

Message

From: Bashir Bhana [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=F7CA92BB3384495D95F56B96EED74290-BASHIR BHAN]
Sent: 2017-08-18 12:03:15 PM
To: Anthony Lovachis [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=42a8bb25d4b341b6aa9c16b1ddbc0790-Anthy Lovac]; Tabatha Bull [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=7cd4f94fa4514f689e33fbbeceb30371-Tabatha Bull]; Nik Schruder [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=fdeb9248bb1744b2aeefb2feb782a99-Nik Schrude]; Darryl Yahoda [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=4e76e2e4e40a47a397cdbc912d5242f4-Darryl Yaho]; Tam Wagner [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=70ad853871354761a98848de59c4c792-Tam Wagner]; Jessica Savage [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=42171042a4154102bf27418f958141e3-Jessica Sav]; Jeannette Briggs [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=148095610f7242f48a5a9da24b1a8a87-Jeannette B]; Chuck Farmer [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=aa83ad66edf341b4a48c3f852b674355-Chuck Farme]; David Barrett [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=ef6f3b035ceb494099260e6fa7603f36-David Barre]; Andrew Dow [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=6268b334c119488b888395bba8b155d9-Andrew Dow]; Lia Kasic [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=73708c51cf2349cfb6fb2106d496b3ab-Lia Kasic]; Carrie Aloussis [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=e34a6017e31243cea020cf50f759daaf-Carrie Alou]
CC: Reena Goyal [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=6d1f0afed717401ca4d972d4ddda3217-Reena Goyal]; Jordan Penic [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=7d23bcd450594583bb40b447b35485da-Jordan Peni]; Glenna Ford [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=e1c72b718a54474dacd4c68ae870f130-Glenna Ford]; Andrew Pietrewicz [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=99d9da55c0a54dba8f5bc54affe89031-Andrew Piet]; George Pessione [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=fe1264f59cb3428a90a73766e96ea517-George Pess]; Joe Toneguzzo [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=d88f50f78b0a4052b9caa7d337f6ffdb-Joe Toneguz]; Bob Chow [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=743313c227a34d36b583ae787dd6de9e-Bob Chow]; Ahmed Maria [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cef7a8beebd64317a864f16bdf3e7273-Ahmed Maria]
Subject: RE: Follow up: Implementation Plan
Attachments: Planning Input_LTEP Update - ELT - August 24 2017 v3.pptx
Flag: Follow up

Anthony – thank you for taking a stab at the deck. I am unable to attend this afternoon’s meeting (my apologies) but here are comments on the deck. These comments and a number of edits are reflected in the attached version.

Overall, it is important, especially by now, to identify/recommend/commit the “Lead” group(s) for each directive item. For development of an implementation plan to be successful, accountabilities need to be both clear and in line with business unit mandate/accountabilities. The accountable business unit(s) will then lead the development of the plan

item, identify the product that is to be delivered (Scope & Quality), the timing of its delivery , and identify the resources required. The resources will include other internal stakeholders and external stakeholders and communities.

The LTEP Working Group can help coordinate the process, provide help to identify progress to the overall LTEP plan completion and help to document the work of the groups and perhaps, if necessary develop a covering document to deliver the overall plan. Just saying to the ELT there are a number of “core business groups” is insufficient, in our view, at this time.

If this deck were to be presented as it stands, there would still be no owner of the individual items after this ELT and time is ticking away. We should make these points up front in the summary and an action item (for ELT) as part of the next steps should be to make assignment of directive items to business units.

Thank you.

Bashir Bhana, P.Eng. | Manager, Resource Integration

Planning, Legal, Indigenous Relations and Regulatory Affairs

Independent Electricity System Operator (IESO)

120 Adelaide Street West, Suite 1600 | Toronto, Ontario, M5H 1T1

416-969-6263 | bashir.bhana@ieso.ca | www.ieso.ca

From: Jessica Savage

Sent: August 18, 2017 11:47 AM

To: Tabatha Bull; Nik Schruder; Darryl Yahoda; Anthy Lovachis; Tam Wagner; Jeannette Briggs; Bashir Bhana; Chuck Farmer; David Barrett; Andrew Dow; Lia Kasic; Carrie Aloussis

Cc: Reena Goyal; Alexander DeAngelis; Bronwen Smith; Jordan Penic; Glenna Ford

Subject: RE: Follow up: Implementation Plan

Hi Anthy –

Just one comment on the deck: should Risk #1 be reframed as **Inability to meet timelines and inefficient use of resources** due to

- lack of coordination internally and externally, and
- initiatives not aligned with IESO strategic priorities?

Lack of clear responsibility seems more like a root cause as opposed to a risk in and of itself. And this way, the proposed mitigation measure, i.e. ELT to provide clear direction on responsibilities, isn't just the opposite of the problem statement.

Also, can you share what was provided to Ministry as the consolidated set of IESO comments on the draft LTEP document?

Thanks.

Jessica

From: Tabatha Bull

Sent: August 18, 2017 11:12 AM

To: Nik Schruder; Darryl Yahoda; Anthy Lovachis; Tam Wagner; Jessica Savage; Jeannette Briggs; Bashir Bhana; Chuck Farmer; David Barrett; Andrew Dow; Lia Kasic; Carrie Aloussis

Cc: Reena Goyal; Alexander DeAngelis; Bronwen Smith; Jordan Penic; Glenna Ford

Subject: RE: Follow up: Implementation Plan

Thanks Anthy

A few additional items. As First Nation and Métis people are not considered stakeholders could you please add “and communities” where you note stakeholders – there are instances on Slide 3 (stakeholder fatigue and stakeholder relationships) and 4 (stakeholder engagement and stakeholder input).

Thanks
Tabatha

From: Nik Schruder

Sent: August 17, 2017 10:08 PM

To: Darryl Yahoda; Anthy Lovachis; Tam Wagner; Jessica Savage; Jeannette Briggs; Bashir Bhana; Chuck Farmer; David Barrett; Andrew Dow; Tabatha Bull; Lia Kotic; Carrie Aloussis

Cc: Reena Goyal; Alexander DeAngelis; Bronwen Smith; Jordan Penic; Glenna Ford

Subject: RE: Follow up: Implementation Plan

A few other minor updates:

- Slide 5: I believe the order for #1 and #2 were reversed. As per the Directive, improved options for Energy Support Programs is 1.1, and report for Conservation Programs is 1.2 (and aligned with slide 9)
 - o For the conservation programs, we are using internal CCR resources (but not currently envisioned to be “incremental”) – to clarify based on Darryl’s suggestion below. It should also add “CCR / Funds to support engagement activities”
- Slide 5: suggest adding CCR to #3 (core business unit)

Thanks
Nik

Nik Schruder | Director, Conservation Performance & Innovation (Acting) | Conservation
Independent Electricity System Operator (IESO) | T: (416) 969-6293

From: Darryl Yahoda

Sent: August 17, 2017 3:57 PM

To: Anthy Lovachis; Tam Wagner; Jessica Savage; Jeannette Briggs; Bashir Bhana; Chuck Farmer; David Barrett; Andrew Dow; Tabatha Bull; Lia Kotic; Nik Schruder; Carrie Aloussis

Cc: Reena Goyal; Alexander DeAngelis; Bronwen Smith; Jordan Penic; Glenna Ford

Subject: RE: Follow up: Implementation Plan

Thanks Anthy. Deck looks good.

A couple bits of feedback

- 1) P3 – Key Risk #1 – would co-ordination with other agencies also be worth calling out as part of this?
- 2) P5 – I suggest changing table heading from “Identified Internal Resources” to “Identified **Incremental** Internal Resources” to be clear

Not sure if there is further clarity from the Ministry on what the expectations are with respect to the implementation plan (perhaps we can discuss tomorrow).

Darryl

From: Anthy Lovachis

Sent: August 17, 2017 11:11 AM

To: Tam Wagner; Darryl Yahoda; Jessica Savage; Jeannette Briggs; Bashir Bhana; Chuck Farmer; David Barrett; Andrew Dow; Tabatha Bull; Lia Kotic; Nik Schruder; Carrie Aloussis

Cc: Reena Goyal; Alexander DeAngelis; Bronwen Smith; Jordan Penic; Glenna Ford

Subject: RE: Follow up: Implementation Plan
Importance: High

Hi team,

Apologies for the delay in getting this out. Attached for your review is a draft deck for the update to ELT on the implementation plan. We are still targeting next week's ELT, given that the ministry will seek final approvals from Cabinet on August 31.

The deck focuses on key risks for the implementation plan, and proposed mitigation/actions. The intent is to get ELT to provide clear direction on accountabilities and responsibilities for the development of the implementation plan, and associated initiatives, which will help to kick off the development of the plan and other identified actions for the WG (regular reporting etc.).

Feedback is encouraged by end of day tomorrow so that the next draft can be circulated on Monday morning for review. We can also use tomorrow's WG meeting to discuss feedback/recommendations.

Please let me know if you have any questions.

Thanks,
Anthy

From: Anthy Lovachis

Sent: August 02, 2017 4:56 PM

To: Katherine Sparkes; Tam Wagner; Darryl Yahoda; Jessica Savage; Jeannette Briggs; Bashir Bhana; Jordan Penic; David Barrett; Andrew Dow; Glenna Ford; Tabatha Bull; Lia Kotic; Nik Schruder

Cc: Reena Goyal; Alexander DeAngelis; Bronwen Smith; Carrie Aloussis; Robert Doyle; Chuck Farmer; Luisa Da Rocha

Subject: RE: Follow up: Implementation Plan

Key takeaways from yesterday's meeting/ next steps are below:

- GA will create and circulate a template for the ELT deck; **the update to ELT will be on August 24**. The deck is expected to replicate the feedback received from WG members on the implantation plan discussion guide (deliverable, scope, timing, linkages, prioritization considerations, stakeholder engagement etc.).
- Several items remain outstanding and require further discussions between affected business units – they are:
 - o Scope for the bulk system planning process (item 6)
 - o Scope and timing for the transmission procurement process (item 8)
 - o Deliverable and scope for the review of technical criteria for customer reliability (item 9)
- WG members are asked to map out/prioritize directive items. We have a general sense of how long each item will take, but the next step will be to indicate when each of these initiatives will start/end. This is expected to help inform later conversations on resourcing etc.

We are targeting to send the draft template early next week for comment. A final product is due to ELT two-days in advance of their meeting, on August 22.

Let me know if there is anything I may have missed, or if there are any questions.

Anthy

From: Anthy Lovachis
Sent: July 31, 2017 4:24 PM
To: Katherine Sparkes; Tam Wagner; Darryl Yahoda; Jessica Savage; Jeannette Briggs; Bashir Bhana; Jordan Penic; David Barrett; Andrew Dow; Glenna Ford; Tabatha Bull; Lia Kasic; Nik Schruder
Cc: Reena Goyal; Alexander DeAngelis; Bronwen Smith; Carrie Aloussis; Robert Doyle; Chuck Farmer; Luisa Da Rocha
Subject: RE: Follow up: Implementation Plan

All,

Attached is a revised spreadsheet which now includes a "summary" tab with timelines for initiatives (as outlined below).

A revised timeline for next steps is also included below, based on updated information on the upcoming ELT meetings.

Cheers,
Anthy

July 26: Cabinet approval of LTEP initiatives
August 1: initial WG meeting to discuss implementation plan feedback
August 1-28: ongoing WG discussions and development of implementation plan outline for ELT
August 17: ELT meeting ***review of Board materials only***
August 30: IESO Board meeting
August 24 ~~31~~: ELT meeting ***recommended date for WG update on proposed outline of implementation plan***
August 31: Cabinet approval of LTEP outlooks and IESO/OEB implementation directives
September 7: tentative date for ELT meeting
September 13: LTEP release date
October 4: Stakeholder Advisory Committee meeting
December 31: implementation plan submitted to Minister for approval

From: Anthy Lovachis
Sent: July 31, 2017 12:36 PM
To: Katherine Sparkes; Tam Wagner; Darryl Yahoda; Jessica Savage; Jeannette Briggs; Bashir Bhana; Jordan Penic; David Barrett; Andrew Dow; Glenna Ford; Tabatha Bull; Lia Kasic; Nik Schruder
Cc: Reena Goyal; Alexander DeAngelis; Bronwen Smith; Carrie Aloussis; Robert Doyle; Chuck Farmer; Luisa Da Rocha
Subject: Follow up: Implementation Plan

Hi everyone,

Attached is a summary of the feedback received on the implementation directive from WG members. Please ensure all/any relevant sections are reviewed in advance of tomorrow's WG meeting.

The proposed agenda for tomorrow is below.

- Update on LTEP activities and meetings (updated timeline, Cabinet materials, ongoing meetings with ESC, OEB, ministry etc.) – **30 minutes**
- Discussion on implementation plan feedback; opportunity for WG members to clarify feedback, and revise as appropriate - **30 minutes**
- Discussion on timeline of proposed initiatives (*document for discussion to be circulated before WG meeting*) – **30 minutes**
- Next steps (*rough timeline provided below to facilitate this discussion*) – **30 minutes**

July 26: Cabinet approval of LTEP initiatives

August 1: initial WG meeting to discuss implementation plan feedback

August 1-28: ongoing WG discussions and development of implementation plan outline for ELT

August 17: ELT meeting

August 30: IESO Board meeting

August 31: ELT meeting ***recommended date for WG update on proposed outline of implementation plan***

August 31: Cabinet approval of LTEP outlooks and IESO/OEB implementation directives

September 13: LTEP release date

October 4: Stakeholder Advisory Committee meeting

December 31: implementation plan submitted to Minister for approval