

Message

From: Kim Marshall [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=B63A22B42BF14587870D93119A054D88-KIM MARSHAL]
Sent: 2017-05-09 7:47:43 PM
To: Susan Nicholson [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=f668e601bd2b4865a5c31dca531047c8-Susan Nicho]
Subject: Re: Memo re: Accounting Practices and KPMG Analysis of Fair Hydro

See you at sac

Sent from my iPhone

On May 9, 2017, at 7:34 PM, Susan Nicholson <susan.nicholson@ieso.ca> wrote:

OK. I'm at SAC first thing then heading to Adelaide.

Sent from my BlackBerry 10 smartphone on the Bell network.

From: Kim Marshall
Sent: Tuesday, May 9, 2017 7:00 PM
To: Susan Nicholson
Subject: Fwd: Memo re: Accounting Practices and KPMG Analysis of Fair Hydro

Just FYI I might need your help. Thx

Sent from my iPhone

Begin forwarded message:

From: "Hume, Steen (ENERGY)" <Steen.Hume@ontario.ca>
Date: May 9, 2017 at 6:56:07 PM EDT
To: Kim Marshall <Kim.Marshall@ieso.ca>
Cc: "Cox, Hilary (ENERGY)" <Hilary.Cox@ontario.ca>
Subject: Re: Memo re: Accounting Practices and KPMG Analysis of Fair Hydro

Hi Kim: can we find some time tomorrow to talk about IESO's memo. The content and format generally looks good. I've asked OPG to turn its "backgrounder" into "memo" that is similar to your approach. Would like to chat about "who" the memo could come from and the "to".

Thanks for the call today. Appreciate all the work and assistance from you and your folks.

Steen

Sent from my iPad

On May 5, 2017, at 1:03 PM, Kim Marshall
<Kim.Marshall@ieso.ca<<mailto:Kim.Marshall@ieso.ca>>> wrote:

Does this work for you?

Sent from my iPad

Begin forwarded message:

From: Jordan Penic <jordan.penic@ieso.ca<mailto:jordan.penic@ieso.ca>>
Date: May 5, 2017 at 1:01:32 PM EDT
To: Kim Marshall <Kim.Marshall@ieso.ca<mailto:Kim.Marshall@ieso.ca>>, Susan Nicholson <susan.nicholson@ieso.ca<mailto:susan.nicholson@ieso.ca>>, Michael Boll <Michael.Boll@ieso.ca<mailto:Michael.Boll@ieso.ca>>
Subject: RE: Memo re: Accounting Practices and KPMG Analysis of Fair Hydro

Kim,

Additional edits captured.

Cheers,

Jordan

Jordan Penic | Senior Manager, Communications & Government Affairs
Independent Electricity System Operator (IESO) | T: (416) 506-2815
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From: Kim Marshall
Sent: May 05, 2017 12:47 PM
To: Jordan Penic; Susan Nicholson; Michael Boll
Subject: RE: Memo re: Accounting Practices and KPMG Analysis of Fair Hydro

This is exactly what we asked you to do thank you, yet I am not sure it fits what is needed. I had a conversation with OPG about their summary and they may be taking more of a story approach... here is why this is a good role for opg. I will send and ask them to send ours. Only think I will change is to take our kpmg as an attachment. Want to be asked for it,

Kimberly Marshall | VP, Corporate Services & CFO
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From: Jordan Penic

Sent: May 05, 2017 12:20 PM

To: Kim Marshall; Susan Nicholson; Michael Boll

Subject: Memo re: Accounting Practices and KPMG Analysis of Fair Hydro

Good afternoon,

Please find attached the draft memo on the analysis for the Fair Hydro Plan, as requested yesterday. I'm not an accountant and may have misunderstood some of the meaning or important pieces, so please take a look and let me know what you think.

I'd be happy to discuss.

Cheers,

Jordan

Jordan Penic | Senior Manager, Communications & Government Affairs

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