

Message

From: Kim.Marshall@ieso.ca [Kim.Marshall@ieso.ca]
Sent: 2018-03-12 4:15:43 PM
To: LADAK Lubna -TREASURY [lubna.ladak@opg.com]
Subject: Re: EXTERNAL – RE: FHT Lessons Learned

Sounds good

Sent from my iPhone

On Mar 12, 2018, at 3:36 PM, LADAK Lubna -TREASURY <lubna.ladak@opg.com> wrote:

That's perfect. I wasn't going to attend, but when you said you were coming, I thought I should go! Anthony/Ken/Matt know the timing/process far better than we do...

Lubna Ladak | VP Treasury - FHP | Ontario Power Generation
700 University Avenue, Toronto, Ontario M5G 1X6 | 416-592-5984 | Cell 416-578-0219 | Fax 416-592-4189
lubna.ladak@opg.com

From: Kim Marshall [<mailto:Kim.Marshall@ieso.ca>]
Sent: Monday, March 12, 2018 2:45 PM
To: HAHN PARKER Janet -TREASURY <j.hahnparker@opg.com>; LADAK Lubna -TREASURY <lubna.ladak@opg.com>; Anthony Martinello <Anthony.Martinello@ieso.ca>
Subject: EXTERNAL – RE: FHT Lessons Learned

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Lubna, Anthony is going to handle the lessons meeting tomorrow. If there is something you need me to weigh in on I can connect after the meeting. Thanks for organizing – a great idea.

Kimberly Marshall | VP, Corporate Services & CFO
Independent Electricity System Operator (IESO) | T: (416) 969-6232 | C: (416) 545-7202
120 Adelaide Street West, Suite 1600, Toronto, ON M5H 1T1
Web: www.ieso.ca | Twitter: [IESO Tweets](https://twitter.com/IESO_Tweets) | LinkedIn: [IESO](https://www.linkedin.com/company/ieso)

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-----Original Appointment-----

From: HAHN PARKER Janet -TREASURY [<mailto:j.hahnparker@opg.com>]
Sent: March 07, 2018 9:29 AM
To: HAHN PARKER Janet -TREASURY; LADAK Lubna -TREASURY; Kim Marshall; Anthony Martinello; GO Matthew -TREASURY; GRECO Clara -LAWDIV; LAURETA LAPIRA May -TREASURY; Conference Rm:TRS
Subject: FHT Lessons Learned
When: March 13, 2018 10:00 AM-12:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: TRS c/r H18F5

HAHN PARKER Janet -TREASURY
Monday, March 05, 2018 5:11 PM
HAHN PARKER Janet -TREASURY
FW: EXTERNAL – RE: Fair Hydro Trust - Lessons Learned Meeting

From: Georgia Ritchie-Wust [<mailto:georgia.ritchie-wust@ieso.ca>]
Sent: Monday, March 05, 2018 1:40 PM
To: LADAK Lubna -TREASURY <lubna.ladak@opg.com>; Kim Marshall <Kim.Marshall@ieso.ca>;
HAHN PARKER Janet -TREASURY <j.hahnparker@opg.com>
Cc: Anthony Martinello <Anthony.Martinello@ieso.ca>
Subject: RE: EXTERNAL – RE: Fair Hydro Trust - Lessons Learned Meeting

Hi,

Kim and Anthony's availability is as follows:

Monday, March 12 – 9am – noon

Tuesday, March 13 – 10am – noon

Thursday, March 15 – 1pm – 3pm

Thanks,

Georgia Ritchie-Wust | Executive Assistant to Kim Marshall, VP, Corporate Services & CFO

Independent Electricity System Operator (IESO) | T: (905) 855-6379 | F: (905) 855-6459

Postal Station A, Box 4474, Toronto, ON M5W 4E5

Web: www.ieso.ca | Twitter: [IESO Tweets](#) | LinkedIn: [IESO](#)

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"Change will not come if we wait for some person or some other time. We are the ones we've been waiting for.

We are the change that we seek."

Barack Obama

From: LADAK Lubna -TREASURY [<mailto:lubna.ladak@opg.com>]
Sent: March 05, 2018 1:33 PM
To: Kim Marshall; HAHN PARKER Janet -TREASURY
Cc: Anthony Martinello; Georgia Ritchie-Wust
Subject: RE: EXTERNAL – RE: Fair Hydro Trust - Lessons Learned Meeting

Let's do the OPG office this time.

Lubna Ladak | VP Treasury - FHP| Ontario Power Generation
700 University Avenue, Toronto, Ontario M5G 1X6 | 416-592-5984 | Cell 416-578-0219 | Fax 416-592-4189

lubna.ladak@opg.com

From: Kim Marshall [<mailto:Kim.Marshall@ieso.ca>]
Sent: Monday, March 05, 2018 1:32 PM
To: LADAK Lubna -TREASURY <lubna.ladak@opg.com>; HAHN PARKER Janet -TREASURY <j.hahnparker@opg.com>
Cc: Anthony Martinello <Anthony.Martinello@ieso.ca>; Georgia Ritchie-Wust <georgia.ritchie-wust@ieso.ca>
Subject: RE: EXTERNAL – RE: Fair Hydro Trust - Lessons Learned Meeting

Copying Georgia to arrange, where would you like to do – your location? thx

Kimberly Marshall | VP, Corporate Services & CFO

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120 Adelaide Street West, Suite 1600, Toronto, ON M5H 1T1

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From: LADAK Lubna -TREASURY [<mailto:lubna.ladak@opg.com>]

Sent: March 05, 2018 1:32 PM

To: Kim Marshall; HAHN PARKER Janet -TREASURY

Cc: Anthony Martinello

Subject: RE: EXTERNAL – RE: Fair Hydro Trust - Lessons Learned Meeting

Next week is fine Kim. Please email potential dates and times that work for your team to Janet.

Janet, please schedule a 2 hour Lessons Learned meeting next week. The attendees from OPG will be Ken, Matt, Clara, and May.

Lubna Ladak | VP Treasury - FHP| Ontario Power Generation

700 University Avenue, Toronto, Ontario M5G 1X6 | 416-592-5984 | Cell 416-578-0219 | Fax 416-592-4189

lubna.ladak@opg.com

From: Kim Marshall [<mailto:Kim.Marshall@ieso.ca>]
Sent: Monday, March 05, 2018 10:55 AM
To: LADAK Lubna -TREASURY <lubna.ladak@opg.com>
Cc: Anthony Martinello <Anthony.Martinello@ieso.ca>
Subject: EXTERNAL – RE: Fair Hydro Trust - Lessons Learned Meeting

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Great idea, can we move to next week?

Kimberly Marshall | VP, Corporate Services & CFO

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From: LADAK Lubna -TREASURY [<mailto:lubna.ladak@opg.com>]
Sent: March 05, 2018 10:29 AM
To: Kim Marshall
Subject: Fair Hydro Trust - Lessons Learned Meeting

Hi Kim,

Now that we've completed our first debt issue, I'd like to hold a lessons learned meeting between OPG and the IESO to discuss what worked well and opportunities for improvement. It would be good to share information in advance of the meeting. Given the next asset purchase is coming up in March, I thought a meeting at the end of this week would be ideal.

Let me know if you're open to this.

Lubna Ladak | VP Treasury - FHP| Ontario Power Generation

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lubna.ladak@opg.com

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