

Message

From: Kim Marshall [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=B63A22B42BF14587870D93119A054D88-KIM MARSHAL]
Sent: 2017-11-17 10:00:51 AM
To: Liz Doherty [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=eadf6669ac52480393204ff4f35fb1ca-Liz Doherty]
CC: Georgia Ritchie-Wust [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=58abb932312542a29332c900b586e02e-Georgia Rit]
Subject: Re: EXTERNAL – RE: “In Ontario, hydro’s future gets murkier as costs of leaving the grid decline”

Great, can we say 9 in case day gets busy, call my cell 4165457202. I have a doctor appointment mon am. Thx

Sent from my iPad

On Nov 17, 2017, at 9:59 AM, Liz Doherty <liz.doherty@ieso.ca> wrote:

Kim, Georgia,
Len is good Monday @ 9am or between 11 – 12
Today is solid attending Ministry meetings
Liz

From: Kim Marshall
Sent: November 17, 2017 9:55 AM
To: Leonard Kula
Cc: Liz Doherty; Georgia Ritchie-Wust
Subject: Re: EXTERNAL – RE: “In Ontario, hydro’s future gets murkier as costs of leaving the grid decline”
Liz and Georgi can you ps found 15 min for Leonard and I to talk, today would be good but moon morning ok. Thx

Sent from my iPad

On Nov 16, 2017, at 7:54 PM, Leonard Kula <leonard.kula@ieso.ca> wrote:

Planning has previously provided load forecast data to OPG related to this.
George – can you comment?
To be clear, I said “In the past, the job of a system operator was simple and straightforward,” said Leonard Kula, the chief operating officer of Ontario's Independent Electricity System Operator, the agency that controls the power system. Those easy days are now gone and the future promises to be ever more complicated. “
Leonard

From: Jeannette Briggs
Sent: November 16, 2017 7:27 PM
To: Kim Marshall; Leonard Kula; Terry Young; Michael Lyle; Peter Gregg
Cc: Michael Boll; Anthony Martinello
Subject: Re: EXTERNAL – RE: “In Ontario, hydro’s future gets murkier as costs of leaving the grid decline”
I have just provided OPG details on historical RPP MWs too because Moody 's wants confidence in the numbers used in OPG modelling for similar reasons.

They want sensitivity analysis to reflect what happens if prescribed consumers are significantly reduced in the future.

Regards

Jeannette Briggs
416 997-6364

From: Kim.Marshall@ieso.ca

Sent: November 16, 2017 7:14 PM

To: leonard.kula@ieso.ca; terry.young@ieso.ca; Michael.Lyle@ieso.ca; Peter.Gregg@ieso.ca

Cc: Michael.Boll@ieso.ca; jeannette.briggs@ieso.ca; Anthony.Martinello@ieso.ca

Subject: Fw: EXTERNAL – RE: “In Ontario, hydro’s future gets murkier as costs of leaving the grid de
for ELT consideration on how and when to respond. Leonard I can reach out to
you for first consideration of next steps. Will have to get back re timing and how.

From: LADAK Lubna -TREASURY <lubna.ladak@opg.com>

Sent: November 16, 2017 6:01 PM

To: Kim Marshall

Cc: Jeannette Briggs; Michael Boll; RYFA Ken -TREASURY

Subject: FW: EXTERNAL – RE: “In Ontario, hydro’s future gets murkier as
costs of leaving the grid decline”

Welcome back Kim. Please spread some of the Bahamas’ sunshine in TO!

I don’t know if you’ve seen the email below from DBRS, but they are asking for
OPG and the IESO’s strategies for collecting the CEA if electricity demand
decreases. They’re referencing comments made by Leonard Kula and a Senior
Advisor at EY regarding the impact of technology on electricity demand. Do you
know the context around Leonard’s comments? How is the IESO treating the
impact of technological changes on its demand forecast?

Lubna Ladak | VP Treasury | Ontario Power Generation

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578-0219 |

lubna.ladak@opg.com

From: Tim O'Neil [<mailto:toneil@dbrs.com>]

Sent: Thursday, November 16, 2017 10:15 AM

To: Benaiah, Ian <ian.benaiah@rbccm.com>; Khan, Nur

<nur.khan@rbccm.com>; Taylor, Brent R <brent.r.taylor@rbccm.com>; Malhi,

Harman <harman.malhi@rbccm.com>; Katrina Niehaus

(<Katrina.Niehaus@gs.com>) <Katrina.Niehaus@gs.com>; Brian Delaney

(<brian.delaney@gs.com>) <brian.delaney@gs.com>; Donnie Persaud

(<Donnie.Persaud@cibc.com>) <Donnie.Persaud@cibc.com>; Adalja, Sunil

(<Sunil.Adalja@cibc.com>) <Sunil.Adalja@cibc.com>; Maciel, Andrew

(<Andrew.Maciel@cibc.com>) <Andrew.Maciel@cibc.com>; LEE John -

TREASURY <john.s.lee@opg.com>; RYFA Ken -TREASURY

<ken.ryfa@opg.com>; LADAK Lubna -TREASURY <lubna.ladak@opg.com>;

GO Matthew -TREASURY <matthew.go@opg.com>; Chen, Zhidang

<Zhidang.Chen@rbccm.com>; Papp, David <david.papp@rbccm.com>; Green,

Lesley <lesley.green@rbccm.com>; Jamie Feehely <jfeehely@dbrs.com>; King

Lam <KLam@dbrs.com>; Justin Tsang <JTsang@dbrs.com>; Arthi Sambasivan

<ASambasivan@dbrs.com>; Dal Bello, David <david.dalbello@rbccm.com>

Cc: WONG Leslie -LAWDIV <leslie.wong@opg.com>; Anthony Martinello

<Anthony.Martinello@ieso.ca>; Michael Boll <Michael.Boll@ieso.ca>;
Jeannette Briggs <jeannette.briggs@ieso.ca>; Antonios, Paul
<Paul.Antonios@gs.com>; Sabri, Salina <Salina.Sabri@gs.com>

Subject: EXTERNAL – RE: “In Ontario, hydro’s future gets murkier as costs of leaving the grid decline”

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Good morning,

Once again, thank you to IESO representatives for the opportunity to understand your role in the Ontario Hydro market and specifically as it relates to the Fair Hydro Act. Prior to the meeting I mentioned to some of you an article that was published (attached) earlier Tuesday morning discussing the future of hydro in Ontario.

Follow up question for IESO and OPG:

While we recognize that the semi-annual true-up is a significant mitigant to demand forecast error our sensitivity and stress analysis needs to incorporate the potential for a loss of ratepayers which will potentially over-burden any remaining ratepayers. Of particular interest is the rapid technological changes that are anticipated (including by Leonard Kula, Chief Operating Officer of IESO) and the potential for a significant loss of ratepayers as the article’s title suggests “costs of leaving the grid decline”.

Given the timing of the transaction which contemplates all of the borrowing up front, our stress needs to incorporate the potential changes to the market as the bonds are issued. This results in a significant exposure to technological change (and consequently rate payers leaving the grid) given the very long repayment horizon which needs to be considered as part of our initial rating analysis.

Request: Please provide additional information on IESO and OPG strategies to manage the technological changes with respect to maintaining an acceptable scale of ratepayers over the repayment period and how these risks are incorporated into the repayment (demand) forecast in the financial modeling. And the impact on the LDC’s.

<https://www.theglobeandmail.com/news/national/in-ontario-hydros-future-gets-murkier-as-costs-of-leaving-the-grid-decline/article36962354/>

Once an idea limited to isolated cottages and the environmentally zealous, making your own electricity and storing it in your garage could be cheaper than the traditional way of buying power within a decade. Benoit Laclau, Ernst and Young's adviser on power and utilities, has guidance for politicians and utility leaders around the world who employ the accounting firm: Exercise caution on any big projects that will require more than a decade to pay off.

On a piece of paper, he can draw a graph with two lines. One starts low and represents the slowly increasing cost of electricity provided by a traditional electricity company; the second starts higher but is going down "really rapidly" and reflects the cost of people producing power on their own roof. "Those two lines cross, and they are going to cross soon, a lot sooner than we had expected," he said.

Tim O'Neil

Senior Vice President, CDN ABS
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-----Original Appointment-----

From: Benaiah, Ian [<mailto:ian.benaiah@rbccm.com>]

Sent: Friday, November 10, 2017 4:30 PM

To: Benaiah, Ian; Khan, Nur; Taylor, Brent R; Malhi, Harman; Katrina Niehaus (Katrina.Niehaus@gs.com); Brian Delaney (brian.delaney@gs.com); Donnie Persaud (Donnie.Persaud@cibc.com); Adalja, Sunil (Sunil.Adalja@cibc.com); Maciel, Andrew (Andrew.Maciel@cibc.com); John Lee (john.s.lee@opg.com); Ken Ryfa (ken.ryfa@opg.com); 'LADAK Lubna -TREASURY'; GO Matthew -TREASURY; Chen, Zhidang; Papp, David; Green, Lesley; Tim O'Neil; Jamie Feehely; King Lam; Justin Tsang; Arthi Sambasivan; Dal Bello, David
Cc: WONG Leslie -LAWDIV; Anthony Martinello; Michael Boll; Jeannette Briggs; Antonios, Paul; Sabri, Salina

Subject: OPG/IESO Servicing Review (DBRS) *** Presentation Attached, Dial-in Available ***

When: Tuesday, November 14, 2017 1:00 PM-4:00 PM (UTC-05:00) Eastern Time (US & Canada).

Where: Royal Bank Plaza (200 Bay Street), South Tower, 2nd Floor, Room S1
When you arrive on the 2nd Floor, please contact Lesley Green at 416-842-4810. Lesley will take you through the security doors and to the meeting room.

Conference Call Details:

Dial-in: (866) 305-1457 / (416) 620-5357

Access Code: 8423820

BB Friendly: 14166205357x8423820#

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