

Message

From: Michael Lyle [/O=POWER AUTHORITY/OU=FIRST ADMINISTRATIVE GROUP/CN=RECIPIENTS/CN=MICHAEL.LYLE]
Sent: 2016-11-27 5:49:35 PM
To: Bruce Campbell [/O=POWER AUTHORITY/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Bruce Campbell6d3]; Terry Young [/O=POWER AUTHORITY/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Terry Young79e]; JoAnne Butler [/O=POWER AUTHORITY/OU=First Administrative Group/cn=Recipients/cn=JoAnne.Butler]; Kim Warren [/O=POWER AUTHORITY/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Kim Warrenf1f]; Doug Thomas [/O=POWER AUTHORITY/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Doug Thomas179]; Kim Marshall [/O=POWER AUTHORITY/OU=First Administrative Group/cn=Recipients/cn=Kim.Marshall]; Tam Wagner [/O=POWER AUTHORITY/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Tam Wagner64f]; Jordan Penic [/O=POWER AUTHORITY/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=Jordan Penic1d9]; Andrew Pietrewicz [/O=POWER AUTHORITY/OU=First Administrative Group/cn=Recipients/cn=Andrew.Pietrewicz]; George Pessione [/O=POWER AUTHORITY/OU=First Administrative Group/cn=Recipients/cn=George.Pessione]
Subject: Fw: Energy Meeting with Premier & Minister
Attachments: 1_Electricity Cost Reduction_Jan 2012.docx; 2_Cost Management Action Plan March 01 2012.docx; 3_Cost Management Action Plan June 2012.docx

See attached material from 2012 cost cutting exercise. Obviously, many of the items noted have already been addressed either through the recommendation being acted on or for instance Thunder Bay proceeding and the issue being moot.

Potential actions going forward fall in to four broad categories:

1. Decisions which will reduce costs in the future - market renewal, other decisions beyond LRP II to not procure additional renewable generation.
2. Reductions in operating costs - as we know, these will be difficult to find and could be a false economy.
3. Deferring recovery of costs from ratepayers - for example, tying timing recovery of conservation costs to the persistence of the conservation measures.
4. Cost allocation between classes of customers, rate design, rate relief measures - I assume OEB will have more input on these issues than IESO.

Sent from my BlackBerry 10 smartphone on the Rogers network.

From: Andrew Pietrewicz <Andrew.Pietrewicz@ieso.ca>
Sent: Sunday, November 27, 2016 2:47 PM
To: Michael Lyle
Cc: Nimi Visram
Subject: RE: Energy Meeting with Premier & Minister

Michael: these should be either the final versions sent to government or at worst very close to final versions (can't access what I need to from Clarkson to confirm).

1. The first document (Jan 2012) is in response to a request to find some savings. The gist of our response was that to save, one must buy less stuff that is more expensive and not needed. We pointed out, however, that the horse had already left the barn in large part but that some savings were still possible from commitments not yet made. We identified a few candidates for focus.
2. The second document (Mar 2012) responds to subsequent requests to find about 1.5 billion per year in savings to offset elimination of clean energy benefit. Our response was that it would be difficult to do with conventional

measures. We therefore identified a variety of more conceptual and untested measures for exploration. These included single trader, administrative dispatch, etc. Some items such as OPA IESO merger were identified as things that might increase costs in the short term but be a sensible idea over the longer term.

3. The third document (Jun 2012) provides an update on activities related to some of the items identified for exploration in the second document.

I'll check the files on Monday. In the meantime, I trust the attached will provide a pretty good feel for what the final versions looked like. Joyce and I were the primary authors.

ap

From: Michael Lyle
Sent: November 26, 2016 4:17 PM
To: Bruce Campbell; Bruce Campbell; Doug Thomas; JoAnne Butler; Kim Marshall; Kim Warren; Terry Young
Cc: Jordan Penic; Andrew Pietrewicz; George Pessione
Subject: Re: Energy Meeting with Premier & Minister

In airport on my way home. Andrew has been searching for this material and should be able to circulate the final versions sometime on Monday morning.

Sent from my BlackBerry 10 smartphone on the Rogers network.

From: Bruce Campbell
Sent: Friday, November 25, 2016 3:24 PM
To: Bruce Campbell; Doug Thomas; JoAnne Butler; Kim Marshall; Kim Warren; Michael Lyle; Terry Young
Cc: Jordan Penic
Subject: FW: Energy Meeting with Premier & Minister

Would everyone please be prepared to discuss at our 8:30 meeting on Monday and recommend a tight team to get our suggestions together. Mike – can you please dig out the material we prepared several years ago, and if possible circulate on the weekend? Jordan – please join us, either at Adelaide or through the video link from Clarkson.

Thnx all.

Bruce

From: Teliszewsky, Andrew (ENERGY) [<mailto:Andrew.Teliszewsky@ontario.ca>]
Sent: November 25, 2016 3:13 PM
To: Bruce Campbell; Jordan Penic; Rosemarie Leclair (Rosemarie.Leclair@ontarioenergyboard.ca); Neil Brodie (Neil.Brodie@ontarioenergyboard.ca); Imbrogno, Serge (ENERGY); Katona, Keley (ENERGY)
Cc: Baker, Carys (ENERGY); Festeryga, Katherine (ENERGY); Bungaro-Yemec, Francesca (ENERGY)
Subject: Energy Meeting with Premier & Minister

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Good Afternoon:

As an outcome of some recent meetings, we understand that we will be pulling together a meeting for Premier Wynne and Minister Thibeault with senior leadership from Electricity Sector Agencies: IESO (Independent Electricity System Operator) and OEB (Ontario Energy Board) to discuss process and next steps towards mitigating rate increases for residential electricity consumers further.

Am trying to heard everyone and need your help, especially as we approach calendar year end.

Options were provided to Premier's office and based on her calendar, we now are booked for 14 December @ 9.30am for this conversation.

Format :

Would be similar to what we used to do for the Asset Council Meetings. We'd have a meeting of about 20 ppl total, I figure, once we count officials from 2 Agencies / Energy MO & DMO / PO and CO. So use of 6501 or Council Chambers might be best.

In terms of paper, I would probably envision TWO short decks from each of the OEB and IESO. I'm going to ask for 10 slides or less.

Next Steps:

Week of 28 November : CoS / DM + OEB + IESO to discuss all of the above

Week of 5 December : Minister Thibeault pre-brief with DM + OEB + IESO to prep for meeting with Premier

Wednesday 14 December : 9.30am = your meeting with Premier

Many thanks, in advance.

Atel/

Andrew Teliszewsky

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Ministry of Energy

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