

Message

From: Fulford, Mabel [Mabel.Fulford@icf.com]
Sent: 2017-05-10 10:19:18 AM
To: Santiago Bueno [santiago.bueno@Northlandpower.ca]; Apesteguy-Reux, Heloise [HAPESTEGUYREUX@mccarthy.ca]; Reena Goyal [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=6d1f0afed717401ca4d972ddddd3217-Reena Goyal]; 'Vellone, John' [JVellone@blg.com]; 'Basel Jarrad' [basel.jarrad@gmail.com]; 'Ian Chow' [ian@londoneconomics.com]; 'McQuaid, Sean' [smcquaid@cppib.com]
CC: 'Angela Wojtyla (angela.wojtyla@gmail.com)' [angela.wojtyla@gmail.com]; Ali Golriz [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=a6a66b829af64da9988ad7465e24217f-Ali Golriz]; 'Tarasiewicz, Andrew (atarasiewicz@kpmg.ca)' [atarasiewicz@kpmg.ca]; 'Mike Risavy' [Mike.Risavy@mnp.ca]; 'andy.tam@navigant.com' [andy.tam@navigant.com]; 'lyla.gharib (lyla.gharib@gmail.com)' [lyla.gharib@gmail.com]; 'shankar.hemanth (shankar.hemanth@gmail.com)' [shankar.hemanth@gmail.com]; Corinna Bellomo [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=96a24c0532ea4f6280c99f4d7dd35b1c-Corinna Bel]; 'mabel.fulford@gmail.com' [mabel.fulford@gmail.com]
Subject: RE: George Vegh and Guy Holburn event

Looks good to me!
Thanks Heloise ☺

-Mabel

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From: Santiago Bueno [mailto:santiago.bueno@Northlandpower.ca]
Sent: Tuesday, May 09, 2017 5:11 PM
To: Apesteguy-Reux, Heloise <HAPESTEGUYREUX@mccarthy.ca>; 'Reena Goyal' <reena.goyal@ieso.ca>; Fulford, Mabel <Mabel.Fulford@icf.com>; 'Vellone, John' <JVellone@blg.com>; 'Basel Jarrad' <basel.jarrad@gmail.com>; 'Ian Chow' <ian@londoneconomics.com>; 'McQuaid, Sean' <smcquaid@cppib.com>
Cc: 'Angela Wojtyla (angela.wojtyla@gmail.com)' <angela.wojtyla@gmail.com>; 'Ali Golriz' <Ali.Golriz@ieso.ca>; 'Tarasiewicz, Andrew (atarasiewicz@kpmg.ca)' <atarasiewicz@kpmg.ca>; 'Mike Risavy' <Mike.Risavy@mnp.ca>; 'andy.tam@navigant.com' <andy.tam@navigant.com>; 'lyla.gharib (lyla.gharib@gmail.com)' <lyla.gharib@gmail.com>; 'shankar.hemanth (shankar.hemanth@gmail.com)' <shankar.hemanth@gmail.com>; 'Corinna Bellomo' <Corinna.Bellomo@ieso.ca>; 'mabel.fulford@gmail.com' <mabel.fulford@gmail.com>
Subject: RE: George Vegh and Guy Holburn event

I think it looks good!

Santiago Bueno | Director, M&A and Project Finance
Northland Power Inc.
d: +1.647.288.1231 | m: +1.416.999.4091

From: Apesteguy-Reux, Heloise [mailto:HAPESTEGUYREUX@mccarthy.ca]
Sent: May 9, 2017 5:08 PM
To: 'Reena Goyal' <reena.goyal@ieso.ca>; Santiago Bueno <santiago.bueno@Northlandpower.ca>; 'Fulford, Mabel' <Mabel.Fulford@icf.com>; 'Vellone, John' <JVellone@blg.com>; 'Basel Jarrad' <basel.jarrad@gmail.com>; 'Ian Chow' <ian@londoneconomics.com>; 'McQuaid, Sean' <smcquaid@cppib.com>
Cc: 'Angela Wojtyla (angela.wojtyla@gmail.com)' <angela.wojtyla@gmail.com>; 'Ali Golriz' <Ali.Golriz@ieso.ca>; 'Tarasiewicz, Andrew (atarasiewicz@kpmg.ca)' <atarasiewicz@kpmg.ca>; 'Mike Risavy' <Mike.Risavy@mnp.ca>; 'andy.tam@navigant.com' <andy.tam@navigant.com>; 'lyla.gharib (lyla.gharib@gmail.com)' <lyla.gharib@gmail.com>;

'shankar.hemanth (shankar.hemanth@gmail.com)' <shankar.hemanth@gmail.com>; 'Corinna Bellomo' <Corinna.Bellomo@ieso.ca>; 'mabel.fulford@gmail.com' <mabel.fulford@gmail.com>

Subject: RE: George Vegh and Guy Holburn event

Hi all, Guy has signed off on the attached (he made some tiny edits in tracked changes).

Unless anyone has any further comments, perhaps we could get this invite out tomorrow?

From: Apesteguy-Reux, Heloise

Sent: Tuesday, May 09, 2017 3:09 PM

To: 'Reena Goyal'; Santiago Bueno; 'Fulford, Mabel'; 'Vellone, John'; 'Basel Jarrad'; 'Ian Chow'; 'McQuaid, Sean'

Cc: 'Angela Wojtyla (angela.wojtyla@gmail.com)'; Ali Golriz; 'Tarasiewicz, Andrew (atarasiewicz@kpmg.ca)'; 'Mike Risavy'; 'andy.tam@navigant.com'; 'Iyla.gharib (Iyla.gharib@gmail.com)'; 'shankar.hemanth (shankar.hemanth@gmail.com)'; Corinna Bellomo; 'mabel.fulford@gmail.com'

Subject: RE: George Vegh and Guy Holburn event

Great, thanks Reena and Santiago. Santiago I liked your comments too. Attached is a slightly updated event invite with the full bios. The slight updates are the results of one comment from George. The attached is now with Guy for any comments.

The only thing missing from the attached are the MT and Ivey Energy Policy and Management Centre logos, which Ali I am hoping you'll be able to add in (I have a jpg file for the Ivey Energy Policy and Management Centre logo).

-Heloise

From: Reena Goyal [mailto:reena.goyal@ieso.ca]

Sent: Tuesday, May 09, 2017 2:32 PM

To: Santiago Bueno; Apesteguy-Reux, Heloise; 'Fulford, Mabel'; 'Vellone, John'; 'Basel Jarrad'; 'Ian Chow'; 'McQuaid, Sean'

Cc: 'Angela Wojtyla (angela.wojtyla@gmail.com)'; Ali Golriz; 'Tarasiewicz, Andrew (atarasiewicz@kpmg.ca)'; 'Mike Risavy'; 'andy.tam@navigant.com'; 'Iyla.gharib (Iyla.gharib@gmail.com)'; 'shankar.hemanth (shankar.hemanth@gmail.com)'; Corinna Bellomo; 'mabel.fulford@gmail.com'

Subject: RE: George Vegh and Guy Holburn event

I like it.

From: Santiago Bueno [mailto:santiago.bueno@Northlandpower.ca]

Sent: May 09, 2017 11:00 AM

To: Apesteguy-Reux, Heloise; 'Fulford, Mabel'; Reena Goyal; 'Vellone, John'; 'Basel Jarrad'; 'Ian Chow'; 'McQuaid, Sean'

Cc: 'Angela Wojtyla (angela.wojtyla@gmail.com)'; Ali Golriz; 'Tarasiewicz, Andrew (atarasiewicz@kpmg.ca)'; 'Mike Risavy'; 'andy.tam@navigant.com'; 'Iyla.gharib (Iyla.gharib@gmail.com)'; 'shankar.hemanth (shankar.hemanth@gmail.com)'; Corinna Bellomo; 'mabel.fulford@gmail.com'

Subject: RE: George Vegh and Guy Holburn event

Ontario's Fair Hydro Plan: A Conversation with Guy Holburn and George Vegh

With the recently announced Fair Hydro Plan the Ontario government has promised a 25% electricity rate reduction. The plan, which has generated much debate and discussion, aims to reduce electricity rates in two ways: One, by "refinancing" the cost of global adjustment and two, by transferring certain costs related to rural distribution and low income support from ratepayers to taxpayers.

Join us on May 31st, 2017 at 5:30 p.m. for a discussion on the Fair Hydro Plan with two prominent leaders of Ontario's electricity sector. Guy Holburn is a Professor of Business, Economics and Public Policy at the Ivey Business School, University of Western Ontario and is the founder and Director of the Ivey Energy Policy and

Management Centre. George Vegh is head of McCarthy Tétrault LLP's energy-regulation practice, teaches energy regulation of the University of Toronto, and is the former general counsel at the Ontario Energy Board.

We will discuss important issues raised by Fair Hydro Plan detractors and supporters such as its long-term impact, alternatives, Ontario's electricity sector governance, and the public policy challenges that underlie these questions. The conversation will be moderated by Héloïse Apestéguy-Reux and Kerri Lui, both lawyers in McCarthy Tétrault's energy group.

Here's my take. I tried to make it more punchy and moderately sensationalist, but please feel free to change things back if you think it's gone too far. I was just trying to convey the event will have some kick to it. (track changes attached).

Santiago Bueno | Director, M&A and Project Finance
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d: +1.647.288.1231 | m: +1.416.999.4091

From: Apesteguy-Reux, Heloise [<mailto:HAPESTEGUYREUX@mccarthy.ca>]
Sent: May 9, 2017 12:21 AM
To: 'Fulford, Mabel' <Mabel.Fulford@icf.com>; 'Reena Goyal' <reena.goyal@ieso.ca>; Santiago Bueno <santiago.bueno@Northlandpower.ca>; 'Vellone, John' <JVellone@blg.com>; 'Basel Jarrad' <basel.jarrad@gmail.com>; 'Ian Chow' <ian@londoneconomics.com>; 'McQuaid, Sean' <smcquaid@cppib.com>
Cc: 'Angela Wojtyla' (angela.wojtyla@gmail.com)' <angela.wojtyla@gmail.com>; 'Ali Golriz' <Ali.Golriz@ieso.ca>; 'Tarasiewicz, Andrew' (atarasiewicz@kpmg.ca)' <atarasiewicz@kpmg.ca>; 'Mike Risavy' <Mike.Risavy@mnp.ca>; 'andy.tam@navigant.com' <andy.tam@navigant.com>; 'lyla.gharib' (lyla.gharib@gmail.com)' <lyla.gharib@gmail.com>; 'shankar.hemanth' (shankar.hemanth@gmail.com)' <shankar.hemanth@gmail.com>; 'Corinna Bellomo' <Corinna.Bellomo@ieso.ca>; 'mabel.fulford@gmail.com' <mabel.fulford@gmail.com>
Subject: RE: George Vegh and Guy Holburn event

Hello everyone,

Please find below the draft "blurb" for the event – feedback would be much appreciated! I do think it may be more than a bit dry at the moment...

A huge thank you to Lyla who sent me a title idea and ideas for questions which really helped as I was having a bit of writer's block. (Lyla I decided to use a somewhat in order to use the names of the speakers in the title.)

Ontario's Fair Hydro Plan: A Conversation with Guy Holburn and George Vegh

The Ontario government's announcement on March 2nd of this year that it would reduce electricity rates by 25% has generated a lot of discussion and debate. The Fair Hydro Plan, as it is called, will reduce electricity rates in two ways: One, by "refinancing" the cost of global adjustment and two, by transferring certain costs related to rural distribution and low income support from ratepayers to taxpayers.

Join us on May 31st, 2017 at 5:30 p.m. for a discussion on the Fair Hydro Plan with two prominent leaders in Ontario's electricity sector. Guy Holburn is a Professor of Business, Economics and Public Policy at the Ivey Business School, University of Western Ontario and is the founder and Director of the Ivey Energy Policy and Management Centre. George Vegh is head of McCarthy Tétrault LLP's energy-regulation practice, teaches energy regulation of the University of Toronto, and is the former general counsel at the Ontario Energy Board.

We will discuss important issues raised by the Fair Hydro Plan such as its long-term impact, what alternatives to the Fair Hydro Plan exist, matters of governance in Ontario's electricity sector, and the public policy challenges that underlie these questions. The conversation will be moderated by Héloïse Apestéguy-Reux and Kerri Lui, both lawyers in McCarthy Tétrault's energy group.

From: Apesteguy-Reux, Heloise
Sent: Monday, May 01, 2017 9:05 PM
To: 'Fulford, Mabel'; 'Reena Goyal'; Santiago Bueno; Vellone, John; Basel Jarrad; Ian Chow; McQuaid, Sean
Cc: Angela Wojtyla (angela.wojtyla@gmail.com); Ali Golriz; Tarasiewicz, Andrew (atarasiewicz@kpmg.ca); Mike Risavy; 'andy.tam@navigant.com'; lyla.gharib (lyla.gharib@gmail.com); shankar.hemanth (shankar.hemanth@gmail.com); Corinna Bellomo; 'mabel.fulford@gmail.com'
Subject: RE: George Vegh and Guy Holburn event

Hello everyone!

To assist with planning and the invite for this event which should go out this week, can you please send me ideas for (i) a **TITLE** for this event; and (less importantly, for now) (ii) questions / subtopics to ask / bring up with our two speakers.

FYI, as discussed at our exec meeting today, Guy and George will begin with a 10-15 minute talk each on their thoughts on this topics after which we will move to a "conversation" / "discussion" with myself (and hopefully my colleague Kerri) as moderators. The conversation/discussion will last about 25-30 minutes after which we can move to 15-20 minutes of audience questions. I will circulate an outline / planning document which will set out the topics that Guy and George plan to cover in their short talk as well as the topics / questions we plan to cover in the discussion / conversation part of the talk. I will ask for your feedback on this outline document too.

But for now, title ideas for the event would be very much appreciated! I will circulate the draft invite later this week.

Thanks,
Heloise

From: Fulford, Mabel [<mailto:Mabel.Fulford@icf.com>]
Sent: Monday, April 17, 2017 1:05 PM
To: Apesteguy-Reux, Heloise; 'Reena Goyal'; Santiago Bueno; Vellone, John; Basel Jarrad; Ian Chow; McQuaid, Sean
Cc: Angela Wojtyla (angela.wojtyla@gmail.com); Ali Golriz; Tarasiewicz, Andrew (atarasiewicz@kpmg.ca); Mike Risavy; 'andy.tam@navigant.com'; lyla.gharib (lyla.gharib@gmail.com); shankar.hemanth (shankar.hemanth@gmail.com); Corinna Bellomo; 'mabel.fulford@gmail.com'
Subject: RE: George Vegh and Guy Holburn event

Fab!! ☺

We had said 5:30 in the last event debrief for event start time (&usually = approx. 30min networking at start, so speakers would start just after 6)

Cheers,
Mabel

From: Apesteguy-Reux, Heloise [<mailto:HAPESTEGUYREUX@mccarthy.ca>]
Sent: Monday, April 17, 2017 12:56 PM
To: 'Reena Goyal' <reena.goyal@ieso.ca>; Fulford, Mabel <Mabel.Fulford@icf.com>; Santiago Bueno <santiago.bueno@Northlandpower.ca>; Vellone, John <JVellone@blg.com>; Basel Jarrad <basel.jarrad@gmail.com>; Ian Chow <ian@londoneconomics.com>; McQuaid, Sean <smcquaid@cppib.com>
Cc: Angela Wojtyla (angela.wojtyla@gmail.com) <angela.wojtyla@gmail.com>; Ali Golriz <Ali.Golriz@ieso.ca>; Tarasiewicz, Andrew (atarasiewicz@kpmg.ca) <atarasiewicz@kpmg.ca>; Mike Risavy <Mike.Risavy@mnp.ca>; 'andy.tam@navigant.com' <andy.tam@navigant.com>; lyla.gharib (lyla.gharib@gmail.com) <lyla.gharib@gmail.com>; shankar.hemanth (shankar.hemanth@gmail.com) <shankar.hemanth@gmail.com>; Corinna Bellomo <Corinna.Bellomo@ieso.ca>; 'mabel.fulford@gmail.com' <mabel.fulford@gmail.com>
Subject: RE: George Vegh and Guy Holburn event

It is now confirmed! Panel event with Guy and George on May 31st. Will be getting bios for the invite. What time did we say is the ideal time for us to start the event? 5 or 5:30?

From: Reena Goyal [<mailto:reena.goyal@ieso.ca>]

Sent: Monday, April 17, 2017 9:40 AM

To: Fulford, Mabel; Apesteguy-Reux, Heloise; Santiago Bueno; Vellone, John; Basel Jarrad; Ian Chow; McQuaid, Sean

Cc: Angela Wojtyla (angela.wojtyla@gmail.com); Ali Golriz; Tarasiewicz, Andrew (atarasiewicz@kpmg.ca); Mike Risavy; 'andy.tam@navigant.com'; lyla.gharib (lyla.gharib@gmail.com); shankar.hemanth (shankar.hemanth@gmail.com); Corinna Bellomo; 'mabel.fulford@gmail.com'

Subject: RE: George Vegh and Guy Holburn event

Is May 31st confirmed?

From: Fulford, Mabel [<mailto:Mabel.Fulford@icf.com>]

Sent: April 17, 2017 9:34 AM

To: Reena Goyal; Apesteguy-Reux, Heloise; Santiago Bueno; Vellone, John; Basel Jarrad; Ian Chow; McQuaid, Sean

Cc: Angela Wojtyla (angela.wojtyla@gmail.com); Ali Golriz; Tarasiewicz, Andrew (atarasiewicz@kpmg.ca); Mike Risavy; 'andy.tam@navigant.com'; lyla.gharib (lyla.gharib@gmail.com); shankar.hemanth (shankar.hemanth@gmail.com); Corinna Bellomo; 'mabel.fulford@gmail.com'

Subject: RE: George Vegh and Guy Holburn event

Sounds good to me too.

It may be worth having a conversation with both of them together before the event to discuss format and, if the plan is to give them a few mins to introduce their views on the topic before Qs, they can discuss who will cover what.

Thanks!

Mabel

From: Reena Goyal [<mailto:reena.goyal@ieso.ca>]

Sent: Thursday, April 13, 2017 9:16 AM

To: Apesteguy-Reux, Heloise <HAPESTEGUYREUX@mccarthy.ca>; Fulford, Mabel <Mabel.Fulford@icf.com>; Santiago Bueno <santiago.bueno@Northlandpower.ca>; Vellone, John <JVellone@blg.com>; Basel Jarrad

<basel.jarrad@gmail.com>; Ian Chow <ian@londoneconomics.com>; McQuaid, Sean <smcquaid@cppib.com>

Cc: Angela Wojtyla (angela.wojtyla@gmail.com) <angela.wojtyla@gmail.com>; Ali Golriz <Ali.Golriz@ieso.ca>;

Tarasiewicz, Andrew (atarasiewicz@kpmg.ca) <atarasiewicz@kpmg.ca>; Mike Risavy <Mike.Risavy@mnp.ca>;

'andy.tam@navigant.com' <andy.tam@navigant.com>; lyla.gharib (lyla.gharib@gmail.com) <lyla.gharib@gmail.com>;

shankar.hemanth (shankar.hemanth@gmail.com) <shankar.hemanth@gmail.com>; Corinna Bellomo

<Corinna.Bellomo@ieso.ca>; 'mabel.fulford@gmail.com' <mabel.fulford@gmail.com>

Subject: Re: George Vegh and Guy Holburn event

I agree as well - I think both personalities are sufficiently lively to still make it interesting and entertaining.

Reena

From: smcquaid@cppib.com

Sent: April 13, 2017 9:15 AM

To: HAPESTEGUYREUX@mccarthy.ca; Mabel.Fulford@icf.com; santiago.bueno@Northlandpower.ca;

reena.goyal@ieso.ca; JVellone@blg.com; basel.jarrad@gmail.com; ian@londoneconomics.com

Cc: angela.wojtyla@gmail.com; Ali.Golriz@ieso.ca; atarasiewicz@kpmg.ca; Mike.Risavy@mnp.ca;

andy.tam@navigant.com; lyla.gharib@gmail.com; shankar.hemanth@gmail.com; Corinna.Bellomo@ieso.ca;

mabel.fulford@gmail.com

Subject: RE: George Vegh and Guy Holburn event

I'd agree with this format if it gets both the guests to the event. A nuanced discussion, while less flashy, will probably make for a better overall outcome.

Sean McQuaid

T: +1 (416) 868-8582 | M: +1 (416) 278-8465

smcquaid@cpiib.com | <https://na01.safelinks.protection.outlook.com/?url=www.cpiib.com&data=01%7C01%7Creena.goyal%40ieso.ca%7C7462883cf5418b98f308d4826f1dcc%7C7cd55abd63f243c58f4bd38ea458add8%7C0&sdata=V4Z9%2BIngQgiAateKkJQWXvy3iWgWeaTVynXwliDkB8%3D&reserved=0>

-----Original Message-----

From: Apesteguy-Reux, Heloise [<mailto:HAPESTEGUYREUX@mccarthy.ca>]

Sent: April-13-17 9:08 AM

To: Fulford, Mabel; Santiago Bueno; Reena Goyal; Vellone, John; McQuaid, Sean; Basel Jarrad; Ian Chow

Cc: Angela Wojtyla (angela.wojtyla@gmail.com); Ali Golriz; Tarasiewicz, Andrew (atarasiewicz@kpmg.ca); Mike Risavy; andy.tam@navigant.com; lyla.gharib (lyla.gharib@gmail.com); shankar.hemanth (shankar.hemanth@gmail.com); Corinna Bellomo; mabel.fulford@gmail.com

Subject: Re: George Vegh and Guy Holburn event

Hi all,

Guy got back to Kerri and I yesterday - the 31st may work for him but he doesn't see himself arguing one "side" of the issue. I.e., he's unsure about the debate format if it requires him to argue one side. This is super understandable to me - the thing is, unless you actually have people on completely opposite sides of an issue, a debate can get artificial.

As a result, I'm planning on suggesting a "conversation" instead of a debate - it will basically then be a panel event with questions so it will be a discussion. And probably a more nuanced discussion since neither party will be required to argue a side.

Please let me know if you disagree with the above approach. I want to make this event happen so want to accommodate Guy's preference, especially as I personally think we can have just as good an event with this format too :)

-Héloïse

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