

Message

From: Kim.Marshall@ieso.ca [Kim.Marshall@ieso.ca]
Sent: 2017-05-10 11:24:38 AM
To: Susan Nicholson [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=f668e601bd2b4865a5c31dca531047c8-Susan Nicho]; Jordan Penic [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=7d23bcd450594583bb40b447b35485da-Jordan Peni]
Subject: Re: Memo re: Accounting Practices and KPMG Analysis of Fair Hydro

Should we talk before 3:30 to understand what we would be willing or not willing to say?

Sent from my iPad

On May 10, 2017, at 10:50 AM, Susan Nicholson <susan.nicholson@ieso.ca> wrote:

Jordan will join us. He had some cautionary notes when I spoke to him on the phone about what we should commit to including in the memo. I think it is best for you to hear as well.

From: Jordan Penic
Sent: May 10, 2017 10:47 AM
To: Susan Nicholson
Subject: RE: Memo re: Accounting Practices and KPMG Analysis of Fair Hydro

Sure, that sounds good.

From: Susan Nicholson
Sent: May 10, 2017 10:25 AM
To: Jordan Penic
Subject: FW: Memo re: Accounting Practices and KPMG Analysis of Fair Hydro

Further to our discussion just now, can you make a call at 3:30 (Kim's office)? Maybe come up a few minutes ahead of time to set the tone.

From: Kim Marshall
Sent: May 10, 2017 10:20 AM
To: Cox, Hilary (ENERGY)
Cc: Susan Nicholson
Subject: Re: Memo re: Accounting Practices and KPMG Analysis of Fair Hydro

How about 3:30? Can you pls include susan (see cc) in the call. Susan include jordan if you feel you should.

Sent from my iPad

On May 10, 2017, at 10:18 AM, Cox, Hilary (ENERGY) <Hilary.Cox@ontario.ca> wrote:

Hi Kim —

Is there some time between 3 and 5 pm that could work for you?

HC

From: Kim Marshall [<mailto:Kim.Marshall@ieso.ca>]
Sent: May 9, 2017 7:00 PM
To: Hume, Steen (ENERGY)
Cc: Cox, Hilary (ENERGY)
Subject: Re: Memo re: Accounting Practices and KPMG Analysis of Fair Hydro

Ok let me know what your day is like.

Sent from my iPhone

On May 9, 2017, at 6:56 PM, Hume, Steen (ENERGY)
<Steen.Hume@ontario.ca> wrote:

Hi Kim: can we find some time tomorrow to talk about IESO's memo. The content and format generally looks good. I've asked OPG to turn its "backgrounder" into "memo" that is similar to your approach. Would like to chat about "who" the memo could come from and the "to".

Thanks for the call today. Appreciate all the work and assistance from you and your folks.

Steen

Sent from my iPad

On May 5, 2017, at 1:03 PM, Kim Marshall
<Kim.Marshall@ieso.ca<<mailto:Kim.Marshall@ieso.ca>>> wrote:

Does this work for you?

Sent from my iPad

Begin forwarded message:

From: Jordan Penic
<jordan.penic@ieso.ca<<mailto:jordan.penic@ieso.ca>>>
Date: May 5, 2017 at 1:01:32 PM EDT
To: Kim Marshall
<Kim.Marshall@ieso.ca<<mailto:Kim.Marshall@ieso.ca>>>, Susan
Nicholson
<susan.nicholson@ieso.ca<<mailto:susan.nicholson@ieso.ca>>>, Michael Boll
<Michael.Boll@ieso.ca<<mailto:Michael.Boll@ieso.ca>>>
Subject: RE: Memo re: Accounting Practices and KPMG Analysis of Fair Hydro

Kim,

Additional edits captured.

Cheers,

Jordan

Jordan Penic | Senior Manager, Communications & Government Affairs

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From: Kim Marshall
Sent: May 05, 2017 12:47 PM
To: Jordan Penic; Susan Nicholson; Michael Boll
Subject: RE: Memo re: Accounting Practices and KPMG Analysis
of Fair Hydro

This is exactly what we asked you to do thank you, yet I am not sure it fits what is needed. I had a conversation with OPG about their summary and they may be taking more of a story approach...here is why this is a good role for opg. I will send and ask them to send ours. Only think I will change is to take our kpmg as an attachment. Want to be asked for it,

Kimberly Marshall | VP, Corporate Services & CFO
Independent Electricity System Operator (IESO) | T: (416) 969-
6232 | C: (416) 545-7202

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From: Jordan Penic

Sent: May 05, 2017 12:20 PM

To: Kim Marshall; Susan Nicholson; Michael Boll

Subject: Memo re: Accounting Practices and KPMG Analysis of Fair Hydro

Good afternoon,

Please find attached the draft memo on the analysis for the Fair Hydro Plan, as requested yesterday. I'm not an accountant and may have misunderstood some of the meaning or important pieces, so please take a look and let me know what you think.

I'd be happy to discuss.

Cheers,

Jordan

Jordan Penic | Senior Manager, Communications & Government Affairs

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