

Message

Sent: 2018-03-12 2:33:11 PM
To: Anthony Martinello [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=3fb7d76317b34780b15d96309b995c31-Anthony Mar]
CC: Michael Boll [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4811917e15054407b665fe16d12ff415-Michael Bol]; Jeannette Briggs [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=148095610f7242f48a5a9da24b1a8a87-Jeannette B]
Subject: RE: FHT Lessons Learned

I was thinking of not going to this meeting

Kimberly Marshall | VP, Corporate Services & CFO

Independent Electricity System Operator (IESO) | T: (416) 969-6232 | C: (416) 545-7202
120 Adelaide Street West, Suite 1600, Toronto, ON M5H 1T1
Web: www.ieso.ca | Twitter: [IESO_Tweets](https://twitter.com/IESO_Tweets) | LinkedIn: [IESO](https://www.linkedin.com/company/ieso)

Corporate Services collaborates with you to deliver solutions and expertise that enable the IESO to achieve its goals.

Conservation: www.saveONenergy.ca | Twitter: [saveONenergyOnt](https://twitter.com/saveONenergyOnt) | LinkedIn: [saveONenergy](https://www.linkedin.com/company/saveONenergy)

From: Kim Marshall

Sent: March 09, 2018 12:33 PM

To: Anthony Martinello

Cc: Michael Boll; Jeannette Briggs

Subject: RE: FHT Lessons Learned

Sounds good, copying Jeanette, Anthony can you pls forward the meeting notice to them thx

Kimberly Marshall | VP, Corporate Services & CFO

Independent Electricity System Operator (IESO) | T: (416) 969-6232 | C: (416) 545-7202
120 Adelaide Street West, Suite 1600, Toronto, ON M5H 1T1
Web: www.ieso.ca | Twitter: [IESO_Tweets](https://twitter.com/IESO_Tweets) | LinkedIn: [IESO](https://www.linkedin.com/company/ieso)

Corporate Services collaborates with you to deliver solutions and expertise that enable the IESO to achieve its goals.

Conservation: www.saveONenergy.ca | Twitter: [saveONenergyOnt](https://twitter.com/saveONenergyOnt) | LinkedIn: [saveONenergy](https://www.linkedin.com/company/saveONenergy)

From: Anthony Martinello

Sent: March 09, 2018 12:30 PM

To: Kim Marshall

Cc: Michael Boll

Subject: FW: FHT Lessons Learned

Kim - Given that OPG is having their legal counsel attend, ..I expect we should invite our legal (MBoll) attend.
Also, JBriggs should be invited as she likely has some valuable lessons learned too based on settlements' impacts.

Let me know and I will arrange.

From: GRECO Clara -LAWDIV [<mailto:clara.greco@opg.com>]
Sent: March 09, 2018 10:15 AM
To: LADAK Lubna -TREASURY; Kim Marshall; Anthony Martinello; GO Matthew -TREASURY; LAURETA LAPIRA May -TREASURY; RYFA Ken -TREASURY
Cc: HAHN PARKER Janet -TREASURY
Subject: RE: FHT Lessons Learned

Everyone,
Attached is the OPG lessons learned template, with OPG's initial input for consideration by the IESO. We would like to use it to facilitate our discussion next week and IESO is welcome to provide any additions/suggestions in advance of the meeting.

Best regards,
Clara

Clara Greco
Senior Counsel – FHP
Ontario Power Generation
700 University Avenue, H18 C19
Toronto, Ontario M5G 1X6
416-592-8226 | Cell 416-859-6416
clara.greco@opg.com

-----Original Appointment-----

From: HAHN PARKER Janet -TREASURY
Sent: Wednesday, March 07, 2018 9:29 AM
To: HAHN PARKER Janet -TREASURY; LADAK Lubna -TREASURY; Kim Marshall; Anthony Martinello; GO Matthew -TREASURY; GRECO Clara -LAWDIV; LAURETA LAPIRA May -TREASURY; Conference Rm:TRS; RYFA Ken -TREASURY
Subject: FHT Lessons Learned
When: Tuesday, March 13, 2018 10:00 AM-12:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: TRS c/r H18F5

KER Janet -TREASURY
arch 05, 2018 5:11 PM
ER Janet -TREASURY
TERNAL – RE: Fair Hydro Trust - Lessons Learned Meeting

From: Georgia Ritchie-Wust [<mailto:georgia.ritchie-wust@ieso.ca>]
Sent: Monday, March 05, 2018 1:40 PM
To: LADAK Lubna -TREASURY <lubna.ladak@opg.com>; Kim Marshall <Kim.Marshall@ieso.ca>; HAHN PARKER Janet -TREASURY <j.hahnparker@opg.com>
Cc: Anthony Martinello <Anthony.Martinello@ieso.ca>
Subject: RE: EXTERNAL – RE: Fair Hydro Trust - Lessons Learned Meeting

Hi,

Kim and Anthony's availability is as follows:

Monday, March 12 – 9am – noon

Tuesday, March 13 – 10am – noon

Thursday, March 15 – 1pm – 3pm

Thanks,

Georgia Ritchie-Wust | Executive Assistant to Kim Marshall, VP, Corporate Services & CFO

Independent Electricity System Operator (IESO) | T: (905) 855-6379 | F: (905) 855-6459

Postal Station A, Box 4474, Toronto, ON M5W 4E5

Web: www.ieso.ca | Twitter: [IESO Tweets](#) | LinkedIn: [IESO](#)

Corporate Services collaborates with you to deliver solutions and expertise that enable the IESO to achieve its goals.

Conservation: www.saveONenergy.ca | Twitter: [saveONenergyOnt](#) | LinkedIn: [saveONenergy](#)

 Please consider our environmental responsibility before printing this email.

“Change will not come if we wait for some person or some other time. We are the ones we’ve been waiting for.

We are the change that we seek.”

-Barack

Obama

From: LADAK Lubna -TREASURY [<mailto:lubna.ladak@opg.com>]

Sent: March 05, 2018 1:33 PM

To: Kim Marshall; HAHN PARKER Janet -TREASURY

Cc: Anthony Martinello; Georgia Ritchie-Wust

Subject: RE: EXTERNAL – RE: Fair Hydro Trust - Lessons Learned Meeting

Let's do the OPG office this time.

Lubna Ladak | VP Treasury - FHP| Ontario Power Generation

700 University Avenue, Toronto, Ontario M5G 1X6 | 416-592-5984 | Cell 416-578-0219 | Fax 416-592-4189

lubna.ladak@opg.com

From: Kim Marshall [<mailto:Kim.Marshall@ieso.ca>]

Sent: Monday, March 05, 2018 1:32 PM

To: LADAK Lubna -TREASURY <lubna.ladak@opg.com>; HAHN PARKER Janet -TREASURY <j.hahnparker@opg.com>

Cc: Anthony Martinello <Anthony.Martinello@ieso.ca>; Georgia Ritchie-Wust <georgia.ritchie-wust@ieso.ca>

Subject: RE: EXTERNAL – RE: Fair Hydro Trust - Lessons Learned Meeting

Copying Georgia to arrange, where would you like to do – your location? thx

Kimberly Marshall | VP, Corporate Services & CFO

Independent Electricity System Operator (IESO) | T: (416) 969-6232 | C: (416) 545-7202

120 Adelaide Street West, Suite 1600, Toronto, ON M5H 1T1

Web: www.ieso.ca | Twitter: [IESO_Tweets](#) | LinkedIn: [IESO](#)

Corporate Services collaborates with you to deliver solutions and expertise that enable the IESO to achieve its goals.

Conservation: www.saveONenergy.ca | Twitter: [saveONenergyOnt](#) | LinkedIn: [saveONenergy](#)

From: LADAK Lubna -TREASURY [<mailto:lubna.ladak@opg.com>]

Sent: March 05, 2018 1:32 PM

To: Kim Marshall; HAHN PARKER Janet -TREASURY

Cc: Anthony Martinello

Subject: RE: EXTERNAL – RE: Fair Hydro Trust - Lessons Learned Meeting

Next week is fine Kim. Please email potential dates and times that work for your team to Janet.

Janet, please schedule a 2 hour Lessons Learned meeting next week. The attendees from OPG will be Ken, Matt, Clara, and May.

Lubna Ladak | VP Treasury - FHP| Ontario Power Generation

700 University Avenue, Toronto, Ontario M5G 1X6 | 416-592-5984 | Cell 416-578-0219 | Fax 416-592-4189

lubna.ladak@opg.com

From: Kim Marshall [<mailto:Kim.Marshall@ieso.ca>]

Sent: Monday, March 05, 2018 10:55 AM

To: LADAK Lubna -TREASURY <lubna.ladak@opg.com>

Cc: Anthony Martinello <Anthony.Martinello@ieso.ca>

Subject: EXTERNAL – RE: Fair Hydro Trust - Lessons Learned Meeting

*** Exercise caution. This is an EXTERNAL email. DO NOT open attachments or click links from unknown senders or unexpected email. ***

Great idea, can we move to next week?

Kimberly Marshall | VP, Corporate Services & CFO

Independent Electricity System Operator (IESO) | T: (416) 969-6232 | C: (416) 545-7202

120 Adelaide Street West, Suite 1600, Toronto, ON M5H 1T1

Web: www.ieso.ca | Twitter: [IESO_Tweets](#) | LinkedIn: [IESO](#)

Corporate Services collaborates with you to deliver solutions and expertise that enable the IESO to achieve its goals.

Conservation: www.saveONenergy.ca | Twitter: [saveONenergyOnt](#) | LinkedIn: [saveONenergy](#)

From: LADAK Lubna -TREASURY [<mailto:lubna.ladak@opg.com>]

Sent: March 05, 2018 10:29 AM

To: Kim Marshall

Subject: Fair Hydro Trust - Lessons Learned Meeting

Hi Kim,

Now that we've completed our first debt issue, I'd like to hold a lessons learned meeting between OPG and the IESO to discuss what worked well and opportunities for improvement. It would be good to share information in advance of the meeting. Given the next asset purchase is coming up in March, I thought a meeting at the end of this week would be ideal.

Let me know if you're open to this.

Lubna Ladak | VP Treasury - FHP| Ontario Power Generation

700 University Avenue, Toronto, Ontario M5G 1X6 | 416-592-5984 | Cell 416-578-0219 | Fax 416-592-4189

lubna.ladak@opg.com

THIS MESSAGE IS ONLY INTENDED FOR THE USE OF THE INTENDED RECIPIENT(S) AND MAY CONTAIN INFORMATION THAT IS PRIVILEGED, PROPRIETARY AND/OR CONFIDENTIAL. If you are not the intended recipient, you are hereby notified that any review, retransmission, dissemination, distribution, copying, conversion to hard copy or other use of this communication is strictly prohibited. If you are not the intended recipient and have received this message in error, please notify me by return e-mail and delete this message from your system. Ontario Power Generation Inc.

This e-mail message and any files transmitted with it are intended only for the named recipient(s) above and may contain information that is privileged, confidential and/or exempt from disclosure under applicable law. If you are not the intended recipient(s), any dissemination, distribution or copying of this e-mail message or any files transmitted with it is strictly prohibited. If you have received this message in error, or are not the named recipient(s), please notify the sender immediately and delete this e-mail message.

THIS MESSAGE IS ONLY INTENDED FOR THE USE OF THE INTENDED RECIPIENT(S) AND MAY CONTAIN INFORMATION THAT IS PRIVILEGED, PROPRIETARY AND/OR CONFIDENTIAL. If you are not the intended recipient, you are hereby notified that any review, retransmission, dissemination, distribution, copying, conversion to hard copy or other use of this communication is strictly prohibited. If you are not the intended recipient and have received this message in error, please notify me by return e-mail and delete this message from your system. Ontario Power Generation Inc.

THIS MESSAGE IS ONLY INTENDED FOR THE USE OF THE INTENDED RECIPIENT(S) AND MAY CONTAIN INFORMATION THAT IS PRIVILEGED, PROPRIETARY AND/OR CONFIDENTIAL. If you are not the intended recipient, you are hereby notified that any review, retransmission, dissemination, distribution, copying, conversion to hard copy or other use of this communication is strictly prohibited. If you are not the intended recipient and have received this message in error, please notify me by return e-mail and delete this message from your system. Ontario Power Generation Inc.

THIS MESSAGE IS ONLY INTENDED FOR THE USE OF THE INTENDED RECIPIENT(S) AND MAY CONTAIN INFORMATION THAT IS PRIVILEGED, PROPRIETARY AND/OR CONFIDENTIAL. If you are not the intended recipient, you are hereby notified that any review, retransmission, dissemination, distribution, copying, conversion to hard copy or other use of this communication is strictly prohibited. If you are not the intended recipient and have received this message in error, please notify me by return e-mail and delete this message from your system. Ontario Power Generation Inc.