



7<sup>th</sup> Floor, Frost Building South  
7 Queen's Park Crescent  
Toronto ON M7A 1Y7  
Telephone: 416-325-0400  
Facsimile: 416-327-0374

7<sup>e</sup> étage, Édifice Frost Sud  
7 Queen's Park Crescent  
Toronto ON M7A 1Y7  
Téléphone: 416-325-0400  
Télécopieur: 416-327-0374

JUN 29 2017

Anthony Martinello  
Director, Treasury and Pension Operations  
Independent Electricity System Operator  
1600-120 Adelaide Street West  
Toronto, Ontario  
M5H 1T1

**Re: IESO Treasury Policy (version June 14, 2017)**

Dear Mr. Martinello,

I am writing in regards to your request for approval of the IESO's Treasury Policy approved by its Board of Directors on June 14, 2017.

I am pleased to provide my approval of this policy.

Please continue to work with staff from the Ontario Financing Authority on any future issues pertaining to the IESO Treasury Policy.

Sincerely,

A handwritten signature in black ink, appearing to read 'Charles Sousa'.

Charles Sousa  
Minister

| <b>IESO</b><br><b>Statement of Investment, Borrowing and Financial Management Policies and Procedures (“Treasury Policy”)</b> |                              |           |                          |
|-------------------------------------------------------------------------------------------------------------------------------|------------------------------|-----------|--------------------------|
| Office of Primary Responsibility                                                                                              | Treasury, Corporate Services | Policy #  | <b>Treasury 01</b>       |
| Subject.:                                                                                                                     | <b>IESO TREASURY POLICY</b>  | Page:     | 1 of 4, and Schedule A   |
| Approved by                                                                                                                   | Board of Directors           | Effective | June 24, 2015            |
|                                                                                                                               |                              | Revised   | <u>June 14, 2017</u> n/a |

## 1. DEFINITIONS

**CFO:** means the IESO’s Chief Financial Officer

**IESO:** means the Independent Electricity System Operator.

**Treasury Policy:** means this policy document, and means the Statement of Investment, Borrowing and Financial Management Policies and Procedures as referenced in Ontario Regulation 280 / 14.

## 2. PURPOSE:

The purpose of this Treasury Policy is as follows:

- a) To adopt a policy for the sound and efficient management of the IESO’s borrowing, investment, foreign exchange, financial affairs, and other treasury related activities;
- b) To make investments when the investments are advisable for the sound and efficient management of the IESO’s financial affairs;
- c) To adhere to Ontario Regulation 280 / 14 made under the Electricity Act, 1998, as amended;

### 3. SCOPE

This Treasury Policy applies to all treasury related activities of the IESO (corporation) and the IESO's administered markets.

This Treasury Policy must be reviewed on an annual basis.

### 4. OUT OF SCOPE

This Treasury Policy does not apply to any activities pertaining to the IESO's pension plans<sup>1</sup>.

Nothing in this Treasury Policy restricts the IESO's authority to enter into contracts referred to in section 25.32 or 25.35 of the Electricity Act.

### 5. RESPONSIBILITIES

5.01 Director~~Manager~~, Treasury and Pension Operations (or equivalent) is responsible for:

- ∞ Manage all day-to-day treasury activities and ensure adherence to this Treasury Policy;
- ∞ To establish documented treasury processes and procedures for internal control purposes;
- ∞ As necessary, recommend to the CFO any appropriate changes to Treasury Policy;
- ∞ Provide the CFO on a timely basis with any policy violations, concerns, or issues;
- ∞ To provide a report on the IESO's treasury activities to the CFO and IESO Board of Directors at least each quarter.

5.02 **Chief Financial Officer** is responsible for:

- ∞ Establish prudent and effective treasury and risk management practices;
- ∞ To manage the relationships between government and the IESO regarding all treasury matters;
- ∞ Reviewing any proposed changes to the Treasury Policy before submission to the IESO Board of Directors;

---

<sup>1</sup> Includes the IESO Registered Pension Plan and IESO Supplementary Employee Retirement Plan (SERP reserve).

5.03 **IESO Board of Directors** are responsible for:

- ∞ To adopt a Treasury Policy setting out policies for the IESO's borrowing, investment, foreign exchange, financial affairs, and other treasury related activities;
- ∞ To ensure any proposed change to the Treasury Policy is sent to the Minister of Finance for approval

**6. PERMITTED ACTIVITIES**

**6.1 Permitted Borrowings:**

- a) All new borrowing facilities must be approved by the IESO Board of Directors.
- b) The CFO will renew the annual SERP's letter of credit posted with the SERP trustee.
- c) All borrowing facilities must be denominated in Canadian dollars.
- d) The IESO shall establish bank accounts' overdraft capacity and services with its bank(s).
- e) The IESO may only borrow from the following list of lenders:
  - i. Government of Canada, Canadian provincial governments or any of their agencies; and
  - ii. Canadian Schedule I or Schedule II or Schedule III financial institutions;
- f) As determined by the CFO, the IESO may obtain a credit rating(s) to assist the IESO with establishing the IESO's creditworthiness to prospective lenders or counterparties.
- g) Borrowing facilities shall only be utilized for the following purposes:
  - i. To ensure the IESO corporation's operating liquidity and for purchases of IESO corporation's capital assets;
  - ii. To ensure liquidity to complete the IESO's mandate for the Ontario electricity markets' settlements including the settlements for any Ontario government programs that the IESO is a service provider;
  - iii. To ensure funding of any amounts, including variance accounts and timing differences, as prescribed by the Ontario Electricity Act and any Ontario regulation;
  - iii-iv. To ensure funding of any amounts resulting from or required by Ontario's Fair Hydro program;
  - iv-v. To ensure funding as may be necessary to manage timing differences between the receipts and payments with respect to IESO procurement contracts, electricity markets transactions, Smart Metering, and taxes; and

v.vi. As directed by the Minister of Energy;

6.2 **Permitted Investments and Forward Foreign Exchange Contracts:**

- a) See **Schedule “A”: Approved Financial Instruments Listing** for a listing of permitted investments and counterparties.
- b) Investments or counterparties not listed in **Schedule “A”** are prohibited.
- c) All investments must be denominated in either Canadian or US dollars.

\*\*End\*\*.

Schedule "A"  
Independent Electricity System Operator ("IESO")  
Approved Financial Instruments Listing

| <i>Permitted Categories of Investment Products or Hedging Financial Instrument</i>                                                                                                 | <i>Allowable Counterparties or Issuers</i>                                                                                                                       | <i>Minimum S&amp;P's Rating or equivalent ( <sup>1</sup> )</i>         | <i>Maximum Face Amounts per counterparty or issuer</i>                                                                                                                                                                       | <i>Max Term Limit</i>      |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|
| 1. Deposits held in bank accounts<br>2. Term Deposits<br>3. Bankers' Acceptances<br>4. Bearer Deposit Notes<br>5. Certificates of Deposit<br>6. Guaranteed Investment Certificates | Canadian Schedule I Banks                                                                                                                                        | Short term: "A-1+"                                                     | \$420 <del>500</del> million per counterparty;                                                                                                                                                                               | 65 days                    |
| 7. Treasury Bills<br>8. Bonds<br>9. Debentures<br>10. Promissory Notes                                                                                                             | Government of Canada<br>Or<br>Canadian Provincial Government,<br>Or<br>Government Agency (fully guaranteed by the Government of Canada or Provincial government) | TBills and Promissory Notes: "A-1+"<br><br>Bonds and Debentures: "AA-" | Government of Canada and Province of Ontario: unlimited<br><br>Other: \$500million                                                                                                                                           | 365 days                   |
| 11. US\$ : Spot Market Purchases                                                                                                                                                   | Canadian Schedule I Banks                                                                                                                                        | Short term: "A-1+"                                                     | The total estimated US\$ expenditures within the next 100 days.<br><br>Maximum of US\$5million                                                                                                                               | 100 days                   |
| 12. US \$ : Forward Foreign Exchange Contracts                                                                                                                                     | Canadian Schedule I Banks                                                                                                                                        | Up to 1 year: "A-1+"<br><br>Long term: "AA-"                           | The total estimated US\$ expenditures in the approved IESO business plan (annual expenses and capital expenditures to meet contractual obligations) less any US\$ currency held by the IESO.<br><br>Maximum of US\$25million | 25 months ( <sup>2</sup> ) |

<sup>1</sup> All counterparties must have at least two (2) ratings that meet the IESO's minimum S&P's rating or equivalent (e.g. S&P, Moody or DBRS).

<sup>2</sup> US\$ spot, and US\$ Forward Foreign Exchange Contracts will be utilized to manage foreign exchange risk and not to engage in speculative trading.