

Message

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Sent: 2018-05-17 1:56:49 PM
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CC: Peter Gregg [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=eecb5b8abe1a4998a2ee7b2d68b31ccc-Peter Gregg]
Subject: Strategic Decision Making Consulting Review - validation meeting

Len, Mike, and Terry,

As you may know, Peter has asked me to do a consulting review of the ELT's strategic decision making process. The sample selected for this review is the 2017 decision to participate in the government's rate mitigation policy development process, including changing IESO policy. This review focused on management process, and excluded: the substance of the decision; implementation of the decision; and the Board decision making process.

This review has been conducted in a condensed time frame in order to provide time-sensitive insight to the CEO.

Internal Audit reviewed ELT minutes, Board and committee materials and minutes, policy documents and select emails. This audit did not include interviews with the direct participants in the decision making processes, some of whom are no longer employed by the IESO. In addition, Internal Audit did not interview external parties.

The next stage of the review is to validate the observations, identify key gaps and seek comment on the proposed recommendations. I will provide a draft memo for you to review and schedule a 30-minute meeting with you next week.

Best
Julia

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