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**From:** Alexander DeAngelis [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=98AA7A2D7069420DA02CF8A091EE45D1-ALEXANDER D]  
**Sent:** 2018-01-25 12:31:41 PM  
**To:** Jeannette Briggs [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=148095610f7242f48a5a9da24b1a8a87-Jeannette B]  
**Subject:** ERM Material  
**Attachments:** 2018 Strategic Risk Document.docx; IESO ERM Maturity Assessment & Leading Practices Review.pdf  
**Importance:** High

Hi Jeannette,

Here is the information that I had promised to send to you.

A few things to note:

1. The strategic information (i.e. pillars) is still being finalized so assume it is draft
2. ELT has validated all the risks and identified the key risks (these will be further discussed at the strategy session on Monday)
3. The settlements risk is #12 under the Market & Energy Procurement Risk Area
4. Please validate that this risk is indeed the most significant to the IESO / strategic direction of the IESO
5. Please suggest updated wording to the risk

The maturity document is the full report. It is quite lengthy. I'd suggest that you read up to p.28.

Let me know if you would like to discuss further.

Thanks,

**Alexander De Angelis** | Manager, Enterprise Risk & Corporate Performance

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