenda and Materials for Apr 6th BPWG Meeting

Outside of the Business Planning approval process, i've not provided any updates to the Ministry on capital planning.

In terms of market renewal, we were in to brief the Ministry and Minister in March where we discussed the capital and operating expenditures expected through market renewal.

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**From:** Rayhan Malik  
**Sent:** Tuesday, April 18, 2017 3:11 PM  
**To:** Reena Goyal  
**Cc:** Lia Kasic; Jordan Penic  
**Subject:** RE: Agenda and Materials for Apr 6th BPWG Meeting

Hi Reena,

I believe the last time we would have provided an update to the Ministry on capital / market development would have been as part of the business plan submission in January.

Lia/Jordan – is my understanding correct or did we happen to provide a more recent update post BP submission?

Thanks,  
Rayhan

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**From:** Reena Goyal  
**Sent:** April 17, 2017 10:50 AM  
**To:** Rayhan Malik  
**Subject:** RE: Agenda and Materials for Apr 6th BPWG Meeting

Also, do you know the date we last provided the Ministry with an update on capital projects and market development initiatives?

Thanks!  
Reena

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**From:** Reena Goyal  
**Sent:** April 17, 2017 9:54 AM  
**To:** Rayhan Malik  
**Subject:** RE: Agenda and Materials for Apr 6th BPWG Meeting

Hi Rayhan –

One thing I don't see in the Strategic and Business Planning Alignment document is any reference to the IESO assisting in the implementation of the government's Fair Hydro Plan. Is this because the implementation is expected to be completed in 2017? Even if so, I suspect there will be periodic review and implementation steps required on a go forward basis between 2018-2020. Perhaps this can be incorporated in the row re: the strategic objective of "Work effectively with government to support policy development and IESO's excellence in implementation" on page 7.

Let me know what you think, thanks!

Reena

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**From:** Rayhan Malik

**Sent:** April 11, 2017 2:42 PM

**To:** Adrian Pye; Nik Schruder; Nicola Presutti; Mag Wadie; Anil Agrawal; Bill Pettitt; Tam Wagner; Glenn McDonald; Elizabeth Squissato; Mary Bernard; Jordan Penic; Darren Byers; Darryl Yahoda; Paula Lukan; Shawn Cronkwright; Susan Harrison; Chuck Farmer; Reena Goyal

**Cc:** Lia Kosic; Alexander DeAngelis; Kevin Reid; Anu Ghuman

**Subject:** RE: Agenda and Materials for Apr 6th BPWG Meeting

Hi all – this is a follow-up to our meeting last week and the email below as a friendly reminder to provide input on the following items by end of this week.

1. 2018 BP Timelines – please refine to include dates and timelines that you are aware of from your respective areas of the business to support the development and completion of the 2018 BP.
2. Strategic and Business Planning Alignment (Including SAC priorities) – please review and provide any feedback on the alignment as this document will help shape the next iteration of developing business unit tactical initiatives as well as potentially helping to support any response to the SAC based on gaps identified.
3. Capital Planning Development – this list includes projects that are already ranked and prioritized by the Project Portfolio Management Team. Some these projects will start in 2018 and could span into 2020. Please insert a new row at the end of the list and include any new initiatives, ensuring it aligns with the IESO's strategic objectives.

Also, please 'check in' any documents that have been 'checked out' on SharePoint so that anyone looking to update the document can access a copy and complete in good time. Any issues with accessing SharePoint, please let me know.

I will be away for the next couple of days however, should there be any questions, please contact Lia. In the case of updating the capital planning document, Anil is also available to answer any questions that may come up.

Thanks,  
Rayhan

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**From:** Rayhan Malik

**Sent:** April 05, 2017 3:18 PM

**To:** Adrian Pye; Nik Schruder; Nicola Presutti; Mag Wadie; Anil Agrawal; Tam Wagner; Glenn McDonald; Elizabeth Squissato; Mary Bernard; Jordan Penic; Darren Byers; Darryl Yahoda; Bill Pettitt; Paula Lukan; Chuck Farmer; Shawn

Cronkwright; Susan Harrison; Reena Goyal  
**Cc:** Lia Kasic; Alexander DeAngelis; Kevin Reid  
**Subject:** Agenda and Materials for Apr 6th BPWG Meeting

Hi all –

The agenda for tomorrow's meeting, as well as the Mar. 27 ELT priorities discussion summary and SAC priorities slide deck are available [SharePoint](#) for your review ahead of tomorrow's meeting.

In addition, available on SharePoint and for discussion tomorrow are the draft [2018 BP timelines](#) (Excel file) and an updated version of the [Alignment](#) document that now includes SAC priorities. These documents require further refinement from your respective perspectives and are provided ahead of tomorrow's meeting to initiate discussion. The feedback of the BPWG on both of these documents would be appreciated on or before next week, April 13<sup>th</sup>.

For Clarkson folks, room 308 has been booked.

Bell dial in # is: 416-933-3852  
Conf. ID: 348 2893

Thanks,  
Rayhan

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