

Ceirran Bishop

From: Ceiran Bishop
Sent: April 20, 2017 4:19 PM
To: Rosemarie Leclair
Cc: Neil Brodie; Mary Anne Aldred
Subject: FW: Drfat email and materials
Attachments: OEB.Extract.EnviroScan.April2017.pptx; OEB Facilitators Report - March 23 2017.docx; Directions to Sunnybrook Estates.docx

Rosemarie

Attached for your approval are materials in support of next week's strategy session with Board members. A meeting has been set up on Monday for us to go over the agenda with Strategy Corp and discuss the approach to the day. The intent is to distribute this advanced reading package before the weekend in the meantime.

A draft cover email, which would be used to distribute advance materials, is also below for your consideration.

Ceirran

From: Aleck Dadson [<mailto:adadson@strategycorp.com>]
Sent: April-20-17 2:11 PM
To: Mary Anne Aldred
Cc: Ceiran Bishop; Lisa Brickenden
Subject: Drfat email and materials

Here is a draft email.

I assumed it would come from Rose, but it could be adjusted to come from you. In any event, edit at will!

As you will see in the body of the email, we suggest that the background reading material consist of:

1. The Facilitator's Report (attached)
2. The Environmental Scan as updated (attached)
3. The 2017-2020 Business Plan, with the financial and operational data removed (you will have the copy as filed and approved)
4. Map (attached)

I want to confirm that we will be holding a Board and Executive Team Retreat on Wednesday, April 26. The Retreat will be held at the Academy of Medicine, Vaughan Estate, Estates of Sunnybrook, at 2075 Bayview Avenue. A map is attached.

The Retreat will provide Board Members with the opportunity to review and discuss the work that the

Executive Team has undertaken with respect to the development of a new strategic plan for the OEB. That new strategic plan will set the direction for the OEB over the next 5 years, a period that will undoubtedly be characterized by continuing - and perhaps accelerating - change in technology, public policy and consumer expectations.

The Executive Team met on two occasions earlier this year to discuss the environment within which we operate, the progress we have already made in advancing our vision of consumer-centric regulation, and how we might build on that success with a fresh strategy going forward. That work is summarized in the Report prepared by SC Business Strategies Group, the consulting firm with whom we are working. A copy of that report is attached.

Also attached are a copy of the Environmental Scan that we discussed in January (updated to April) and a copy of the 2017-2020 Business Plan. I would encourage you to read this material in advance of the Retreat. They provide insight into the complex dynamics of our operating environment and the OEB's recent achievements.

As we move ahead and refine our work to date into a clear and concise strategic plan, it is important that we understand the perspective of Board Members. Mary Anne's team and SC Business Strategies Group have designed the agenda for the Retreat to ensure that there is ample opportunity for discussion and for feedback from all Board Members. I am confident that we will have a very lively and constructive discussion.

I look forward to seeing you all on the 26th.



Aleck Dadson

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