



**Ontario
Energy
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de l'énergie
de l'Ontario**

MARY ANNE ALDRED
CHIEF OPERATING OFFICER & GENERAL COUNSEL
CHEF DE L'EXPLOITATION & AVOCATE GÉNÉRALE

BY MAIL and EMAIL

January 31, 2018

Carolyn Calwell
Assistant Deputy Minister
Strategic, Network & Agency Policy Division
Ministry of Energy
6th Floor, 77 Grenville St
Toronto ON M7A 2C1

Dear Ms Calwell:

Ontario Energy Board's 2018-2021 Business Plan and Budget

I am pleased to provide you with the Ontario Energy Board's draft Business Plan and Budget for 2018- 2021, in accordance with the *Agencies & Appointments Directive* and the *Guide to Developing Business Plans for Provincial Agencies*.

The Business Plan reflects the strategic direction established in the OEB's recent *Strategic Blueprint: Keeping Pace with an Evolving Energy Sector – 2017-2022*. It is also responsive to the Directive issued by the Minister of Energy to the OEB on October 26, 2017 in conjunction with the new Long Term Energy Plan, *Delivering Fairness and Choice* (LTEP), and reflects the OEB's implementation plan as submitted to the Minister.

The focus of this Business Plan is in keeping with the OEB's vision to support and guide the continuing evolution of the Ontario energy sector by promoting outcomes and innovation that deliver value for all Ontario energy consumers. The programs and activities planned for the three-year period are organized around the strategic goals and objectives that address the four interconnected strategic challenges set out in the OEB's Strategic Blueprint.

This approach to the organization of the OEB's proposed programs and activities accommodates both existing initiatives that are carried forward from the 2017-2020

Business Plan as well as new initiatives arising from the Strategic Blueprint and the recent LTEP implementation Directive.

Additionally, the OEB has revised its Budget submission to recover the Ontario Energy Support Program administration costs. OEB's administrations costs include two incremental headcounts funded throughout OEB's section 26 three year plan, and \$1.5M of advertising costs funded through tax base included in OEB's section 30/79.2 three year plan.

The OEB has also undertaken to develop additional performance outcomes and measures in response to the Minister's request for additional detail on programs and activities. I have attached these items, tabulated against project descriptions and milestones, as a separate draft document. I would like to propose to meet with you and your staff to discuss and further develop this work further prior to incorporating them within the Business Plan to be prepared for submission to the Minister no later than March 1, 2018.

I look forward to working with staff from the Ministry of Energy to receive your feedback so that we can refine our plan further.

Sincerely,



Mary Anne Aldred
Chief Operating Officer & General Counsel
Ontario Energy Board

c: Serge Imbrogno, Deputy Minister, Ministry of Energy

Attachments